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MAYOR'S BUDGET SUMMARY

FOR FISCAL YEAR 1993-94

Frank M. Jordan
MAYOR
CITY AND COUNTY OF SAN FRANCISCO

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Office of the Mayor
SAN FRANCISCO

FRANK M. JORDAN

June 1, 1993

The Honorable Board of Supervisors
City Hall, Room 235
San Francisco, CA 94102

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1993/94
San Francisco (Calif.)

Mayor's budget summary
for fiscal year ... /

Dear Ladies and Gentlemen:

Today I am presenting the budget for the 1993-94 fiscal year. As required by our City Charter, the budget is balanced so that our expenditures will be in line with anticipated revenues.

As you know, this budget process has been extremely difficult – perhaps the most difficult in the City's history. We have had to deal with a projected budget deficit that was estimated at $184 million in January, and which in fact has increased since then to reflect reductions in projected revenues in several key areas.

In approaching the budget crisis, I committed to preparing a budget that deals honestly and directly with our fiscal problems, and which distributes the burden across all sectors of our diverse community. Over the last decade, we have been able to find one-time fixes to balance the budget with little or no impact on the bureaucracy or service level. That time has passed. We must face the fact that we no longer have enough money to pay for all the services we provide.

To solve the entire problem, or even half of it with new taxes, as some suggested, would, in my view, be extremely counterproductive. The fact is, most businesses can go elsewhere, and will, if they believe the best we can do is tax them in order to solve our problems. When they go, they take jobs and our economic base with them.

Likewise, I believe that we must look away from quick fixes and one-time measures that fail to address the fiscal realities we face. A crisis such as this, no matter how difficult, does offer a window of opportunity for our city to begin the job of getting our fiscal house in order.

Therefore, this is not a budget that is designed for the sake of preserving or improving political popularity, particularly my own. I promised when I ran for Mayor that I would look away from the political spins and concentrate on what's best for the city in the long run. As you will see, no group comes out a winner in this budget, and given the level of crises, none should.

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RECYCLED PAPER

I have not played favorites, but instead have suggested raising taxes which has angered business, called for salary freezes and staffing reductions which have upset organized labor, reduced departmental management staffs despite the pleas of department heads, cut politically sensitive health and social service programs which have previously been considered to be untouchable, called for increased MUNI fares and even cut police officers from the budget. I have faced the tough choices and made the hard decisions - I am trying to solve problems in the most honest and fair way I can. I strongly encourage the Board of Supervisors to approach the problem in the same way.

At this point, I would like to put some perspective behind the current problems we face.

Last year, the State of California wrote a new page in history by taking locally generated property tax revenues in order to deal with its own very serious fiscal problems. As you will recall, the State removed $53 million of our current year revenues last Fall, causing us to reopen the budget at that time.

In January of this year, Governor Wilson's budget proposal called for removing $2.6 billion in locally generated property tax statewide in order to balance the State's deficit projected for next fiscal year. At the time, City analysts estimated the "take" from San Francisco at $70 million, and we have been using that figure ever since. The Governor has recently revised his earlier budget by adding a proposed distribution formula that would take an additional $50 million from San Francisco (on top of the $70 million and $53 million already transferred in FY 92-93). The legislature, on the other hand, is considering a variety of proposals, some of which would reduce the $2.6 billion takeaway. For now, the Controller advises that the original $70 million is still the best estimate of the State's takeaway on San Francisco, and it is the figure we are using.

Budget deficits are nothing new to San Francisco. The City has been dealing with significant projected shortfalls since the mid-1980's, when costs related to rising wages and benefits, combined with the need to deal with new, severe problems such as AIDS and homelessness, outstripped the City's ability to find revenues to meet those costs. Since then, San Francisco's reserves have dwindled, services have suffered, and we have yet to get a handle on balancing the costs of the services we offer with our ability to pay for them.

However, the State's new policy that seeks to remove locally generated revenues, coupled with the impact of the recession, forces us to take a whole new look at our situation. The budget I am presenting is the result of an in-depth look at the bleak scenario created by these factors.

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In order to get the very best input I could in approaching the difficult decisions surrounding balancing the budget, I went directly to the people of San Francisco, holding nine town-hall meetings in neighborhoods throughout the City. These meetings reinforced my own understanding of how important all of our services are to different populations in our City. Attendees readily expressed their feelings about streamlining government and making it more efficient. They also provided a number of specific ideas which I considered as I developed this budget: Reducing the number of professional service contracts; a parcel tax to maintain library services, and instituting a hiring freeze.

Also, I convened in my office a series of meetings that brought together the City's business organizations, whose members pay a large share of our revenues, as well as organized labor, who represent our City workers. The groups had not come together in such a setting in over a decade. I explained to both sides from the outset that given the extreme problems faced by San Francisco, only a "fair-share" package would work. I believed then, as I do now, that only by adding new revenues, reducing the costs of the work force, cutting management and cutting back on some programs, can San Francisco get through this crisis and get on to the business of planning a positive future for our City.

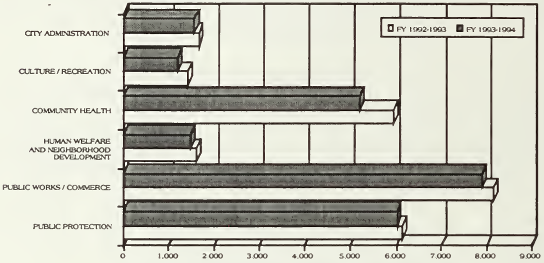
I believe that bringing these groups together was helpful in fostering communication and getting each side to understand the other's point of view. Unfortunately, efforts with labor to bring about an agreed-upon, across-the-board wage freeze were not fully realized. Likewise, the business representatives never did agree to accept the tax and revenue increases that I proposed to offset approximately one-fourth of the deficit.

I am very appreciative that the Board of Supervisors sustained my veto of pay increases for approximately 6,000 workers under Salary Standardization (Charter Section 8.407). But, I am deeply concerned about the contracts they received under the interest-arbitration bargaining provisions of Charter Section 8.409. Next year's cost increases for workers in SEIU and Local 21 will be fairly minimal, but in future years, there are huge increases in wages and benefits, and major changes in contract provisions that will greatly restrict the City's ability to manage its workforce.

I have included a tax and revenue package as part of the budget balancing methodology, and I hope the Board will see fit to approve it. It is, in my opinion, a delicately balanced package designed to maintain economic stability as the recession continues.

If anything, this budget represents a giant first step toward restructuring City government. We have greatly downsized many departments, and the budget as presented contains 1,478 fewer positions than the revised Fiscal Year 92-93 budget. This is a decrease of 1,568 positions from the original Fiscal Year 92-93 budget as presented to you at this time last year. Personnel accounts have been reduced even further, and departments heads have been directed to present plans for meeting these reductions through shortened work weeks, reclassification of positions, and additional downsizing. The actual number of layoffs will be determined by Civil Service in the upcoming weeks.

COMPARISON OF POSITION COUNT - FY 92/93 TO FY 93/94



FY 1992-1993 TOTAL POSITIONS - 24,789
FY 1993-1994 TOTAL POSITIONS - 23,311
TOTAL POSITIONS ELIMINATED - 1,478

A general hiring freeze will remain in place, as this policy affords the opportunity for workforce reductions while minimizing layoffs (approximately 300 positions of the 1,478 above were vacated as the result of the hiring freeze). My office will work closely with Civil Service and the Controller to afford departments as much flexibility as possible in running their departments with smaller work forces.

My first priority for downsizing was to focus on the removal of middle and senior level positions from the budget. As a result, more than 200 such positions were actually eliminated to meet a target reduction of 25% in each General Fund Department. By cutting back in the management ranks, I firmly believe we can achieve significant cost savings without reducing services.

Secondly, it is my goal to do everything possible to see that San Francisco maintains as high degree of service as possible by streamlining operations, maximizing efficiencies, eliminating duplication of effort, and privatizing where feasible. During my first seventeen months as Mayor, I have continuously brought departments together to work through problems cooperatively, and encouraged them to streamline within their own operations. As a result, millions of dollars of savings were achieved across the service areas that will have a lasting impact in preserving and improving services while holding costs down.

The City is very fortunate to have a Mayor's Fiscal Advisory Committee that utilizes the pro-bono support of our business base to tackle the City's fiscal problems. Since becoming Mayor, I have met with MFAC frequently, and have asked and received help in many areas. Many of MFAC's recommendations have already been implemented, while others require longer-term efforts to make them a reality. Most recently, MFAC provided a study on criminal justice re-engineering that holds out the hope of saving millions of dollars while keeping more Police officers on the street. Currently, they are providing a managerial audit of the MUNI railway, which I hope will provide direction for improving transit service.

The budget provides an opportunity to reduce waste and excess in government. In this budget, I have taken steps to reduce departmental travel accounts to minimal levels, to significantly cut overtime, to eliminate free MUNI passes where not required in current memoranda of understanding, to reduce the size of the City's fleet of vehicles, and to begin a process in which all departments will establish reasonable policies requiring employees who park on city owned property to reimburse the City for that privilege.

Finally, the severity of the situation required that I look at reducing and eliminating programs. This, of course, is the most difficult area of all to deal with. San Franciscans have come to expect a broad range of services. In some cases, San Francisco provides services and levels of service that are unique or far outmatch those provided in other major cities. Many of these services are part of what make our City special and unique, but our ability to pay for them is in question.

We have a transportation system that is truly the lifeline of our city, and which carries more passengers per capita than any other system in the nation.

Our Department of Public Health offers one of the finest General Hospitals in the nation, and a long-term care facility for seniors, Laguna Honda Hospital, the likes of which cannot be found elsewhere. It also provides a vast array of primary and specialty health care services throughout the neighborhoods of San Francisco. Of course, it has lead the nation in the delivery of care for AIDS.

Our Fire Department also is one of the largest in the world, per capita, and one of the finest as well. We provide an exemplary system of parks, including Golden Gate Park, recreation centers and swimming pools, we're constructing a new main library and provide neighborhoods with a system of twenty-six branch libraries.

In reviewing the budget, you will find, as I have, that your choices in finding reductions are severely limited, for a number of reasons.

It is extremely important to note that 85% of our General Fund expenditures are contained in eight departments - Health, Police, Fire, MUNI, Social Services, Sheriff, Rec. & Park, and Libraries. The remaining 15% is divided among more than thirty primarily administrative and legal departments, such as the Controller, Assessor, Tax Collector, District Attorney, City Attorney, Public Defender, etc.

Approximately 80% of our costs go directly into personnel wages and fringe benefits, including retirement. There simply is no way to reduce the budget without impacting jobs.

To put the budget deficit in perspective, you could eliminate the entire Police Department and still not balance the budget. Or you could eliminate the entire Rec. & Park and Library Departments, and you would only account for one-third of the deficit.

What makes balancing the budget most difficult and frustrating is the inability to cut certain large departments, which necessitates having to cut deeper into others. The Fire Department operates under a very firm Federal Consent Decree, and must continue to hire additional officers to fully integrate the force by 1995. The Police Department also operates under consent decree. The Sheriff must hire additional deputies to meet the stipulations of court orders to reduce jail overcrowding and provide safety for prisoners.

The Social Services Department operates under numerous federal and state mandates, as well as court judgments that require that we go beyond other cities in responding to the needs of indigent populations. Many of its programs are partially reimbursed and as a result, cutting them has less of an impact on balancing the General Fund budget.

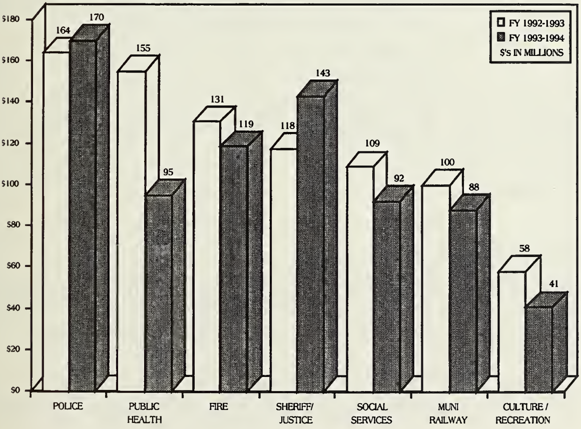
The MUNI Railway already is running on less than the funding called for to operate the system under the present configuration of services and the terms of the transit operator memorandum of understanding. Vacancies in operator and maintenance positions have affected service, as any regular rider knows. Further cuts will result in significant levels of service reduction. MUNI is so integral to the operation of our city, I have done everything I can to preserve its operations as we find ways to make it a more efficient and better run system.

Over the past eight years, cuts in the Library and Rec. & Park have been particularly deep, as these departments operate without state or federal mandate or subvention. The effects of these cuts are already noticeable, from shortened branch hours in libraries to some troubling conditions in our neighborhood parks and in Golden

Gate Park.

Finally, there is the Department of Public Health, by far our city's largest department. It has experienced tremendous growth in the past decade, and its demand on the General Fund has increased as it has absorbed many of the costs previously born by the State and Federal governments in the areas of mental health and medically indigent adults. The department also has had to adjust to meet the needs of the AIDS crisis. Reducing General Fund support for this Department has the effect of reducing and eliminating numerous programs and services that many citizens have come to expect.

CHANGE IN GENERAL FUND BUDGET FOR LARGEST DEPARTMENTS



CLOSING THE BUDGET GAP

This budget closes the projected $215 million deficit as follows:

$62 Million	from the elimination of 1,478 positions including over 200 management position
$57 Million	in proposed fee and revenue increases including commercial utility user fee, hotel tax surcharge, restructuring of the business tax, condominium conversion fee, cellular phone tax, rental car gross receipts tax, MUNI fares, and various department fees
$53 Million	in management efficiencies — consolidation of program contracts streamlining administrative processes, special salary savings, contracting out certain services, and reducing and deferring certain capital and equipment items
$23 Million	in reduced labor costs: salary freeze for certain bargaining units
$20 Million	in reduced new expenditure requests by departments
$215 Million	

CITY REVENUES

In order to begin addressing the deficit, I committed to a package of revenue increases that would deal with approximately one fourth of the deficit. The following is a list of those proposals, in order of magnitude:

1) Raising the Commercial Utility Users Tax from 6.5% to 7%. The tax was scheduled to be cut back to 5.5% in the budget projections. This increase will raise approximately $16 million.

2) Increasing MUNI fares by $0.25. There would be increases in the Fast Pass price, from $32 to $37, and special charges for Express service. This will raise approximately $12.8 million for next year if it becomes effective as of August 1.

3) Raising the Hotel Tax Surcharge from 11% to 12%. This will raise approximately $7 million.

4) Restructuring the Business Tax by lowering the $2,500

exemption and establishing a progressive tax system: 1% for $1,000 to $1,750 liability; 1.25% for $1,751 to $2,500 liability; and 1.5% from $2,501 and over liability. The Business License Fee would be $150 for $250 to $10,000 liability; $250 for $10,001 to $50,000 liability; and $500 for $50,001 and over liability. This new structure is expected to generate approximately $7 million annually in new Business Tax revenue. By making the tax retroactive to January 1 of this year, as has been standard practice, the City will raise an additional $3.4 million.

5) Establishing a condominium conversion fee of $10,000 per unit for up to 1,200 units per year that would be allowed to convert under a lottery system. The revenues from these conversions will be used to maintain and augment homeless shelter programs and leverage affordable housing construction.

6) Establishing a 7.5% Gross Receipts Fee on Rental Car companies will generate $2.4 million. This is the same fee level now charged at San Francisco International Airport.

7) Capping increases in the Hotel Tax Fund that under current statute will accrue to specific entities such as the War Memorial Board, Moscone Center, Convention & Visitors Bureau, Publicity and Advertising Fund, Candlestick Park Fund, etc. Approximately $3 million will be used to offset the General Fund deficit.

8) Taxing Cellular Phones will generate an additional $1 million.

9) A number of departments, including Police, Rec. & Park, and City Planning have proposed charging and increasing a variety of fees to support their services.

10) I am proposing that a Parcel Tax be placed on the November ballot that will raise $4 million this year and $8 million next year to preserve our system of neighborhood libraries. The added annual tax on a single family home would be $46, approximately half that for each residential unit.

RECAP OF DEPARTMENTAL BUDGETS

PUBLIC PROTECTION GROUP

POLICE

As a Mayor who believes that primary importance should be placed on the protection of our citizens, my initial intent for this budget was to increase Police Department staffing. As we deliberated, the impact of the fiscal crises became clearer and clearer and the possibility of expanding the force became more remote. I had strongly hoped to gain a wage freeze agreement from the Police Officers Association, which negotiated a new three year contract with the City just before the State of California began its new practice of raiding local government revenues. To date, the demands of the union for give backs in return for the freeze have been too steep for us to reach an agreement. The freeze would have saved $5 million or more.

In the final days of this process, I decided that the cuts in other departments were too deep to go further, and recommended that 85 officers be laid off. If the Board can find additional cuts elsewhere, or if the revenue picture changes, I would strongly urge that these positions be restored as a top priority. I will continue to negotiate with the POA to find an alternative for cutting the strength of the Police force.

In addition to the above, a commander position and a number of Captain's positions were unfunded, and an Assistant Chief's position was eliminated. The department will have flexibility to promote into twenty three Lieutenant's positions that are crucial to meeting the Consent Decree.

Overtime has been reduced sharply, from $8.6 million to $5.6 million.

Twenty five filled, unsworn positions also were eliminated from the budget, as were vacant positions in the unsworn ranks.

Also, the Senior Escort Program was transferred out of the Department. Sufficient funds have been provided to the Commission on Aging to allow for the program to be privately contracted out, at significant savings to the City.

In total, the Department's position count is reduced by 169 positions, from 2,455 to 2,286.

FIRE

The Budget will be reduced from $143 million to $136 million.

The Department will continue to hold classes and to train 84 firefighters during the year to meet the requirements of its Federal Consent Decree. As a consequence of the continued hiring, overtime has been reduced sharply, from $3.2 million in the current year to $1.3 million for FY 93-94.

Nine Chief Operator positions not required under the Consent Decree have been eliminated from the budget.

Additional cuts were achieved by extending salary savings to the personnel accounts. I have met with the Firefighters Union, Local 798, to discuss a plan for workers to give back hours to offset a scheduled pay increase, thus saving the City the cost of that increase.

The Department will not move ahead with the purchase of its own computerized dispatch system as proposed, but instead has issued an Request for Proposal (RFP) combining efforts with the Police Department and Emergency Medical Services in the Health Department as recommended by MFAC.

SHERIFF

The Sheriff's Budget will reflect an increase in staffing due to the need to hire additional deputies under court direction. 43 net new positions will be added, reflecting the deletion of 10 management positions.

Funds for the opening of the new jail have not been included in this budget. Funding will be handled through a supplemental appropriation later in the year.

LEGAL

The budgets for the District Attorney, City Attorney and Public Defender have been reduced by additional salary savings. The Juvenile Court budget rises slightly to reflect the settlement of a lawsuit with the Youth Law Center. Several management positions have been removed from the budget. The Superior and Municipal Court budgets come under the jurisdiction of the Board of Supervisors only.

PUBLIC WORKS, TRANSPORTATION AND COMMERCE GROUP

MUNI

The MUNI Railway budget reflects the transfer of 52 positions from the Hetch Hetchy Project. The total position count, however, remains the same, reflecting a real cut in positions. The MUNI will be on an extremely tight budget if a fare increase package is passed. If it is not, and no other additional revenues become available to support the system, deep cuts in service will certainly result.

MFAC is presently conducting a managerial audit of MUNI, as requested by Supervisor Conroy and my Office. The results should be available by July 1, prior to the Board having to make its decisions on MUNI.

MUNI workers represented by TWU Local 250A are scheduled to receive a pay increase as of July 1. The cost of the increase is approximately $1.6 million. This budget reflects additional salary savings in that amount, which could lead to some service reductions in the system in future months.

PARKING AND TRAFFIC

Eleven positions were eliminated from the budget in supervisorial and management classifications. Efforts will be made to maximize on-street presence of all Parking Control Officers.

The Department is nearing completion of the replacement of parking meters that were stolen and/or vandalized during the year.

DEPARTMENT OF PUBLIC WORKS

General Fund support will be reduced by $922,000. 73 positions have been removed from DPW's budget. Much of DPW's engineering and architectural operations are supported by bond funding. The sewer service charge will increase less than 5%.

Street Cleaning remains a high priority for this administration. Although the City is unable to commit additional funds for the program due to the deficit, the Bureau has achieved economies of scale by shifting employee responsibilities and leveraging Workfare crews, which have been increased from five to fifteen crews per day since I became Mayor.

The Department is currently out with a Request for Proposal (RFP) for self-cleaning toilet facilities. Three companies have responded to the request, and I am hopeful to have these much needed facilities available for public use in the shortest time possible.

HUMAN WELFARE AND NEIGHBORHOOD DEVELOPMENT GROUP

COMMISSION ON AGING

Twelve staff positions will be eliminated. This will include elimination of the Senior Information and Referral component. COA will contract out for these services and change from an administrative/service agency to a purely administrative agency providing no direct services.

There will be an elimination of six staff positions from the administrative component of COA, including the Deputy Director position.

There also will be reductions in the amount of funds for contracts with senior service providers.

As previously discussed, the oversight of the Senior Escort function will be transferred from the Police Department to COA and the service will be contracted out.

HUMAN RIGHTS COMMISSION

There will be a reduction of ten positions from the current year budget, from 51 to 41 positions.

The reduction in General Fund subsidy will be approximately $400,000.

My office will continue to work with the Commission to support its role in monitoring and enforcing Human Rights guidelines throughout the City.

SOCIAL SERVICES DEPARTMENT

There will be an overall reduction in position count of 95, from 1,441 to 1,346. Numerous positions have been cut in the area of General Assistance, which is entirely funded by the General Fund.

I have asked the Social Services Commission to step up its programs to prevent welfare fraud by approving the purchase of a new fingerprinting system that has been implemented successfully in Los Angeles and Alameda Counties. The Commission has agreed to support its implementation. Savings to be achieved by avoiding "double-dipping" in the system are estimated at $3 million.

Further Social Services savings will be achieved by reevaluating policies and stipulated judgments that make San Francisco overly inviting compared to other cities for persons interested in receiving General Assistance (G.A.) benefits. The number of persons on G.A. has risen from fewer than 5,000 to approximately 15,000 in a decade. This increase is only partially attributable to the recession. The cost to the city in direct G.A. benefits is approximately $50 million.

In order to preserve funding for the City's shelters and multi-service centers, I am proposing, along with Supervisor Kennedy, condominium conversion legislation that will allow up to 1,200 units in the City to be converted to condominiums. Funds generated by this legislation will provide support for the City's homeless assistance programs. No tenant will lose his/her apartment as a result of the enacted legislation, as tenants opting not to buy in a building that is being converted will be offered a lifetime lease, and will be protected under the existing rent ordinance. Also, tenants will be provided purchasing incentives. Not only will the City receive a fee of $10,000 for each unit that is converted, it will also will receive the benefit of additional property transfer taxes and reassessments that will result from the turnover of building ownership.

HEALTH DEPARTMENT

General Fund support for the department will be reduced from $153 million to $95 million in this budget. There will be substantial reduction in managerial and administrative positions. The department will be restructured, and a broad array of services will be reduced or eliminated, including outpatient care visits, mental health and substance abuse services, and 300 or more beds at Laguna Honda Hospital. Approximately 700 out of 5,900 positions will be eliminated from the budget.

Clearly, our Health Department is the City's largest department, and its growth has outpaced that of any other department, by far. It has grown from $250 million in 1983-84 to $623 million currently. Much of the growth is attributable to rising health costs, assumption of responsibilities for Medically Indigent Adult Care and Mental Health care that were previously State responsibilities, and AIDS care. State and Federal subventions, coupled with the department's aggressive programs to collect revenues, have made the growth possible.

To a great degree, San Francisco has chosen to provide health care at levels not seen in other counties. San Francisco's above-base mental health services account for 90% of those provided in the State. A broad array of residential and outpatient treatment programs for mental health, substance abuse, AIDS services, neighborhood primary care, and others make our City particularly attractive to anyone requiring health care, but unable to pay for it. Even the employees of private health care agencies and hospitals, many of whom are not provided with health care coverage, regularly use the City's free services instead of those that could and should be provided by their own employers.

There is nothing wrong with seeking to provide the kind of care that should be available to everyone, not just in this City, but throughout America. However, with the new fiscal reality upon us, we simply can no longer afford to provide so many health services to so many people.

I've pondered long and hard over this since it became apparent to me that to balance the budget, significant reductions in the Health Department would have to be made. Seven alternative solutions were proposed before I accepted one that fairly combined impacts across an array of health services and in the administration of the department.

Since then, an additional round of cuts in Health has become necessary to balance the budget, reducing the General Fund contribution to $95 million, a reduction of a full third of General Fund support. I am told by Department Director Ray Baxter and other health professionals that this round will so severely damage the department that it may not be able to accomplish its mission, and ultimately could force the closure of our County hospital, as has occurred in other counties. I find this absolutely unacceptable and have recommended that the following actions be taken:

1) My Employee Relations Division Staff has been working with the Nurses represented by SEIU Local 790 to accomplish a freeze on a 5% wage hike that will take effect July 1. The value of that agreement is approximately $4.7 million. If a wage freeze agreement can be reached, I would work with the Board to ensure that all savings accrue to the benefit of the Health Department.

2) I have received an actuarial evaluation of the Retirement System which indicates that at present, the system is paying off its unfunded liability at a faster than expected pace. The evaluation indicates that as much as $20 million or more could be returned to the General Fund Departments by reducing their contributions to the Retirement System. The Retirement System will consider the proposal on June 8th.

   Should the Retirement System Board approve the proposal, I would work with the Board of Supervisors to make sure that the majority of savings are utilized to support the operations of the Health Department, with the remainder going to offset the program reductions and personnel account reductions in other City departments.

3) I will meet with Director Baxter, Health Commission President Arthur Jackson, and representatives of the City's private health care providers to determine which services and patients could be handled through the private health systems. It is unconscionable that hospitals and clinics have empty beds and waiting rooms while indigent patients go without care.

4) I have committed to work with Director Baxter, the Commission, our staffs and outside consultants to explore and develop long-term funding alternatives for the department, including the establishment of an enterprise department along the lines of New York City's Health and Hospitals Corporation.

5) I am writing to our delegations in Sacramento, as well as Governor Wilson, to detail the impacts and human costs of the State cuts on San Francisco. Also, I will be visiting Washington, D.C., meeting with Senator Dianne Feinstein and Representative Pelosi to plea for Federal support to help us through these most difficult times.

CULTURE AND RECREATION GROUP

PUBLIC LIBRARY

The Library has experienced significant funding cuts in recent years which have resulted in significant reductions of branch hours. For 1993-94, there will be another $4 million reduction in General Fund support. 5 positions will be permanently eliminated, while 95 others will be placed on temporary status pending the outcome of a Parcel Tax measure in November.

With these actions, the Library can maintain its existing schedule for the first six months of the year. Passage of the Parcel Tax will allow for increased hours and augmented services beyond January.

Should the Parcel Tax measure not pass, funding for the Temporary positions will cease in January, and the branch library system for adult services could be forced to close.

I am asking the Department to focus its efforts to engage as many volunteers as possible to offset previous reductions in staffing. Public support for libraries in the community is tremendous; much of what we accomplish today is the result of volunteers who commit their time and energy to the system. With even greater efforts to recruit and train volunteers, more can be done.

RECREATION AND PARK COMMISSION

The Recreation & Park budget will be reduced by 57 positions from the present 873. Another 50 were removed last year. The General Fund subsidy is being reduced by approximately $4 million.

A new agreement has been reached between the Department and the Zoological Society that will allow the Society to take over operation of the Zoo. This is predicated on the City's commitment to provide $4 million annually to support the operation, the balance to come from admissions, concessions and fundraising efforts. The Board of Supervisors already has approved the preliminary agreement.

Budget reductions will force a reduction in the number of Recreation Centers open on Sunday, from the present 28 to 10. The Department will focus on keeping centers open in high need areas.

Two swimming pools will be closed, North Beach and Hamilton. Some adjustments may be made to hours at other pools.

In addition, maintenance at neighborhood parks and in Golden Gate Park may be impacted by reductions in maintenance crews.

Some of the impacts detailed above could be reduced or eliminated if the spirit of volunteerism for parks and recreation that exists in our City is properly channeled. I will challenge the Department to tap that resource so that our park system will be maintained and even improved through public efforts.

WAR MEMORIAL AND PERFORMING ARTS CENTER

This Hotel Tax supported agency will be impacted only by the cap on its Hotel Tax share in order to help maintain General Fund operations. Cuts will be effected by reductions in the personnel account.

FINE ARTS MUSEUMS

The budget for this Department is being reduced significantly, from$4.1 million currently to $3.3 million for FY 93-94. The following are changes that will allow the Museums to continue their operations:

1) Services for guard and custodial services will be contracted out, allowing for a savings of approximately $600,000.

2) The City's support for the museums will be shifted from the

General Fund to the unallocated portion of the Hotel Tax. This will result in a more secure source of funding, which will encourage private giving.

Also, seismic renovation and remodeling of the Palace of the Legion of Honor continues, while $2 million in temporary seismic reinforcing of the de Young Museum will be completed. The funds have been loaned by a donor and will be repaid from future bond measure.

ASIAN ART MUSEUM

The Asian Art budget has been reduced by approximately $90,000. All seventeen positions have been eliminated from the budget, and all staff functions are proposed to be contracted out.

As is the case for the Fine Arts Museums, General Fund support has been shifted to the unallocated portion of the Hotel Tax.

These changes will allow for continued and improved operation of the museum at reduced cost, ensuring a base level of funding as the museum trustees pursue the future reconstruction of the old Main Library.

GENERAL ADMINISTRATION GROUP

ASSESSOR

The budget has been reduced by thirteen positions with middle management reduced in all divisions.

The City faces a significant potential loss in its property tax base because numerous large properties are applying for reduced assessments. In response to this very serious situation, the Real Property Division will be supplemented with a $500,000 contract to assist with major Assessment Appeals Board hearing preparations, and also will assist in providing improved turnaround on major permit, sales and lease reappraisals.

The Personal Property Division will establish improved coordinating procedures, while there will be continued development of badly needed computer systems and staff training programs required to modernize the office.

TREASURER-TAX COLLECTOR

Fourteen positions will be eliminated, from 160 to 146. Middle management has been reduced in the Property Tax Division. The

Department will be pursuing the lease/purchase of a computer system that will increase delinquent revenue collections.

Also, the department will complete a computerized cashiering system to provide for quicker deposit processing.

CONTROLLER

The Controller's Office will be reduced by 34 positions, including 11 from the management ranks. This is on top of 38 eliminated in the previous year. The Budget will drop by almost $2 million, from $15.5 million to $13.6 million.

MAYOR'S OFFICE

The Mayor's Office will be reduced by three positions, from 58 to 55. This is on top of seven positions reduced from the previous year. Eight positions have been downgraded in class during the current year.

CITY PLANNING

This department will be reduced from 101 to 97 positions. There were 111 positions in the budget the previous year.

The Department has raised permit application fees to continue developing a smoother operation for its clients. As a result, there will be a shift of planners into this function. General planning services will likely be impacted by the movement of personnel from General Fund to fee-supported areas.

CIVIL SERVICE

The Civil Service budget will officially be reduced by a net of two positions. However, the department actually had six additional positions that were paid through work order funds and did not appear in the Annual Salary Ordinance. Therefore, actual position reduction is eight, and includes the elimination of an entire level of middle management. Additionally, significant levels of salary savings have been added to the budget to provide time for the Department to lead the City through a cumbersome layoff process. The Department will be downsized later in the year by approximately 14%, in order to accomplish the cuts necessitated by this level of salary savings.

The Civil Service Department is working closely with my staff and with the Controller to establish new procedures and consolidate classes, adding to management flexibility and thereby making it possible for departments to gain efficiencies in running their operations.

RETIREMENT SYSTEM

Twelve positions have been eliminated from the budget, from 103 to 91, including the Deputy Director position. Most of the cuts are in the Retirement Division, where more efficient operations can be effected.

The Workers' Compensation Division has contracted one half of its caseload (in excess of its 4,000 claims) to a third party administrator, the Noetics Group. The cost of the contract is $3.16 million.

The purpose of the contract is to relieve the caseload carried by the division in excess of the State target of no more than 200 claims per worker. The Division far exceeded the target with four to five hundred cases per worker. It is anticipated that the reduced caseloads will translate into faster case resolution with reduced long term payments to claimants. Reduced lengthy absences will mean more employees on the job to support departmental operations.

The contract is the result of an MFAC recommendation which I insisted be put into place for the next fiscal year. Significant savings will accrue to the City in succeeding fiscal years as the City gains a firmer hold on the Workers' Compensation process.

At my weekly Department Head meetings, I have asked various City departments to explain the procedures they have implemented to reduce worker injuries and keep workers on the job. Some of the departments have been extremely successful, and are already experiencing significant savings as a direct result of their efforts.

PURCHASER

The Purchaser's General Fund budget will be reduced by approximately $900,000 from the current year, and fourteen positions have been eliminated, including five in the management ranks.

The budget reflects the elimination of $99,000 in general fund dollars for the City's vehicle replacement fleet, as we move toward having employees reimbursed for using their own vehicles rather than maintaining a huge city fleet.

Processing functions surrounding acquisition of materials, supplies and equipment will be streamlined.

SPECIAL PROGRAMS

While the above analysis presents a difficult path for our city, there is still some good news in City government.

By leveraging federal dollars, we have been able to construct record amounts of affordable housing units.

Community based agencies are collaborating as never before so that the citizens they serve can gain the most from their programs.

Through the use of Proposition J funds, the Mayor's Office of Children, Youth and Their Families is providing badly needed support to City departments, the School District and community based agencies.

Bond-funded programs are creating improved infrastructure in Golden Gate Park, firehouses, police stations and convention facilities.

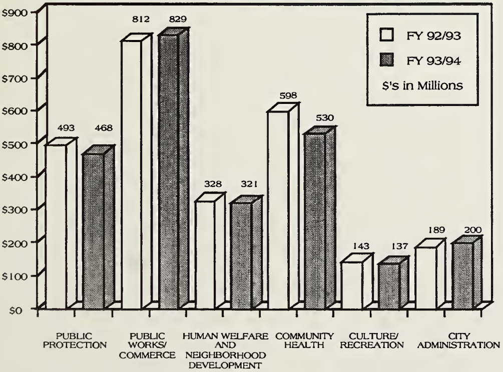
Soon, residents we will see a completed Yerba Buena Gardens, and a new Main Library.

Transit service will be improved by the extension of the MUNI Metro along the new Embarcadero roadway and into other San Francisco neighborhoods.

The Office of Emergency Services has made significant improvements in the City's preparedness for major emergencies.

Our efforts to strengthen the City's economy by establishing San Francisco as America's West Coast hub for international commerce and trade are meeting with great success.

TOTAL FUND EXPENDITURES BY MAJOR SERVICE AREAS



CONCLUSION

San Francisco is facing a most serious challenge. Those of us who have been entrusted by the public to care for the City share a great responsibility in seeing to it that our City emerges from its present difficulties with renewed strength and new hope for the future.

To meet the challenge will require making extraordinarily difficult decisions, standing up to special interests and making choices that benefit the City's greater good. It will require new levels of compromise and cooperation between my Office, your Honorable Board, our City departments, and the citizens we serve.

As Mayor, I am prepared to do whatever it takes to see the City through these difficult times, to make the changes that are needed to ensure a brighter future and create a renewed spirit in San Francisco. I ask that you join with me in that quest.

Sincerely yours,

Frank M. Jordan

Frank M. Jordan
Mayor

SUMMARY CHARTS
&
TABLES

Total General Fund Resources and Expenses
(in thousands of dollars)

	Fiscal Year 1992-93 Revised	Fiscal Year 1993-94 Projected	Fiscal Year 1993-94 Proposed
Resources:			
Year-End Surplus	$110	$0	$0
Unallocated Revenues	$913,167	$844,828	$889,456
Department Revenues	$49,924	$51,690	$35,831
Transfers In and Recoveries	$324,440	$341,470	$330,634
Equity Transfers In	$58,000	$42,000	$45,450
Bond Contributions	$2,026	$1,691	$1,691
Total Resources:	$1,347,667	$1,281,679	$1,303,062
Expenses:			
xpenditures and Contributions	$1,340,351	$1,414,882	$1,249,411
Capital Expenditures	$2,140	$10,000	$2,404
Pledged Reserves	$8,910	$62,700	$41,931
Unappropriated Reserve	$6,751	$10,000	$9,316
Total Expenses:	$1,358,152	$1,497,582	$1,303,062
Surplus (Shortfall)	($10,485)	($215,903)	$0

Total General Fund Resources
(in thousands of dollars)

	FY 1992-93 Revised	FY 1992-93 Estimate	FY 1993-94 Projection	FY 1993-94 Proposed
Prior Year Closing Balance	$110	$100	$0	$0
Unallocated Revenues	$936,341	$913,166	$912,342	$889,456
Property Tax	$432,114	$423,483	$417,023	$347,607
Business Tax	$149,000	$154,160	$158,785	$171,962
Sales Tax	$88,000	$84,750	$87,293	$86,869
Motor Vehicle	$60,736	$59,423	$59,266	$59,266
Traffic Fines	$51,125	$42,000	$43,500	$46,834
Utility Users Tax	$38,862	$36,237	$27,862	$43,825
Parking Tax	$22,465	$23,565	$23,565	$23,565
Hotel Tax	$21,040	$21,440	$22,512	$29,900
Trial Court Funding	$19,000	$17,500	$19,000	$17,500
Property Transfer Tax	$16,000	$13,700	$13,700	$13,700
Interest Earnings	$7,000	$4,000	$7,500	$8,000
Condominum Conversion	$0	$0	$0	$8,000
Homeowners Exempt	$6,362	$6,362	$6,362	$6,362
Franchise Tax	$6,829	$7,419	$7,419	$7,235
Other Unallocated	$17,808	$19,127	$18,555	$18,831
Major Subventions	$305,046	$297,585	$305,046	$316,924
Social Service Subv'ns	$180,452	$176,415	$180,452	$190,267
Realignment	$83,034	$83,034	$83,034	$75,911
Health/Mental Health	$41,560	$38,136	$41,560	$50,746
Department Revenues	$49,924	$49,924	$49,924	$35,831
Revenue Transfers	$27,717	$26,855	$24,560	$13,710
Rec and Park	$12,438	$11,438	$9,438	$0
Parking Meters.	$8,000	$8,000	$8,000	$8,000
Hotel Tax	$4,604	$4,742	$4,647	$3,235
Other Transfers	$2,675	$2,675	$2,475	$2,475
Equity Transfers	$58,000	$58,000	$29,500	$45,450
Hetch Hetchy	$17,000	$17,000	$15,000	$30,800
Airport	$15,000	$15,000	$14,500	$14,500
Port	$1,000	$1,000	$0	$0
Airport Loan	$25,000	$25,000	$0	$0
Purchaser (Auto)	$0	$0	$0	$150
Bond Contributions	$2,026	$2,026	$1,691	$1,691
TOTAL Resources	$1,379,164	$1,347,656	$1,323,063	$1,303,062

1993-1994 RESERVES

AMOUNT	RATIONALE
$ 6.500 M	LITIGATION Set aside for settlement of lawsuits associated with past labor and tax practices, and court orders governing the operation of the jail system.
$ 4.500 M	AUDIT ADJUSTMENTS Set aside to cover year-end audit adjustments, including adjustments to state and federal reimbursements for city costs.
$28.180 M	SALARY STANDARDIZATION Set aside to cover salary and fringe increases for multi-year labor agreements, including police, fire, nurses, transit operators, and pay equity.
$ 2.251 M	DISPLACEMENT Set aside to cover vested leave for laid-off employees.
$ 0.500 M	COLLECTIVE BARGAINING Set aside for miscellaneous expenses related to labor agreements.
$ 9.316 M	UNRESTRICTED GENERAL FUND RESERVE Set aside to cover unanticipated expenditures which may occur during the course of the year.
$51.247 M	

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CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:02PM

CITYWIDE NET BUDGETED REVENUES BY SOURCE
(IN THOUSANDS)

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
CATEGORY REVENUE SOURCE	ACTUAL	ORIGINAL	REVISED	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS STANDARDIZED
60 STATE & FEDERAL SUBVENTIONS	432,239	440,474	444,089	456,891	452,216	452,216
61 LOCAL TAXES	966,234	1,070,476	996,630	929,428	965,967	965,967
92 OTHER REVENUES	1,059,841	1,213,636	1,221,451	1,276,474	1,273,396	1,273,396
GRAND TOTALS	2,458,314	2,724,586	2,662,170	2,662,793	2,691,579	2,691,579

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:05PM

CITYWIDE NET BUDGETED REVENUES BY FUNDS
(IN THOUSANDS)

CATEGORY MAJOR FUND	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
	ACTUAL	ORIGINAL	REVISED	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
01000 GENERAL FUND	1,306,478	1,421,892	1,343,967	1,264,028	1,303,062	1,303,062
02001 HOTEL TAX	52,389	55,562	55,562	60,583	61,176	61,176
02002 ANIMAL CONTROL & WELFARE	163	178	182	178	178	178
02025 25 VAN NESS BUILDING	1,189	1,975	1,975	1,971	1,971	1,971
02071 OFF STREET PARKING	2,522	4,084	4,084	2,314	2,314	2,314
02229 SPECIAL REC.& PARK REVENUE FUND	24,370	27,408	27,968	24,701	24,603	24,603
02465 SHERIFFS SPECIAL MAINTENANCE FUND	81	153	153	153	153	153
02900 OTHER SPECIAL REVENUE FUNDS	79,549	89,156	89,824	99,068	98,057	98,057
03000 FEDERAL GRANT FUND GROUP	588	245	3,193	245	0	0
05000 BOND FUND GROUP	1,019	183	183	0	8,528	8,528
07000 DEBT SERVICE FUND	47,036	62,210	62,210	69,474	69,747	69,747
08000 INTERNAL SERVICE FUNDS	570	0	0	0	0	0
21000 EXPENDABLE TRUST FUND GROUP	300	205	205	210	210	210
24000 PENSION TRUST FUND GROUP	954	5,284	13,851	5,284	5,868	5,868
30000 AIRPORT FUND GROUP	204,509	184,098	184,098	201,777	201,777	201,777
31000 MUNICIPAL RAILWAY FUND GROUP	157,886	169,638	169,406	176,272	175,668	175,668
32000 WATER DEPARTMENT FUND GROUP	103,334	111,071	111,071	110,421	110,421	110,421
33000 HETCH HETCHY FUND GROUP	64,456	66,870	69,370	76,510	76,510	76,510
34000 SAN FRANCISCO HARBOR FUND GROUP	35,919	38,869	38,869	37,108	37,108	37,108
35000 CLEAN WATER FUND GROUP	102,795	204,344	204,344	233,052	233,052	233,052
36000 HOSPITAL FUND GROUP	188,045	189,548	190,040	205,893	202,269	202,269
37000 LAGUNA HONDA FUND GROUP	84,175	91,608	91,608	93,542	78,903	78,903
GRAND TOTALS	2,458,326	2,724,582	2,662,163	2,662,784	2,691,575	2,691,575

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CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:19PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

DEPARTMENT	F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	 REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	 MAYORS RECOMMENDED UNSTDZD	 STANDARDIZED
FUND GROUP/FUND 01000 GENERAL FUND						
01 BOARD OF SUPERVISORS	4,853,841	5,163,755	5,132,335	5,261,612	5,195,103	5,195,103
02 ASSESSOR	3,665,291	6,438,527	6,679,581	9,033,667	6,097,416	6,097,416
03 CITY ATTORNEY	7,566,975	7,485,427	7,598,959	7,036,312	4,780,825	4,780,825
04 DISTRICT ATTORNEY	22,165,642	25,157,959	25,157,055	26,860,203	23,975,380	23,975,380
05 PUBLIC DEFENDER	8,253,556	8,751,232	8,931,155	9,436,128	9,040,777	9,040,777
06 SHERIFF	36,870,908	41,912,046	42,399,992	60,977,240	53,647,978	53,647,978
07 COUNTY EDUCATION OFFICE	1,711,328	1,661,918	1,718,523	1,718,638	1,718,638	1,718,638
08 TREASURER-TAX COLLECTOR	11,197,716	11,204,619	11,252,065	11,329,958	9,965,103	9,965,103
09 CONTROLLER	14,921,960	14,620,230	15,145,156	14,990,973	13,590,260	13,590,260
10 SUPERIOR COURT	19,252,180	25,185,883	25,108,372	26,600,760	25,043,516	25,043,516
11 MUNICIPAL COURT	19,861,195	21,022,041	20,967,478	22,033,694	21,344,976	21,344,976
12 JUVENILE COURT	15,727,854	16,923,238	17,085,270	40,606,884	19,928,996	19,928,996
13 ADULT PROBATION	5,778,552	6,554,712	6,535,160	7,830,452	7,422,938	7,422,938
25 MAYOR	5,452,557	5,511,675	5,961,736	5,673,730	5,240,001	5,240,001
28 ART COMMISSION	1,273,230	1,339,644	1,326,196	5,087,373	1,322,530	1,322,530
29 CITY PLANNING	5,828,485	6,001,420	6,225,527	6,726,912	6,350,750	6,350,750
30 CIVIL SERVICE	7,400,373	7,422,970	7,483,227	8,149,394	6,755,950	6,755,950
31 FIRE DEPARTMENT	137,054,386	143,728,620	135,190,988	132,051,271	121,094,283	121,094,283
34 HUMAN RIGHTS COMMISSION	1,644,036	1,664,172	1,598,699	1,518,221	1,032,074	1,032,074
36 PARKING & TRAFFIC COMMISSION	11,080,304	12,619,196	12,860,250	15,284,522	14,580,810	14,580,810
37 PERMIT APPEALS	257,797	253,002	255,423	251,854	247,335	247,335
38 POLICE COMMISSION	178,400,697	184,233,928	163,592,255	200,359,212	169,611,369	169,611,369
41 PUBLIC LIBRARY	19,399,424	20,702,506	20,689,391	22,449,309	17,029,619	17,029,619
42 RECREATION AND PARK COMMISSION	21,136,968	0	0	0	0	0
44 RETIREMENT SYSTEM	3,359,906	3,785,885	3,967,839	6,325,291	6,108,187	6,108,187
45 SOCIAL SERVICES	278,465,305	311,484,070	309,631,701	322,771,322	305,889,437	305,889,437
48 COMMISSION ON THE STATUS OF WOMEN	562,291	956,114	958,535	1,243,478	1,199,987	1,199,987
49 PUC LIGHT HEAT AND POWER	3,955,851	4,561,514	4,561,514	4,788,775	4,788,775	4,788,775
60 ACADEMY OF SCIENCES	1,658,995	1,621,758	1,597,206	6,947,868	1,553,737	1,553,737
61 FINE ARTS MUSEUMS	4,186,893	4,187,180	4,128,339	7,198,768	3,386,356	3,386,356
62 ASIAN ART MUSEUM	1,283,002	1,309,451	1,323,281	3,001,806	1,374,636	1,374,636
63 LAW LIBRARY	138,501	196,396	198,212	225,225	220,715	220,715
70 CHIEF ADMINISTRATIVE OFFICER	831,650	1,503,387	1,413,773	3,532,629	2,868,849	2,868,849
71 REAL ESTATE	2,174,221	2,182,854	2,148,561	3,237,285	2,085,133	2,085,133
72 COUNTY AGRICULTURE-WEIGHTS & MEASU	654,326	751,851	759,886	730,525	726,132	726,132
74 MEDICAL EXAMINER/ CORONER	2,704,548	3,279,002	3,278,003	3,504,580	2,951,560	2,951,560
75 ELECTRICITY	5,741,564	4,129,183	4,084,178	6,594,675	4,051,956	4,051,956
76 ANIMAL CARE AND CONTROL	1,812,066	1,946,025	2,079,451	1,914,557	1,772,069	1,772,069
78 RECORDER	5,789,631	1,123,276	1,074,618	1,127,879	1,106,859	1,106,859
79 PUBLIC ADMINISTRATOR GUARDIAN	2,060,919	2,251,630	2,275,813	2,495,621	2,285,831	2,285,831
80 REGISTRAR	3,733,391	2,640,378	2,612,641	3,300,780	2,821,105	2,821,105
83 COMMUNITY HEALTH SERVICES	60,746,551	107,170,922	109,109,462	123,630,700	107,615,903	107,615,903
87 COMMUNITY MENTAL HEALTH	126,101,285	133,447,471	130,559,660	130,781,457	105,085,462	105,085,462
90 PUBLIC WORKS	8,909,812	11,610,843	11,214,524	27,789,619	9,348,810	9,348,810

87 COMMUNITY MENTAL HEALTH	126,101,285	133,447,471	130,559,660	130,781,457	105,085,462	105,085,462
90 PUBLIC WORKS	8,909,812	11,610,843	11,214,524	27,789,619	9,348,810	9,348,810

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:19PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

DEPARTMENT	F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
91 PURCHASER	4,654,457	2,937,643	3,216,132	4,891,818	2,085,764	2,085,764
97 GENERAL CITY RESPONSIBILITY	60,941,704	25,536,007	30,068,099	25,346,996	25,366,709	25,366,709
99 GENERAL FUND UNALLOCATED	10,371,341	0	0	0	0	0
TOTAL: FUND GROUP/FUND 01000	1,151,593,465	1,204,171,560	1,179,156,221	1,332,649,973	1,139,710,599	1,139,710,599
FUND GROUP/FUND 02001 HOTEL TAX						
08 TREASURER-TAX COLLECTOR	89,747	100,676	101,887	99,618	98,941	98,941
28 ART COMMISSION	125,278	0	-465,467	0	0	0
70 CHIEF ADMINISTRATIVE OFFICER	8,702,225	9,445,734	11,604,811	10,832,302	10,484,166	10,484,166
TOTAL: FUND GROUP/FUND 02001	8,917,250	9,546,410	11,241,231	10,931,920	10,583,107	10,583,107
FUND GROUP/FUND 02002 ANIMAL CONTROL & WELFARE						
76 ANIMAL CARE AND CONTROL	38,902	30,333	53,972	31,878	31,878	31,878
TOTAL: FUND GROUP/FUND 02002	38,902	30,333	53,972	31,878	31,878	31,878
FUND GROUP/FUND 02025 25 VAN NESS BUILDING						
71 REAL ESTATE	1,182,480	1,974,850	2,028,389	1,970,656	1,944,856	1,944,856
TOTAL: FUND GROUP/FUND 02025	1,182,480	1,974,850	2,028,389	1,970,656	1,944,856	1,944,856
FUND GROUP/FUND 02071 OFF STREET PARKING						
28 ART COMMISSION	0	0	16,000	0	0	0
36 PARKING & TRAFFIC COMMISSION	6,525,406	8,400,133	8,436,187	7,016,882	6,789,815	6,789,815
TOTAL: FUND GROUP/FUND 02071	6,525,406	8,400,133	8,452,187	7,016,882	6,789,815	6,789,815
FUND GROUP/FUND 02229 SPECIAL REC.& PARK REVENUE FUND						
42 RECREATION AND PARK COMMISSION	13,050,466	56,003,433	53,618,005	76,286,093	49,317,682	49,316,222
TOTAL: FUND GROUP/FUND 02229	13,050,466	56,003,433	53,618,005	76,286,093	49,317,682	49,316,222

RUN DATE: 31-MAY-1993 TIME: 9:19PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

	F/Y 1991-92	*** FISCAL YEAR 1992-93 ****		*********** FISCAL YEAR 1993-94 ***********		
DEPARTMENT	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	, STANDARDIZED
FUND GROUP/FUND 02900 OTHER SPECIAL REVENUE FUNDS						
01 BOARD OF SUPERVISORS	70,000	74,804	109,804	120,000	120,000	120,000
06 SHERIFF	79,868	42,000	36,607	42,000	42,000	42,000
10 SUPERIOR COURT	784,631	203,900	307,524	211,000	211,000	211,000
23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY	0	5,353,894	5,433,236	13,045,843	12,417,487	12,417,487
25 MAYOR	2,875,954	400,000	8,000,603	400,000	400,000	400,000
26 COMMISSION ON AGING	11,622,928	12,323,340	12,835,890	12,442,733	11,167,253	11,167,253
28 ART COMMISSION	250,671	252,834	390,227	272,718	270,038	270,038
29 CITY PLANNING	204,909	0	591,291	0	0	0
36 PARKING & TRAFFIC COMMISSION	6,651,294	6,898,209	6,954,883	9,995,883	6,373,526	6,373,526
38 POLICE COMMISSION	41,573	3,217,267	3,517,947	3,153,695	3,151,215	3,151,215
42 RECREATION AND PARK COMMISSION	8,720,728	19,493,920	17,670,461	18,309,296	18,597,597	18,597,597
46 WAR MEMORIAL	4,987,357	6,573,015	6,509,988	15,645,752	6,929,492	6,929,492
48 COMMISSION ON THE STATUS OF WOMEN	159,509	150,000	150,000	150,000	150,000	150,000
61 FINE ARTS MUSEUMS	961,383	136,272	384,149	136,969	136,969	136,969
62 ASIAN ART MUSEUM	398,160	0	139,708	0	0	0
65 RENT ARBITRATION BOARD	1,372,146	1,570,002	1,578,940	1,642,947	1,642,690	1,642,690
70 CHIEF ADMINISTRATIVE OFFICER	266,886	3,498,243	3,863,509	3,887,088	3,674,951	3,674,951
78 RECORDER	435,920	625,402	1,931,708	628,106	622,914	622,914
83 COMMUNITY HEALTH SERVICES	0	571,388	571,388	724,630	724,630	724,630
87 COMMUNITY MENTAL HEALTH	44,314	122,511	122,511	178,339	178,339	178,339
90 PUBLIC WORKS	35,323,388	39,773,956	40,028,044	71,834,450	38,277,743	38,277,743
93 CONVENTION FACILITIES MANAGEMENT	25,075,049	44,176,896	44,531,554	47,928,788	47,928,788	47,928,788
97 GENERAL CITY RESPONSIBILITY	0	0	3,390	0	0	0
T O T A L: FUND GROUP/FUND 02900	100,326,668	145,457,853	155,663,362	200,750,237	153,016,632	153,016,632
FUND GROUP/FUND 03000 FEDERAL GRANT FUND GROUP						
25 MAYOR	1,817,207	245,417	6,877,227	126,742	0	0
T O T A L: FUND GROUP/FUND 03000	1,817,207	245,417	6,877,227	126,742	0	0
FUND GROUP/FUND 05000 BOND FUND GROUP						
03 CITY ATTORNEY	10,281	0	0	0	0	0
28 ART COMMISSION	74,751	0	0	0	0	0
41 PUBLIC LIBRARY	172,257	0	0	2,291	0	0
42 RECREATION AND PARK COMMISSION	339,175	182,899	182,899	8,536,008	8,528,184	8,528,184
70 CHIEF ADMINISTRATIVE OFFICER	1,500	0	0	0	0	0
90 PUBLIC WORKS	7,241,947	0	0	0	0	0
T O T A L: FUND GROUP/FUND 05000	7,839,911	182,899	182,899	8,538,299	8,528,184	8,528,184

T O T A L: FUND GROUP/FUND 05000 7,839,911 182,899 182,899 8,538,299 8,528,184 8,528,184

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:19PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

DEPARTMENT	F/Y 1991-92	*** FISCAL YEAR 1992-93 ****		*********** FISCAL YEAR 1993-94 ***********		
	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
FUND GROUP/FUND 07000 DEBT SERVICE FUND						
70 CHIEF ADMINISTRATIVE OFFICER	50,715,633	62,210,134	62,210,134	69,747,466	69,747,466	69,747,466
T O T A L: FUND GROUP/FUND 07000	50,715,633	62,210,134	62,210,134	69,747,466	69,747,466	69,747,466
FUND GROUP/FUND 08000 INTERNAL SERVICE FUNDS						
01 BOARD OF SUPERVISORS	1	0	0	0	0	0
02 ASSESSOR	0	0	0	0	0	0
03 CITY ATTORNEY	-1,170,152	0	-55,792	0	0	0
04 DISTRICT ATTORNEY	901	0	0	17,653	0	0
05 PUBLIC DEFENDER	-1	0	0	0	0	0
06 SHERIFF	0	0	0	143,674	0	0
07 COUNTY EDUCATION OFFICE	0	0	0	0	0	0
08 TREASURER-TAX COLLECTOR	-2,408	0	0	0	0	0
09 CONTROLLER	-1,459,521	0	329,422	2,332	0	0
12 JUVENILE COURT	1	0	-1	15,500	0	0
25 MAYOR	1	0	0	58,871	0	0
28 ART COMMISSION	0	0	0	0	0	0
29 CITY PLANNING	-4,376	0	-1	0	0	0
30 CIVIL SERVICE	-12,180	0	0	28,809	0	0
31 FIRE DEPARTMENT	2,349	0	722,423	1,302	0	0
33 HEALTH SERVICE SYSTEM	460,166	0	24,815	651	0	0
34 HUMAN RIGHTS COMMISSION	-4,361	0	1	50,348	0	0
36 PARKING & TRAFFIC COMMISSION	-1	0	1	0	0	0
38 POLICE COMMISSION	6,545	0	296	73,431	0	0
40 PUBLIC UTILITIES COMMISSION	-1,829,416	-332,256	-2,230,955	167,552	-347,627	-347,627
42 RECREATION AND PARK COMMISSION	-21,117	0	0	403	0	0
44 RETIREMENT SYSTEM	-1,009,946	0	0	0	0	0
45 SOCIAL SERVICES	340	0	0	0	0	0
48 COMMISSION ON THE STATUS OF WOMEN	15,000	0	0	0	0	0
49 PUC LIGHT HEAT AND POWER	-3,412	0	0	172	0	0
70 CHIEF ADMINISTRATIVE OFFICER	-1,467	0	1	167,063	0	0
71 REAL ESTATE	99,260	0	0	264,375	0	0
74 MEDICAL EXAMINER/ CORONER	0	0	0	-963	0	0
75 ELECTRICITY	439,887	0	1	247,553	0	0
79 PUBLIC ADMINISTRATOR GUARDIAN	0	0	0	0	0	0
83 COMMUNITY HEALTH SERVICES	-16,277	0	1	3,387	0	0
87 COMMUNITY MENTAL HEALTH	0	0	0	0	0	0
90 PUBLIC WORKS	-1,130,270	0	266,352	73,706	0	0
91 PURCHASER	-861,979	0	18,510	98,156	0	0
T O T A L: FUND GROUP/FUND 08000	-6,502,433	-332,256	-924,926	1,413,975	-347,627	-347,627

CITY & COUNTY OF SAN FRANCISCO
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RUN DATE: 31-MAY-1993 TIME: 9:19PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

DEPARTMENT	F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
FUND GROUP/FUND 21000 EXPENDABLE TRUST FUND GROUP						
42 RECREATION AND PARK COMMISSION	132,293	203,783	211,204	201,038	201,038	201,038
T O T A L: FUND GROUP/FUND 21000	132,293	203,783	211,204	201,038	201,038	201,038
FUND GROUP/FUND 24000 PENSION TRUST FUND GROUP						
44 RETIREMENT SYSTEM	17,895,591	5,070,583	19,854,219	5,207,701	5,868,151	5,868,151
T O T A L: FUND GROUP/FUND 24000	17,895,591	5,070,583	19,854,219	5,207,701	5,868,151	5,868,151
FUND GROUP/FUND 30000 AIRPORT FUND GROUP						
27 AIRPORT	143,029,096	175,950,224	192,511,942	188,630,210	188,129,522	188,129,522
31 FIRE DEPARTMENT	6,234,091	7,026,460	6,584,120	6,393,327	6,317,099	6,317,099
36 PARKING & TRAFFIC COMMISSION	20,551	0	7,497	0	0	0
T O T A L: FUND GROUP/FUND 30000	149,283,738	182,976,684	199,103,559	195,023,537	194,446,621	194,446,621
FUND GROUP/FUND 31000 MUNICIPAL RAILWAY FUND GROUP						
25 MAYOR	170,000	0	161,406	0	0	0
35 MUNICIPAL RAILWAY	269,260,865	277,097,079	276,111,462	280,822,435	271,605,389	271,605,389
T O T A L: FUND GROUP/FUND 31000	269,430,865	277,097,079	276,272,868	280,822,435	271,605,389	271,605,389
FUND GROUP/FUND 32000 WATER DEPARTMENT FUND GROUP						
36 PARKING & TRAFFIC COMMISSION	0	0	50,000	0	0	0
47 WATER DEPARTMENT	63,141,922	101,272,266	92,565,376	95,625,759	94,114,745	94,114,745
T O T A L: FUND GROUP/FUND 32000	63,141,922	101,272,266	92,615,376	95,625,759	94,114,745	94,114,745
FUND GROUP/FUND 33000 HETCH HETCHY FUND GROUP						
32 HETCH HETCHY PROJECT	50,693,511	69,592,108	71,100,794	68,350,656	65,625,584	65,625,584
T O T A L: FUND GROUP/FUND 33000	50,693,511	69,592,108	71,100,794	68,350,656	65,625,584	65,625,584

RUN DATE: 31-MAY-1993 TIME: 9:19PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

	F/Y 1991-92	*** FISCAL YEAR 1992-93 ****		*********** FISCAL YEAR 1993-94 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
DEPARTMENT	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
FUND GROUP/FUND 34000 SAN FRANCISCO HARBOR FUND GROUP						
31 FIRE DEPARTMENT	1,202,818	1,460,169	1,621,066	1,331,297	1,326,617	1,326,617
39 PORT	46,277,233	36,961,411	28,901,685	35,392,054	35,269,237	35,269,237
TOTAL: FUND GROUP/FUND 34000	47,480,051	38,421,580	30,522,751	36,723,351	36,595,854	36,595,854
FUND GROUP/FUND 35000 CLEAN WATER FUND GROUP						
90 PUBLIC WORKS	74,302,096	194,399,387	182,550,700	241,878,543	241,777,980	241,777,980
TOTAL: FUND GROUP/FUND 35000	74,302,096	194,399,387	182,550,700	241,878,543	241,777,980	241,777,980
FUND GROUP/FUND 36000 HOSPITAL FUND GROUP						
86 SAN FRANCISCO GENERAL HOSPITAL	239,629,863	256,601,637	256,367,131	277,049,687	238,760,996	238,760,996
90 PUBLIC WORKS	0	0	-3,973	0	0	0
TOTAL: FUND GROUP/FUND 36000	239,629,863	256,601,637	256,363,158	277,049,687	238,760,996	238,760,996
FUND GROUP/FUND 37000 LAGUNA HONDA FUND GROUP						
85 LAGUNA HONDA	91,364,521	101,849,272	102,657,600	107,389,068	81,623,946	81,623,946
TOTAL: FUND GROUP/FUND 37000	91,364,521	101,849,272	102,657,600	107,389,068	81,623,946	81,623,946
GRAND TOTALS	2,338,859,406	2,715,375,145	2,709,810,930	3,017,735,896	2,669,942,896	2,669,941,436

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:35PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
FUND GROUP/FUND 01000 GENERAL FUND						
401 REGULAR REVENUES	1,306,478	1,421,892	1,343,967	1,264,028	1,303,062	1,303,062
410 TRANSFERS IN	414,767	449,976	488,067	472,191	475,706	475,706
435 TRANSFERS OUT	-631,963	-634,256	0	-582,844	-587,810	-587,810
442 CAPITAL PROJECT EXPENDITURES	0	-3,869	0	-85,709	-5,688	-5,688
445 OPERATING EXPENDITURES	-1,151,593	-1,200,302	0	-1,246,941	-1,134,022	-1,134,022
903 ADDITION TO SURPLUS (EXP)	0	0	0	0	0	0
904 RESERVES (EXP)	0	-26,690	0	-54,701	-41,931	-41,931
905 UNAPPROPRIATED REVENUE RESERVED	0	-6,751	0	-10,000	-9,316	-9,316
906 YEAR-END SURPLUS	0	0	-4,737	0	0	0
T O T A L: FUND GROUP/FUND 01000	-62,312	0	1,827,297	-243,976	0	0
FUND GROUP/FUND 02001 HOTEL TAX						
401 REGULAR REVENUES	52,389	55,562	55,562	60,583	61,176	61,176
435 TRANSFERS OUT	-43,048	-46,316	0	-49,727	-50,592	-50,592
442 CAPITAL PROJECT EXPENDITURES	-4	0	0	0	0	0
445 OPERATING EXPENDITURES	-8,913	-9,546	0	-10,932	-10,583	-10,583
903 ADDITION TO SURPLUS (EXP)	0	0	0	0	-1	-1
906 YEAR-END SURPLUS	0	300	303	0	0	0
T O T A L: FUND GROUP/FUND 02001	424	0	55,865	-76	0	0
FUND GROUP/FUND 02002 ANIMAL CONTROL & WELFARE						
401 REGULAR REVENUES	163	178	182	178	178	178
435 TRANSFERS OUT	-119	-147	0	-147	-147	-147
445 OPERATING EXPENDITURES	-39	-30	0	-32	-32	-32
906 YEAR-END SURPLUS	0	0	0	0	2	2
T O T A L: FUND GROUP/FUND 02002	6	0	182	-2	0	0
FUND GROUP/FUND 02025 25 VAN NESS BUILDING						
401 REGULAR REVENUES	1,189	1,975	1,975	1,971	1,971	1,971
445 OPERATING EXPENDITURES	-1,182	-1,975	0	-1,971	-1,945	-1,945
903 ADDITION TO SURPLUS (EXP)	0	0	0	0	-26	-26
T O T A L: FUND GROUP/FUND 02025	6	0	1,975	0	0	0

T O T A L: FUND GROUP/FUND 02025 6 0 1,975 0 0 0

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:35PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
FUND GROUP/FUND 02071 OFF STREET PARKING						
401 REGULAR REVENUES	2,522	4,084	4,084	2,314	2,314	2,314
410 TRANSFERS IN	4,891	4,300	4,300	4,300	4,300	4,300
435 TRANSFERS OUT	-4,016	0	0	0	0	0
442 CAPITAL PROJECT EXPENDITURES	0	-110	0	-410	-410	-410
445 OPERATING EXPENDITURES	-6,525	-8,290	0	-6,607	-6,380	-6,380
903 ADDITION TO SURPLUS (EXP)	0	-2,474	0	0	0	0
906 YEAR-END SURPLUS	0	2,490	2,542	0	176	176
T O T A L: FUND GROUP/FUND 02071	-3,128	0	10,926	-403	0	0
FUND GROUP/FUND 02229 SPECIAL REC.& PARK REVENUE FUND						
401 REGULAR REVENUES	24,370	27,408	27,968	24,701	24,603	24,603
410 TRANSFERS IN	5,746	29,633	29,633	24,469	24,728	24,728
435 TRANSFERS OUT	-2,528	-3,484	0	-15	-15	-15
442 CAPITAL PROJECT EXPENDITURES	0	-5,653	0	-21,911	-3,856	-3,856
445 OPERATING EXPENDITURES	-13,050	-50,350	0	-54,375	-45,461	-45,460
903 ADDITION TO SURPLUS (EXP)	0	-945	0	0	0	0
906 YEAR-END SURPLUS	0	3,391	4,468	0	0	0
T O T A L: FUND GROUP/FUND 02229	14,538	0	62,069	-27,131	-1	0
FUND GROUP/FUND 02465 SHERIFFS SPECIAL MAINTENANCE FUND						
401 REGULAR REVENUES	81	153	153	153	153	153
435 TRANSFERS OUT	0	-153	0	-153	-153	-153
T O T A L: FUND GROUP/FUND 02465	81	0	153	0	0	0
FUND GROUP/FUND 02900 OTHER SPECIAL REVENUE FUNDS						
401 REGULAR REVENUES	79,549	89,156	89,824	99,068	98,057	98,057
410 TRANSFERS IN	37,445	86,903	87,121	89,496	87,045	87,045
435 TRANSFERS OUT	-25,355	-33,932	0	-34,515	-32,984	-32,984
442 CAPITAL PROJECT EXPENDITURES	0	-12,406	0	-58,911	-13,339	-13,339
445 OPERATING EXPENDITURES	-100,327	-133,052	0	-141,839	-139,677	-139,677
903 ADDITION TO SURPLUS (EXP)	0	-9,186	0	0	-2,744	-2,744
904 RESERVES (EXP)	0	0	0	0	0	0

CITY & COUNTY OF SAN FRANCISCO
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SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
GENERAL LEDGER ACCOUNT	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
906 YEAR-END SURPLUS	0	12,516	13,041	0	3,744	2,744
T O T A L: FUND GROUP/FUND 02900	-8,688	0	189,986	-46,701	100	0
FUND GROUP/FUND 03000 FEDERAL GRANT FUND GROUP						
401 REGULAR REVENUES	588	245	3,193	245	0	0
445 OPERATING EXPENDITURES	-1,817	-245	0	-127	0	0
T O T A L: FUND GROUP/FUND 03000	-1,229	0	3,193	119	0	0
FUND GROUP/FUND 05000 BOND FUND GROUP						
401 REGULAR REVENUES	1,019	183	183	0	8,528	8,528
410 TRANSFERS IN	24	0	3,097	0	0	0
442 CAPITAL PROJECT EXPENDITURES	0	0	0	-7,609	-7,609	-7,609
445 OPERATING EXPENDITURES	-7,840	-183	0	-929	-919	-919
T O T A L: FUND GROUP/FUND 05000	-6,797	0	3,280	-8,538	0	0
FUND GROUP/FUND 07000 DEBT SERVICE FUND						
401 REGULAR REVENUES	47,036	62,210	62,210	69,474	69,747	69,747
445 OPERATING EXPENDITURES	-50,716	-62,210	0	-69,747	-69,747	-69,747
903 ADDITION TO SURPLUS (EXP)	0	-217	0	0	0	0
906 YEAR-END SURPLUS	0	217	217	0	0	0
T O T A L: FUND GROUP/FUND 07000	-3,680	0	62,427	-273	0	0
FUND GROUP/FUND 08000 INTERNAL SERVICE FUNDS						
401 REGULAR REVENUES	570	0	0	0	0	0
435 TRANSFERS OUT	-323	-332	0	-348	-498	-498
442 CAPITAL PROJECT EXPENDITURES	0	0	0	0	0	0
445 OPERATING EXPENDITURES	6,502	332	0	-1,414	348	348
906 YEAR-END SURPLUS	0	0	0	0	150	150
T O T A L: FUND GROUP/FUND 08000	6,749	-0	0	-1,762	-0	-0

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
FUND GROUP/FUND 21000 EXPENDABLE TRUST FUND GROUP						
401 REGULAR REVENUES	300	205	205	210	210	210
445 OPERATING EXPENDITURES	-132	-204	0	-201	-201	-201
903 ADDITION TO SURPLUS (EXP)	0	-1,867	0	0	-9	-9
906 YEAR-END SURPLUS	0	1,865	1,865	0	0	0
T O T A L: FUND GROUP/FUND 21000	168	0	2,070	9	0	0
FUND GROUP/FUND 24000 PENSION TRUST FUND GROUP						
401 REGULAR REVENUES	954	5,284	13,851	5,284	5,868	5,868
435 TRANSFERS OUT	-16	0	0	0	0	0
445 OPERATING EXPENDITURES	-17,896	-5,071	0	-5,208	-5,868	-5,868
903 ADDITION TO SURPLUS (EXP)	0	-11,910	0	0	0	0
904 RESERVES (EXP)	0	-83	0	0	0	0
906 YEAR-END SURPLUS	0	11,780	26,549	0	0	0
T O T A L: FUND GROUP/FUND 24000	-16,957	0	40,400	76	0	0
FUND GROUP/FUND 30000 AIRPORT FUND GROUP						
401 REGULAR REVENUES	204,509	184,098	184,098	201,777	201,777	201,777
410 TRANSFERS IN	0	3,145	3,145	0	4,098	4,098
435 TRANSFERS OUT	-27,323	-18,265	0	-14,701	-18,799	-18,799
442 CAPITAL PROJECT EXPENDITURES	0	-5,380	0	-6,400	-6,400	-6,400
445 OPERATING EXPENDITURES	-149,284	-177,597	0	-188,623	-188,046	-188,046
903 ADDITION TO SURPLUS (EXP)	0	-74,850	0	0	-826	-826
904 RESERVES (EXP)	0	-698	0	0	0	0
906 YEAR-END SURPLUS	0	89,547	96,943	0	8,197	8,197
T O T A L: FUND GROUP/FUND 30000	27,902	0	284,186	-7,947	0	0
FUND GROUP/FUND 31000 MUNICIPAL RAILWAY FUND GROUP						
401 REGULAR REVENUES	157,886	169,638	169,406	176,272	175,668	175,668
410 TRANSFERS IN	121,669	122,637	119,911	101,099	101,503	101,503
435 TRANSFERS OUT	-2,559	-15,178	0	-5,565	-5,565	-5,565
442 CAPITAL PROJECT EXPENDITURES	0	-4,172	0	-704	-374	-374
445 OPERATING EXPENDITURES	-269,431	-272,925	0	-280,118	-271,231	-271,231
906 YEAR-END SURPLUS	0	0	1,413	0	0	0

CITY & COUNTY OF SAN FRANCISCO
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SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: FUND GROUP/FUND 31000	7,566	0	290,730	-9,017	0	0
FUND GROUP/FUND 32000 WATER DEPARTMENT FUND GROUP						
401 REGULAR REVENUES	103,334	111,071	111,071	110,421	110,421	110,421
410 TRANSFERS IN	250	0	0	0	0	0
435 TRANSFERS OUT	-23,741	-16,545	0	-18,933	-18,933	-18,933
442 CAPITAL PROJECT EXPENDITURES	0	-23,868	0	-15,501	-15,501	-15,501
445 OPERATING EXPENDITURES	-63,142	-77,405	0	-80,125	-78,614	-78,614
903 ADDITION TO SURPLUS (EXP)	0	-1,500	0	0	0	0
904 RESERVES (EXP)	0	-300	0	0	0	0
906 YEAR-END SURPLUS	0	8,546	12,665	0	2,626	2,626
T O T A L: FUND GROUP/FUND 32000	16,702	0	123,736	-4,137	0	0
FUND GROUP/FUND 33000 HETCH HETCHY FUND GROUP						
401 REGULAR REVENUES	64,456	66,870	69,370	76,510	76,510	76,510
410 TRANSFERS IN	14,591	14,542	14,607	17,242	17,242	17,242
435 TRANSFERS OUT	-11,309	-19,823	0	-38,338	-38,338	-38,338
442 CAPITAL PROJECT EXPENDITURES	0	-16,831	0	-13,101	-10,651	-10,651
445 OPERATING EXPENDITURES	-50,694	-52,761	0	-55,250	-54,975	-54,975
904 RESERVES (EXP)	0	-67	0	0	0	0
906 YEAR-END SURPLUS	0	8,070	9,453	0	10,211	10,211
T O T A L: FUND GROUP/FUND 33000	17,044	0	93,430	-12,937	0	0
FUND GROUP/FUND 34000 SAN FRANCISCO HARBOR FUND GROUP						
401 REGULAR REVENUES	35,919	38,869	38,869	37,108	37,108	37,108
435 TRANSFERS OUT	-8	0	0	0	0	0
442 CAPITAL PROJECT EXPENDITURES	0	-693	0	-653	-653	-653
445 OPERATING EXPENDITURES	-47,480	-37,729	0	-36,070	-35,943	-35,943
903 ADDITION TO SURPLUS (EXP)	0	-11,655	0	0	-512	-512
904 RESERVES (EXP)	0	-140	0	0	0	0
906 YEAR-END SURPLUS	0	11,348	34,282	0	0	0
T O T A L: FUND GROUP/FUND 34000	-11,569	0	73,151	384	0	0

:BPREP REPORT :7160

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:35PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
GENERAL LEDGER ACCOUNT	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
FUND GROUP/FUND 35000 CLEAN WATER FUND GROUP						
401 REGULAR REVENUES	102,795	204,344	204,344	233,052	233,052	233,052
410 TRANSFERS IN	47	0	35	0	0	0
435 TRANSFERS OUT	-18,512	0	0	0	0	0
442 CAPITAL PROJECT EXPENDITURES	0	-77,466	0	-116,262	-116,262	-116,262
445 OPERATING EXPENDITURES	-74,302	-116,934	0	-125,617	-125,516	-125,516
903 ADDITION TO SURPLUS (EXP)	0	-27,845	0	0	0	0
906 YEAR-END SURPLUS	0	17,900	30,867	0	8,726	8,726
T O T A L: FUND GROUP/FUND 35000	10,028	0	235,245	-8,827	0	0
FUND GROUP/FUND 36000 HOSPITAL FUND GROUP						
401 REGULAR REVENUES	188,045	189,548	190,040	205,893	202,269	202,269
410 TRANSFERS IN	91,684	105,174	106,516	81,106	83,106	83,106
435 TRANSFERS OUT	-63,659	-38,120	0	-46,614	-46,614	-46,614
442 CAPITAL PROJECT EXPENDITURES	0	-930	0	-19,936	-1,796	-1,796
445 OPERATING EXPENDITURES	-239,630	-255,672	0	-257,113	-236,965	-236,965
906 YEAR-END SURPLUS	0	0	-7,102	0	0	0
T O T A L: FUND GROUP/FUND 36000	-23,560	0	289,455	-36,665	0	0
FUND GROUP/FUND 37000 LAGUNA HONDA FUND GROUP						
401 REGULAR REVENUES	84,175	91,608	91,608	93,542	78,903	78,903
410 TRANSFERS IN	13,900	10,361	10,266	2,252	2,847	2,847
435 TRANSFERS OUT	-4,538	-120	0	-126	-126	-126
442 CAPITAL PROJECT EXPENDITURES	0	-235	0	-5,550	-482	-482
445 OPERATING EXPENDITURES	-91,365	-101,614	0	-101,839	-81,142	-81,142
T O T A L: FUND GROUP/FUND 37000	2,172	0	101,875	-11,720	0	0
G R A N D T O T A L S	-34,536	0	3,751,631	-419,522	99	0

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:49PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
CATEGORY 06 LABOR COSTS							
001	PERM SALARIES-MISC	738,955	843,870	835,911	871,364	794,476	794,475
002	PERM SALARIES-UNIF	150,945	160,078	159,962	165,299	150,474	150,474
004	PERM SALARIES-PLAT	84,695	84,834	84,834	86,009	84,409	84,409
005	PERMANENT SALARIES - NURSES	75,801	77,387	77,160	76,177	66,222	66,222
010	OVERTIME	24,634	22,270	22,149	28,547	26,444	26,444
012	HOLIDAY PAY	13,652	14,752	14,701	16,024	14,759	14,759
013	EXT WORK WEEK	9,096	5,759	5,769	3,379	249	249
018	PREMIUM PAY	972	17,497	17,687	18,891	17,897	17,897
019	PREMIUM PAY-UNIFORM	1,821	4,337	4,334	6,237	6,237	6,237
020	TEMPORARY SALARIES	19,633	24,451	25,205	26,371	28,183	28,183
025	TEMPORARY SALARIES - NURSES	9,516	6,334	6,330	6,371	6,310	6,310
030	OTHER SALARY	0	0	21	0	0	0
040	FEES AND OTHER COMPENSATION	7,648	7,323	7,132	8,077	8,077	8,077
060	MANDATORY FRINGE BENEFITS	306,739	329,403	303,833	297,159	273,852	273,852
061	HEALTH SERVICE - SUBSIDY	16,648	21,608	21,608	21,849	21,849	21,849
062	HEALTH SERVICE - ADM COST	1,948	1,932	1,932	2,111	2,110	2,110
064	DENTAL ADMINISTRATION	0	111	111	111	111	111
070	OTHER FRINGE BENEFITS	11,471	16,259	16,259	20,217	20,206	20,206
071	OTHER FRINGE BENEFITS - RN	3,317	3,354	3,354	3,651	3,651	3,651
T O T A L: CATEGORY	06	1,477,489	1,641,557	1,608,293	1,657,845	1,525,517	1,525,516
CATEGORY 09 OVERHEAD							
090	DEPARTMENT OVERHEAD	7,064	10,530	10,523	10,010	10,172	10,172
091	DIVISION OVERHEAD	29,387	25,820	34,241	25,898	25,100	25,100
092	CITY-WIDE OVERHEAD	6,064	7,733	7,530	8,636	6,870	6,870
T O T A L: CATEGORY	09	42,515	44,084	52,294	44,545	42,142	42,142
CATEGORY 10 NON PERSONAL SERVICES							
100	PROFESSIONAL SERVICES	215,022	205,407	246,985	218,455	200,039	200,039
112	TRAVEL	504	734	797	969	868	868
113	TRAINING	1,181	1,703	1,701	2,966	2,393	2,393
129	ENTERTAINMENT AND PROMOTION	339	638	648	783	783	783
144	MEMBERSHIP DUES	885	908	942	976	964	964
190	OTHER NON-PERSONAL SERVICES	314,166	347,915	342,292	388,493	388,148	388,148
T O T A L: CATEGORY	10	532,097	557,305	593,364	612,642	593,196	593,196

T O T A L: CATEGORY 10 532,097 557,305 593,364 612,642 593,196 593,196

RUN DATE: 31-MAY-1993 TIME: 9:49PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
		ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
CATEGORY 12 OTHER CURRENT EXPENDITURES							
130	MAT & SUPPLIES	96,800	102,937	104,377	108,545	101,733	101,733
150	AFDC-GENERAL ASSISTANCE	90,622	94,687	91,491	89,696	89,696	89,696
151	AFDC-SPECIAL SERVICES	54	160	160	118	118	118
153	GENERAL ASSISTANCE	47,143	53,200	53,200	53,200	46,700	46,700
154	FOSTER CARE	45,592	47,415	47,071	51,066	51,066	51,066
155	ADOPTION AID	3,880	4,955	4,955	5,538	5,538	5,538
156	AID TO BLIND-DISAB	148	137	137	137	137	137
157	SPECIAL CIRC AID-DISABLED	91	60	60	0	0	0
158	DAY CARE ASSISTANCE	850	800	800	1,257	1,257	1,257
159	HOME CONTR ASSIST	8,418	8,759	8,759	9,413	9,413	9,413
160	REFUGEES-REPATR AID	0	3	3	3	3	3
161	INDO CHINESE REFUGEE AID	1,333	1,600	1,600	1,600	1,600	1,600
162	SSI SSP COUNTY SHARE	0	2,944	2,944	6,254	6,254	6,254
164	FOOD STAMP SUPPORT SERVICE ASSIST	10	30	30	90	90	90
165	GAIN CLIENT PAYMENTS	146	165	165	159	159	159
166	GATES SUPPORT SERVICE ASSISTANCE	-0	0	0	0	0	0
170	FOSTER HOME PLACEMENT	-7	0	0	0	0	0
172	HOMELESS HOTEL PAYMENTS	746	500	508	500	500	500
201	PROGRAMMATIC PROJECT BUDG	15,493	6,024	44,824	5,900	5,542	5,542
204	PRIOR YEAR W/O LOAD	0	0	12,083	0	0	0
T O T A L: CATEGORY	12	311,317	324,376	373,166	333,475	319,805	319,805
CATEGORY 21 FAC MAINT&CAP PROJ							
202	FACILITIES MAINTENANCE PROJ	0	22,767	11,628	152,603	26,629	26,629
203	CAPITAL IMPROVEMENT PROJ	4	128,845	119,510	200,055	156,392	156,392
T O T A L: CATEGORY	21	4	151,613	131,138	352,658	183,021	183,021
CATEGORY 24 EQUIPMENT							
220	EQUIPMENT PURCHASE	16,029	11,076	18,933	16,606	13,661	13,661
231	EQUIPMENT LEASE / PURCHASE	3,407	7,468	8,219	4,187	3,841	3,841
232	EQUIP LEASE/PURCHASE OPT RENEWAL	4,779	3,408	4,087	8,682	8,861	8,861
233	EQ.LEASE/PURCHASE-CITY FIN AGENCY	0	2,243	2,131	6,100	5,494	5,494
269	BLDGS STRUCT IMPRV	7	0	0	0	0	0
281	LAND	164	0	0	0	0	0
T O T A L: CATEGORY	24	24,386	24,194	33,370	35,574	31,857	31,857

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 9:49PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED ' STANDARDIZED
CATEGORY 30	SERVICES OF OTHER DEPTS						
300	POLICE	3,761	2,505	4,092	2,485	2,470	2,470
301	FIRE	61	55	55	67	1,067	1,067
302	CITY ATTORNEY	601	161	615	164	164	164
303	REAL ESTATE	732	955	970	1,180	1,123	1,123
304	MEDICAL SERVICE	855	1,097	1,453	1,107	1,062	1,062
306	SHERIFF	44	0	0	0	0	0
307	TAX COLLECTOR	319	328	328	499	499	499
309	ELECTRICITY	326	1,043	1,272	1,137	1,158	1,158
310	CENTRAL SHOP	9,920	10,539	10,566	10,516	10,381	10,381
311	PURCHASING-GEN OFC	0	0	0	0	0	0
312	CIVIL SERVICE	113	90	85	90	90	90
313	CIVIL SERVICE-MGMT TRAINING	186	243	284	304	304	304
315	WATER DEPARTMENT	276	403	433	546	546	546
316	CENTRAL SHOP	2,041	1,420	1,764	2,399	2,355	2,355
317	DPW STREET REPAIR	640	580	446	905	905	905
318	BUILDING REPAIR	7,083	8,708	8,936	8,087	8,006	8,006
319	PUBLIC WORKS-STRT CLEANING	1,248	1,447	1,447	1,480	1,480	1,480
320	PUBLIC WORKS-ENGINEERING	1,992	2,886	2,926	3,561	3,539	3,539
		77	0	0	0	0	0
328	DPH NON-MED SVC LHH	0	0	-19	0	0	0
329	REGISTRAR OF VOTERS	9	22	22	22	22	22
330	LIGHT HEAT&POWER	41,715	48,715	48,745	53,133	52,766	52,766
331	CITY PLANNING	294	153	254	303	303	303
332	JUVENILE COURT	198	206	206	212	212	212
333	CHIEF ADMIN OFFICER	0	20	13	0	0	0
334	SOCIAL SERVICES	194	0	175	183	0	0
335	TOXICS WASTE & HAZARDOUS MAT SVCS	513	498	591	662	689	689
339	CONTROLLER	58	679	609	646	646	646
340	CONTROLLER-DATA PROCESSING	19,788	18,442	20,437	19,231	18,617	18,617
341	HUMAN RIGHTS	566	626	626	641	691	691
350	REPRODUCTION	1,052	1,272	1,387	1,395	1,322	1,322
351	CITY MAIL SERVICES	1,901	1,871	1,828	1,941	1,917	1,917
360	PUC	69	78	78	78	78	78
365	CAO-INSURANCE AND RISK REDUCTION	3,172	5,712	5,737	5,678	5,678	5,678
370	WORKERS COMP	27,292	26,009	26,218	26,637	24,411	24,411
371	REC-PARK GARDENER	383	183	431	195	195	195
389	MISC DEPARTMENTS	9,608	12,188	15,510	17,415	15,483	15,483
T O T A L: CATEGORY	30	137,086	149,131	158,517	162,900	158,178	158,178

CATEGORY 30 BUDGET REDUCTION

RUN DATE: 31-MAY-1993 TIME: 9:49PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
380	BUDGET REDUCTION	0	-447	-447	-334	-334	-334
T O T A L: CATEGORY	38	0	-447	-447	-334	-334	-334
CATEGORY 39 WORK ORDER RECOVERY							
390	INTERDEPARTMENTAL RECOVERY	-350,761	-402,101	-454,615	-419,916	-420,871	-420,871
T O T A L: CATEGORY	39	-350,761	-402,101	-454,615	-419,916	-420,871	-420,871
CATEGORY 40 DEBT SERVICE							
400	DEBT SERVICE	131,748	191,926	182,333	202,841	202,841	202,841
401	LOAN REPAYMENTS	23	20	23	20	20	20
402	BOND RES PAYM'T	-6,021	0	0	0	0	0
T O T A L: CATEGORY	40	125,750	191,946	182,356	202,861	202,861	202,861
CATEGORY 41 NON WK-ORDER SERVICE OF OTHER DEPT							
410	PUC SERVICES	25,441	23,818	22,300	24,576	23,816	23,816
420	CITY ATTORNEY SERVICES	8,836	7,790	7,941	8,837	8,837	8,837
440	CONTROLLER EXTERNAL AUDIT	402	372	332	372	342	342
459	PURCHASING - GENERAL OFFICE	4,296	1,738	1,803	1,702	1,577	1,577
T O T A L: CATEGORY	41	38,976	33,717	32,376	35,487	34,571	34,571
G R A N D T O T A L S		2,338,859	2,715,375	2,709,811	3,017,736	2,669,943	2,669,941

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 10:06PM

CITYWIDE EXPENDITURES BY MAJOR SERVICE AREA
(INCLUDES FM/CIP)
(IN THOUSANDS)

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
MAJOR SERVICE AREA	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
90 PUBLIC PROTECTION GROUP	458,989	493,678	466,205	546,815	469,926	469,926
91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE	729,889	943,186	930,226	1,054,745	980,634	980,634
92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP	293,837	328,148	326,754	339,819	321,081	321,081
93 COMMUNITY HEALTH GROUP	517,870	599,763	599,388	639,757	533,989	533,989
94 CULTURE AND RECREATION GROUP	105,055	158,042	154,170	213,948	158,516	158,515
95 GENERAL ADMINISTRATION AND FINANCE GROUP	222,848	192,558	233,069	222,651	205,797	205,797
96 GENERAL FUND FM/CIP	10,371	0	0	0	0	0
GRAND TOTALS	2,338,859	2,715,375	2,709,811	3,017,736	2,669,943	2,669,941

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 10:25PM

DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
PROGRAM	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 04 DISTRICT ATTORNEY						
1501 CRIMINAL AND CIVIL PROSECUTION	13,732	14,240	14,160	15,700	13,937	13,937
3123 FAMILY SUPPORT PROGRAM	7,882	10,337	10,414	10,305	9,516	9,516
7132 ADMINISTRATION-GENERAL	552	581	584	559	523	523
TOTAL: DEPARTMENT 04	22,167	25,158	25,157	26,563	23,975	23,975
DEPARTMENT 05 PUBLIC DEFENDER						
1504 CRIMINAL AND SPECIAL DEFENSE	7,774	8,724	8,904	9,409	9,014	9,014
1505 PUBLIC DEFENDER WORKORDER	-0	0	0	-0	-0	-0
7108 ADMINISTRATION-PUBLIC DEFENDER	479	27	27	27	27	27
TOTAL: DEPARTMENT 05	8,254	8,751	8,931	9,436	9,041	9,041
DEPARTMENT 06 SHERIFF						
1606 PRISONER CUSTODY	28,596	34,247	34,697	49,146	44,258	44,258
1703 COURT SECURITY AND PROCESS SERVICE	5,164	5,057	5,087	6,791	6,255	6,255
7102 SHERIFF ADMINISTRATION	3,191	2,610	2,614	3,704	3,059	3,059
TOTAL: DEPARTMENT 06	36,951	41,915	42,397	59,641	53,573	53,573
DEPARTMENT 10 SUPERIOR COURT						
1707 SUPERIOR COURT SERVICES	20,037	25,352	25,378	25,554	25,222	25,222
TOTAL: DEPARTMENT 10	20,037	25,352	25,378	25,554	25,222	25,222
DEPARTMENT 11 MUNICIPAL COURT						
1701 MUNICIPAL COURT SERVICES	19,861	20,994	20,940	21,715	21,321	21,321

FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 10:25PM

DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
PROGRAM	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
T O T A L: DEPARTMENT 11	19,861	20,994	20,940	21,715	21,321	21,321
DEPARTMENT 12 JUVENILE COURT						
1604 JUVENILE PROBATION SERVICES	5,709	4,744	4,801	5,772	5,596	5,596
1609 JUVENILE HALL; PRE/POST ADJUDICATN	5,160	5,583	5,642	7,046	6,828	6,828
1610 LOG CABIN;LONG TERM DETENTION	1,755	1,746	1,761	1,922	1,895	1,895
1703 COURT SECURITY AND PROCESS SERVICE	0	0	-0	16	-0	-0
7103 ADMINISTRATION-JUVENILE COURT	3,104	3,105	3,132	2,816	2,779	2,779
9800 CHILDREN'S BASELINE	0	1,530	1,534	1,599	1,591	1,591
T O T A L: DEPARTMENT 12	15,728	16,708	16,870	19,171	18,689	18,689
DEPARTMENT 13 ADULT PROBATION						
1603 ADULT PROBATION SUPERVISION	2,745	3,332	3,309	3,904	3,740	3,740
1611 PRE-SENTENCING INVESTIGATION	1,606	1,719	1,719	2,107	1,975	1,975
7131 ADMINISTRATION-ADULT PROBATION	1,428	1,503	1,508	1,758	1,707	1,707
T O T A L: DEPARTMENT 13	5,779	6,555	6,535	7,769	7,423	7,423
DEPARTMENT 31 FIRE DEPARTMENT						
1300 WORK ORDERS	2	0	722	1	0	0
1302 CONSENT DECREE	2,187	2,110	5,078	2,334	2,296	2,296
1311 FIRE SUPPRESSION	123,678	130,707	120,466	119,443	111,073	111,073
1312 FIRE PREVENTION	4,018	4,170	3,976	3,959	3,585	3,585
1313 FIRE INVESTIGATION	1,287	1,297	1,215	1,253	1,136	1,136
1314 FIRE SUPPORT SERVICES	4,346	4,659	3,596	3,369	3,110	3,110
1316 BUREAU OF TRAINING	1,390	1,814	1,696	1,728	1,440	1,440
7115 ADMINISTRATION	7,585	7,381	7,237	7,264	5,873	5,873
T O T A L: DEPARTMENT 31	144,494	152,137	143,987	139,352	128,512	128,512

DEPARTMENT 38 POLICE COMMISSION

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

PROGRAM		F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
1100 WORK ORDERS		0	3,129	3,243	0	0	0
1111 INVESTIGATIVE OPERATIONS		31,960	21,165	21,160	29,157	29,121	29,121
1113 INVESTIGATIVE SUPPORT		0	1,471	1,471	750	750	750
1122 911 EMERGENCY DISPATCH		2,752	5,318	4,184	11,928	11,544	11,544
1126 OPERATIONAL SUPPORT		23,133	6,345	6,533	21,346	18,693	18,693
1132 TRAINING& EDUCATION		4,323	4,821	4,821	2,615	1,739	1,739
1136 POLICE SERVICES TO OTHER DEPTS		7	-3,129	-3,243	73	0	0
1141 POLICE		954	1,746	2,200	3,013	3,013	3,013
1142 INVESTIGATIVE OPERATIONS		203	0	0	0	0	0
1144 POLICE		6,590	82,676	61,677	6,519	5,961	5,961
1145 CONSENT DECREE UNIT		638	660	660	2,139	1,291	1,291
1146 OFFICE OF CITIZEN COMPLAINTS		1,071	1,273	1,176	1,584	1,205	1,205
1147 SENIOR ESCORT SERVICE		1,937	0	1,569	2,112	0	0
1151 FIELD OPERATIONS		104,808	61,924	61,305	117,517	99,285	99,285
1456 FIELD OPERATIONS		31	0	0	0	0	0
9011 VEHICLE THEFT ABATEMENT FUND		42	0	301	0	0	0
TOTAL: DEPARTMENT	38	178,449	187,399	167,058	198,754	172,603	172,603
DEPARTMENT 72 COUNTY AGRICULTURE-WEIGHTS & MEASU							
1801 FARMER'S MARKET		157	161	161	163	142	142
1802 AG WTS & MEASURES INSP		498	591	599	567	584	584
TOTAL: DEPARTMENT	72	654	752	760	731	726	726
DEPARTMENT 74 MEDICAL EXAMINER/ CORONER							
1010 CORONERS FORENSIC INQUIRY		814	954	954	953	898	898
7130 CORONER		1,890	2,325	2,324	2,206	2,054	2,054
TOTAL: DEPARTMENT	74	2,705	3,279	3,278	3,159	2,952	2,952
DEPARTMENT 76 ANIMAL CARE AND CONTROL							
7201 ANIMAL WELFARE		1,851	1,976	2,133	1,884	1,797	1,797

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

PROGRAM		F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: DEPARTMENT	76	1,851	1,976	2,133	1,884	1,797	1,797
DEPARTMENT 79 PUBLIC ADMINISTRATOR GUARDIAN							
1902 PUBLIC ADMINISTRATOR		1,996	2,159	2,181	2,137	2,073	2,073
1903 COUNTY VETERAN OFFICE		65	93	95	359	213	213
T O T A L: DEPARTMENT	79	2,061	2,252	2,276	2,496	2,286	2,286
T O T A L: MSA	90	458,989	493,227	465,700	516,226	468,120	468,120

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
PROGRAM	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 27 AIRPORT						
2405 AIRPORT OPERATION & MAINTENANCE	143,029	170,570	189,367	182,230	181,729	181,729
TOTAL: DEPARTMENT 27	143,029	170,570	189,367	182,230	181,729	181,729
DEPARTMENT 32 HETCH HETCHY PROJECT						
2202 WATER SUPPLY & PWR GENERATION	50,694	52,761	54,216	55,250	54,975	54,975
TOTAL: DEPARTMENT 32	50,694	52,761	54,216	55,250	54,975	54,975
DEPARTMENT 35 MUNICIPAL RAILWAY						
2325 MUNI-OPERATIONS	135,200	136,536	135,787	134,437	131,826	131,826
2326 MUNI-EQUIPMENT MAINTENANCE	84,428	88,774	88,765	91,108	89,102	89,102
2327 MUNI-FACILITIES MAINTENANCE	1,650	1,184	1,216	2,012	0	0
2621 MUNI-GENERAL MANAGEMENT	47,982	46,432	46,244	52,561	50,303	50,303
TOTAL: DEPARTMENT 35	269,261	272,925	272,011	280,118	271,231	271,231
DEPARTMENT 36 PARKING & TRAFFIC COMMISSION						
2608 PARKING AND TRAFFIC	24,278	27,808	28,163	28,572	27,334	27,334
TOTAL: DEPARTMENT 36	24,278	27,808	28,163	28,572	27,334	27,334
DEPARTMENT 37 PERMIT APPEALS						
2112 APPEALS PROCESSING	258	253	255	252	247	247
TOTAL: DEPARTMENT 37	258	253	255	252	247	247

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
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MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
PROGRAM	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 39 PORT						
2401 MARITIME	13,133	0	117	0	0	0
2402 COMMERCIAL	2	0	-236	0	0	0
2403 MAINTENANCE	-31	0	-9,417	0	0	0
2404 ENGINEERING	33,163	36,269	37,132	34,739	34,616	34,616
2690 ADMIN/FINANCE	11	0	566	0	0	0
TOTAL: DEPARTMENT 39	46,277	36,269	28,162	34,739	34,616	34,616
DEPARTMENT 40 PUBLIC UTILITIES COMMISSION						
2116 PUC-ENERGY CONSERVATION	346	414	532	0	0	0
2505 PUC-MANAGEMENT INFORMATION SVCS	4,632	4,531	4,385	4,170	4,014	4,014
2509 PUC-FINANCIAL MANAGEMENT	10,392	10,465	10,332	11,771	11,510	11,510
2514 PUC-ADMINISTRATION	4,362	4,364	4,727	4,031	3,930	3,930
2515 PUC-ENGINEERING	4,082	2,584	2,037	2,037	2,037	2,037
2525 PUC PERSONNEL	2,174	2,451	2,319	2,170	1,978	1,978
2622 PUC-WORK ORDER RECOVERY	-27,818	-25,141	-26,563	-24,011	-23,816	-23,816
TOTAL: DEPARTMENT 40	-1,829	-332	-2,231	168	-348	-348
DEPARTMENT 47 WATER DEPARTMENT						
2201 WATER DISTRIBUTION AND QUALITY	63,142	77,405	72,513	80,125	78,614	78,614
TOTAL: DEPARTMENT 47	63,142	77,405	72,513	80,125	78,614	78,614
DEPARTMENT 49 PUC LIGHT HEAT AND POWER						
2203 UTILITY SERVICES FOR PUBLIC BLDGS	3,952	4,562	4,562	4,789	4,789	4,789
TOTAL: DEPARTMENT 49	3,952	4,562	4,562	4,789	4,789	4,789

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DEPARTMENTAL PROGRAM BUDGETS
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MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
PROGRAM	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 75 ELECTRICITY						
2120 TELECOMMUNICATIONS	2,484	695	681	1,265	976	976
2530 PUBLIC SAFETY WIRE COMMUNICATION N	1,691	1,750	1,734	1,543	1,593	1,593
2531 RADIO ELECTRONIC COMMUNICATION SER	2,156	2,302	5,285	3,412	3,126	3,126
2534 ADMINISTRATION & SUPPORT	598	758	749	784	752	752
2537 W/O RECOVERY-DEPT OF ELECTRICITY	-748	-1,391	-4,382	-2,350	-2,409	-2,409
T O T A L: DEPARTMENT 75	6,181	4,113	4,068	4,654	4,038	4,038
DEPARTMENT 90 PUBLIC WORKS						
0000 NO PROGRAM DEFINED	0	0	0	0	0	0
2101 CLEAN WATER OPERATIONS	20,827	54,344	50,531	54,963	54,967	54,967
2102 SOUTHEAST COMMUNITY FACILITY	376	545	567	576	557	557
2121 ARCHITECTURAL CONSULTATION SERVICE	58	0	0	0	0	0
2123 BUILDING INSPECTION SERVICES	15,837	19,089	19,639	18,311	18,268	18,268
2124 CONSTRUCTION INSPECTION	0	0	17	0	0	0
2127 MAINTENANCE AND OPERATION OF BUILD	6,485	6,902	6,902	6,971	6,401	6,401
2129 ENGINEERING	2,260	2,269	2,273	1,996	1,755	1,755
2133 WATER POLLUTION CONTROL OPERATIONS	42,809	48,643	48,735	55,173	55,229	55,229
2135 PRETREATMENT AND USER CHARGE	4,212	5,202	5,212	6,245	6,046	6,046
2137 STREET CLEANING & URBAN FORESTRY	13,571	14,595	14,595	14,524	14,355	14,355
2140 STREET REPAIR	5,915	5,965	5,965	5,707	5,656	5,656
2143 SEWER REPAIR	6,079	8,200	8,200	8,660	8,717	8,717
2145 EARL P MILLS COMMUNITY FACILITY	91	128	134	125	73	73
2310 TRAFFIC ENGINEERING & OPERATIONS	-43	0	7	0	0	0
2615 DPW GENERAL ADMINISTRATION	-1,071	0	-983	74	0	0
5103 DEVELOPMENT & PLANNING	1,429	0	0	0	0	0
5502 LIBRARY MANAGEMNT	5,813	0	0	0	0	0
T O T A L: DEPARTMENT 90	124,647	165,882	161,795	173,323	172,023	172,023
T O T A L: MSA 91	729,889	812,215	812,880	844,220	829,250	829,250

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DEPARTMENTAL PROGRAM BUDGETS
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MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

PROGRAM	F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 26 COMMISSION ON AGING						
3501 COMMISSION ON THE AGING	11,623	12,323	12,836	12,443	11,167	11,167
T O T A L: DEPARTMENT 26	11,623	12,323	12,836	12,443	11,167	11,167
DEPARTMENT 34 HUMAN RIGHTS COMMISSION						
3121 HUMAN RIGHTS COMMISSION	1,640	1,664	1,599	1,569	1,032	1,032
T O T A L: DEPARTMENT 34	1,640	1,664	1,599	1,569	1,032	1,032
DEPARTMENT 45 SOCIAL SERVICES						
3102 AFDC	96,895	104,162	101,094	99,488	98,215	98,215
3104 GENERAL ASSISTANCE	53,228	62,485	62,596	61,949	54,669	54,669
3105 FOOD STAMPS	4,138	6,788	6,873	7,221	6,601	6,601
3106 MEDI-CAL	5,080	9,133	9,249	9,547	8,230	8,230
3107 BOARDING HOMES & INSTITUTIONS	46,665	46,906	46,906	50,557	50,557	50,557
3108 FAMILY & CHILD IN-HOME SERVICES	4,757	5,360	5,360	5,943	5,943	5,943
3110 ADULT IHSS	8,510	11,766	11,766	15,670	15,670	15,670
3128 FAMILY & CHILDREN SVCS	14,027	13,789	14,004	14,407	14,000	14,000
3129 ADULT SERVICES	4,665	4,556	4,609	5,134	4,706	4,706
3131 REFUGEE RESETTLEMENT PROGRAM	1,884	1,600	1,600	1,600	1,600	1,600
3401 DSS CENTRAL MANAGEMENT	24,881	27,890	28,050	24,037	23,207	23,207
3413 DSS SUPPORT SERVICES	10,153	10,986	11,429	4,957	4,641	4,641
3415 OFC OF STAFF DEVELOPMENT & TRAININ	831	1,009	1,020	5,532	5,017	5,017
3416 OFC OF PROGRAM EVALUATION & SUPPOR	1,625	0	0	0	0	0
3424 HOMELESS EMERGENCY SVCS	1,129	400	405	8,198	8,189	8,189
9800 CHILDREN'S BASELINE	0	4,638	4,654	4,702	4,624	4,624
T O T A L: DEPARTMENT 45	278,466	311,468	309,615	318,944	305,868	305,868
DEPARTMENT 48 COMMISSION ON THE STATUS OF WOMEN						
3122 COMMISSION ON STATUS OF WOMEN	577	790	793	1,077	1,034	1,034

3122 COMMISSION ON STATUS OF WOMEN	577	790	793	1,077	1,034	1,034

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MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

PROGRAM		F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
3123 FAMILY SUPPORT PROGRAM		160	150	150	150	150	150
9800 CHILDREN'S BASELINE		0	166	166	166	166	166
TOTAL: DEPARTMENT	48	737	1,106	1,109	1,393	1,350	1,350
DEPARTMENT 65 RENT ARBITRATION BOARD							
3210 RENT ARBITRATION BOARD		1,372	1,570	1,579	1,643	1,643	1,643
TOTAL: DEPARTMENT	65	1,372	1,570	1,579	1,643	1,643	1,643
TOTAL: MSA	92	293,837	328,131	326,737	335,991	321,060	321,060

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MSA 93 COMMUNITY HEALTH GROUP

	F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
PROGRAM	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 83 COMMUNITY HEALTH SERVICES						
3423 FISCAL SERVICES	-0	0	0	0	0	0
4120 PUBLIC HEALTH AIDS	10,078	10,305	10,778	10,880	9,095	9,095
4129 HEALTH CENTERS	18,801	5,125	4,793	19,525	14,036	14,036
4143 FAMILY HEALTH	1,182	0	-40	0	0	0
4145 COMMUNICABLE DISEASE PREV & CONTRO	9	0	-1	0	0	0
4147 ENVIRONMENTAL HEALTH	6,670	5,379	5,129	9,279	7,726	7,726
4148 LABORATORY SERVICES	-0	0	1	0	0	0
4180 SENIOR HEALTH SERVICES	-2	0	1	0	0	0
4190 INDIGENT SERVICES	2	0	0	0	0	0
4250 RECORDS & COMMUNITY STATISTICS	0	134	134	130	130	130
4251 FIELD SUPPORT SVCS	0	0	0	0	0	0
4301 PROJECTS ADMINISTRATION	0	550	552	1,362	1,349	1,349
4302 GENERAL ADMIN & OTHER SUPPORT SERV	11,920	4,239	4,070	11,129	9,583	9,583
4360 ADMINISTRATION	12,069	75,050	77,340	57,764	56,004	56,004
9800 CHILDREN'S BASELINE	0	6,855	6,821	10,462	10,288	10,288
T O T A L: DEPARTMENT 83	60,730	107,638	109,577	120,531	108,210	108,210
DEPARTMENT 85 LAGUNA HONDA						
4150 LAGUNA HONDA HOSPITAL	90,676	101,614	102,522	101,149	81,142	81,142
4171 ADULT DAY HEALTH	689	0	0	690	0	0
T O T A L: DEPARTMENT 85	91,365	101,614	102,522	101,839	81,142	81,142
DEPARTMENT 86 SAN FRANCISCO GENERAL HOSPITAL						
4101 ACUTE OPERATIONS	1,200	1,350	1,350	1,318	1,350	1,350
4117 EMERGENCY MEDICAL SERVICES	231,868	246,865	247,568	248,868	228,870	228,870
9800 CHILDREN'S BASELINE	6,562	7,456	7,480	6,927	6,746	6,746
T O T A L: DEPARTMENT 86	239,630	255,672	256,397	257,113	236,965	236,965
DEPARTMENT 87 COMMUNITY MENTAL HEALTH						

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MSA 93 COMMUNITY HEALTH GROUP

PROGRAM		F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
4122 CMHS/CONSULTATION EDUCATION INFORM		-0	0	0	0	0	0
4140 FORENSIC SVCS - MEDICAL		10,346	11,050	11,082	10,928	10,274	10,274
4141 FORENSIC SVCS - PSYCHIATRIC		1,617	1,699	1,699	1,717	1,699	1,699
4270 CMHS BUS & OPERATIONS SUPPORT		5,502	6,527	6,627	7,165	6,543	6,543
4272 CMHS GERIATRICS		4,226	5,089	5,076	5,246	4,259	4,259
4273 CMHS ADULT ACUTE		50,768	45,721	44,150	42,088	36,803	36,803
4274 CMHS ADULT COMMUNITY		23,224	26,783	25,928	25,789	16,292	16,292
4306 ALCOHOL PROGRAMS - DRUG ADMINISTRA		44	123	123	178	178	178
4308 CSAS ADMINISTRATION		21,487	24,094	23,574	23,641	18,865	18,865
9800 CHILDREN'S BASELINE		8,932	12,473	12,399	10,652	10,340	10,340
T O T A L: DEPARTMENT	87	126,146	133,560	130,657	127,404	105,253	105,253
T O T A L: MSA	93	517,870	598,484	599,154	606,887	531,570	531,570

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MSA 94 CULTURE AND RECREATION GROUP

                                                 F/Y 1991-92     FISCAL YEAR 1992-93           ******** FISCAL YEAR 1993-94 ********
                                                                 ORIGINAL      REVISED         DEPARTMENTAL   MAYORS RECOMMENDED
  PROGRAM                                           ACTUAL        BUDGET        BUDGET           REQUEST      UNSTDZD   STANDARDIZED
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DEPARTMENT 07 COUNTY EDUCATION OFFICE

  5308 COUNTY EDUCATION SERVICES                         55         1,062         1,119             1,119         1,119         1,119
  5500 WORK ORDERS                                        0             0             0                 0             0             0
  5508 EDUCATION - COUNTY OFFICES                     1,656             0             0                 0             0             0
  9800 CHILDREN'S BASELINE                                0           600           600               600           600           600

  T O T A L: DEPARTMENT          07                   1,711         1,662         1,719             1,719         1,719         1,719


DEPARTMENT 28 ART COMMISSION

  2122 ARCHITECTURAL CAPITAL PROJECTS                    75             0             0                 0             0             0
  5320 ART COMMISSION                                 1,649         1,583         1,742             1,564         1,522         1,522

  T O T A L: DEPARTMENT          28                   1,724         1,583         1,742             1,564         1,522         1,522


DEPARTMENT 41 PUBLIC LIBRARY

  5310 LIBRARY DIRECT SERVICES                       16,007        17,306        17,138            10,505         7,209         7,209
  5420 LIBRARY ACQUISITIONS                           2,426             0           117             4,010         3,637         3,637
  5502 LIBRARY MANAGEMNT                              1,139            80            80             3,193         2,834         2,834
  9800 CHILDREN'S BASELINE                                0         3,264         3,302             3,287         3,230         3,230

  T O T A L: DEPARTMENT          41                  19,572        20,650        20,637            20,994        16,909        16,909


DEPARTMENT 42 RECREATION AND PARK COMMISSION

  5101 MAINT & OP OF GG PARK                          6,466         9,781         9,627            13,879        12,070        12,070
  5102 MAINT & OP OF NEIGHBORHOOD PKS & F             8,304        16,205        16,407            17,453        15,317        15,317
  5103 DEVELOPMENT & PLANNING                         1,476         3,852         4,156             2,441         2,508         2,508
  5201 CULTURAL/RECREATIONAL ACT                        206             0           148                 0             0             0
  5202 RECREATIONAL ACT & COMMUNITY SVCS              1,915         4,343         4,343             4,969         3,545         3,545
  5203 ATHLETICS & AQUATICS                             136             0            -7                 0             0             0
  5204 STRUCTURAL MAINTENANCE                         6,744            -0           315               553           489           489
  5205 MAINT & OP OF YACHT HARBOR                     1,071         1,145         1,191             1,348         1,401         1,401
  5206 FAMILY CAMP OPERATIONS-CAMP MATHER               538           630           629               636           617           617
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                                                         (EXCLUDES FM/CIP)
                                                          (IN THOUSANDS)

MSA 94 CULTURE AND RECREATION GROUP

                                                 F/Y 1991-92     FISCAL YEAR 1992-93          ******** FISCAL YEAR 1993-94 ********
                                                                 ORIGINAL       REVISED       DEPARTMENTAL   MAYORS RECOMMENDED
  PROGRAM                                         ACTUAL          BUDGET        BUDGET          REQUEST      UNSTDZD  STANDARDIZED
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  5207 MAINT & OP OF GOLF COURSES                  2,757          2,795          2,795          2,945          2,568        2,568
  5208 MAINT & OP OF STADIUM/CANDLESTICK           5,098          6,325          7,182          7,200          5,876        5,875
  5209 ZOO OPERATIONS                              5,277          5,563          5,638          5,516          5,356        5,356
  5212 URBAN FORESTRY                                 -1             -0             -0              0              0            0
  5501 DEPTL ADMIN-BUSINESS OFFICE                 4,785          2,798          2,799          2,824          2,221        2,221
  5550 WORK ORDERS                                -1,418              0           -790         -2,191         -1,888       -1,888
  9800 CHILDREN'S BASELINE                             1          8,514          8,514          9,379          8,278        8,278

  T O T A L: DEPARTMENT          42               43,359         61,951         62,949         66,952         58,358       58,357


DEPARTMENT 46 WAR MEMORIAL

  5307 O & M OF ENTERTAINMENT & CUL FACIL          4,987          5,674          5,769          5,784          5,779        5,779

  T O T A L: DEPARTMENT          46                4,987          5,674          5,769          5,784          5,779        5,779


DEPARTMENT 60 ACADEMY OF SCIENCES

  5312 ACADEMY OF SCIENCE                          1,659          1,560          1,535          1,523          1,501        1,501

  T O T A L: DEPARTMENT          60                1,659          1,560          1,535          1,523          1,501        1,501


DEPARTMENT 61 FINE ARTS MUSEUMS

  5303 OPER & MAINT OF MUSEUMS                     5,148          4,258          4,447          3,968          3,468        3,468

  T O T A L: DEPARTMENT          61                5,148          4,258          4,447          3,968          3,468        3,468


DEPARTMENT 62 ASIAN ART MUSEUM

  5315 ASIAN ART MUSEUM                            1,681          1,277          1,434          1,348          1,347        1,347

  T O T A L: DEPARTMENT          62                1,681          1,277          1,434          1,348          1,347        1,347
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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 94 CULTURE AND RECREATION GROUP

		F/Y 1991-92	FISCAL YEAR 1992-93		******** FISCAL YEAR 1993-94 ********		
			ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
PROGRAM		ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 63 LAW LIBRARY							
5301 LAW LIBRARY		139	196	198	225	221	221
T O T A L: DEPARTMENT	63	139	196	198	225	221	221
DEPARTMENT 93 CONVENTION FACILITIES MANAGEMENT							
2410 FACILITIES OPERATIONS		19,465	44,177	44,179	45,763	45,763	45,763
2412 ADMINISTRATION		168	0	2	0	0	0
2415 CONVENTION & VISITORS BUREAU		5,442	0	367	0	0	0
T O T A L: DEPARTMENT	93	25,075	44,177	44,548	45,763	45,763	45,763
T O T A L: MSA	94	105,055	142,988	144,977	149,839	136,586	136,585

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM	F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 01 BOARD OF SUPERVISORS						
6104 CITIZENS TELECOM POLICY COMMITTEE	70	75	110	120	120	120
6105 BOARD OF SUPERVISORS	4,624	5,039	5,006	5,127	5,070	5,070
6106 ASSESSMENT APPEALS BOARD	121	0	0	0	0	0
6107 DELINQUENCY PREVENTION BOARD	109	0	0	0	0	0
9800 CHILDREN'S BASELINE	0	122	123	124	122	122
TOTAL: DEPARTMENT 01	4,924	5,235	5,239	5,371	5,312	5,312
DEPARTMENT 02 ASSESSOR						
6280 REAL PROPERTY	18	2,541	2,541	2,835	2,624	2,624
6281 PERSONAL PROPERTY	2,092	2,172	2,172	2,585	1,941	1,941
6282 TECHNICAL SERVICES	747	787	787	1,017	697	697
6320 ADMINISTRATION	808	938	1,179	1,804	836	836
TOTAL: DEPARTMENT 02	3,665	6,439	6,680	8,242	6,097	6,097
DEPARTMENT 03 CITY ATTORNEY						
5505 ASIAN ARTS MUSEUM	10	0	0	0	0	0
6250 LEGAL SVCS-GENL FND	7,567	7,485	7,599	7,026	4,781	4,781
6252 LEGAL SVCS-PAYING DEPTS	-1,170	0	-56	0	0	0
TOTAL: DEPARTMENT 03	6,407	7,485	7,543	7,026	4,781	4,781
DEPARTMENT 08 TREASURER-TAX COLLECTOR						
6225 TTX-TREASURY	891	987	1,026	984	916	916
6226 TTX-INVESTMENT	329	383	390	380	337	337
6227 TTX-PROPERTY TAX	1,317	1,410	1,402	1,437	1,309	1,309
6228 TTX-BUSINESS TAX	3,318	3,639	3,636	3,741	3,191	3,191
6229 TTX-AUDITS	1,036	0	0	0	0	0
6230 TTX-LICENSING	775	839	834	1,005	867	867
6231 TTX-PARKING METERS	0	0	0	0	0	0

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                                                 FISCAL YEAR 1993-94

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                                             DEPARTMENTAL PROGRAM BUDGETS
                                                  (EXCLUDES FM/CIP)
                                                  (IN THOUSANDS)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

                                          F/Y 1991-92    FISCAL YEAR 1992-93          ******** FISCAL YEAR 1993-94 ********
                                                         ORIGINAL      REVISED        DEPARTMENTAL   MAYORS RECOMMENDED
  PROGRAM                                     ACTUAL       BUDGET       BUDGET          REQUEST     UNSTDZD  STANDARDIZED
-----------------------------------------------------------------------------------------------------------------------

  6232 TTX-DELINQUENT REVENUE                  2,892        3,165        3,176            2,854       2,592       2,592
  6319 DEPARTMENTAL MANAGEMENT                   726          883          890              869         852         852

  T O T A L: DEPARTMENT        08             11,285       11,305       11,354           11,270      10,064      10,064


DEPARTMENT 09 CONTROLLER

  6223 DATA PROCESSING-CONTROLLER             -1,460            0          329                2           0           0
  6269 PAYROLL/PERSONNEL                       4,158        4,278        4,278            4,561       4,099       4,099
  6275 FINANCIAL SERVICES                      8,433        6,953        7,365            7,096       6,733       6,733
  6288 INTERNAL AUDIT                          1,035        1,239        1,239            1,181         909         909
  6309 MANAGEMENT                              1,296        2,149        2,262            2,123       1,848       1,848

  T O T A L: DEPARTMENT        09             13,462       14,620       15,475           14,963      13,590      13,590


DEPARTMENT 23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY

  9800 CHILDREN'S BASELINE                         0        5,354        5,433           13,046      12,417      12,417

  T O T A L: DEPARTMENT        23                  0        5,354        5,433           13,046      12,417      12,417


DEPARTMENT 25 MAYOR

  3410 CRIMINAL JUSTICE-MAYOR                    439            0          251              206       1,184       1,184
  6102 MAYOR                                     600          379        3,913              379           0           0
  6160 ECONOMIC DEVELOPMENT                    3,626          245       10,246              669         611         611
  6204 FINANCIAL SVCS-MAYOR - FIRM                 0         -573         -832             -573        -611        -611
  6302 CITY ADMINISTRATION                     5,651        5,244        6,560            4,494       3,596       3,596
  9800 CHILDREN'S BASELINE                         0          862          862              862         860         860

  T O T A L: DEPARTMENT        25             10,316        6,157       21,001            6,038       5,640       5,640


DEPARTMENT 29 CITY PLANNING

  6150 PLANS AND PROGRAMS                      1,294        6,001        6,817            6,727       6,351       6,351
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6150 PLANS AND PROGRAMS 1,294 6,001 6,817 6,727 6,351 6,351

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM		F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
6290 IMPLEMENTATION		3,666	0	0	0	0	0
6291 PROJ RVW + ENV EVAL		119	0	0	0	0	0
6330 DEPT MANAGEMENT		951	0	0	0	0	0
T O T A L: DEPARTMENT	29	6,029	6,001	6,817	6,727	6,351	6,351
DEPARTMENT 30 CIVIL SERVICE							
6241 APPLICANT SERVICES		7,388	7,423	7,483	8,178	6,756	6,756
T O T A L: DEPARTMENT	30	7,388	7,423	7,483	8,178	6,756	6,756
DEPARTMENT 33 HEALTH SERVICE SYSTEM							
6294 MEMBERSHIP		808	0	13	0	0	0
6295 MEDICAL CLAIMS		1,226	0	78	0	0	0
6296 DENTAL ADMIN COST		0	10	12	-0	-0	-0
6372 ADMINISTRATION		529	2,451	2,492	2,607	2,575	2,575
6377 UNASSIGNED TITLE		-2,103	-2,461	-2,569	-2,606	-2,575	-2,575
T O T A L: DEPARTMENT	33	460	-0	25	1	-0	-0
DEPARTMENT 44 RETIREMENT SYSTEM							
6270 RETIREMENT SERVICES		6,315	3,619	3,921	3,763	4,288	4,288
6271 WORKERS COMP		2,350	3,786	3,927	6,325	6,108	6,108
6272 INVESTMENTS		11,175	960	15,478	1,024	1,158	1,158
6312 ADMINISTRATION		406	492	496	422	422	422
T O T A L: DEPARTMENT	44	20,246	8,856	23,822	11,533	11,976	11,976
DEPARTMENT 70 CHIEF ADMINISTRATIVE OFFICER							
2420 YBC/GRMCC		0	-0	3	-0	-0	-0
5350 PUBLICITY AND ADVERTISING		8,698	9,446	11,600	10,832	10,484	10,484

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM		F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
6103 CHIEF ADMINISTRATIVE OFFICER		1,100	1,175	1,448	1,333	1,094	1,094
6215 BOND INTEREST REDEMPTION		50,716	62,210	62,210	69,747	69,747	69,747
6235 RISK MANAGEMENT		-1	-0	0	1	-0	-0
T O T A L: DEPARTMENT	70	60,512	72,831	75,261	81,913	81,325	81,325
DEPARTMENT 71 REAL ESTATE							
6285 ADMINISTRATION		3,357	4,158	4,177	4,326	4,030	4,030
6286 DIRECT SERVICES		99	-0	-0	264	0	0
T O T A L: DEPARTMENT	71	3,456	4,158	4,177	4,590	4,030	4,030
DEPARTMENT 78 RECORDER							
1705 COUNTY CLERK SERVICES		4,989	275	279	290	284	284
6216 RECORDER		1,236	1,473	2,727	1,466	1,446	1,446
T O T A L: DEPARTMENT	78	6,226	1,749	3,006	1,756	1,730	1,730
DEPARTMENT 80 REGISTRAR							
6217 REGISTRAR OF VOTERS		3,733	2,640	2,613	2,925	2,821	2,821
T O T A L: DEPARTMENT	80	3,733	2,640	2,613	2,925	2,821	2,821
DEPARTMENT 91 PURCHASER							
6206 REPRODUCTION SERVICES		-161	0	19	71	0	0
6207 PROCUREMENT SVC		1,602	0	0	2,085	1,445	1,445
6208 CITY AUTO PURCHASES		124	128	128	227	128	128
6261 CENTRAL SHOPS		-703	-0	-22	27	-0	-0
6262 GENERAL PURPOSE VEHICLE & EQUIP RE		3	0	22	0	0	0
6310 MGMT/ADM		2,929	2,800	3,078	578	504	504

6310 NGMT/ADM 2,929 2,800 3,078 578 504 504

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM		F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: DEPARTMENT	91	3,792	2,928	3,225	2,988	2,077	2,077
DEPARTMENT 97 GENERAL CITY RESPONSIBILITY							
0000 NO PROGRAM DEFINED		0	0	3	0	0	0
4143 FAMILY HEALTH		38,040	0	0	0	0	0
4147 ENVIRONMENTAL HEALTH		360	0	-6	0	0	0
6218 JUDGMENT & CLAIMS AGAINST CITY & C		63	0	0	0	0	0
6224 J J TRACKING SYSTEM		0	0	0	75	75	75
6241 APPLICANT SERVICES		129	0	0	0	0	0
6245 EDP PRODUCTION		5,077	0	0	0	0	0
6247 GENERAL CITY RESPONSIBILITIES		17,273	25,536	30,074	25,272	25,292	25,292
6309 MANAGEMENT		0	0	0	0	0	0
T O T A L: DEPARTMENT	97	60,942	25,536	30,071	25,347	25,367	25,367
T O T A L: MSA	95	222,844	188,718	229,224	211,915	200,336	200,336

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 96 GENERAL FUND FM/CIP

PROGRAM		F/Y 1991-92 ACTUAL	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 99 GENERAL FUND UNALLOCATED							
6247 GENERAL CITY RESPONSIBILITIES		10,371	0	0	0	0	0
TOTAL: DEPARTMENT	99	10,371	0	0	0	0	0
TOTAL: MSA	96	10,371	0	0	0	0	0
GRAND TOTALS		2,338,855	2,563,763	2,578,673	2,665,078	2,486,922	2,486,921

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 10:35PM

GRAND RECAP
NUMBER OF POSITIONS BY DEPARTMENT

DEPARTMENT	F/Y 1991-92 BUDGET	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED'	MAYORS VS. REVISED
MSA 90 PUBLIC PROTECTION GROUP						
04 DISTRICT ATTORNEY	310	328	328	328	328	0
05 PUBLIC DEFENDER	107	106	105	108	106	1
06 SHERIFF	530	540	540	597	583	43
10 SUPERIOR COURT	280	288	288	293	293	5
11 MUNICIPAL COURT	288	288	288	291	291	3
12 JUVENILE COURT	279	278	278	289	285	7
13 ADULT PROBATION	125	124	124	124	124	0
31 FIRE DEPARTMENT	1,606	1,604	1,604	1,604	1,595	-9
38 POLICE COMMISSION	2,468	2,455	2,455	2,470	2,286	-169
72 COUNTY AGRICULTURE-WEIGHTS & MEASU	13	13	13	13	13	0
74 MEDICAL EXAMINER/ CORONER	38	39	39	37	37	-2
76 ANIMAL CARE AND CONTROL	37	40	40	38	38	-2
79 PUBLIC ADMINISTRATOR GUARDIAN	39	39	39	43	40	1
TOTAL: MSA 90	6,120	6,142	6,141	6,235	6,019	-122
MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE						
27 AIRPORT	1,059	1,096	1,096	1,145	1,069	-27
32 HETCH HETCHY PROJECT	188	190	190	138	138	-52
35 MUNICIPAL RAILWAY	3,338	3,322	3,299	3,360	3,299	0
36 PARKING & TRAFFIC COMMISSION	509	483	483	484	472	-11
37 PERMIT APPEALS	9	9	9	9	9	0
39 PORT	245	250	250	248	243	-7
40 PUBLIC UTILITIES COMMISSION	314	308	265	256	243	-22
47 WATER DEPARTMENT	518	522	522	522	511	-11
49 PUC LIGHT HEAT AND POWER	10	10	10	10	10	0
75 ELECTRICITY	65	70	70	81	71	1
90 PUBLIC WORKS	1,868	1,902	1,902	1,913	1,829	-73
TOTAL: MSA 91	8,123	8,162	8,096	8,166	7,894	-202
MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP						
26 COMMISSION ON AGING	48	57	57	57	46	-11
34 HUMAN RIGHTS COMMISSION	51	51	51	48	41	-10
45 SOCIAL SERVICES	1,275	1,441	1,441	1,458	1,346	-95
48 COMMISSION ON THE STATUS OF WOMEN	11	11	11	11	11	0

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GRAND RECAP
NUMBER OF POSITIONS BY DEPARTMENT

DEPARTMENT	F/Y 1991-92 BUDGET	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS VS. REVISED
65 RENT ARBITRATION BOARD	30	30	30	30	30	0
T O T A L: MSA 92	1,415	1,590	1,590	1,604	1,474	-116
MSA 93 COMMUNITY HEALTH GROUP						
83 COMMUNITY HEALTH SERVICES	813	850	845	860	753	-92
85 LAGUNA HONDA	1,609	1,610	1,610	1,600	1,263	-347
86 SAN FRANCISCO GENERAL HOSPITAL	2,838	2,848	2,843	2,810	2,679	-164
87 COMMUNITY MENTAL HEALTH	611	615	603	585	498	-105
T O T A L: MSA 93	5,871	5,923	5,901	5,855	5,193	-708
MSA 94 CULTURE AND RECREATION GROUP						
07 COUNTY EDUCATION OFFICE	1	1	1	1	1	0
28 ART COMMISSION	15	15	15	16	14	-1
41 PUBLIC LIBRARY	354	336	336	337	237	-99
42 RECREATION AND PARK COMMISSION	923	871	871	892	814	-57
46 WAR MEMORIAL	79	79	79	79	79	0
60 ACADEMY OF SCIENCES	9	9	9	9	9	0
61 FINE ARTS MUSEUMS	84	74	74	69	21	-53
62 ASIAN ART MUSEUM	17	17	17	17	0	-17
63 LAW LIBRARY	3	3	3	3	3	0
93 CONVENTION FACILITIES MANAGEMENT	3	3	3	3	3	0
T O T A L: MSA 94	1,488	1,408	1,408	1,426	1,181	-227
MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP						
01 BOARD OF SUPERVISORS	63	59	59	59	59	0
02 ASSESSOR	116	110	110	123	97	-13
03 CITY ATTORNEY	181	178	178	178	178	0
08 TREASURER-TAX COLLECTOR	167	160	160	160	144	-16
09 CONTROLLER	427	389	389	370	355	-34
23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY	0	28	28	39	34	6
25 MAYOR	75	58	58	57	55	-3
29 CITY PLANNING	111	101	101	107	97	-4
30 CIVIL SERVICE	128	121	121	127	119	-2

29 CITY PLANNING	111	101	101	107	97	-4
30 CIVIL SERVICE	128	121	121	127	[illegible]	[illegible]

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GRAND RECAP
NUMBER OF POSITIONS BY DEPARTMENT

DEPARTMENT	F/Y 1991-92 BUDGET	FISCAL YEAR 1992-93 ORIGINAL BUDGET	FISCAL YEAR 1992-93 REVISED BUDGET	******** FISCAL YEAR 1993-94 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS VS. REVISED
33 HEALTH SERVICE SYSTEM	42	44	44	44	42	-2
44 RETIREMENT SYSTEM	91	103	103	102	91	-12
70 CHIEF ADMINISTRATIVE OFFICER	19	20	20	20	20	0
71 REAL ESTATE	25	23	23	25	23	0
78 RECORDER	33	33	33	33	33	0
80 REGISTRAR	13	12	12	12	11	-1
91 PURCHASER	278	207	206	204	192	-14
97 GENERAL CITY RESPONSIBILITY	8	8	8	0	0	-8
TOTAL: MSA 95	1,777	1,654	1,653	1,660	1,550	-103
GRAND TOTALS	24,794	24,879	24,789	24,946	23,311	-1,478

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 90 PUBLIC PROTECTION GROUP

	F/Y 1991-92	*** FISCAL YEAR 1992-93 ****		*********** FISCAL YEAR 1993-94 ***********		
FUND GROUP	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 04 DISTRICT ATTORNEY						
01 GENERAL FUND	22,165,642	25,157,959	25,157,055	26,545,603	23,975,380	23,975,380
09 SPECIAL REVENUE-POOLED FUNDS	901	0	0	17,653	0	0
T O T A L: DEPARTMENT 04	22,166,543	25,157,959	25,157,055	26,563,256	23,975,380	23,975,380
DEPARTMENT 05 PUBLIC DEFENDER						
01 GENERAL FUND	8,253,556	8,751,232	8,931,155	9,436,128	9,040,777	9,040,777
09 SPECIAL REVENUE-POOLED FUNDS	-1	0	0	0	0	0
T O T A L: DEPARTMENT 05	8,253,555	8,751,232	8,931,155	9,436,128	9,040,777	9,040,777
DEPARTMENT 06 SHERIFF						
01 GENERAL FUND	36,870,908	41,872,846	42,360,792	59,455,340	53,530,678	53,530,678
02 SPECIAL REVENUE FUND GROUP	79,868	42,000	36,607	42,000	42,000	42,000
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	143,674	0	0
T O T A L: DEPARTMENT 06	36,950,776	41,914,846	42,397,399	59,641,014	53,572,678	53,572,678
DEPARTMENT 10 SUPERIOR COURT						
01 GENERAL FUND	19,252,180	25,147,683	25,070,172	25,342,760	25,011,216	25,011,216
02 SPECIAL REVENUE FUND GROUP	784,631	203,900	307,524	211,000	211,000	211,000
T O T A L: DEPARTMENT 10	20,036,811	25,351,583	25,377,696	25,553,760	25,222,216	25,222,216
DEPARTMENT 11 MUNICIPAL COURT						
01 GENERAL FUND	19,861,195	20,994,141	20,939,578	21,715,494	21,321,376	21,321,376
T O T A L: DEPARTMENT 11	19,861,195	20,994,141	20,939,578	21,715,494	21,321,376	21,321,376
DEPARTMENT 12 JUVENILE COURT						
01 GENERAL FUND	15,727,854	16,708,238	16,870,270	19,155,084	18,688,596	18,688,596

01 GENERAL FUND 15,727,854 16,708,238 16,870,270 19,155,084 18,688,596 18,688,596

RUN DATE: 31-MAY-1993 TIME: 10:52PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 90 PUBLIC PROTECTION GROUP

FUND GROUP		F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
09 SPECIAL REVENUE-POOLED FUNDS		1	0	-1	15,500	0	0
T O T A L: DEPARTMENT	12	15,727,855	16,708,238	16,870,269	19,170,584	18,688,596	18,688,596
DEPARTMENT 13 ADULT PROBATION							
01 GENERAL FUND		5,778,552	6,554,712	6,535,160	7,769,252	7,422,938	7,422,938
T O T A L: DEPARTMENT	13	5,778,552	6,554,712	6,535,160	7,769,252	7,422,938	7,422,938
DEPARTMENT 31 FIRE DEPARTMENT							
01 GENERAL FUND		137,054,386	143,650,120	135,059,153	131,626,271	120,868,683	120,868,683
09 SPECIAL REVENUE-POOLED FUNDS		2,349	0	722,423	1,302	0	0
30 AIRPORT FUND GROUP		6,234,091	7,026,460	6,584,120	6,393,327	6,317,099	6,317,099
34 SAN FRANCISCO HARBOR FUND GROUP		1,202,818	1,460,169	1,621,066	1,331,297	1,326,617	1,326,617
T O T A L: DEPARTMENT	31	144,493,644	152,136,749	143,986,762	139,352,197	128,512,399	128,512,399
DEPARTMENT 38 POLICE COMMISSION							
01 GENERAL FUND		178,400,697	184,181,628	163,539,955	195,527,012	169,451,569	169,451,569
02 SPECIAL REVENUE FUND GROUP		41,573	3,217,267	3,517,947	3,153,695	3,151,215	3,151,215
09 SPECIAL REVENUE-POOLED FUNDS		6,545	0	296	73,431	0	0
T O T A L: DEPARTMENT	38	178,448,815	187,398,895	167,058,198	198,754,138	172,602,784	172,602,784
DEPARTMENT 72 COUNTY AGRICULTURE-WEIGHTS & MEASU							
01 GENERAL FUND		654,326	751,851	759,886	730,525	726,132	726,132
T O T A L: DEPARTMENT	72	654,326	751,851	759,886	730,525	726,132	726,132
DEPARTMENT 74 MEDICAL EXAMINER/ CORONER							
01 GENERAL FUND		2,704,548	3,279,002	3,278,003	3,160,180	2,951,560	2,951,560
09 SPECIAL REVENUE-POOLED FUNDS		0	0	0	-963	0	0
T O T A L: DEPARTMENT	74	2,704,548	3,279,002	3,278,003	3,159,217	2,951,560	2,951,560

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 90 PUBLIC PROTECTION GROUP

		F/Y 1991-92	*** FISCAL YEAR 1992-93 ****		*********** FISCAL YEAR 1993-94 ***********		
						MAYORS RECOMMENDED	
FUND GROUP		ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 76 ANIMAL CARE AND CONTROL							
01 GENERAL FUND		1,812,066	1,946,025	2,079,451	1,852,557	1,765,069	1,765,069
02 SPECIAL REVENUE FUND GROUP		38,902	30,333	53,972	31,878	31,878	31,878
T O T A L: DEPARTMENT	76	1,850,968	1,976,358	2,133,423	1,884,435	1,796,947	1,796,947
DEPARTMENT 79 PUBLIC ADMINISTRATOR GUARDIAN							
01 GENERAL FUND		2,060,919	2,251,630	2,275,813	2,495,621	2,285,831	2,285,831
09 SPECIAL REVENUE-POOLED FUNDS		0	0	0	0	0	0
T O T A L: DEPARTMENT	79	2,060,919	2,251,630	2,275,813	2,495,621	2,285,831	2,285,831
T O T A L: MSA	90	458,988,507	493,227,196	465,700,397	516,225,621	468,119,614	468,119,614

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

FUND GROUP		F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 27 AIRPORT							
30 AIRPORT FUND GROUP		143,029,096	170,570,124	189,366,842	182,229,868	181,729,180	181,729,180
T O T A L: DEPARTMENT	27	143,029,096	170,570,124	189,366,842	182,229,868	181,729,180	181,729,180
DEPARTMENT 32 HETCH HETCHY PROJECT							
33 HETCH HETCHY FUND GROUP		50,693,511	52,761,108	54,215,804	55,249,656	54,974,584	54,974,584
T O T A L: DEPARTMENT	32	50,693,511	52,761,108	54,215,804	55,249,656	54,974,584	54,974,584
DEPARTMENT 35 MUNICIPAL RAILWAY							
31 MUNICIPAL RAILWAY FUND GROUP		269,260,865	272,925,479	272,011,481	280,118,135	271,231,489	271,231,489
T O T A L: DEPARTMENT	35	269,260,865	272,925,479	272,011,481	280,118,135	271,231,489	271,231,489
DEPARTMENT 36 PARKING & TRAFFIC COMMISSION							
01 GENERAL FUND		11,080,304	12,619,196	12,860,250	15,284,522	14,580,810	14,580,810
02 SPECIAL REVENUE FUND GROUP		13,176,700	15,188,342	15,294,870	13,287,965	12,753,341	12,753,341
09 SPECIAL REVENUE-POOLED FUNDS		-1	0	1	0	0	0
30 AIRPORT FUND GROUP		20,551	0	7,497	0	0	0
T O T A L: DEPARTMENT	36	24,277,554	27,807,538	28,162,618	28,572,487	27,334,151	27,334,151
DEPARTMENT 37 PERMIT APPEALS							
01 GENERAL FUND		257,797	253,002	255,423	251,854	247,335	247,335
T O T A L: DEPARTMENT	37	257,797	253,002	255,423	251,854	247,335	247,335
DEPARTMENT 39 PORT							
34 SAN FRANCISCO HARBOR FUND GROUP		46,277,233	36,268,586	28,161,678	34,739,109	34,616,292	34,616,292
T O T A L: DEPARTMENT	39	46,277,233	36,268,586	28,161,678	34,739,109	34,616,292	34,616,292

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

FUND GROUP		F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 40 PUBLIC UTILITIES COMMISSION							
09 SPECIAL REVENUE-POOLED FUNDS		-1,829,416	-332,256	-2,230,955	167,552	-347,627	-347,627
T O T A L: DEPARTMENT	40	-1,829,416	-332,256	-2,230,955	167,552	-347,627	-347,627
DEPARTMENT 47 WATER DEPARTMENT							
32 WATER DEPARTMENT FUND GROUP		63,141,922	77,404,766	72,512,876	80,125,059	78,614,045	78,614,045
T O T A L: DEPARTMENT	47	63,141,922	77,404,766	72,512,876	80,125,059	78,614,045	78,614,045
DEPARTMENT 49 PUC LIGHT HEAT AND POWER							
01 GENERAL FUND		3,955,851	4,561,514	4,561,514	4,788,775	4,788,775	4,788,775
09 SPECIAL REVENUE-POOLED FUNDS		-3,412	0	0	172	0	0
T O T A L: DEPARTMENT	49	3,952,439	4,561,514	4,561,514	4,788,947	4,788,775	4,788,775
DEPARTMENT 75 ELECTRICITY							
01 GENERAL FUND		5,741,564	4,112,883	4,067,878	4,406,875	4,038,256	4,038,256
08 INTRAGOVERNMENTAL SVC FUND GROUP		439,887	0	1	247,553	0	0
T O T A L: DEPARTMENT	75	6,181,451	4,112,883	4,067,879	4,654,428	4,038,256	4,038,256
DEPARTMENT 90 PUBLIC WORKS							
01 GENERAL FUND		8,909,812	9,299,243	9,201,454	9,091,319	8,229,310	8,229,310
02 SPECIAL REVENUE FUND GROUP		35,323,388	39,648,956	40,206,044	38,541,250	38,277,743	38,277,743
05 BOND FUND GROUP		7,241,947	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS		-1,130,270	0	266,352	73,706	0	0
35 CLEAN WATER FUND GROUP		74,302,096	116,933,587	112,120,700	125,616,993	125,516,430	125,516,430
T O T A L: DEPARTMENT	90	124,646,973	165,881,786	161,794,550	173,323,268	172,023,483	172,023,483
T O T A L: MSA	91	729,889,625	812,216,570	812,879,710	[illegible]	[illegible]	[illegible]

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T O T A L: MSA              91               729,889,425    812,214,530    812,879,710    844,220,363    829,269,963    829,269,963
.BPREP REPORT :7260A                               CITY & COUNTY OF SAN FRANCISCO                                            PAGE:  6
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                                           DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
                                                             (EXCLUDES FM/CIP)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

                                                       F/Y 1991-92   *** FISCAL YEAR 1992-93 ****   *********** FISCAL YEAR 1993-94 ***********
                                                                         ORIGINAL         REVISED     DEPARTMENTAL       MAYORS RECOMMENDED
    FUND GROUP                                            ACTUAL          BUDGET          BUDGET        REQUEST         UNSTDZD     STANDARDIZED
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CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

FUND GROUP		F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 26 COMMISSION ON AGING							
02 SPECIAL REVENUE FUND GROUP		11,622,928	12,323,340	12,835,890	12,442,733	11,167,253	11,167,253
T O T A L: DEPARTMENT	26	11,622,928	12,323,340	12,835,890	12,442,733	11,167,253	11,167,253
DEPARTMENT 34 HUMAN RIGHTS COMMISSION							
01 GENERAL FUND		1,644,036	1,664,172	1,598,699	1,518,221	1,032,074	1,032,074
09 SPECIAL REVENUE-POOLED FUNDS		-4,361	0	1	50,348	0	0
T O T A L: DEPARTMENT	34	1,639,675	1,664,172	1,598,700	1,568,569	1,032,074	1,032,074
DEPARTMENT 45 SOCIAL SERVICES							
01 GENERAL FUND		278,465,305	311,467,770	309,615,401	318,943,722	305,868,337	305,868,337
09 SPECIAL REVENUE-POOLED FUNDS		340	0	0	0	0	0
T O T A L: DEPARTMENT	45	278,465,645	311,467,770	309,615,401	318,943,722	305,868,337	305,868,337
DEPARTMENT 48 COMMISSION ON THE STATUS OF WOMEN							
01 GENERAL FUND		562,291	956,114	958,535	1,243,478	1,199,987	1,199,987
02 SPECIAL REVENUE FUND GROUP		159,509	150,000	150,000	150,000	150,000	150,000
09 SPECIAL REVENUE-POOLED FUNDS		15,000	0	0	0	0	0
T O T A L: DEPARTMENT	48	736,800	1,106,114	1,108,535	1,393,478	1,349,987	1,349,987
DEPARTMENT 65 RENT ARBITRATION BOARD							
02 SPECIAL REVENUE FUND GROUP		1,372,146	1,570,002	1,578,940	1,642,947	1,642,690	1,642,690
T O T A L: DEPARTMENT	65	1,372,146	1,570,002	1,578,940	1,642,947	1,642,690	1,642,690
T O T A L: MSA	92	293,837,194	328,131,398	326,737,466	335,991,449	321,060,341	321,060,341

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 93 COMMUNITY HEALTH GROUP

		F/Y 1991-92	*** FISCAL YEAR 1992-93 ****		*********** FISCAL YEAR 1993-94 ***********		
						MAYORS RECOMMENDED	
FUND GROUP		ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 83 COMMUNITY HEALTH SERVICES							
01 GENERAL FUND		60,746,551	107,066,522	109,005,619	119,802,595	107,485,603	107,485,603
02 SPECIAL REVENUE FUND GROUP		0	571,388	571,388	724,630	724,630	724,630
09 SPECIAL REVENUE-POOLED FUNDS		-16,277	0	1	3,387	0	0
T O T A L: DEPARTMENT	83	60,730,274	107,637,910	109,577,008	120,530,612	108,210,233	108,210,233
DEPARTMENT 85 LAGUNA HONDA							
37 LAGUNA HONDA FUND GROUP		91,364,521	101,613,872	102,522,200	101,839,268	81,142,146	81,142,146
T O T A L: DEPARTMENT	85	91,364,521	101,613,872	102,522,200	101,839,268	81,142,146	81,142,146
DEPARTMENT 86 SAN FRANCISCO GENERAL HOSPITAL							
36 HOSPITAL FUND GROUP		239,629,863	255,671,637	256,397,431	257,113,387	236,965,228	236,965,228
T O T A L: DEPARTMENT	86	239,629,863	255,671,637	256,397,431	257,113,387	236,965,228	236,965,228
DEPARTMENT 87 COMMUNITY MENTAL HEALTH							
01 GENERAL FUND		126,101,285	133,437,671	130,534,958	127,225,827	105,074,462	105,074,462
02 SPECIAL REVENUE FUND GROUP		44,314	122,511	122,511	178,339	178,339	178,339
09 SPECIAL REVENUE-POOLED FUNDS		0	0	0	0	0	0
T O T A L: DEPARTMENT	87	126,145,599	133,560,182	130,657,469	127,404,166	105,252,801	105,252,801
T O T A L: MSA	93	517,870,257	598,483,601	599,154,108	606,887,433	531,570,408	531,570,408

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MSA 94 CULTURE AND RECREATION GROUP

FUND GROUP		F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 07 COUNTY EDUCATION OFFICE							
01 GENERAL FUND		1,711,328	1,661,918	1,718,523	1,718,638	1,718,638	1,718,638
09 SPECIAL REVENUE-POOLED FUNDS		0	0	0	0	0	0
T O T A L: DEPARTMENT	07	1,711,328	1,661,918	1,718,523	1,718,638	1,718,638	1,718,638
DEPARTMENT 28 ART COMMISSION							
01 GENERAL FUND		1,273,230	1,330,344	1,316,896	1,291,373	1,251,530	1,251,530
02 SPECIAL REVENUE FUND GROUP		375,949	252,834	-75,240	272,718	270,038	270,038
05 BOND FUND GROUP		74,751	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS		0	0	500,000	0	0	0
T O T A L: DEPARTMENT	28	1,723,930	1,583,178	1,741,656	1,564,091	1,521,568	1,521,568
DEPARTMENT 41 PUBLIC LIBRARY							
01 GENERAL FUND		19,399,424	20,650,206	20,637,091	20,991,609	16,909,319	16,909,319
05 BOND FUND GROUP		172,257	0	0	2,291	0	0
T O T A L: DEPARTMENT	41	19,571,681	20,650,206	20,637,091	20,993,900	16,909,319	16,909,319
DEPARTMENT 42 RECREATION AND PARK COMMISSION							
01 GENERAL FUND		21,136,968	0	0	0	0	0
02 SPECIAL REVENUE FUND GROUP		21,771,194	61,564,253	62,554,724	65,823,549	57,238,239	57,236,779
05 BOND FUND GROUP		339,175	182,899	182,899	927,008	919,184	919,184
09 SPECIAL REVENUE-POOLED FUNDS		-21,117	0	0	403	0	0
21 EXPENDABLE TRUST FUND GROUP		132,293	203,783	211,204	201,038	201,038	201,038
T O T A L: DEPARTMENT	42	43,358,513	61,950,935	62,948,827	66,951,998	58,358,461	58,357,001
DEPARTMENT 46 WAR MEMORIAL							
02 SPECIAL REVENUE FUND GROUP		4,987,357	5,673,715	5,769,188	5,783,502	5,778,717	5,778,717
T O T A L: DEPARTMENT	46	4,987,357	5,673,715	5,769,188	5,783,502	5,778,717	5,778,717

T O T A L: DEPARTMENT 46 4,987,357 5,673,715 5,769,188 5,783,502 5,778,717 5,778,717

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(EXCLUDES FM/CIP)

MSA 94 CULTURE AND RECREATION GROUP

FUND GROUP		F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 60 ACADEMY OF SCIENCES							
01 GENERAL FUND		1,658,995	1,559,658	1,535,106	1,522,868	1,501,137	1,501,137
T O T A L: DEPARTMENT	60	1,658,995	1,559,658	1,535,106	1,522,868	1,501,137	1,501,137
DEPARTMENT 61 FINE ARTS MUSEUMS							
01 GENERAL FUND		4,186,893	4,121,780	4,062,939	3,830,768	3,330,956	3,330,956
02 SPECIAL REVENUE FUND GROUP		961,383	136,272	384,149	136,969	136,969	136,969
T O T A L: DEPARTMENT	61	5,148,276	4,258,052	4,447,088	3,967,737	3,467,925	3,467,925
DEPARTMENT 62 ASIAN ART MUSEUM							
01 GENERAL FUND		1,283,002	1,276,751	1,294,081	1,347,906	1,346,936	1,346,936
02 SPECIAL REVENUE FUND GROUP		398,160	0	139,708	0	0	0
T O T A L: DEPARTMENT	62	1,681,162	1,276,751	1,433,789	1,347,906	1,346,936	1,346,936
DEPARTMENT 63 LAW LIBRARY							
01 GENERAL FUND		138,501	196,396	198,212	225,225	220,715	220,715
T O T A L: DEPARTMENT	63	138,501	196,396	198,212	225,225	220,715	220,715
DEPARTMENT 93 CONVENTION FACILITIES MANAGEMENT							
02 SPECIAL REVENUE FUND GROUP		25,075,049	44,176,896	44,547,554	45,762,888	45,762,888	45,762,888
T O T A L: DEPARTMENT	93	25,075,049	44,176,896	44,547,554	45,762,888	45,762,888	45,762,888
T O T A L: MSA	94	105,054,792	142,987,705	144,977,034	149,838,753	136,586,304	136,584,844

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
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MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

	F/Y 1991-92	*** FISCAL YEAR 1992-93 ****		*********** FISCAL YEAR 1993-94 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 01 BOARD OF SUPERVISORS						
01 GENERAL FUND	4,853,841	5,160,455	5,129,035	5,250,512	5,192,303	5,192,303
02 SPECIAL REVENUE FUND GROUP	70,000	74,804	109,804	120,000	120,000	120,000
09 SPECIAL REVENUE-POOLED FUNDS	1	0	0	0	0	0
T O T A L: DEPARTMENT 01	4,923,842	5,235,259	5,238,839	5,370,512	5,312,303	5,312,303
DEPARTMENT 02 ASSESSOR						
01 GENERAL FUND	3,665,291	6,438,527	6,679,581	8,241,867	6,097,416	6,097,416
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
T O T A L: DEPARTMENT 02	3,665,291	6,438,527	6,679,581	8,241,867	6,097,416	6,097,416
DEPARTMENT 03 CITY ATTORNEY						
01 GENERAL FUND	7,566,975	7,485,427	7,598,959	7,026,412	4,780,825	4,780,825
05 BOND FUND GROUP	10,281	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	-1,170,152	0	-55,792	0	0	0
T O T A L: DEPARTMENT 03	6,407,104	7,485,427	7,543,167	7,026,412	4,780,825	4,780,825
DEPARTMENT 08 TREASURER-TAX COLLECTOR						
01 GENERAL FUND	11,197,716	11,204,619	11,252,065	11,170,458	9,965,103	9,965,103
02 SPECIAL REVENUE FUND GROUP	89,747	100,676	101,887	99,618	98,941	98,941
09 SPECIAL REVENUE-POOLED FUNDS	-2,408	0	0	0	0	0
T O T A L: DEPARTMENT 08	11,285,055	11,305,295	11,353,952	11,270,076	10,064,044	10,064,044
DEPARTMENT 09 CONTROLLER						
01 GENERAL FUND	14,921,960	14,620,230	15,145,156	14,960,973	13,590,260	13,590,260
08 INTRAGOVERNMENTAL SVC FUND GROUP	-1,459,521	0	329,422	2,332	0	0
T O T A L: DEPARTMENT 09	13,462,439	14,620,230	15,474,578	14,963,305	13,590,260	13,590,260

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 10:52PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

FUND GROUP	F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY						
02 SPECIAL REVENUE FUND GROUP	0	5,353,894	5,433,236	13,045,843	12,417,487	12,417,487
T O T A L: DEPARTMENT 23	0	5,353,894	5,433,236	13,045,843	12,417,487	12,417,487
DEPARTMENT 25 MAYOR						
01 GENERAL FUND	5,452,557	5,511,675	5,961,736	5,452,730	5,240,001	5,240,001
02 SPECIAL REVENUE FUND GROUP	2,875,954	400,000	8,000,603	400,000	400,000	400,000
03 FEDERAL GRANT FUND GROUP	1,817,207	245,417	6,877,227	126,742	0	0
09 SPECIAL REVENUE-POOLED FUNDS	1	0	0	58,871	0	0
31 MUNICIPAL RAILWAY FUND GROUP	170,000	0	161,406	0	0	0
T O T A L: DEPARTMENT 25	10,315,719	6,157,092	21,000,972	6,038,343	5,640,001	5,640,001
DEPARTMENT 29 CITY PLANNING						
01 GENERAL FUND	5,828,485	6,001,420	6,225,527	6,726,912	6,350,750	6,350,750
02 SPECIAL REVENUE FUND GROUP	204,909	0	591,291	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	-4,376	0	-1	0	0	0
T O T A L: DEPARTMENT 29	6,029,018	6,001,420	6,816,817	6,726,912	6,350,750	6,350,750
DEPARTMENT 30 CIVIL SERVICE						
01 GENERAL FUND	7,400,373	7,422,970	7,483,227	8,149,394	6,755,950	6,755,950
09 SPECIAL REVENUE-POOLED FUNDS	-12,180	0	0	28,809	0	0
T O T A L: DEPARTMENT 30	7,388,193	7,422,970	7,483,227	8,178,203	6,755,950	6,755,950
DEPARTMENT 33 HEALTH SERVICE SYSTEM						
09 SPECIAL REVENUE-POOLED FUNDS	460,166	0	24,815	651	0	0
T O T A L: DEPARTMENT 33	460,166	0	24,815	651	0	0
DEPARTMENT 44 RETIREMENT SYSTEM						

FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 10:52PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

	F/Y 1991-92	*** FISCAL YEAR 1992-93 ****		*********** FISCAL YEAR 1993-94 ***********		
					MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
01 GENERAL FUND	3,359,906	3,785,885	3,967,839	6,325,291	6,108,187	6,108,187
09 SPECIAL REVENUE-POOLED FUNDS	-1,009,946	0	0	0	0	0
24 PENSION TRUST FUND GROUP	17,895,591	5,070,583	19,854,219	5,207,701	5,868,151	5,868,151
T O T A L: DEPARTMENT 44	20,245,551	8,856,468	23,822,058	11,532,992	11,976,338	11,976,338
DEPARTMENT 70 CHIEF ADMINISTRATIVE OFFICER						
01 GENERAL FUND	831,650	778,387	688,773	693,629	620,449	620,449
02 SPECIAL REVENUE FUND GROUP	8,965,111	9,842,439	12,361,782	11,305,093	10,957,218	10,957,218
05 BOND FUND GROUP	1,500	0	0	0	0	0
07 DEBT SERVICE FUND	50,715,633	62,210,134	62,210,134	69,747,466	69,747,466	69,747,466
09 SPECIAL REVENUE-POOLED FUNDS	-1,467	0	1	167,063	0	0
T O T A L: DEPARTMENT 70	60,512,427	72,830,960	75,260,690	81,913,251	81,325,133	81,325,133
DEPARTMENT 71 REAL ESTATE						
01 GENERAL FUND	2,174,221	2,182,854	2,148,561	2,355,285	2,085,133	2,085,133
02 SPECIAL REVENUE FUND GROUP	1,182,480	1,974,850	2,028,389	1,970,656	1,944,856	1,944,856
08 INTRAGOVERNMENTAL SVC FUND GROUP	99,260	0	0	264,375	0	0
T O T A L: DEPARTMENT 71	3,455,961	4,157,704	4,176,950	4,590,316	4,029,989	4,029,989
DEPARTMENT 78 RECORDER						
01 GENERAL FUND	5,789,631	1,123,276	1,074,618	1,127,879	1,106,859	1,106,859
02 SPECIAL REVENUE FUND GROUP	435,920	625,402	1,931,708	628,106	622,914	622,914
T O T A L: DEPARTMENT 78	6,225,551	1,748,678	3,006,326	1,755,985	1,729,773	1,729,773
DEPARTMENT 80 REGISTRAR						
01 GENERAL FUND	3,733,391	2,640,378	2,612,641	2,924,580	2,821,105	2,821,105
T O T A L: DEPARTMENT 80	3,733,391	2,640,378	2,612,641	2,924,580	2,821,105	2,821,105

DEPARTMENT 81 PURCHASER

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

FUND GROUP		F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
01 GENERAL FUND		4,654,457	2,927,843	3,206,332	2,890,218	2,077,464	2,077,464
08 INTRAGOVERNMENTAL SVC FUND GROUP		-861,979	0	18,510	98,156	0	0
T O T A L: DEPARTMENT	91	3,792,478	2,927,843	3,224,842	2,988,374	2,077,464	2,077,464
DEPARTMENT 97 GENERAL CITY RESPONSIBILITY							
01 GENERAL FUND		60,941,704	25,536,007	30,068,099	25,346,996	25,366,709	25,366,709
02 SPECIAL REVENUE FUND GROUP		0	0	3,390	0	0	0
T O T A L: DEPARTMENT	97	60,941,704	25,536,007	30,071,489	25,346,996	25,366,709	25,366,709
T O T A L: MSA	95	222,843,890	188,718,152	229,224,180	211,914,618	200,335,547	200,335,547

FISCAL YEAR 1993-94

RUN DATE: 31-MAY-1993 TIME: 10:52PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 96 GENERAL FUND FM/CIP

FUND GROUP		F/Y 1991-92 ACTUAL	*** FISCAL YEAR 1992-93 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1993-94 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 99 GENERAL FUND UNALLOCATED							
01 GENERAL FUND		10,371,341	0	0	0	0	0
TOTAL: DEPARTMENT	99	10,371,341	0	0	0	0	0
TOTAL: MSA	96	10,371,341	0	0	0	0	0
GRAND TOTALS		2,338,855,406	2,563,762,582	2,578,672,895	2,665,078,237	2,486,922,177	2,486,920,717

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MAYOR'S BUDGET SUMMARY

FOR FISCAL YEAR 1994-95

Frank M. Jordan
MAYOR
CITY AND COUNTY OF SAN FRANCISCO

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Office of the Mayor
San Francisco

FRANK M. JORDAN

June 1, 1994

The Honorable Board of Supervisors
City Hall, Room 235
San Francisco, CA 94102

D REF 352.1 Sa52brs
1994/95
San Francisco (Calif.)

Mayor's budget summary
for fiscal year ... /

Dear Ladies and Gentlemen:

The FY 94-95 budget I am presenting you today is about setting priorities and keeping promises. It will make San Francisco a safer, cleaner place to live. A place where residents can enjoy the unique quality of life our City offers. A place where business can thrive. There are no excuses here.

I promised to preserve services without raising taxes. There are no new taxes in this budget. I promised to make the City safer. I have done that by bringing the Police Department up to full staffing level--without a restrictive Charter amendment. I promised to keep all library branches open. I have--without amending the Charter.

In sum, I promised to make the priorities of our residents my own. I have done that by directing all departments to reduce their bureaucracy and divert resources toward tangible services. In the case of some Departments, we have been able to find ways to absorb cost increases while actually enhancing service.

The Budget I propose today totals $2,783,164,000 in expenditures with a $1,364,872,000 General Fund. It enhances services residents want most, and preserves the rest at a level we can afford. But this budget could not be all things to all people. Over the last three years, I have faced combined budget deficits totaling $600 million. What this means is that there are no more rabbits to be pulled from the hat, no "painless cuts."

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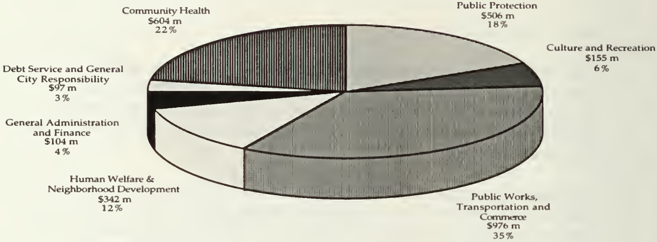


FY 1994/95 Mayor's Proposed Total Budget*
$2.8 billion

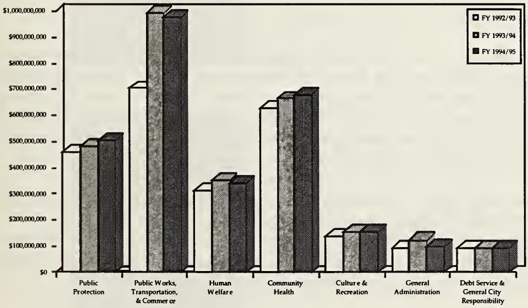
*Excludes Grants

In FY 94-95, the projected budget deficit was $100 million. To solve it, I relied on tough cuts, solid management principles and some unpopular decisions. I vetoed pay raises worth $12 million affecting 6,000 City employees. I told City Departments to cut management positions, reduce overtime, contain costs, privatize services, and leverage outside funds. A few results of this citizen-conscious approach to City government are:

3 1223 04308 9730

- 170 more police officers assigned to districts throughout the City.
- All branch libraries remain open.
- An increase in the number of police assigned full-time to Municipal Railway security from 12 to 50.
- Graffiti abatement services expanded.
- New programs created targeting the most serious repeat juvenile offenders.
- More beds at Laguna Honda Hospital.
- The most advanced 911 system in the nation is underway.
- Pool hours are increased by 25 percent and children's fees are cut in half.
- Thirty additional paramedics are hired and three additional ambulances are placed in service full time.

Citywide Budgeted Expenditures by Major Service Areas
Fiscal Years 1992/93, 1993/94, and Proposed 1994/95



June 1, 1994 Mayor's Office of Program and Fiscal Policy

This was no small feat. To put the task of balancing the budget in perspective, understand that the amount of money the City has to spend in FY 94-95 on services--such as Police, Fire, Libraries, Recreation and Health--remained virtually flat, about $1.3 billion, compared to

FY 93-94. At the same time, combined expenses, notably salary increases, rose by about $100 million. We closed this gap in the following way:

BALANCING THE BUDGET

$12.8 million	Restructuring of departments, including position elimination and the downward reclassification of management positions.
$27.7 million	Revenue growth and year-end surplus.
$30.0 million	Leveraging non-City funds.
$13.2 million	Management and administrative efficiencies, such as increasing supervisor-to-line-worker ratio, consolidation of contracts, special salary savings, privatization and reducing and deferring capital expenses.
$15.2 million	Negotiated wage give-backs and savings from vetoed Salary Standardization Ordinance.
$98.9 million[*]	**Total**

In part, this was made possible by a collaborative effort between my budget office and the Board of Supervisors' Budget Analyst. Working together for the first time, they performed a "Zero Based Budgeting" exercise that identified $20.8 million worth of savings. Predictably, I did not agree with everything the Board's Budget Analyst recommended. But there was much that I did agree with.

This cooperative effort also identified $1.4 million in savings in the Trial Court budgets. I removed that amount from the reserve in anticipation that the Board members would restore it after making those cuts, which only they can do. With that restoration, the General Fund reserve will again be set at $10 million.

---

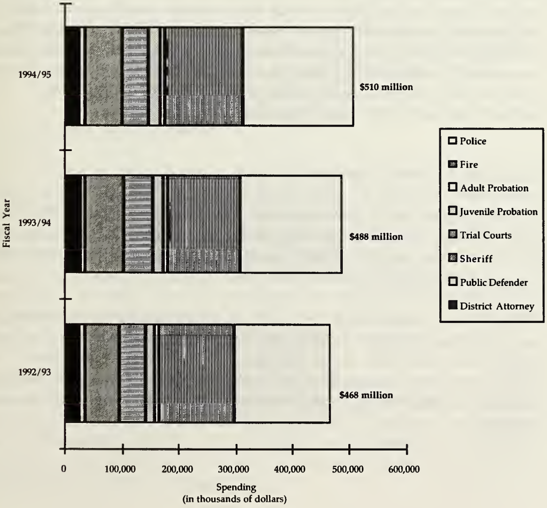
[*] Joint Report on Anticipated Revenue Shortfall for FY 94-95, February 1, 1994.

Public Safety: The Top Priority

Public Safety is my highest priority, but that does not mean writing it a blank check. I have required all Public Safety departments to submit budgets that are adequate but austere. I have proposed a pilot program placing the District Attorney in charge of the money we spend on overtime appearances by police officers in court--roughly $3.2 million or more in FY 94-95. Money saved by cutting unnecessary overtime can be diverted back to the District Attorney's office and spent on more vigorous prosecution of criminals.

The Sheriff's Department will undergo a significant restructuring in FY 94-95 that will actually decrease its reliance on the General Fund. Notably, the Department will introduce a new class of "Sheriff Recruits" who will perform many of the more basic duties now performed by more experienced staff. This measure, combined with others in the Department, will save some $6 million in FY 94-95.

Overall spending on Public Safety Programs has increased $42 million since FY 92/93 as a result of the passage of Proposition 172.



Clean Streets

Streets will not only be safer but cleaner. I propose expanding programs that will remove graffiti and trash from the City, including our Street Environmental Services program that employs disadvantaged youth to clean thoroughfares. Additional funds are proposed to clean streets and public plazas on weekends and holidays.

Homeless Services

Residents can expect to see fewer homeless individuals and street people through the continued efforts of the Matrix program coupled with programs for the homeless. Two Matrix outreach workers that were only temporary in FY 93-94 will be full-time in FY 94-95. This program will continue to aid individuals who legitimately need help and ensure that others who merely choose to live on the street abide by the law.

This year, San Francisco received a $4 million grant for our new Shelter Plus Care program which will provide housing and supportive services for the homeless. In FY 94-95, we intend to work toward securing a federal grant that provides a continuum of care for the homeless by coordinating the efforts of the City with private non-profit agencies. The proposal will continue to focus on creating ways individuals can "exit" homelessness.

Controlling General Assistance

We will be able to maintain the level of General Assistance Aid at $345 per month by ensuring that only those who truly deserve to receive it do. We will accomplish this by continuing to implement Proposition V, which I proposed and voters approved in November.

Proposition V has already caused the General Assistance caseload to level off, and will save an estimated $1 million in FY 94-95. To further ensure that those who need help get a hand and not a handout, I will propose a program requiring individuals receiving General Assistance and who declare themselves homeless to use part of their grant on housing.

Preparing for Managed Care

The Public Health Department will begin a major reorganization marking the move toward managed care. The Department will reduce the number of employees by some 200 positions. Consolidations, streamlining and restructuring in this department will save some $5 million in FY 94-95, while at the same time preserving core services that residents need the most. The Department is automating its records, and looking for ways to treat patients more efficiently so the amount of time patients must stay in our facilities is reduced.

Lobbying for San Francisco

I have made lobbying efforts at both state and federal levels a high priority. As a result, we will receive an additional $10 million in federal funds for Housing for People with AIDS (HOPWA) and will receive more than a 40 percent increase in AIDS funding (Ryan White Care Funds). We also are optimistic that the U.S. Department of Housing and Urban Development will recognize our efforts to build upon the City's collaborative approach to homeless services and select us as a grantee in FY 94-95.

In addition, San Francisco was selected as one of nine new federally funded Job Corps sites in the nation. It will provide job training and counseling to more than 700 disadvantaged youth aged 17 to 24.

Promoting the Film Industry

Despite a nationwide slump in the entertainment industry, San Francisco has seen an increase in the number of films, commercials and TV shows filmed in the City. This was due in large part to the aggressive marketing of my Office of Film and Video Arts. This year, we invited eight feature film producers here to show off the City. As a result, at least two new feature films so far will be shot in San Francisco in FY 94-95. I made an unprecedented trip to Los Angeles to meet with 35 of the largest TV producers to solicit their business, and we expect to see the result of that trip in the coming fiscal year.

In addition, the Film Commission is facilitating the lease of an 80,000 square-foot hangar on Treasure Island that will be vacated as part of that base closure. The space will become the first indoor film staging area in Northern California. Walt Disney and Warner Bros. studios have both expressed interest in leasing the space, and we expect to consummate a deal in the near future.

Revitalization

In this fiscal year, we successfully negotiated alternative alignments of the Terminal Separator with the Federal Highway Administration and Caltrans. This series of on- and off-ramps connected to the Bay Bridge will be reconfigured to better reflect changing land and transportation needs in downtown San Francisco. We will shorten the environmental review process and save taxpayers tens of millions of dollars by combining this project with the Mid-Embarcadero Roadway Replacement project. I continue to aggressively pursue the rebuilding of I-280 to our downtown core.

The Terminal Separator Structure, coupled with the possibility of having Caltrans join the City in replacing the Transbay Transit Terminal, will create a new neighborhood at the foot of downtown. In FY 94-95, we will start an extensive land-use analysis for this area that will include a new regional transit hub and a downtown CalTrain station.

A New Budget Tool

In addition to the standard budget document I submit to you today, I am presenting you with a new "Program Budget" which I directed my Office of Program and Fiscal Policy to prepare. This is a cutting-edge budget tool. You will find it far easier to read and understand than the antiquated budget the City has produced for decades. This was the first time we have used such a format, and we will continue to refine it over the next fiscal year.

Beyond putting the budget into terms any resident can understand, the Program Budget is valuable because it makes clear what City departments do and how well they do it. You and I can use that information to set clear priorities and decide how funds should be allocated. Voters soon will consider a Charter amendment that would move the City toward Mission-Based Budgeting that is entirely compatible with the Program Budget I am presenting you today.

DEPARTMENT HIGHLIGHTS

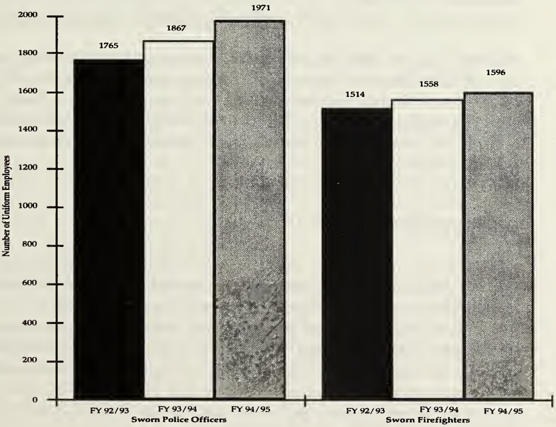
PUBLIC SAFETY GROUP

POLICE

The Police Department will be brought to full staffing, 1,971 officers, by the end of FY 94-95. This will require hiring 170 officers in addition to the 100 officers who have been hired in the current year. By signing a Memorandum of Understanding with the Police Officers' Association, I have guaranteed the officers will be assigned to districts throughout the City where they are needed the most. The plan also increases from 12 to 50 the number of full-time officers providing security on the Municipal Railway (Muni).

The Department will continue to meet the terms of its Consent Decree by preparing for a Sergeants and Captains examination. Its budget includes much-needed replacement vehicles and furnishings for the new Mission station. The 911 system division will be fully staffed. The General Fund contribution to this department increased by $23 million in FY 94-95.

Number of Police Officers and Firefighters



FIRE

The Fire Department's budget will increase to reflect the new staff required under the federal Consent Decree, which is scheduled to expire during FY 94-95. The Department will hire the remaining 78 firefighters to complete the hiring of 500 new staff the City agreed to in the Consent Decree. As a consequence, the Department will be overstaffed in the second half of FY 94-95 which will result in a reduction of overtime hours.

SHERIFF

The Sheriff's Department will undergo major restructuring in FY 94-95 resulting in significant General Fund savings. The most striking evidence of this is the fact that, while the Department anticipates opening the new jail in January, their General Fund support will actually decrease to a level about $1 million below this year's allocation.

This Department will be introducing a new class of 78 "Sheriff Recruits" who will enter the department in a non-sworn capacity, and eventually become Deputy Sheriffs. They will be dispersed throughout the Department, and will be assigned to duties that free up experienced deputies. The Department is also moving toward civilianization of its administration, replacing five sworn positions with civilian positions.

The new jail will open this fiscal year, increasing the CCSF jail capacity by 440 beds. This will be an important step toward satisfying the terms of an overcrowding lawsuit (Stone case) that caused the CCSF to pay about $1 million in fines in FY 93-94. Among other things, it will include a state-of-the-art forensics unit where inmates can receive quality health care.

DISTRICT ATTORNEY

The Department will take the lead in coordinating an effort among the District Attorney's Office, the trial courts and the Police Department to control police overtime. Typically, about 40 percent of all police overtime is spent on court overtime. In FY 94-95 that equates to at least $3.3 million. Often, officers are called to court only to have appearances delayed or rescheduled. With this pilot program, the District Attorney will seek to reduce the amount money that is paid out in unnecessary overtime. Money saved can be returned to the District Attorney's Office to fund criminal prosecution.

The Department will also increase its Welfare Fraud unit from 16 to 22 individuals. The unit is self sustaining, that is, it does not rely on General Fund monies. Individuals who illegally traffic in food stamps, particularly those who coerce food stamp recipients to sell their stamps for illegal use, will be among those who are targeted.

PUBLIC DEFENDER

The Public Defender will refine its death penalty litigation unit, and expects significant savings from that restructuring. Until this year, each attorney defending an individual charged with a capital offense worked in relative isolation with separate investigative, research and forensic functions. Those functions have now been combined into a single unit, thus creating an economy of scale. In this fiscal year, that restructuring saved an estimated $100,000.

The Department is also working with the Adult Probation Department to secure a state grant that would pay for the start-up of video conferencing. This will allow the Public Defender and probation officers to interview inmates by video camera. Video court arraignments may also be possible in the near future. These innovations will save a significant amount of time and money.

JUVENILE AND ADULT PROBATION

Juvenile Probation will generate $3.2 million in new federal revenue. It will use the additional revenue to increase security around the Youth Guidance Center, and perform some much needed maintenance at the facility. It will start a Serious Repeat Offender program, an Intensive Home Service program, a "Camp Challenge" boot camp program and an Aftercare program, all designed to intensify supervision and monitoring of youth offenders. The Department will open and fully staff the seventh "Cottage " at the Youth Guidance Center. This will add 25 more beds to the facility, bringing the total number of beds available there to 125.

The Adult Probation Department will continue to play a central role in controlling jail overcrowding by ensuring those who are released from jail do not violate the terms of their probation. The Department has been successful in soliciting new federal funds that are expected to generate in excess of $200,000 in FY 94-95.

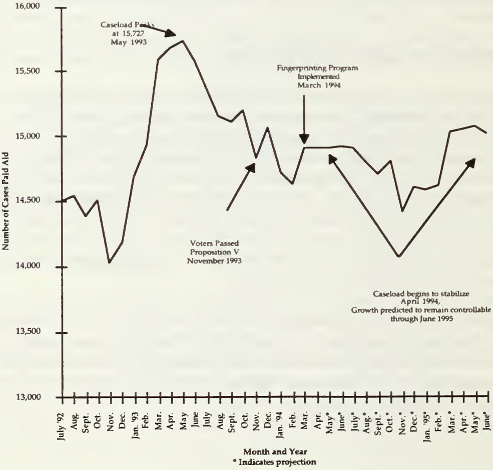
HUMAN WELFARE, COMMUNITY HEALTH AND NEIGHBORHOOD DEVELOPMENT GROUP

SOCIAL SERVICES

The Department increased its state and federal revenues by more than $5 million. It added funding for 33 new positions. They will be used to decrease MediCal and food stamp caseloads, enhance services to clients, including elders in danger of abuse and provide outreach to homeless individuals. The Department has also taken steps to control its costs, and with some of that savings it will provide 80 new transitional beds for homeless families in FY 94-95.

The Passage of Proposition V changed residency requirements for General Assistance recipients and started a fingerprinting program to reduce fraud. This allowed the Department to control caseload growth. Because of this, we project a savings in the aid payments to GA

General Assistance Caseload



recipients of about $1 million. This savings will occur while maintaining the $345 per month grant to individuals, which is the highest among Bay Area counties.

During FY 94-95, I will pursue a change in the GA Ordinance that will require homeless GA recipients to purchase housing with their grant. A portion of the homeless individual's assistance check will be paid directly to an approved single-room-occupancy hotel to ensure that the individual will not be homeless.

In collaboration with the Department of Public Health, Social Services will complete implementation of the GA/Supplemental Security Income (SSI) one-stop center where eligible GA recipients can apply for Supplemental Security Income, thus reducing the City's cost to support these individuals.

Unfortunately, the City cannot continue funding all its non-mandated programs serving developmentally disabled adults. The Department of Social Services is helping these agencies find alternative funding, and we believe the programs will continue without disruption. I place a high value on these programs, and eliminating City funding for them is regrettable. But it reflects the fiscal reality that forces us to live within our means.

Likewise, the City is unable to give Cost of Living Increases to any of our non-profit contractors, including those who provide services to Senior Citizens. Again, we expect these programs to continue at their present level without disruption. I plan to divert additional funds to these programs if they become available through other mechanisms later in the fiscal year.

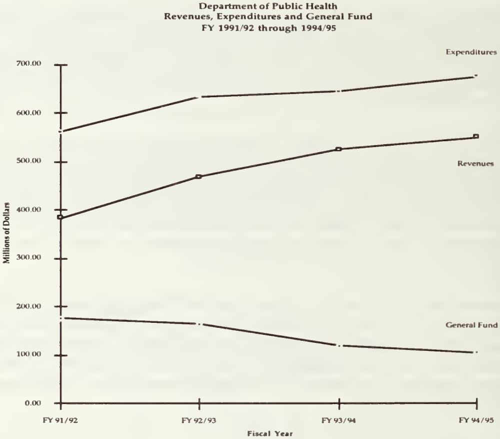
PUBLIC HEALTH

To its great credit, the Department of Public Health has undergone a massive effort to reorganize, consolidate and streamline its administration and service delivery system. Overall, the Department is reducing the number of budgeted employees by nearly 200. Highlights of the restructuring include:

- Consolidation of the Bureau of Environmental Health Services and the Toxics Division.
- Consolidation of the management of the AIDS and Epidemiology Divisions.
- Consolidation of Mental Health and Substance Abuse administration.
- Implementation of a materials management system to save

the Department nearly $2 million in purchasing supplies.

- Primary Care Services in Community Public Health and selected SFGH Primary Care Clinic will be integrated into a Primary Care Network.
- Reduction of physicians' administrative responsibilities.
- Consolidation of the Office of the Conservator in one division.
- Reduction of costs in dietary, housekeeping and laundry services at SFGH.



The Department increased its revenues by more than $25 million by leveraging local funds to increase state, federal and grant funds. This in turn allows the Department to reduce its reliance on the General Fund.

Community Health Services

The Department is entering into its second year of upgrading the Management Information System in an effort to meet the needs of the National Health Care Reform and Managed Care. Only 20 percent of the Department's records are currently automated. By the end of FY 94-95, the Department plans to have 80% of the records on computer.

The City received $28 million in Ryan White Care money for our AIDS program in FY 93-94 and will receive $40 million in FY 94-95.

Non-direct health care service programs have been reduced in the AIDS office. This includes funding for the newsletter, Caregiver Support Training and a food bank--all which have other funding sources.

Laguna Honda Hospital (LHH)

With 30 new positions, LHH will open a new ward that will expand the existing skilled nursing capacity by 30 beds. The cost of these beds will be more than offset by MediCal and Medicare revenues. The hospital will also expand the Adult Day Health services to include a program for approximately 10 Alzheimer patients.

San Francisco General Hospital (SFGH)

SFGH will add 30 paramedics to provide an additional three ambulances on the street 24 hours each day. This will be phased in beginning in August, after the automatic vehicle locator system is implemented. (The system will enable dispatchers to determine which ambulance should respond to an emergency call.)

The Hospital will take over San Francisco Airport's health services clinic. It will provide clinic services to travelers and some airport employees. The Hospital looks forward to expanding its quality health services to this important location.

Mental Health, Substance Abuse and Forensics

During FY 93-94, the Department implemented the "Cluster" system for its mental health clinics. It has successfully centralized assessment and care coordination for all mental health clients throughout the City's system of care. This was accomplished to make the system treat clients in a consistent manner and to prepare the Department for managed care. As a result, the system has become more efficient and cost-effective.

A federal Asset Forfeiture Seizure grant of $3.3 million for substance abuse treatment expires in FY 94-95. This will affect 385 treatment slots for 841 substance abusers. I recently traveled to Washington, D.C., to lobby for reinstatement of this money so that services would not be eliminated. I will continue to aggressively pursue replacement funds.

While we have been able to enhance and maximize some services, we regrettably cannot continue funding for the Offender Services Program at the Center for Special Problems and for Adult Dental Services at the clinics unless alternative funding can be discovered.

PUBLIC LIBRARY

Throughout my administration, I have been committed to maintaining our Public Library system, including all 26 branches. I will be working with the Library Commission to expand children's programs at our branch libraries.

The focus of my efforts has been on expanding services with new sources of revenue. We are putting the finishing touches on a new effort to collect outstanding, back fines (over $1.1 million in just the past two years), and a new computer access service to speed information to our business users. At its June meeting, the Library Commission will consider a fee increase for overdue books, which I support. The library is also spearheading an effort to ensure it will be part of the "Information Superhighway," so that when the new Main Library opens, it will be a hub in the national system.

RECREATION AND PARK

The Department is undergoing a strategic planning process to develop mission-based goals in FY 94-95. Swimming pool hours will be increased by 25 percent, and the cost for children to use the pools will decrease from $1 to 50 cents to promote access. Martin Luther King Pool in the Hunters Point area will be re-opened on Saturdays and Sundays year-round. I have increased park maintenance and capital improvements by $450,000. The money will be used for a variety of projects and increased maintenance of parks, plazas and squares.

The Department is proposing to test a new computerized automated golf tee time reservation system. It is expected to improve service to patrons and to generate more than $100,000 in new revenue. Some functions have been reorganized and consolidated. For example, the Turf Maintenance staff has been cross-trained to reduce overtime, and equipment has been pooled to increase management flexibility.

ART COMMISSION

New revenues from the Municipal Symphony concerts allowed the Commission to absorb increased cost with less General Fund money and no reduction in service levels. The Cultural Equity Endowment Fund, a new program in FY 93-94, will have an increase in its Hotel Tax allocation by approximately $250,000, bringing total funding to about $1 million.

ASIAN ART MUSEUM

Voters will be asked to approve a $40 million General Obligation bond in November that would pay for the seismic upgrade of the old Main Library building. With voter approval, the Asian Art Museum will be planning for the move from Golden Gate Park to the Civic Center.

PUBLIC WORKS, TRANSPORTATION AND COMMERCE GROUP

MUNICIPAL RAILWAY

The Department of Public Transportation will replace the Municipal Railway on or before July 1, in accordance with the mandate of voters who passed Proposition M, which I strongly supported. Muni will no longer report to the Public Utilities Commission, but will instead report to its own Public Transportation Commission. I expect this new Commission to improve Muni services to the public, and we plan to announce specific goals to achieve these improvements later this month when the Commission is appointed.

The cost per trip on our transit system is still the lowest in the country, and there are no proposed fare increases in FY 94-95. At my direction, the Police Department will increase from 12 to 50 the number of full-time police officers assigned to the Transit Detail. I have directed the Department to continue its successful car cleaning program to keep the rolling stock clean and graffiti-free. Transit car cleaners and the Conservation Corps will continue to work on making transit vehicles clean and comfortable.

DEPARTMENT OF PUBLIC WORKS

The first of many new Street Environmental Services (SES) trainees have hit the streets under the new SES Trainee Program created by the Mayor's Office and the Department of Public Works. It is my intention that the program recruit and offer employment to persons from disadvantaged backgrounds from City neighborhoods and from the General Assistance recipients on Workfare. The first 26 trainees, largely from the Hunters Point area, are quickly displaying their productivity in helping make our City streets cleaner.

I am very pleased to announce my proposal to expand the Graffiti Abatement Program. Services will be expanded in two major areas:

- The Graffiti Program, developed jointly by the Mayor's Office and the Department of Public Works, now has four mobile paint shop vans and two environmentally safe blaster units. The new "Graffiti Paintout Vans" will continue to patrol the City's neighborhoods, painting over graffiti on public and private property. Citizens can summon them by calling 241-WASH.

  I know our citizens who expect and enjoy a graffiti-free environment will appreciate the additional funds being provided to perform essential services on weekends and holidays for more community cleanups, "graffiti paintouts," and for cleaning heavily used plazas.

- The Workfare Program, which supervises General Assistance recipients on Workfare to clean City streets and thoroughfares, will be expanded as a smart, practical, economical and highly effective way to clean City streets.

THE WATER DEPARTMENT AND HETCH HETCHY PROJECT

I am pleased that the Public Utilities Commission (PUC), the Water Department and my office have reached agreement to freeze residential and commercial water rates for FY 95-96, with the exception of minor cost of living adjustments. This action comes after the PUC's approval to raise rates by an average of 14 percent in FY 94-95. Any attempt by the PUC to raise rates after FY 95-96 must be accompanied by a comprehensive five-year operating and capital construction plan. The new rate increase is vitally needed to pay for capital construction projects to repair and replace the City's aging water supply infrastructure.

Both departments are also in the process of implementing a major water quality protection program in response to the water filtration avoidance waiver granted by the State last year. The State's action waives the requirement to build a water filtration system that could have cost $750 million. The two departments instead will strengthen their water treatment divisions. The departments are also spending $1.2 million to upgrade existing treatment facilities and equipment to better use the technology available today to monitor, test and treat the water supply.

GENERAL ADMINISTRATION GROUP

ASSESSOR

The City expects to generate additional revenue by improving on collection of existing property tax. This effort will focus on three areas:

- Discovery of building activity that should require a permit.
- Discovery of sale and lease transactions that have gone undetected
- Defending the assessments of large commercial properties whose owners have requested reductions in their taxes at the Assessment Appeals Board.

In FY 93-94, the Department completed installation of a personal computer network. As a result, for the first time, the Assessor's Office staff can electronically manipulate assessment information. This has greatly improved the Department's efficiency and revenue-generating abilities. The Department will continue to automate in FY 94-95.

TREASURER-TAX COLLECTOR

The Tax Collector will increase revenue by enhancing its Business Tax and Investigations Divisions and by automating its Delinquent Revenue Division.

MAYOR'S OFFICE

The Mayor's Office has added two new positions to the Office of Emergency Services for new responsibilities associated with coordinating the City's new 911 Dispatch Communications Center and neighborhood emergency preparedness plan. New federal funds will partially offset the cost of these positions.

The Mayor's Office of Emergency Services, the CAO, Fire, Police and Emergency Medical Services departments are collaborating on the development and implementation of the new 911 dispatch system, which will be housed in a new earthquake-proof facility, and use the newest computer software and hardware technology.

Passage of Proposition L (calling for the creation of the Department of Human Resources) moved the Employees Relations Division to DHR, resulting in four fewer positions in this office. In addition, the establishment of the new Ethics Commission passed last November requires the transfer of an existing Whistle Blower position from this office to the Ethics Commission.

CHIEF ADMINISTRATIVE OFFICER

I am proposing to use bond funding for the new Unreinforced Masonry Building (UMB) program at $34.5 million in FY 94-95. It will provide low-cost loans and administrative support services to eligible property owners and tenants in these seismically unsafe UMBs. I am hopeful these buildings, largely in the Chinatown, South of Market and Tenderloin neighborhoods can be upgraded quickly and with little disruption to the community.

My budget also proposes using voter-approved bond funding of $1 million for the new City-Wide Radio System which is to be developed and installed by the Department of Telecommunications for the major City agencies requiring advance radio communications. These departments include the Police, Sheriff, Fire, Health, Recreation and Park, Parking and Traffic, and Water Departments.

PLANNING

This Department will continue to address the City's top planning issues including preparation of the City's Strategic Plan and maintenance of a current Master Plan. In coordination with the Redevelopment Agency, it will also work toward resolution of the Hunters Point Shipyard and the Treasure Island military base issues, Central Freeway and the Transbay Terminal and separator ramp areas.

Due to the sluggish economy, the Department has seen a dramatic drop in permit revenue. As a result, I have directed the Department to redouble its efforts to secure outside grants and other new revenues to maintain operations.

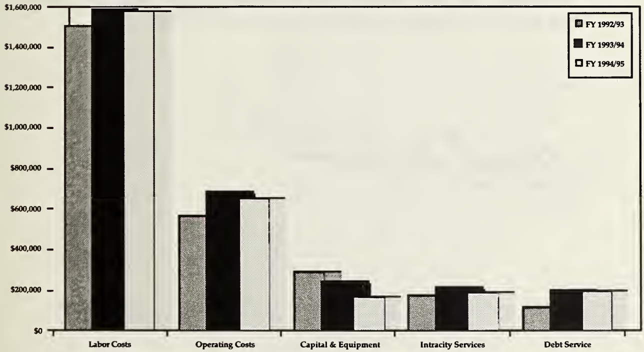
In its role as the lead agency for review of master plan changes and new development projects, I have directed the Department to reorganize and streamline its operations. The Permit Review staff has been redeployed into teams to balance workloads and improve efficiency. The Zoning and Information Counters have been consolidated at one location to improve service to customers.

I supported the Department's request, which the Board recently passed, to modify the Department's fee structure. The 10 percent permit fee surcharge will allow the Department to continue to computerize its operations. Other minor fee changes will bring fees more in line with the costs of the service provided.

HUMAN RESOURCES

The passage of Proposition L in November created the new Department of Human Resources, separating it from the Civil Service Commission. The Department has been restructured, streamlined and centralized. Redundant functions have been eliminated and the Department director now reports directly to me. The Employee Relations Division, previously in my office, was moved to the Department.

Citywide Budgeted Expenditures by Category
Fiscal Years 1992/93, 1993/94, and Proposed 1994/95
$'s in Thousands



June 1, 1994

Mayor's Office of Program and Fiscal Policy

Restructuring will continue in FY 94-95; the Health Service System, which before was an independent department, will move into this Department in July 1994. Likewise, the Worker's Compensation Division will transfer in January 1995.

CONCLUSION

Residents of San Francisco expect a budget that gives them what they pay for and that uses every tax dollar wisely. Working together, we can ensure that in FY 94-95, our residents are safer, streets are cleaner and the network of services San Franciscans rely on are maintained through solid, innovative management.

The budget is a collaborative effort involving hundreds of people who worked literally thousands of hours putting the document together. It represents my best effort to fund services that are the highest priorities of San Francisco residents.

Collectively and individually, the Board of Supervisors and I have had our differences of opinion. But my guiding principle -- which is to give residents what they want and ensure their money is well spent -- is something we generally agree on. I believe that by using this principle to resolve disagreements that may emerge over the next few weeks, we can reach a consensus that best serves our residents.

Sincerely,

Frank M. Jordan

Frank M. Jordan
Mayor

Summary Graphs & Tables

Summary Graphs and Tables

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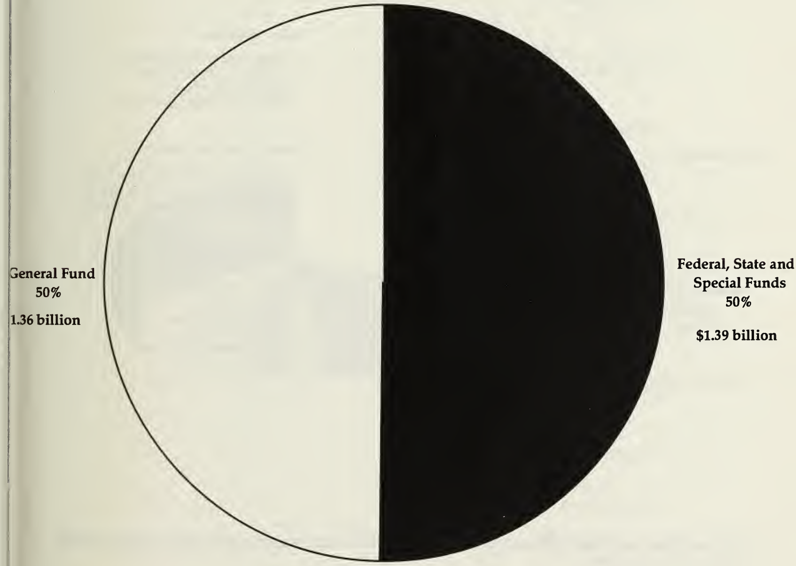
-	Summary Budget FY 94-95	34

FY 1994-95

San Francisco's total budget in 1994-95 is $2.783 billion.
The General Fund is $1.36 billion, or 50% of the Total Budget.



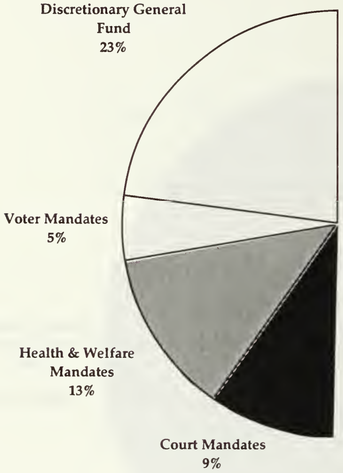
Federal, State and Special Funds

- Federal and State laws restrict the use of these funds.
- Federal and State budget cuts shift costs to the General Fund
- Special Funds include:

* Port	* Water/Hetch Hetchy
* Airport	* Hospital Fees
* Sewers	* Children's Fund

FY 1994-95

$743 million from the General Fund, or 27% of the Total Budget, is spent on costs mandated by Voters, the State or Federal Government.



Court Mandates

- Police Hiring/Promotions
- Fire Hiring/Promotions
- Jail Overcrowding; Staffing/Medical Services

Health & Welfare Mandates

- Welfare Payments & Foster Care
- Required Match for State/Federal Funds for Health, Mental Health and AIDS

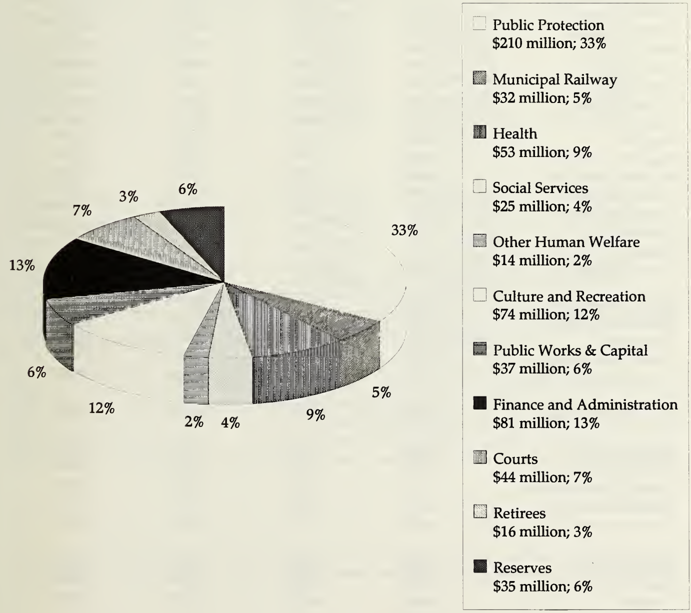
Voter Mandates

- Children's Baseline (Proposition J)
- Municipal Railway (Proposition M)
- Public Safety Sales Tax (Proposition 172)

- **$257 million from the General Fund, or 9% of the total budget, is spent to comply with federal court orders.**
- **$350 million from the General Fund, or 13% of the total budget, is spent for health and welfare costs required by state or federal law.**
- **$136 million from the General Fund, or 5% of the total budget, is spent to comply with voter-approved mandates.**

FY 1994-95

The allocation of the $621 million discretionary General Fund.



Total General Fund Resources
(in thousands of dollars)

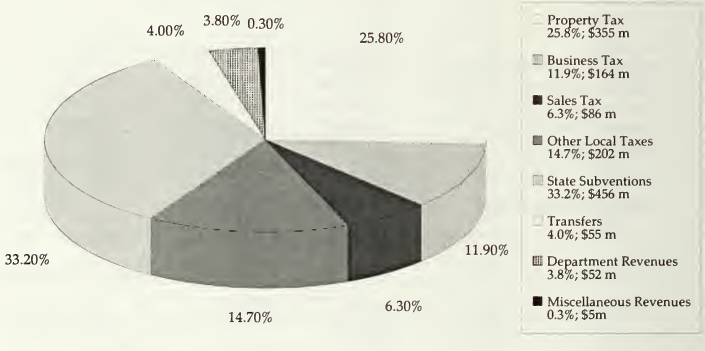
	FY 92-93 Actual	FY 93-94 Revised Budget	FY 94-95 Estimate	FY 94-95 GenFund Budget
Year-End Surplus	**110**	**642**	**2,876**	**2,876**
Unallocated Revenues	**918,770**	**868,443**	**882,156**	**819,354**
Property Tax	425,254	336,520	354,556	354,556
Business Tax	154,281	167,702	163,640	163,640
Sales Tax	83,964	86,869	86,005	86,005
Motor Vehicle	60,186	62,631	60,405	60,405
Traffic Fines	40,972	45,026	45,026	1,500 *
Utility Users Tax	37,440	45,614	51,032	51,032
Parking Tax	23,950	23,565	25,300	12,650
Hotel Tax	20,797	29,518	30,588	30,588
Trial Court Funding	18,432	15,300	15,415	15,415
Property Transfer Tax	13,065	13,700	15,070	15,070
Interest Earnings	5,619	14,944	7,738	7,738
Homeowner Exempt	5,348	4,000	4,117	4,117
Franchise Tax	7,177	7,235	7,235	7,235
Garages	5,362	5,127	5,126	0 *
Other Unallocated	16,923	10,692	10,903	10,903
Major Subventions	**300,258**	**369,745**	**380,577**	**380,577**
Social Services Subv'ns	171,167	189,482	195,887	195,887
Realignment	87,509	85,434	80,000	80,000
Health/Mental Health	41,582	50,829	61,850	61,850
Public Safety Sales Tax	0	44,000	42,840	42,840
Other Dept'l Revenues	**39,489**	**43,813**	**52,230**	**52,230**
Revenue Transfers	**14,962**	**18,116**	**17,520**	**17,520**
Parking Meters	8,000	8,000	8,000	8,000
Hotel Tax-Art Museums	0	4,723	4,564	4,564
Hotel Tax-Unallocated	4,287	3,262	2,521	2,521
Other Transfers	2,675	2,131	2,435	2,435
Equity Transfers	**57,000**	**45,300**	**38,062**	**38,062**
Hetch Hetchy	17,000	30,800	25,462	25,462
Airport	15,000	14,500	12,600	12,600
Airport Loan	25,000	0	0	0
Bond Contributions	**2,026**	**1,691**	**2,002**	**2,002**
TOTAL Resources	**1,332,615**	**1,347,750**	**1,375,423**	**1,312,621**

* Revenues transferred to Public Transportation per Prop M

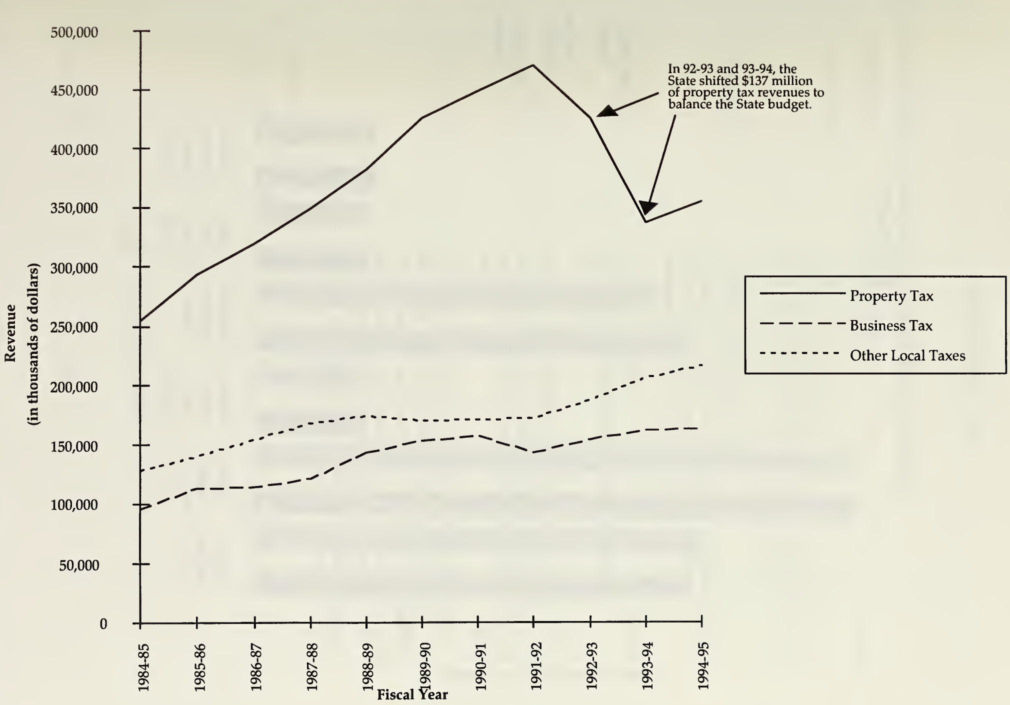
Total General Fund Resources and Expenses
(in thousands of dollars)

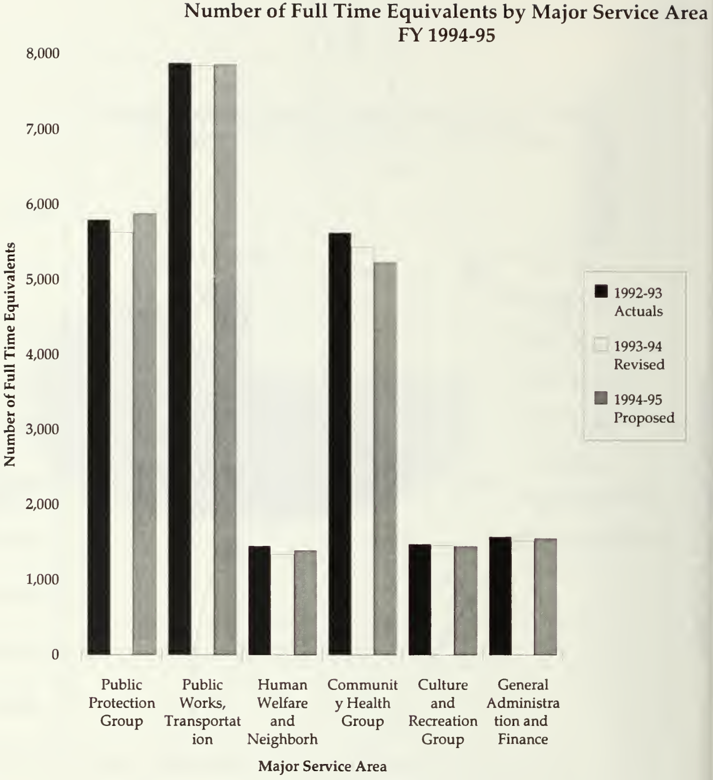
	FY 1993-94 Revised	FY 1994-95 Projection	FY 1994-95 Proposed
Resources:			
Year-End Surplus	$642	$0	$2,876
Unallocated Revenues	$868,443	$868,443	$819,354
Department Revenues	$413,558	$413,558	$432,807
Transfers In & Recoveries	$18,116	$18,116	$17,520
Equity Transfers In	$45,300	$45,300	$38,062
Bond Contributions	$1,691	$1,691	$2,002
Total Resources:	$1,347,750	$1,347,108	$1,312,621
Expenses:			
Expenditures & Contributions	$1,290,192	$1,358,114	$1,271,905
Capital Expenditures	$8,985	$10,000	$6,217
Pledged Reserves	$35,649	$67,900	$25,899
Unappropriated Reserve	$10,048	$10,000	$8,600
Total Expenses:	$1,344,874	$1,446,014	$1,312,621
SURPLUS/(SHORTFALL):	$2,876	($98,906)	$0

General Fund Revenues by Major Source for FY 1994-95
Total General Fund Revenues = $1.38 Billion.



History of Local Tax Revenues




Number of Full Time Equivalents by Major Service Area
FY 1994-95
8,000
7,000
6,000
5,000
4,000
3,000
2,000
1,000
0
Number of Full Time Equivalents
■ 1992-93 Actuals
□ 1993-94 Revised
▨ 1994-95 Proposed
Public Protection Group
Public Works, Transportat ion
Human Welfare and Neighborh
Communit y Health Group
Culture and Recreation Group
General Administra tion and Finance
Major Service Area

1994-1995 RESERVES

AMOUNT	RATIONALE
$18.8 million	LITIGATION Set aside for settlement of lawsuits associated with past labor and tax practices, and court orders governing the operation of the jail system.
$ 4.5 million	AUDIT ADJUSTMENTS Set aside to cover year-end audit adjustments, including adjustments to state and federal reimbursements for city costs.
$ 1.0 million	DISPLACEMENT Set aside to cover vested leave for laid-off employees.
$ 1.6 million	COLLECTIVE BARGAINING RESERVE Set aside for costs associated with new MOUs which may not have been specifically provided for in the budget.
$ 8.6 million	UNRESTRICTED GENERAL FUND RESERVE Set aside to cover unanticipated expenditures which may occur during the course of the year. This amount anticipates that the Board will restore this reserve to $10 million after cutting the Trial Courts' budget as recommended by the Budget Analyst in the zero-based budget analysis.
$34.5 million	

:BPREP REPORT :7100

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:00PM

CITYWIDE NET BUDGETED REVENUES BY SOURCE
(IN THOUSANDS)

	F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
CATEGORY REVENUE SOURCE	ACTUAL	ORIGINAL	REVISED	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS STANDARDIZED
60 STATE & FEDERAL SUBVENTIONS	453,128	469,654	475,446	489,189	486,970	486,970
61 LOCAL TAXES	867,592	897,966	919,966	920,611	943,612	943,612
92 OTHER REVENUES	1,084,745	1,325,268	1,472,505	1,390,733	1,322,661	1,322,659
GRAND TOTALS	2,405,465	2,692,888	2,867,917	2,800,533	2,753,243	2,753,241

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:02PM

CITYWIDE NET BUDGETED REVENUES BY FUNDS
(IN THOUSANDS)

		F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
					DEPARTMENTAL	MAYORS RECOMMENDED	
CATEGORY	MAJOR FUND	ACTUAL	ORIGINAL	REVISED	REQUEST	UNSTDZD	STANDARDIZED
01000	GENERAL FUND	1,227,955	1,316,501	1,353,921	1,361,733	1,364,872	1,364,872
02001	HOTEL TAX	0	61,176	61,176	61,176	61,176	61,176
02002	ANIMAL CONTROL & WELFARE	186	178	178	212	212	212
02025	25 VAN NESS BUILDING	1,877	1,971	1,971	2,007	2,007	2,007
02071	OFF STREET PARKING	2,258	2,314	2,314	2,264	2,264	2,264
02229	SPECIAL REC.& PARK REVENUE FUND	26,779	24,728	25,057	22,797	22,797	22,797
02465	SHERIFFS SPECIAL MAINTENANCE FUND	173	153	153	153	153	153
02900	OTHER SPECIAL REVENUE FUNDS	87,829	98,072	104,119	102,362	138,995	138,994
03000	FEDERAL GRANT FUND GROUP	4,247	0	-3,887	226	211	211
05000	BOND FUND GROUP	582	8,519	101,658	94,314	1,329	1,329
06000	CAPITAL PROJECT FUND GROUP	0	0	0	0	3,508	3,508
07000	DEBT SERVICE FUND	65,687	69,747	69,747	69,747	69,747	69,747
08000	INTERNAL SERVICE FUNDS	610	0	0	0	0	0
21000	EXPENDABLE TRUST FUND GROUP	294	210	210	210	210	210
24000	PENSION TRUST FUND GROUP	0	5,868	5,868	5,868	6,893	6,893
30000	AIRPORT FUND GROUP	192,245	193,977	187,837	205,903	205,903	205,903
31000	MUNICIPAL RAILWAY FUND GROUP	160,139	170,339	169,982	178,576	179,944	179,944
32000	WATER DEPARTMENT FUND GROUP	114,834	110,421	110,421	121,408	121,408	121,408
33000	HETCH HETCHY FUND GROUP	73,988	76,510	76,510	79,000	79,000	79,000
34000	SAN FRANCISCO HARBOR FUND GROUP	34,856	37,108	37,358	34,218	34,218	34,218
35000	CLEAN WATER FUND GROUP	119,807	233,052	233,052	134,878	134,878	134,878
36000	HOSPITAL FUND GROUP	201,424	203,132	234,642	220,805	220,805	220,805
37000	LAGUNA HONDA FUND GROUP	89,708	78,903	95,625	102,660	102,697	102,697

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:BPREP REPORT :7120                            CITY & COUNTY OF SAN FRANCISCO                                           PAGE:  2
                                                    FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME:    4:02PM
                                              CITYWIDE NET BUDGETED REVENUES BY FUNDS
                                                         (IN THOUSANDS)

                                              F/Y 1992-93     FISCAL YEAR 1993-94         ******** FISCAL YEAR 1994-95 ********
                                                                                          DEPARTMENTAL    MAYORS RECOMMENDED
CATEGORY     MAJOR FUND                          ACTUAL       ORIGINAL      REVISED          REQUEST      UNSTDZD  STANDARDIZED
-------------------------------------------------------------------------------------------------------------------------------
    G R A N D   T O T A L S                   2,405,477     2,692,880    2,867,912        2,800,518    2,753,228     2,753,227
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CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:09PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

DEPARTMENT	F/Y 1992-93 ACTUAL	*** FISCAL YEAR 1993-94 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1994-95 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
FUND GROUP/FUND 01000 GENERAL FUND						
01 BOARD OF SUPERVISORS	4,931,961	5,119,536	5,138,494	5,413,601	5,279,196	5,281,036
02 ASSESSOR	6,147,273	6,060,437	6,372,804	7,725,089	5,909,443	5,907,650
03 CITY ATTORNEY	7,917,808	5,873,569	5,861,145	5,853,670	5,763,025	5,726,516
04 DISTRICT ATTORNEY	25,260,512	24,264,402	25,690,467	26,525,728	24,885,564	24,795,981
05 PUBLIC DEFENDER	8,656,742	9,161,344	9,095,491	8,912,555	8,690,206	8,666,470
06 SHERIFF	48,170,626	53,597,668	55,295,553	70,191,870	52,303,325	51,476,421
07 COUNTY EDUCATION OFFICE	2,318,523	1,718,638	1,718,638	1,718,684	1,718,722	1,718,722
08 TREASURER-TAX COLLECTOR	10,269,059	9,918,772	10,390,484	11,318,657	10,665,281	10,662,946
09 CONTROLLER	14,191,689	13,518,586	14,397,349	13,601,101	13,274,929	13,266,265
11 TRIAL COURTS	46,434,443	45,190,056	45,288,773	47,881,431	47,265,429	47,235,778
12 JUVENILE COURT	16,894,874	19,745,866	19,037,637	54,422,549	21,964,136	21,650,188
13 ADULT PROBATION	6,614,171	7,223,373	7,195,656	7,338,797	7,029,576	6,875,072
18 ETHICS COMMISSION	0	0	0	165,357	162,467	162,504
25 MAYOR	4,713,095	5,225,420	5,464,689	6,086,202	4,858,085	4,865,348
28 ART COMMISSION	1,290,391	1,353,380	1,381,317	6,926,872	1,339,433	1,339,496
29 CITY PLANNING	5,764,623	6,264,466	6,270,852	4,826,998	4,650,807	4,653,717
30 CIVIL SERVICE	0	0	0	429,416	409,553	408,847
31 FIRE DEPARTMENT	126,314,451	123,650,733	121,338,524	131,565,022	133,576,014	131,802,513
33 HUMAN RESOURCES	7,077,612	6,675,345	6,871,123	7,121,299	6,046,683	6,043,198
34 HUMAN RIGHTS COMMISSION	1,439,753	1,075,345	1,223,834	1,182,615	1,085,036	1,083,506
36 PARKING & TRAFFIC COMMISSION	11,795,508	14,736,910	16,916,717	18,331,172	17,765,163	17,799,603
37 PERMIT APPEALS	250,662	246,984	245,261	257,016	265,780	265,549
38 POLICE	167,268,493	172,716,772	175,453,622	198,848,144	187,415,729	195,061,417
41 PUBLIC LIBRARY	20,185,012	16,861,716	20,762,753	21,491,544	20,849,910	20,843,881
42 RECREATION AND PARK COMMISSION	1,252,613	0	0	0	0	0
44 RETIREMENT SYSTEM	3,225,292	6,076,770	6,143,651	6,461,064	6,118,648	6,118,426
45 SOCIAL SERVICES	295,266,540	305,418,538	311,245,417	320,253,071	314,179,754	313,878,130
48 COMMISSION ON THE STATUS OF WOMEN	984,586	1,201,718	1,199,582	1,212,224	1,184,410	1,184,060
49 PUC LIGHT HEAT AND POWER	4,191,122	4,788,775	4,916,223	4,764,963	4,764,963	4,764,963
60 ACADEMY OF SCIENCES	1,504,318	1,547,256	1,543,545	12,708,980	1,551,962	1,551,881
61 FINE ARTS MUSEUMS	3,804,332	3,371,361	3,365,034	9,528,754	3,274,947	3,277,149
62 ASIAN ART MUSEUM	1,253,145	1,340,864	1,341,114	4,877,858	1,198,821	1,198,480
63 LAW LIBRARY	199,792	229,635	227,807	242,044	242,965	242,194
65 RENT ARBITRATION BOARD	0	0	0	0	0	0
70 CHIEF ADMINISTRATIVE OFFICER	675,924	2,562,183	7,052,993	10,669,215	2,999,215	2,999,126
71 REAL ESTATE	2,140,815	2,091,614	2,091,614	2,119,977	2,119,977	2,119,977
72 COUNTY AGRICULTURE-WEIGHTS & MEASU	688,720	732,766	730,508	779,611	768,223	768,494
74 MEDICAL EXAMINER/ CORONER	3,173,158	2,921,758	2,980,123	3,914,801	2,823,383	2,817,716
75 ELECTRICITY	4,083,455	3,963,302	3,946,237	6,289,220	3,740,529	3,738,361
76 ANIMAL CARE AND CONTROL	1,921,555	1,773,051	1,763,047	2,272,882	1,936,379	1,939,504
78 RECORDER	1,026,325	1,103,275	1,127,416	1,334,853	1,326,275	1,327,287
79 PUBLIC ADMINISTRATOR GUARDIAN	2,278,556	2,278,516	2,262,578	2,441,967	2,402,309	2,401,015
80 REGISTRAR	2,992,735	2,806,861	2,979,613	2,475,934	2,090,298	2,089,947
83 COMMUNITY HEALTH SERVICES	107,251,582	110,111,533	140,176,404	137,271,325	126,881,586	126,797,087

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:09PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

DEPARTMENT	F/Y 1992-93 ACTUAL	*** FISCAL YEAR 1993-94 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1994-95 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
87 COMMUNITY MENTAL HEALTH	129,622,310	111,138,290	122,727,755	130,204,772	125,864,654	125,768,660
90 PUBLIC WORKS	9,095,493	9,308,682	9,644,361	29,647,393	9,667,037	9,665,558
91 PURCHASER	3,146,256	2,189,025	2,238,185	5,620,723	2,054,538	2,055,447
97 GENERAL CITY RESPONSIBILITY	29,421,500	25,167,847	26,602,726	26,188,461	26,164,580	26,164,580
99 GENERAL FUND UNALLOCATED	0	0	11,173,264	11,173,264	0	0
T O T A L: FUND GROUP/FUND 01000	1,153,107,405	1,152,322,938	1,228,890,380	1,390,588,745	1,226,528,945	1,230,460,666
FUND GROUP/FUND 02001 HOTEL TAX						
08 TREASURER-TAX COLLECTOR	95,386	99,077	98,348	159,904	99,014	99,077
28 ART COMMISSION	168,861	0	0	1,073,556	1,070,486	1,070,580
70 CHIEF ADMINISTRATIVE OFFICER	8,992,557	10,481,201	12,857,269	10,156,830	9,293,808	9,293,290
T O T A L: FUND GROUP/FUND 02001	9,256,804	10,580,278	12,955,617	11,390,290	10,463,308	10,462,947
FUND GROUP/FUND 02002 ANIMAL CONTROL & WELFARE						
76 ANIMAL CARE AND CONTROL	33,029	31,448	49,301	31,408	31,175	31,329
T O T A L: FUND GROUP/FUND 02002	33,029	31,448	49,301	31,408	31,175	31,329
FUND GROUP/FUND 02025 25 VAN NESS BUILDING						
71 REAL ESTATE	1,846,844	1,939,370	2,129,900	2,006,733	2,006,733	2,006,733
T O T A L: FUND GROUP/FUND 02025	1,846,844	1,939,370	2,129,900	2,006,733	2,006,733	2,006,733
FUND GROUP/FUND 02071 OFF STREET PARKING						
36 PARKING & TRAFFIC COMMISSION	7,758,556	6,711,683	6,502,112	10,048,234	7,996,139	7,992,633
T O T A L: FUND GROUP/FUND 02071	7,758,556	6,711,683	6,502,112	10,048,234	7,996,139	7,992,633
FUND GROUP/FUND 02229 SPECIAL REC.& PARK REVENUE FUND						
42 RECREATION AND PARK COMMISSION	48,803,350	49,225,174	48,331,587	63,640,783	48,454,729	48,500,026
T O T A L: FUND GROUP/FUND 02229	48,803,350	49,225,174	48,331,587	63,640,783	48,454,729	48,500,026

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:09PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

	F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		*********** FISCAL YEAR 1994-95 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
DEPARTMENT	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
FUND GROUP/FUND 02900 OTHER SPECIAL REVENUE FUNDS						
01 BOARD OF SUPERVISORS	109,804	120,000	160,525	150,000	150,000	150,000
06 SHERIFF	72,629	42,000	25,723	25,723	25,723	25,723
11 TRIAL COURTS	262,341	211,000	6,754,905	481,549	480,533	480,032
23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY	2,652,377	12,318,393	15,140,813	12,483,486	12,474,718	12,478,422
25 MAYOR	973,850	400,000	2,310,911	273,748	287,082	286,936
26 COMMISSION ON AGING	12,155,454	11,645,795	24,734,337	12,097,334	11,679,292	11,678,488
28 ART COMMISSION	218,360	269,556	440,686	340,413	339,435	339,524
29 CITY PLANNING	52,291	0	613,761	0	0	0
36 PARKING & TRAFFIC COMMISSION	6,365,551	6,269,496	6,259,710	8,750,801	5,965,466	5,971,430
38 POLICE	363,431	3,143,820	3,506,806	1,677,790	1,419,625	1,419,625
42 RECREATION AND PARK COMMISSION	10,062,002	18,097,402	17,047,692	17,699,325	17,697,102	17,698,908
46 WAR MEMORIAL	5,287,911	6,885,638	6,045,823	7,736,261	13,634,163	7,447,442
48 COMMISSION ON THE STATUS OF WOMEN	143,686	138,000	139,000	139,000	139,000	139,000
61 FINE ARTS MUSEUMS	601,846	136,495	483,263	486,098	484,699	486,174
62 ASIAN ART MUSEUM	259,391	0	189,671	0	0	0
65 RENT ARBITRATION BOARD	1,462,622	1,566,660	1,566,276	1,654,805	1,656,565	1,655,123
70 CHIEF ADMINISTRATIVE OFFICER	345,392	3,676,062	4,352,047	39,737,901	39,232,686	39,232,499
71 REAL ESTATE	0	0	0	1,265,028	1,265,028	1,265,028
78 RECORDER	589,314	621,925	1,949,527	696,744	696,528	696,872
83 COMMUNITY HEALTH SERVICES	0	723,235	721,836	712,938	713,494	713,034
87 COMMUNITY MENTAL HEALTH	56,258	177,149	602,429	389,064	389,081	389,151
90 PUBLIC WORKS	36,982,277	37,744,146	38,301,713	68,168,300	36,956,488	36,950,137
93 CONVENTION FACILITIES MANAGEMENT	40,518,436	45,877,625	46,128,564	49,081,889	49,092,104	49,092,030
T O T A L: FUND GROUP/FUND 02900	119,535,223	150,064,397	177,476,018	224,048,197	194,778,812	188,595,578
FUND GROUP/FUND 03000 FEDERAL GRANT FUND GROUP						
25 MAYOR	469,386	0	6,754,555	212,815	211,000	211,000
T O T A L: FUND GROUP/FUND 03000	469,386	0	6,754,555	212,815	211,000	211,000
FUND GROUP/FUND 05000 BOND FUND GROUP						
03 CITY ATTORNEY	10,517	0	0	0	0	0
07 COUNTY EDUCATION OFFICE	39,344	0	0	30,792	26,793	30,792
28 ART COMMISSION	44,717	0	0	0	0	0
36 PARKING & TRAFFIC COMMISSION	2,386	0	0	0	0	0
41 PUBLIC LIBRARY	318,081	0	-188,750	9,238	0	0
42 RECREATION AND PARK COMMISSION	204,120	8,519,466	8,513,952	349,505	341,585	345,354
75 ELECTRICITY	0	0	50,035	910,823	954,028	952,901
90 PUBLIC WORKS	9,055,909	0	281,250	0	0	0

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:09PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

DEPARTMENT	F/Y 1992-93 ACTUAL	*** FISCAL YEAR 1993-94 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1994-95 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
T O T A L: FUND GROUP/FUND 05000	9,675,074	8,519,466	8,656,487	1,300,358	1,322,406	1,329,047
FUND GROUP/FUND 06000 CAPITAL PROJECT FUND GROUP						
70 CHIEF ADMINISTRATIVE OFFICER	0	0	0	3,507,400	3,510,776	3,508,147
T O T A L: FUND GROUP/FUND 06000	0	0	0	3,507,400	3,510,776	3,508,147
FUND GROUP/FUND 07000 DEBT SERVICE FUND						
70 CHIEF ADMINISTRATIVE OFFICER	61,980,482	69,747,466	69,747,466	69,747,466	70,584,673	70,584,673
T O T A L: FUND GROUP/FUND 07000	61,980,482	69,747,466	69,747,466	69,747,466	70,584,673	70,584,673
FUND GROUP/FUND 08000 INTERNAL SERVICE FUNDS						
01 BOARD OF SUPERVISORS	0	0	0	0	0	0
02 ASSESSOR	35,549	0	0	0	0	0
03 CITY ATTORNEY	-720,994	0	200,000	273	0	0
04 DISTRICT ATTORNEY	-161,557	0	-7,245	-6,777	31,514	0
05 PUBLIC DEFENDER	-123,164	0	0	0	0	0
06 SHERIFF	100,001	0	0	403	2,011	0
07 COUNTY EDUCATION OFFICE	-110,337	0	0	0	0	0
08 TREASURER-TAX COLLECTOR	-3,421	0	-863	335	-319	0
09 CONTROLLER	-2,413,958	0	4,993,542	281,616	23,614	0
12 JUVENILE COURT	13,501	0	14,006	851	2,466	0
13 ADULT PROBATION	0	0	0	0	0	0
25 MAYOR	428,358	0	74,726	8,969	-856	0
28 ART COMMISSION	-19,998	0	237,890	1,352	67	0
29 CITY PLANNING	7,180	0	4,100	2,028	743	0
31 FIRE DEPARTMENT	48,658	0	-7,652	-2,294	2,294	0
33 HUMAN RESOURCES	665,471	0	177,514	-129,133	408	0
34 HUMAN RIGHTS COMMISSION	-36,506	0	14,913	43,872	1,784	0
36 PARKING & TRAFFIC COMMISSION	7,136	0	-13,073	-13,073	0	0
38 POLICE	783,895	0	122,495	1,345	-11,703	0
40 PUBLIC UTILITIES COMMISSION	367,946	-347,627	-51,877	62,852	10,038	0
42 RECREATION AND PARK COMMISSION	260,322	0	39,765	7,435	801	0
44 RETIREMENT SYSTEM	1,172,110	0	-115,620	675	87	0
45 SOCIAL SERVICES	-121,202	0	6,696	0	0	0
48 COMMISSION ON THE STATUS OF WOMEN	0	0	0	0	0	0
49 PUC LIGHT HEAT AND POWER	71,691	0	628,790	3,379	617	0

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:09PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND

	F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		*********** FISCAL YEAR 1994-95 ***********		
					MAYORS RECOMMENDED	
DEPARTMENT	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
71 REAL ESTATE	32,224	0	30,398	1,885	3,510	0
74 MEDICAL EXAMINER/ CORONER	0	0	-462	0	0	0
75 ELECTRICITY	-381,533	0	761,691	-5,017	5,274	0
80 REGISTRAR	-16,083	0	0	0	0	0
83 COMMUNITY HEALTH SERVICES	1,331,729	0	1,572,546	23,823	5,316	0
87 COMMUNITY MENTAL HEALTH	-20,582	0	362	-665	973	0
90 PUBLIC WORKS	-1,746,453	0	3,865,891	608,592	2	0
91 PURCHASER	-291,760	0	425,997	-3,905	4,121	0
T O T A L: FUND GROUP/FUND 08000	-232,583	-347,627	13,202,257	-97,518	84,597	0
FUND GROUP/FUND 21000 EXPENDABLE TRUST FUND GROUP						
42 RECREATION AND PARK COMMISSION	125,903	198,239	196,637	196,633	196,757	196,755
T O T A L: FUND GROUP/FUND 21000	125,903	198,239	196,637	196,633	196,757	196,755
FUND GROUP/FUND 24000 PENSION TRUST FUND GROUP						
44 RETIREMENT SYSTEM	4,120,122	5,900,955	6,195,882	7,079,500	6,899,266	6,892,894
T O T A L: FUND GROUP/FUND 24000	4,120,122	5,900,955	6,195,882	7,079,500	6,899,266	6,892,894
FUND GROUP/FUND 30000 AIRPORT FUND GROUP						
27 AIRPORT	146,620,454	186,006,212	228,078,651	191,701,661	191,451,771	191,117,343
31 FIRE DEPARTMENT	6,033,003	6,503,652	6,139,120	6,051,536	6,378,322	6,330,255
36 PARKING & TRAFFIC COMMISSION	5,359	0	6,537	7,092	7,497	7,497
T O T A L: FUND GROUP/FUND 30000	152,658,816	192,509,864	234,224,308	197,760,289	197,837,590	197,455,095
FUND GROUP/FUND 31000 MUNICIPAL RAILWAY FUND GROUP						
25 MAYOR	160,000	0	160,000	160,000	160,000	160,000
35 MUNICIPAL RAILWAY	270,215,462	269,024,348	271,654,904	276,447,998	272,624,584	271,828,124
T O T A L: FUND GROUP/FUND 31000	270,375,462	269,024,348	271,814,904	276,607,998	272,784,584	271,988,124
FUND GROUP/FUND 32000 WATER DEPARTMENT FUND GROUP						
36 PARKING & TRAFFIC COMMISSION	0	0	5,000	0	0	0

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                                                    FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME:   4:09PM
                                               CITYWIDE NET BUDGETED EXPENDITURE BY FUND

                                         F/Y 1992-93   *** FISCAL YEAR 1993-94 ****  *********** FISCAL YEAR 1994-95 ***********
                                                         ORIGINAL       REVISED     DEPARTMENTAL      MAYORS RECOMMENDED
       DEPARTMENT                            ACTUAL        BUDGET        BUDGET        REQUEST       UNSTDZD     STANDARDIZED
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    47 WATER DEPARTMENT                     61,462,136    93,479,764    87,651,401   108,797,620   107,316,738   107,296,225

  T O T A L: FUND GROUP/FUND 32000          61,462,136    93,479,764    87,656,401   108,797,620   107,316,738   107,296,225


FUND GROUP/FUND 33000 HETCH HETCHY FUND GROUP
    32 HETCH HETCHY PROJECT                 48,818,544    64,866,894    65,951,965    63,180,024    63,124,708    63,119,580

  T O T A L: FUND GROUP/FUND 33000          48,818,544    64,866,894    65,951,965    63,180,024    63,124,708    63,119,580


FUND GROUP/FUND 34000 SAN FRANCISCO HARBOR FUND GROUP
    31 FIRE DEPARTMENT                       1,268,950     1,304,093     1,665,941     1,218,588     1,280,957     1,265,685
    39 PORT                                 32,308,169    35,220,624    36,999,715    32,441,534    32,347,976    32,331,625

  T O T A L: FUND GROUP/FUND 34000          33,577,119    36,524,717    38,665,656    33,660,122    33,628,933    33,597,310


FUND GROUP/FUND 35000 CLEAN WATER FUND GROUP
    90 PUBLIC WORKS                         58,778,154   240,409,638   212,495,094   188,294,940   188,377,654   188,370,632

  T O T A L: FUND GROUP/FUND 35000          58,778,154   240,409,638   212,495,094   188,294,940   188,377,654   188,370,632


FUND GROUP/FUND 36000 HOSPITAL FUND GROUP
    86 SAN FRANCISCO GENERAL HOSPITAL      254,875,829   242,376,835   256,243,336   263,577,617   247,128,343   246,809,485

  T O T A L: FUND GROUP/FUND 36000         254,875,829   242,376,835   256,243,336   263,577,617   247,128,343   246,809,485


FUND GROUP/FUND 37000 LAGUNA HONDA FUND GROUP
    85 LAGUNA HONDA                         99,551,360    82,487,595   101,304,374   118,662,875   103,907,751   103,755,495

  T O T A L: FUND GROUP/FUND 37000          99,551,360    82,487,595   101,304,374   118,662,875   103,907,751   103,755,495
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CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:18PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

	F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
GENERAL LEDGER ACCOUNT	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
FUND GROUP/FUND 01000 GENERAL FUND						
401 REGULAR REVENUES	1,227,955	1,316,501	1,353,921	1,361,733	1,364,872	1,364,872
410 TRANSFERS IN	245,973	506,334	555,324	465,965	484,591	484,591
435 TRANSFERS OUT	-290,521	-624,387	0	-509,445	-587,379	-587,379
442 CAPITAL PROJECT EXPENDITURES	0	-5,388	0	-132,803	-6,217	-6,217
445 OPERATING EXPENDITURES	-1,153,107	-1,146,935	0	-1,257,786	-1,220,312	-1,224,244
904 RESERVES (EXP)	0	-35,649	0	-75,180	-25,899	-25,899
905 UNAPPROPRIATED REVENUE RESERVED	0	-10,476	0	-10,000	-8,600	-8,600
906 YEAR-END SURPLUS	0	0	0	0	2,876	2,876
T O T A L: FUND GROUP/FUND 01000	30,300	0	1,909,244	-157,516	3,932	0
FUND GROUP/FUND 02001 HOTEL TAX						
401 REGULAR REVENUES	0	61,176	61,176	61,176	61,176	61,176
435 TRANSFERS OUT	-45,873	-50,596	0	-49,846	-50,713	-50,713
442 CAPITAL PROJECT EXPENDITURES	-5	0	0	0	0	0
445 OPERATING EXPENDITURES	-9,252	-10,580	0	-11,390	-10,463	-10,463
903 ADDITION TO SURPLUS (EXP)	0	-37	0	0	0	0
906 YEAR-END SURPLUS	0	37	37	0	0	0
T O T A L: FUND GROUP/FUND 02001	-55,130	0	61,213	-60	-0	0
FUND GROUP/FUND 02002 ANIMAL CONTROL & WELFARE						
401 REGULAR REVENUES	186	178	178	212	212	212
435 TRANSFERS OUT	-147	-147	0	-147	-180	-180
445 OPERATING EXPENDITURES	-33	-31	0	-31	-31	-31
903 ADDITION TO SURPLUS (EXP)	0	-95	0	0	-0	-0
906 YEAR-END SURPLUS	0	96	96	0	0	0
T O T A L: FUND GROUP/FUND 02002	6	0	274	33	0	0
FUND GROUP/FUND 02025 25 VAN NESS BUILDING						
401 REGULAR REVENUES	1,877	1,971	1,971	2,007	2,007	2,007
445 OPERATING EXPENDITURES	-1,847	-1,939	0	-2,007	-2,007	-2,007
903 ADDITION TO SURPLUS (EXP)	0	-31	0	0	0	0
T O T A L: FUND GROUP/FUND 02025	30	0	1,971	0	0	0

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CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:18PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
FUND GROUP/FUND 02071 OFF STREET PARKING						
401 REGULAR REVENUES	2,258	2,314	2,314	2,264	2,264	2,264
410 TRANSFERS IN	1,515	4,300	4,301	4,301	5,728	5,728
435 TRANSFERS OUT	0	0	0	0	0	0
442 CAPITAL PROJECT EXPENDITURES	0	-410	0	-2,639	-672	-672
445 OPERATING EXPENDITURES	-7,759	-6,302	0	-7,410	-7,324	-7,321
906 YEAR-END SURPLUS	0	98	270	0	1	1
T O T A L: FUND GROUP/FUND 02071	-3,986	0	6,886	-3,483	-4	0
FUND GROUP/FUND 02229 SPECIAL REC.& PARK REVENUE FUND						
401 REGULAR REVENUES	26,779	24,728	25,057	22,797	22,797	22,797
410 TRANSFERS IN	6,920	24,512	25,044	3,811	24,217	24,217
435 TRANSFERS OUT	-3,484	-15	0	-15	-15	-15
442 CAPITAL PROJECT EXPENDITURES	0	-3,856	0	-17,591	-2,721	-2,721
445 OPERATING EXPENDITURES	-48,803	-45,369	0	-46,050	-45,734	-45,779
906 YEAR-END SURPLUS	0	0	841	0	1,500	1,500
T O T A L: FUND GROUP/FUND 02229	-18,588	0	50,943	-37,047	45	0
FUND GROUP/FUND 02465 SHERIFFS SPECIAL MAINTENANCE FUND						
401 REGULAR REVENUES	173	153	153	153	153	153
435 TRANSFERS OUT	0	-153	0	-153	-153	-153
T O T A L: FUND GROUP/FUND 02465	173	0	153	0	0	0
FUND GROUP/FUND 02900 OTHER SPECIAL REVENUE FUNDS						
401 REGULAR REVENUES	87,829	98,072	104,119	102,362	138,995	138,994
410 TRANSFERS IN	52,340	86,933	87,351	81,054	84,950	84,950
435 TRANSFERS OUT	-32,559	-32,819	0	-31,215	-31,557	-31,557
442 CAPITAL PROJECT EXPENDITURES	0	-11,733	0	-49,996	-22,462	-16,278
445 OPERATING EXPENDITURES	-119,535	-138,332	0	-174,052	-172,317	-172,317
903 ADDITION TO SURPLUS (EXP)	0	-19,069	0	0	-8,831	-8,831
906 YEAR-END SURPLUS	0	16,947	24,409	0	5,040	5,040

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:18PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
FUND GROUP/FUND 03000 FEDERAL GRANT FUND GROUP						
401 REGULAR REVENUES	4,247	0	-3,887	226	211	211
445 OPERATING EXPENDITURES	-469	0	0	-213	-211	-211
T O T A L: FUND GROUP/FUND 03000	3,777	0	-3,887	13	0	0
FUND GROUP/FUND 05000 BOND FUND GROUP						
401 REGULAR REVENUES	582	8,519	101,658	94,314	1,329	1,329
410 TRANSFERS IN	3,050	0	9,173	0	0	0
435 TRANSFERS OUT	-1,622	0	0	0	0	0
442 CAPITAL PROJECT EXPENDITURES	0	-7,609	0	-172	-172	-172
445 OPERATING EXPENDITURES	-9,675	-910	0	-1,128	-1,150	-1,157
T O T A L: FUND GROUP/FUND 05000	-7,664	-0	110,831	93,014	7	0
FUND GROUP/FUND 06000 CAPITAL PROJECT FUND GROUP						
401 REGULAR REVENUES	0	0	0	0	3,508	3,508
445 OPERATING EXPENDITURES	0	0	0	-3,507	-3,511	-3,508
T O T A L: FUND GROUP/FUND 06000	0	0	0	-3,507	-3	0
FUND GROUP/FUND 07000 DEBT SERVICE FUND						
401 REGULAR REVENUES	65,687	69,747	69,747	69,747	69,747	69,747
445 OPERATING EXPENDITURES	-61,980	-69,747	0	-69,747	-70,585	-70,585
903 ADDITION TO SURPLUS (EXP)	0	-3,335	0	0	0	0
906 YEAR-END SURPLUS	0	3,335	3,335	0	837	837
T O T A L: FUND GROUP/FUND 07000	3,706	0	73,082	0	-0	-0
FUND GROUP/FUND 08000 INTERNAL SERVICE FUNDS						
401 REGULAR REVENUES	610	0	0	0	0	0
410 TRANSFERS IN	124	0	0	0	0	0
435 TRANSFERS OUT	-883	-498	0	-150	-150	-150
445 OPERATING EXPENDITURES	233	348	0	98	-85	-0

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
906 YEAR-END SURPLUS	0	150	150	0	150	150
T O T A L: FUND GROUP/FUND 08000	83	-0	150	-52	-85	-0
FUND GROUP/FUND 21000 EXPENDABLE TRUST FUND GROUP						
401 REGULAR REVENUES	294	210	210	210	210	210
435 TRANSFERS OUT	-101	0	0	0	0	0
445 OPERATING EXPENDITURES	-126	-198	0	-197	-197	-197
903 ADDITION TO SURPLUS (EXP)	0	-2,052	0	0	-13	-13
906 YEAR-END SURPLUS	0	2,040	2,040	0	0	0
T O T A L: FUND GROUP/FUND 21000	67	0	2,250	13	-0	0
FUND GROUP/FUND 24000 PENSION TRUST FUND GROUP						
401 REGULAR REVENUES	0	5,868	5,868	5,868	6,893	6,893
445 OPERATING EXPENDITURES	-4,120	-5,901	0	-7,080	-6,899	-6,893
903 ADDITION TO SURPLUS (EXP)	0	-20,715	0	0	0	0
906 YEAR-END SURPLUS	0	20,748	34,571	0	0	0
T O T A L: FUND GROUP/FUND 24000	-4,120	0	40,439	-1,211	-6	0
FUND GROUP/FUND 30000 AIRPORT FUND GROUP						
401 REGULAR REVENUES	192,245	193,977	187,837	205,903	205,903	205,903
410 TRANSFERS IN	0	4,098	26,497	0	4,202	4,202
435 TRANSFERS OUT	-29,107	-18,799	0	-14,701	-17,004	-17,004
442 CAPITAL PROJECT EXPENDITURES	0	-6,400	0	-6,583	-6,583	-6,583
445 OPERATING EXPENDITURES	-152,659	-186,110	0	-191,177	-191,254	-190,872
903 ADDITION TO SURPLUS (EXP)	0	-70,348	0	0	0	0
906 YEAR-END SURPLUS	0	83,582	93,149	0	4,354	4,354
T O T A L: FUND GROUP/FUND 30000	10,479	0	307,484	-6,558	-382	0
FUND GROUP/FUND 31000 MUNICIPAL RAILWAY FUND GROUP						
401 REGULAR REVENUES	160,139	170,339	169,982	178,576	179,944	179,944
410 TRANSFERS IN	123,769	104,250	108,548	64,106	96,533	96,533

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

	F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
GENERAL LEDGER ACCOUNT	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
442 CAPITAL PROJECT EXPENDITURES	0	-374	0	-1,023	-458	-458
445 OPERATING EXPENDITURES	-270,375	-268,650	0	-275,585	-272,327	-271,531
906 YEAR-END SURPLUS	0	0	269	0	0	0
T O T A L: FUND GROUP/FUND 31000	-1,720	0	278,799	-38,416	-796	0
FUND GROUP/FUND 32000 WATER DEPARTMENT FUND GROUP						
401 REGULAR REVENUES	114,834	110,421	110,421	121,408	121,408	121,408
410 TRANSFERS IN	250	0	500	573	573	573
435 TRANSFERS OUT	-31,421	-18,933	0	-19,805	-19,836	-19,836
442 CAPITAL PROJECT EXPENDITURES	0	-15,501	0	-29,489	-29,489	-29,489
445 OPERATING EXPENDITURES	-61,462	-77,979	0	-79,309	-77,828	-77,807
903 ADDITION TO SURPLUS (EXP)	0	-8,570	0	0	0	0
906 YEAR-END SURPLUS	0	10,561	16,475	0	5,151	5,151
T O T A L: FUND GROUP/FUND 32000	22,201	0	127,396	-6,622	-21	0
FUND GROUP/FUND 33000 HETCH HETCHY FUND GROUP						
401 REGULAR REVENUES	73,988	76,510	76,510	79,000	79,000	79,000
410 TRANSFERS IN	14,560	17,242	16,567	17,442	17,442	17,442
435 TRANSFERS OUT	-22,573	-38,338	0	-18,662	-33,573	-33,573
442 CAPITAL PROJECT EXPENDITURES	0	-10,651	0	-10,664	-10,664	-10,664
445 OPERATING EXPENDITURES	-48,819	-54,216	0	-52,516	-52,461	-52,456
903 ADDITION TO SURPLUS (EXP)	0	-1,664	0	0	0	0
906 YEAR-END SURPLUS	0	11,117	13,073	0	250	250
T O T A L: FUND GROUP/FUND 33000	17,156	0	106,150	14,600	-5	0
FUND GROUP/FUND 34000 SAN FRANCISCO HARBOR FUND GROUP						
401 REGULAR REVENUES	34,856	37,108	37,358	34,218	34,218	34,218
435 TRANSFERS OUT	-21	-250	0	-250	-250	-250
442 CAPITAL PROJECT EXPENDITURES	0	-653	0	-684	-684	-684
445 OPERATING EXPENDITURES	-33,577	-35,872	0	-32,976	-32,945	-32,914
903 ADDITION TO SURPLUS (EXP)	0	-7,060	0	0	-370	-370
906 YEAR-END SURPLUS	0	6,727	32,247	0	0	0
T O T A L: FUND GROUP/FUND 34000	1,257	0	69,605	308	-32	0

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:18PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
FUND GROUP/FUND 35000 CLEAN WATER FUND GROUP						
401 REGULAR REVENUES	119,807	233,052	233,052	134,878	134,878	134,878
410 TRANSFERS IN	0	0	35	0	0	0
435 TRANSFERS OUT	-33,602	0	0	0	0	0
442 CAPITAL PROJECT EXPENDITURES	0	-116,262	0	-57,657	-57,657	-57,657
445 OPERATING EXPENDITURES	-58,778	-124,148	0	-130,638	-130,721	-130,714
903 ADDITION TO SURPLUS (EXP)	0	-29,744	0	0	0	0
906 YEAR-END SURPLUS	0	37,102	37,422	0	53,493	53,493
TOTAL: FUND GROUP/FUND 35000	27,428	0	270,509	-53,417	-7	0
FUND GROUP/FUND 36000 HOSPITAL FUND GROUP						
401 REGULAR REVENUES	201,424	203,132	234,642	220,805	220,805	220,805
410 TRANSFERS IN	60,465	85,859	94,103	67,590	83,037	83,037
435 TRANSFERS OUT	-10,249	-46,614	0	-57,031	-57,032	-57,032
442 CAPITAL PROJECT EXPENDITURES	0	-2,496	0	-19,432	-4,146	-4,146
445 OPERATING EXPENDITURES	-254,876	-239,881	0	-244,145	-242,983	-242,664
904 RESERVES (EXP)	0	0	0	0	0	0
906 YEAR-END SURPLUS	0	0	787	0	0	0
TOTAL: FUND GROUP/FUND 36000	-3,236	0	329,532	-32,214	-319	0
FUND GROUP/FUND 37000 LAGUNA HONDA FUND GROUP						
401 REGULAR REVENUES	89,708	78,903	95,625	102,660	102,697	102,697
410 TRANSFERS IN	10,277	3,711	6,556	654	1,186	1,186
435 TRANSFERS OUT	-157	-126	0	-126	-127	-127
442 CAPITAL PROJECT EXPENDITURES	0	-482	0	-15,695	-728	-728
445 OPERATING EXPENDITURES	-99,551	-82,006	0	-102,967	-103,180	-103,027
TOTAL: FUND GROUP/FUND 37000	276	0	102,182	-15,475	-152	0
GRAND TOTALS	10,569	0	4,061,085	-319,444	-4,010	0

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:25PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
		ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
CATEGORY 06 LABOR COSTS							
001	PERM SALARIES-MISC	765,313	805,805	834,285	845,577	826,067	826,067
002	PERM SALARIES-UNIF	159,418	157,902	162,259	174,250	172,431	181,033
004	PERM SALARIES-PLAT	84,558	84,370	85,742	86,004	85,504	85,504
005	PERMANENT SALARIES - NURSES	72,552	70,678	77,850	75,599	74,946	74,946
010	OVERTIME	22,860	26,454	30,788	30,803	29,037	29,650
012	HOLIDAY PAY	14,106	14,990	15,374	16,273	16,062	16,364
013	EXT WORK WEEK	4,428	249	276	237	237	237
014	DIFFERENTIAL PAY	1,308	0	5	0	0	0
018	PREMIUM PAY	16,271	17,612	18,348	18,759	18,601	18,601
019	PREMIUM PAY-UNIFORM	4,684	6,269	6,268	6,921	6,921	7,268
020	TEMPORARY SALARIES	23,849	28,564	30,932	27,670	27,343	27,343
025	TEMPORARY SALARIES - NURSES	10,077	6,392	6,616	6,135	5,748	5,748
030	OTHER SALARY	0	0	0	0	0	0
040	FEES AND OTHER COMPENSATION	9,511	7,933	9,696	11,735	11,735	11,735
060	MANDATORY FRINGE BENEFITS	275,208	258,659	248,981	238,120	244,927	233,169
061	HEALTH SERVICE - SUBSIDY	20,243	21,849	21,849	22,747	22,747	22,747
062	HEALTH SERVICE - ADM COST	2,154	2,110	2,157	2,170	2,170	2,170
064	DENTAL ADMINISTRATION	0	31	112	109	109	109
070	OTHER FRINGE BENEFITS	15,352	20,206	21,174	29,021	24,460	28,484
071	OTHER FRINGE BENEFITS - RN	3,819	3,651	3,651	3,799	3,799	3,799
TOTAL: CATEGORY	06	1,505,712	1,533,724	1,576,363	1,595,930	1,572,846	1,574,975
CATEGORY 09 OVERHEAD							
090	DEPARTMENT OVERHEAD	6,993	10,009	9,999	9,618	9,574	9,574
091	DIVISION OVERHEAD	27,763	24,310	32,825	24,491	24,005	24,003
092	CITY-WIDE OVERHEAD	7,536	6,870	6,867	6,694	6,694	6,694
TOTAL: CATEGORY	09	42,292	41,189	49,690	40,803	40,274	40,271
CATEGORY 10 NON PERSONAL SERVICES							
100	PROFESSIONAL SERVICES	198,842	205,646	258,763	236,790	233,956	233,956
112	TRAVEL	615	769	833	973	902	902
113	TRAINING	1,393	1,997	2,179	2,893	2,743	2,743
129	ENTERTAINMENT AND PROMOTION	411	760	962	668	668	668
144	MEMBERSHIP DUES	839	918	937	1,038	1,014	1,014
190	OTHER NON-PERSONAL SERVICES	364,757	385,753	409,277	422,153	410,877	410,877
TOTAL: CATEGORY	10	566,856	595,842	672,952	664,515	650,162	650,162

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FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:25PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
CATEGORY 12 OTHER CURRENT EXPENDITURES							
130	MATERIALS AND SUPPLIES	96,865	101,084	108,486	103,333	101,810	101,810
150	AFDC-GENERAL ASSISTANCE	88,097	89,696	89,696	88,106	88,106	88,106
151	AFDC-SPECIAL SERVICES	138	118	118	185	185	185
153	GENERAL ASSISTANCE	52,330	46,700	52,378	51,903	50,817	50,817
154	FOSTER CARE	47,612	51,066	50,750	52,492	52,492	52,492
155	ADOPTION AID	5,178	5,538	5,538	5,588	5,770	5,770
156	CHILD CARE / RESIDENTIAL TREATMENT	19	137	137	0	0	0
157	SPECIAL CIRC AID-DISABLED	64	0	0	0	0	0
158	DAY CARE ASSISTANCE	1,291	1,257	1,257	1,257	1,257	1,257
159	HOME	7,675	9,413	9,413	8,859	8,859	8,859
160	REFUGEES-REPATRIATION AID	0	3	3	3	3	3
161	INDO CHINESE REFUGEE AID	1,249	1,600	1,600	1,600	1,600	1,600
162	CO SHARE SSI-SSP	0	6,254	6,254	6,537	6,537	6,537
163	AID TO DISABLED AND BLIND	0	0	0	0	0	0
164	FOOD STAMP SUPPORT SERVICE ASSIST	101	90	90	224	224	224
165	GAIN CLIENT PAYMENTS	141	159	159	359	359	359
170	FOSTER HOME PLACEMENT	-9	0	0	0	0	0
172	HOMELESS HOTEL PAYMENTS	437	500	445	523	463	463
195	REVOLVING FUND REPLENISHMENT	21	0	797	1	1	1
201	PROGRAMMATIC PROJECT BUDG	12,601	7,510	49,770	39,901	39,901	39,901
204	PRIOR YEAR W/O LOAD	0	0	280	0	0	0
TOTAL: CATEGORY 12		313,812	321,123	377,171	360,871	358,383	358,383
CATEGORY 21 FAC MAINT&CAP PROJ							
202	FACILITIES MAINTENANCE PROJ	0	25,147	13,147	180,743	31,996	31,996
203	CAPITAL IMPROVEMENT PROJ	5	156,667	179,500	163,685	110,657	104,473
TOTAL: CATEGORY 21		5	181,814	192,647	344,428	142,652	136,469
CATEGORY 24 EQUIPMENT							
220	EQUIPMENT PURCHASE	15,670	13,079	16,785	17,274	15,824	15,824
231	EQUIPMENT LEASE / PURCHASE	8,825	3,513	6,371	5,116	4,491	4,491
232	EQUIP LEASE/PURCHASE OPT RENEWAL	730	8,861	9,000	7,625	7,025	7,025
233	EQ. LEASE/PURCHASE-CITY FIN AGENCY	3,087	5,424	5,424	6,750	7,322	7,322
269	BLDGS STRUCT IMPRV	0	0	0	0	0	0
	LAND	464	0	0	0	0	0

RUN DATE: 28-MAY-1994 TIME: 4:25PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: CATEGORY	24	28,776	30,877	37,580	36,765	34,663	34,663
CATEGORY 30 SERVICES OF OTHER DEPTS							
300	POLICE	3,865	2,470	2,596	4,562	4,537	4,537
301	FIRE	1,002	1,067	1,072	1,067	1,067	1,067
302	CITY ATTORNEY	542	164	772	35	35	35
303	REAL ESTATE	854	1,103	1,162	1,297	1,297	1,297
304	MEDICAL SERVICE	913	1,031	1,460	1,650	791	791
306	SHERIFF	125	0	100	0	0	0
307	TAX COLLECTOR	268	488	488	518	518	518
309	ELECTRICITY	1,162	1,158	2,007	1,750	1,750	1,750
310	CENTRAL SHOP	10,265	10,201	10,286	11,080	10,641	10,641
311	MENTAL HEALTH	0	0	0	1,730	411	411
312	CIVIL SERVICE	68	75	72	129	129	129
313	HUMAN RESOURCES-MGMT TRAINING	291	290	319	253	333	333
314	HUMAN RESOURCES-EXAMS	0	0	0	63	1,163	1,163
315	WATER DEPARTMENT	320	522	597	491	491	491
316	CENTRAL SHOP	2,091	2,268	2,204	2,348	2,331	2,331
317	DPW STREET REPAIR	509	884	820	936	936	936
318	BUILDING REPAIR	8,322	7,794	8,415	9,130	8,528	8,528
319	PUBLIC WORKS-STRT CLEANING	1,214	1,383	1,586	829	829	829
320	PUBLIC WORKS-ENGINEERING	2,210	3,531	3,710	3,988	3,988	3,988
325	HUMAN RIGHTS COM WORK ORDER	104	0	24	0	0	0
326	MUNICIPAL RAILWAY	0	0	0	0	169	169
327	DISTRICT ATTORNEY	0	0	0	0	1,902	1,902
328	DPH NON-MED SVC LHH	0	0	-19	-19	0	0
329	REGISTRAR OF VOTERS	16	22	22	18	18	18
330	LIGHT HEAT&POWER	44,105	52,750	53,207	54,714	54,381	54,381
331	CITY PLANNING	203	303	409	375	385	385
332	JUVENILE COURT	199	212	194	180	193	193
333	CHIEF ADMIN OFFICER	169	0	318	10	10	10
334	SOCIAL SERVICES	226	0	105	0	0	0
335	TOXICS WASTE & HAZARDOUS MAT SVCS	294	688	2,153	1,155	1,027	1,027
337	COMMUNITY HEALTH SERVICES MIS	0	0	0	5,238	11,745	11,745
338	GENERAL HOSPITAL	0	0	0	15	1,051	1,051
339	CONTROLLER	27	646	618	723	589	589
340	CONTROLLER-DATA PROCESSING	18,545	18,562	20,074	20,358	19,236	19,236
341	HUMAN RIGHTS	512	691	715	1,149	1,263	1,263
345	MAYOR'S OFFICE SERVICES	0	0	49	685	726	726
350	REPRODUCTION	1,123	1,265	1,311	1,448	1,432	1,432
351	CITY MAIL SERVICES	1,741	1,856	2,161	2,183	2,183	2,183
360	PUC	66	77	58	86	86	86
365	CAO-INSURANCE AND RISK REDUCTION	2,818	5,668	6,417	5,573	5,465	5,465

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
370	WORKERS COMP	26,920	24,270	24,665	27,556	26,192	26,192
371	REC-PARK GARDENER	325	195	346	213	156	156
389	MISC DEPARTMENTS	12,919	14,827	17,767	11,873	2,133	2,133
410	PUC SERVICES	24,522	23,620	23,687	8,001	7,760	7,760
419	NON-WORK ORDER SVCS-BOARD OF SUPV.	14	0	0	0	0	0
420	CITY ATTORNEY SERVICES	10,062	8,691	8,364	9,629	9,543	9,543
440	CONTROLLER EXTERNAL AUDIT	353	342	388	352	364	364
459	PURCHASING - GENERAL OFFICE	1,336	1,577	1,574	1,615	1,566	1,566
TOTAL: CATEGORY	30	180,621	190,693	202,272	194,986	189,350	189,350
CATEGORY 38 BUDGET REDUCTION							
380	BUDGET REDUCTION	0	-7,537	-934	-747	-747	-747
TOTAL: CATEGORY	38	0	-7,537	-934	-747	-747	-747
CATEGORY 39 WORK ORDER RECOVERY							
390	INTERDEPARTMENTAL RECOVERY	-357,051	-414,013	-445,446	-410,401	-397,163	-397,117
TOTAL: CATEGORY	39	-357,051	-414,013	-445,446	-410,401	-397,163	-397,117
CATEGORY 40 DEBT SERVICE							
400	DEBT SERVICE	115,535	202,841	187,127	207,070	196,734	196,734
401	LOAN REPAYMENTS	20	20	23	23	23	23
TOTAL: CATEGORY	40	115,555	202,861	187,150	207,093	196,757	196,757
GRAND TOTALS		2,396,577	2,676,573	2,849,444	3,034,243	2,787,176	2,783,164

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CITY & COUNTY OF SAN FRANCISCO
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CITYWIDE EXPENDITURES BY MAJOR SERVICE AREA
(INCLUDES FM/CIP)
(IN THOUSANDS)

	F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
MAJOR SERVICE AREA	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
90 PUBLIC PROTECTION GROUP	462,371	474,492	484,395	564,575	500,703	505,043
91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE	706,108	972,430	995,098	1,008,696	943,342	942,172
92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP	311,295	321,046	340,130	336,583	329,926	329,618
93 COMMUNITY HEALTH GROUP	592,668	547,015	623,349	650,842	604,891	604,233
94 CULTURE AND RECREATION GROUP	138,590	155,632	157,807	198,148	161,515	155,379
95 GENERAL ADMINISTRATION AND FINANCE GROUP	185,544	205,958	237,492	264,226	246,797	246,718
96 GENERAL FUND FM/CIP	0	0	11,173	11,173	0	0
GRAND TOTALS	2,396,577	2,676,573	2,849,444	3,034,243	2,787,176	2,783,164

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

	F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
PROGRAM	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 04 DISTRICT ATTORNEY						
1501 CRIMINAL AND CIVIL PROSECUTION	14,648	14,097	15,007	14,609	13,581	13,466
3123 FAMILY SUPPORT PROGRAM	9,870	9,650	10,163	9,842	9,629	9,625
7132 ADMINISTRATION-GENERAL	581	517	513	551	531	529
7133 ADMINISTRATION-FAMILY SUPPORT	0	0	0	1,176	1,176	1,176
T O T A L: DEPARTMENT 04	25,099	24,264	25,683	26,179	24,917	24,796
DEPARTMENT 05 PUBLIC DEFENDER						
1504 CRIMINAL AND SPECIAL DEFENSE	8,183	9,135	9,069	8,880	8,658	8,634
1505 PUBLIC DEFENDER WORKORDER	-123	0	0	0	0	0
7108 ADMINISTRATION-PUBLIC DEFENDER	474	27	27	33	33	33
T O T A L: DEPARTMENT 05	8,534	9,161	9,095	8,913	8,690	8,666
DEPARTMENT 06 SHERIFF						
1606 PRISONER CUSTODY	39,052	44,215	45,918	48,966	42,581	41,945
1703 COURT SECURITY AND PROCESS SERVICE	5,789	6,259	6,256	6,687	6,206	6,056
7102 SHERIFF ADMINISTRATION	3,502	3,049	3,030	3,627	3,173	3,131
T O T A L: DEPARTMENT 06	48,343	53,522	55,204	59,281	51,960	51,132
DEPARTMENT 11 TRIAL COURTS						
0000 NO PROGRAM DEFINED	0	289	423	974	975	973
1701 MUNICIPAL COURT SERVICES	781	786	859	0	0	0
1707 SUPERIOR COURT SERVICES	45,915	44,270	50,706	46,647	46,703	46,674
T O T A L: DEPARTMENT 11	46,697	45,345	51,988	47,622	47,677	47,647

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

PROGRAM	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
1604 JUVENILE PROBATION SERVICES	4,766	5,602	5,601	7,445	6,359	6,221
1609 JUVENILE HALL; PRE/POST ADJUDICATN	5,730	6,654	6,644	8,060	7,436	7,293
1610 LOG CABIN;LONG TERM DETENTION	1,763	1,891	1,893	2,359	2,326	2,297
1703 COURT SECURITY AND PROCESS SERVICE	14	-0	14	1	2	-0
7103 ADMINISTRATION-JUVENILE COURT	3,168	2,770	2,757	3,134	3,012	3,008
9800 CHILDREN'S BASELINE	1,469	1,589	1,588	1,627	1,618	1,616
T O T A L: DEPARTMENT 12	16,908	18,505	18,497	22,627	20,753	20,436
DEPARTMENT 13 ADULT PROBATION						
1603 ADULT PROBATION SUPERVISION	3,491	3,602	3,588	3,524	3,429	3,325
1611 PRE-SENTENCING INVESTIGATION	1,731	1,919	1,916	1,940	1,894	1,845
7131 ADMINISTRATION-ADULT PROBATION	1,391	1,703	1,693	1,807	1,707	1,705
T O T A L: DEPARTMENT 13	6,614	7,223	7,196	7,270	7,030	6,875
DEPARTMENT 31 FIRE DEPARTMENT						
0000 NO PROGRAM DEFINED	126	0	0	0	0	0
1300 WORK ORDERS	49	0	-8	-2	2	0
1302 UNASSIGNED TITLE	103	2,288	2,257	2,603	2,563	2,559
1311 FIRE SUPPRESSION	117,069	113,953	112,240	118,088	121,782	120,111
1312 FIRE PREVENTION	3,795	3,587	3,414	3,925	3,887	3,839
1313 FIRE INVESTIGATION	1,125	1,146	1,078	1,301	1,281	1,262
1314 FIRE SUPPORT SERVICES	3,394	3,097	2,962	3,597	3,450	3,415
1316 BUREAU OF TRAINING	1,272	1,306	1,213	1,483	1,538	1,522
7115 ADMINISTRATION	6,734	5,855	5,754	7,288	6,458	6,415
T O T A L: DEPARTMENT 31	133,665	131,233	128,910	138,283	140,961	139,122
DEPARTMENT 38 POLICE						
0000 NO PROGRAM DEFINED	0	0	0	0	3,197	3,357
1100 WORK ORDERS	28	0	20	0	0	0
1111 SFPD-INVESTIGATIONS	28,821	29,379	28,526	28,654	29,087	29,751

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
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MSA 90 PUBLIC PROTECTION GROUP

PROGRAM		F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
1113 NARCOTICS INVESTIGATION		0	763	763	440	440	440
1122 911-COMM-COMPTER OPER DEPT WIDE		7,346	11,428	11,505	14,329	14,303	14,296
1125 POLICE OPERATIONS		0	144	144	341	260	260
1126 OPERATIONAL SUPPORT DEPT WIDE		18,058	18,387	17,754	20,157	18,671	18,793
1132 SFPD TRAINING		2,670	1,760	1,719	2,758	2,739	2,806
1136 POLICE SERVICES TO OTHER DEPTS		755	0	102	1	-12	0
1141 POLICE OPERATIONS		1,102	2,991	2,979	1,383	1,206	1,206
1142 PERSONNEL MAINTENANCE		1	0	0	0	0	0
1144 COMM-CHIEFS OFF-PROGMTIC EXP		9,294	5,961	5,946	6,882	6,351	6,357
1145 SFPD-CONSENT DECREE		630	1,406	1,403	2,414	1,560	1,562
1146 OFFICE OF CITIZEN COMPLAINTS		1,082	1,040	1,042	1,256	1,109	1,108
1147 SENIOR ESCORT SERVICE		1,894	158	613	1,198	1,206	1,207
1151 FIELD OPEATIONS		95,950	102,285	106,031	116,709	108,541	115,175
1456 POLICE OPERATIONS		421	0	0	0	0	0
9011 VEHICLE THEFT ABATEMENT		363	0	376	0	0	0
T O T A L: DEPARTMENT	38	168,416	175,701	178,923	196,523	188,659	196,316
DEPARTMENT 72 COUNTY AGRICULTURE-WEIGHTS & MEASU							
1801 FARMER'S MARKET		126	144	143	155	153	154
1802 AG WTS & MEASURES INSP		562	589	587	624	615	615
T O T A L: DEPARTMENT	72	689	733	731	780	768	768
DEPARTMENT 74 MEDICAL EXAMINER/ CORONER							
7130 CORONER		3,173	2,922	2,980	2,894	2,823	2,818
T O T A L: DEPARTMENT	74	3,173	2,922	2,980	2,894	2,823	2,818
DEPARTMENT 76 ANIMAL CARE AND CONTROL							
7201 ANIMAL WELFARE		1,955	1,797	1,807	1,988	1,959	1,962
T O T A L: DEPARTMENT	76	1,955	1,797	1,807	1,988	1,959	1,962

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                                                              (EXCLUDES FM/CIP)
                                                               (IN THOUSANDS)
MSA 90 PUBLIC PROTECTION GROUP

                                                F/Y 1992-93    FISCAL YEAR 1993-94          ******** FISCAL YEAR 1994-95 ********
                                                                ORIGINAL    REVISED         DEPARTMENTAL   MAYORS RECOMMENDED
  PROGRAM                                          ACTUAL        BUDGET      BUDGET           REQUEST     UNSTDZD  STANDARDIZED
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DEPARTMENT 79 PUBLIC ADMINISTRATOR GUARDIAN

  1902 PUBLIC ADMINISTRATOR                         2,199         2,067       2,052             2,238       2,201         2,200
  1903 COUNTY VETERAN OFFICE                           80           211         211               204         201           201

  T O T A L: DEPARTMENT         79                  2,279         2,279       2,263             2,442       2,402         2,401


  T O T A L: MSA                90                462,371       472,686     483,277           514,800     498,600       502,940
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CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
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MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

	F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
PROGRAM	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 27 AIRPORT						
2405 AIRPORT OPERATION & MAINTENANCE	146,620	179,606	201,581	185,118	184,868	184,534
T O T A L: DEPARTMENT 27	146,620	179,606	201,581	185,118	184,868	184,534
DEPARTMENT 32 HETCH HETCHY PROJECT						
2202 WATER SUPPLY & PWR GENERATION	48,819	54,216	54,777	52,516	52,461	52,456
T O T A L: DEPARTMENT 32	48,819	54,216	54,777	52,516	52,461	52,456
DEPARTMENT 35 MUNICIPAL RAILWAY						
2325 MUNI-OPERATIONS	134,175	130,213	130,749	130,464	129,806	129,009
2326 MUNI-EQUIPMENT MAINTENANCE	84,668	88,376	90,492	92,588	91,150	91,152
2327 MUNI-FACILITIES MAINTENANCE	962	0	0	635	548	548
2621 MUNI-GENERAL MANAGEMENT	50,410	50,062	50,314	51,739	50,663	50,661
T O T A L: DEPARTMENT 35	270,215	268,650	271,555	275,425	272,167	271,371
DEPARTMENT 36 PARKING & TRAFFIC COMMISSION						
2606 DEPARTMENTAL ADMINISTRATION	4,644	2,334	2,325	3,090	3,020	3,018
2608 TRAFFIC ENGR. & OPER	6,378	6,269	6,242	6,181	5,973	5,979
2630 PARKING	3,114	3,968	4,127	4,319	4,304	4,302
2631 ENFORCEMENT	11,502	14,257	14,165	14,620	14,223	14,251
2633 RESIDENTIAL PERMIT PARKING	294	480	478	594	571	572
2634 PARKING CITATION DIVISION	0	0	2,274	3,117	2,971	2,977
5103 DEVELOPMENT & PLANNING	2	0	0	0	0	0
T O T A L: DEPARTMENT 36	25,934	27,308	29,611	31,922	31,062	31,099

DEPARTMENT 37 PERMIT APPEALS

DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

PROGRAM		F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
2112 APPEALS PROCESSING		251	247	245	257	266	266
T O T A L: DEPARTMENT	37	251	247	245	257	266	266
DEPARTMENT 39 PORT							
2401 MARITIME		66	0	11	0	0	0
2402 COMMERCIAL		0	0	-159	0	0	0
2403 MAINTENANCE		170	0	2,194	0	0	0
2404 ENGINEERING		32,044	34,568	33,348	31,758	31,664	31,648
2690 ADMIN/FINANCE		28	0	636	0	0	0
T O T A L: DEPARTMENT	39	32,308	34,568	36,031	31,758	31,664	31,648
DEPARTMENT 40 PUBLIC UTILITIES COMMISSION							
2116 PUC-ENERGY CONSERVATION		397	0	96	0	0	0
2505 PUC-MANAGEMENT INFORMATION SVCS		4,267	3,952	3,949	3,980	3,983	3,982
2509 PUC-FINANCIAL MANAGEMENT		10,326	11,478	11,424	-0	-0	-0
2514 PUC-ADMINISTRATION		5,495	3,919	4,254	1,918	1,843	1,834
2515 PUC-ENGINEERING		2,323	2,037	2,037	1,030	1,031	1,030
2525 PUC PERSONNEL		2,077	1,973	1,963	1,055	914	914
2622 PUC-WORK ORDER RECOVERY		-24,516	-23,706	-23,773	-7,920	-7,760	-7,760
T O T A L: DEPARTMENT	40	368	-348	-52	63	10	-0
DEPARTMENT 47 WATER DEPARTMENT							
2201 WATER DISTRIBUTION AND QUALITY		61,462	77,979	73,134	79,309	77,828	77,807
T O T A L: DEPARTMENT	47	61,462	77,979	73,134	79,309	77,828	77,807

DEPARTMENT 49 PUC LIGHT HEAT AND POWER

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DEPARTMENTAL PROGRAM BUDGETS
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MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

PROGRAM	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
2203 UTILITY SERVICES FOR PUBLIC BLDGS	4,263	4,789	5,545	4,768	4,766	4,765
T O T A L: DEPARTMENT 49	4,263	4,789	5,545	4,768	4,766	4,765
DEPARTMENT 75 ELECTRICITY						
2120 TELECOMMUNICATIONS	827	992	991	896	861	864
2530 PUBLIC SAFETY WIRE COMMUNICATION N	1,642	2,837	2,803	3,009	2,961	2,955
2531 RADIO ELECTRONIC COMMUNICATION SER	4,477	1,715	4,536	3,077	3,109	3,104
2534 ADMINISTRATION & SUPPORT	722	708	717	763	747	746
2537 W/O RECOVERY-DEPT OF ELECTRICITY	-3,966	-2,303	-4,303	-2,999	-2,995	-2,995
T O T A L: DEPARTMENT 75	3,702	3,950	4,744	4,746	4,683	4,674
DEPARTMENT 90 PUBLIC WORKS						
0000 NO PROGRAM DEFINED	13	0	6	0	0	0
2101 CLEAN WATER OPERATIONS	1,934	54,923	34,441	57,548	57,523	57,523
2102 SOUTHEAST COMMUNITY FACILITY	385	463	484	494	492	492
2121 ARCHITECTURAL CONSULTATION SERVICE	0	0	0	0	0	0
2123 BUILDING INSPECTION SERVICES	17,151	18,024	18,418	17,189	16,994	16,991
2124 CONSTRUCTION INSPECTION	0	0	17	0	0	0
2127 MAINTENANCE AND OPERATION OF BUILD	6,875	6,389	6,361	5,715	5,431	5,430
2129 ENGINEERING	2,120	1,731	1,748	1,811	1,796	1,796
2133 WATER POLLUTION CONTROL OPERATIONS	44,321	54,245	54,233	57,574	57,642	57,637
2135 PRETREATMENT AND USER CHARGE	4,929	5,904	5,883	6,070	6,041	6,040
2137 STREET CLEANING & URBAN FORESTRY	14,344	14,187	14,720	15,956	15,986	15,983
2140 STREET REPAIR	5,487	5,533	5,517	5,545	5,343	5,343
2143 SEWER REPAIR	7,210	8,613	8,580	8,951	9,023	9,022
2145 EARL P MILLS COMMUNITY FACILITY	101	69	75	68	68	68
2310 TRAFFIC ENGINEERING & OPERATIONS	0	0	7	0	0	0
2615 DPW GENERAL ADMINISTRATION	-1,759	0	3,860	609	0	0
5103 DEVELOPMENT & PLANNING	1,208	0	0	0	0	0
5402 CAPITAL FACILITIES	1	0	0	0	0	0
5502 LIBRARY MANAGEMNT	7,847	0	0	0	0	0
T O T A L: DEPARTMENT 90	112,165	170,081	154,350	177,531	176,340	176,325

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                                              (EXCLUDES FM/CIP)
                                               (IN THOUSANDS)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

                                          F/Y 1992-93      FISCAL YEAR 1993-94      ******* FISCAL YEAR 1994-95 *******
                                                           ORIGINAL     REVISED     DEPARTMENTAL   MAYORS RECOMMENDED
       PROGRAM                               ACTUAL         BUDGET       BUDGET        REQUEST     UNSTDZD   STANDARDIZED
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T O T A L: MSA                   91          706,108        821,046      831,522       843,413     836,115      834,944
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CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

	F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
					MAYORS RECOMMENDED	
PROGRAM	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 26 COMMISSION ON AGING						
3501 COMMISSION ON THE AGING	12,155	11,646	24,734	12,097	11,679	11,678
T O T A L: DEPARTMENT 26	12,155	11,646	24,734	12,097	11,679	11,678
DEPARTMENT 34 HUMAN RIGHTS COMMISSION						
3121 HUMAN RIGHTS COMMISSION	1,403	1,075	1,239	1,226	1,087	1,084
T O T A L: DEPARTMENT 34	1,403	1,075	1,239	1,226	1,087	1,084
DEPARTMENT 45 SOCIAL SERVICES						
3101 AID PAYMENTS	203,579	210,167	215,845	214,901	213,997	213,997
3107 BOARDING HOMES & INSTITUTIONS	939	0	0	0	0	0
3131 REFUGEE RESETTLEMENT PROGRAM	307	0	0	0	0	0
3132 AFDC	6,146	8,470	8,401	8,630	8,585	8,574
3133 FOOD STAMPS	3,438	6,616	6,565	7,501	7,450	7,453
3134 GENERAL ASSISTANCE	4,442	7,983	8,021	9,069	8,046	8,047
3135 MEDI-CAL	4,747	8,236	8,169	8,401	8,405	8,344
3136 EMPLOYMENT & TRAINING SERVICES	2,863	4,661	4,644	7,328	7,318	7,306
3137 FAMILY & CHILDREN SERVICES	28,918	13,858	13,818	15,014	15,041	14,908
3138 ADULT SERVICES	3,973	4,663	4,629	4,468	4,481	4,436
3139 HOMELESS SERVICES	845	8,183	7,712	9,185	8,327	8,313
3140 ADMINISTRATIVE SUPPORT	24,613	23,042	23,470	24,252	23,207	23,209
3141 PROGRAM SUPPORT	814	4,910	4,870	4,723	4,725	4,693
3401 DSS CENTRAL MANAGEMENT	-121	0	7	0	0	0
3413 DSS SUPPORT SERVICES	7,100	0	481	0	0	0
3416 OFC OF PROGRAM EVALUATION & SUPPOR	1,019	0	0	0	0	0
9800 CHILDREN'S BASELINE	1,524	4,609	4,599	4,598	4,573	4,571
T O T A L: DEPARTMENT 45	295,145	305,397	311,231	318,070	314,154	313,852

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MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

PROGRAM		F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
0000 NO PROGRAM DEFINED		0	0	0	0	0	0
3122 COMMISSION ON STATUS OF WOMEN		819	1,036	1,034	1,046	1,018	1,018
3123 FAMILY SUPPORT PROGRAM		144	138	139	139	139	139
9800 CHILDREN'S BASELINE		166	166	166	166	166	166
T O T A L: DEPARTMENT	48	1,128	1,340	1,339	1,351	1,323	1,323
DEPARTMENT 65 RENT ARBITRATION BOARD							
0000 NO PROGRAM DEFINED		0	0	0	0	0	0
3210 RENT ARBITRATION BOARD		1,463	1,567	1,566	1,655	1,657	1,655
T O T A L: DEPARTMENT	65	1,463	1,567	1,566	1,655	1,657	1,655
T O T A L: MSA	92	311,295	321,025	340,109	334,400	329,900	329,593

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MSA 93 COMMUNITY HEALTH GROUP

PROGRAM	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 83 COMMUNITY HEALTH SERVICES						
4120 PUBLIC HEALTH AIDS	9,688	10,266	11,991	10,187	10,166	10,159
4129 PRIMARY CARE	18,878	15,096	18,162	19,315	18,315	18,276
4143 FAMILY HEALTH	5	0	0	0	0	0
4145 COMMUNICABLE DISEASE PREV & CONTRO	0	0	25	0	0	0
4147 ENVIRONMENTAL HEALTH	6,400	7,767	8,680	8,023	7,849	7,833
4148 LABORATORY SERVICES	-1	0	1	0	0	0
4190 INDIGENT SERVICES	-0	0	0	0	0	0
4250 RECORDS & COMMUNITY STATISTICS	0	130	129	67	67	67
4301 PROJECTS ADMINISTRATION	11	593	593	646	647	646
4302 GENERAL ADMIN & OTHER SUPPORT SERV	10,001	10,292	10,494	12,575	12,478	12,471
4305 ADMINISTRATION	-5	0	0	0	0	0
4360 ADMINISTRATION	58,492	56,256	82,100	71,454	71,286	71,276
4361 MIS-CENTRAL OFFICE	1	0	0	0	0	0
9800 CHILDREN'S BASELINE	5,112	10,305	10,266	6,736	6,648	6,636
T O T A L: DEPARTMENT 83	108,583	110,704	142,440	129,003	127,454	127,364
DEPARTMENT 85 LAGUNA HONDA						
4150 LAGUNA HONDA HOSPITAL	99,551	82,006	101,164	102,967	103,180	103,027
T O T A L: DEPARTMENT 85	99,551	82,006	101,164	102,967	103,180	103,027
DEPARTMENT 86 SAN FRANCISCO GENERAL HOSPITAL						
4101 ACUTE OPERATIONS	1,366	1,350	1,368	1,340	1,354	1,350
4117 EMERGENCY MEDICAL SERVICES	245,936	231,512	245,190	235,952	234,763	234,485
9800 CHILDREN'S BASELINE	7,574	7,019	6,967	6,853	6,865	6,829
T O T A L: DEPARTMENT 86	254,876	239,881	253,524	244,145	242,983	242,664

DEPARTMENT 87 COMMUNITY MENTAL HEALTH

0000 NO PROGRAM DEFINED

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MSA 93 COMMUNITY HEALTH GROUP

PROGRAM		F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
4140 FORENSIC SVCS - MEDICAL		11,284	10,643	10,578	12,796	12,698	12,645
4141 FORENSIC SVCS - PSYCHIATRIC		1,713	1,699	1,699	1,699	1,699	1,699
4270 CMHS BUS & OPERATIONS SUPPORT		6,338	6,548	6,503	6,799	6,719	6,715
4272 CMHS GERIATRICS		4,163	5,070	5,962	5,494	5,444	5,436
4273 CMHS ADULT ACUTE		48,986	33,319	39,873	37,576	37,545	37,544
4274 CMHS ADULT COMMUNITY		25,073	22,651	27,496	26,249	25,947	25,929
4301 PROJECTS ADMINISTRATION		0	0	0	3,500	3,494	3,493
4306 ALCOHOL PROGRAMS - DRUG ADMINISTRA		0	177	389	389	389	389
4308 CSAS ADMINISTRATION		21,646	20,872	20,371	21,744	21,908	21,904
9800 CHILDREN'S BASELINE		10,400	10,324	10,241	10,471	10,384	10,376
T O T A L: DEPARTMENT	87	129,658	111,304	123,326	126,717	126,228	126,131
T O T A L: MSA	93	592,668	543,896	620,454	602,833	599,845	599,186

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MSA 94 CULTURE AND RECREATION GROUP

PROGRAM	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 07 COUNTY EDUCATION OFFICE						
5308 COUNTY EDUCATION SERVICES	1,119	1,119	1,119	1,119	1,119	1,119
5402 CAPITAL FACILITIES	39	-0	-0	31	27	31
5500 WORK ORDERS	-110	0	0	0	0	0
9800 CHILDREN'S BASELINE	1,200	600	600	600	600	600
T O T A L: DEPARTMENT 07	2,248	1,719	1,719	1,749	1,746	1,750
DEPARTMENT 28 ART COMMISSION						
0000 NO PROGRAM DEFINED	0	0	0	1,068	1,070	1,071
2122 ARCHITECTURAL CAPITAL PROJECTS	45	0	0	0	0	0
5320 ART COMMISSION	1,658	1,552	1,989	1,631	1,547	1,547
T O T A L: DEPARTMENT 28	1,702	1,552	1,989	2,699	2,617	2,617
DEPARTMENT 41 PUBLIC LIBRARY						
5310 LIBRARY DIRECT SERVICES	10,767	7,188	10,490	10,462	10,594	10,585
5420 LIBRARY ACQUISITIONS	4,119	3,493	3,803	3,741	3,785	3,785
5502 LIBRARY MANAGEMNT	2,401	2,823	3,135	3,095	3,123	3,125
9800 CHILDREN'S BASELINE	3,215	3,237	3,214	3,296	3,200	3,202
T O T A L: DEPARTMENT 41	20,503	16,741	20,642	20,594	20,703	20,697
DEPARTMENT 42 RECREATION AND PARK COMMISSION						
0000 NO PROGRAM DEFINED	2,959	0	0	0	0	0
2122 ARCHITECTURAL CAPITAL PROJECTS	0	-0	-0	1	0	0
5101 MAINT & OP OF GG PARK	7,263	11,604	11,546	11,293	11,277	11,277
5102 MAINT & OP OF NEIGHBORHOOD PKS & F	8,121	15,174	15,124	15,421	15,299	15,306
5103 DEVELOPMENT & PLANNING	1,216	2,336	2,449	1,475	1,461	1,467
5201 CULTURAL/RECREATIONAL ACT	984	0	146	0	0	0
[illegible]	[illegible]	3,673	3,806	3,930	3,884	3,883

:BPREP REPORT :7270

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MSA 94 CULTURE AND RECREATION GROUP

PROGRAM	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
5204 STRUCTURAL MAINTENANCE	7,298	484	530	413	414	413
5205 MAINT & OP OF YACHT HARBOR	998	1,370	1,402	1,262	1,261	1,261
5206 FAMILY CAMP OPERATIONS-CAMP MATHER	604	610	610	607	607	607
5207 MAINT & OP OF GOLF COURSES	2,883	2,538	2,521	2,642	2,636	2,636
5208 MAINT & OP OF STADIUM/CANDLESTICK	6,086	5,866	5,861	6,040	5,951	5,951
5209 ZOO OPERATIONS	5,622	5,315	5,854	5,005	4,982	5,005
5212 URBAN FORESTRY	-1	0	3	0	0	0
5501 DEPTL ADMIN-BUSINESS OFFICE	5,852	2,212	2,861	2,375	2,321	2,321
5550 WORK ORDERS	-1,095	-1,872	-2,154	-1,703	-1,647	-1,647
9800 CHILDREN'S BASELINE	8,486	8,223	8,177	8,229	8,209	8,225
T O T A L: DEPARTMENT 42	60,708	57,535	58,733	56,988	56,656	56,706
DEPARTMENT 46 WAR MEMORIAL						
5307 O & M OF ENTERTAINMENT & CUL FACIL	5,288	5,735	5,767	5,778	5,779	5,776
T O T A L: DEPARTMENT 46	5,288	5,735	5,767	5,778	5,779	5,776
DEPARTMENT 60 ACADEMY OF SCIENCES						
5312 ACADEMY OF SCIENCE	1,504	1,495	1,491	1,487	1,488	1,487
T O T A L: DEPARTMENT 60	1,504	1,495	1,491	1,487	1,488	1,487
DEPARTMENT 61 FINE ARTS MUSEUMS						
5303 OPER & MAINT OF MUSEUMS	4,406	3,452	3,793	3,755	3,692	3,696
T O T A L: DEPARTMENT 61	4,406	3,452	3,793	3,755	3,692	3,696
DEPARTMENT 62 ASIAN ART MUSEUM						
5315 ASIAN ART MUSEUM	1,513	1,313	1,503	1,253	1,165	1,165

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MSA 94 CULTURE AND RECREATION GROUP

		F/Y 1992-93	FISCAL YEAR 1993-94		******** FISCAL YEAR 1994-95 ********		
PROGRAM		ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
T O T A L: DEPARTMENT	62	1,513	1,313	1,503	1,253	1,165	1,165
DEPARTMENT 63 LAW LIBRARY							
5301 LAW LIBRARY		200	230	228	242	243	242
T O T A L: DEPARTMENT	63	200	230	228	242	243	242
DEPARTMENT 93 CONVENTION FACILITIES MANAGEMENT							
2410 FACILITIES OPERATIONS		17,679	45,538	45,536	44,979	44,979	44,979
2412 ADMINISTRATION		22,839	0	2	0	10	10
2415 CONVENTION & VISITORS BUREAU		0	0	367	0	0	0
T O T A L: DEPARTMENT	93	40,518	45,538	45,905	44,979	44,989	44,989
T O T A L: MSA	94	138,590	135,309	141,771	139,525	139,077	139,124

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MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 01 BOARD OF SUPERVISORS						
6104 CITIZENS TELECOM POLICY COMMITTEE	110	120	161	150	150	150
6105 BOARD OF SUPERVISORS	4,693	4,995	5,015	5,271	5,157	5,159
6106 ASSESSMENT APPEALS BOARD	117	0	0	0	0	0
9800 CHILDREN'S BASELINE	121	121	121	120	119	119
T O T A L: DEPARTMENT 01	5,042	5,237	5,296	5,541	5,426	5,428
DEPARTMENT 02 ASSESSOR						
6280 REAL PROPERTY	3,110	2,601	2,668	2,577	2,487	2,487
6281 PERSONAL PROPERTY	1,904	1,940	1,910	1,701	1,719	1,718
6282 TECHNICAL SERVICES	621	693	688	658	644	645
6320 ADMINISTRATION	548	827	1,107	1,059	1,059	1,058
T O T A L: DEPARTMENT 02	6,183	6,060	6,373	5,994	5,909	5,908
DEPARTMENT 03 CITY ATTORNEY						
5505 ASIAN ARTS MUSEUM	11	0	0	0	0	0
6250 LEGAL SVCS-GENL FND	7,918	5,874	5,861	5,839	5,763	5,727
6252 LEGAL SVCS-PAYING DEPTS	-721	0	200	0	0	0
T O T A L: DEPARTMENT 03	7,207	5,874	6,061	5,839	5,763	5,727
DEPARTMENT 08 TREASURER-TAX COLLECTOR						
6225 TTX-TREASURY	855	909	1,039	1,140	1,131	1,132
6226 TTX-INVESTMENT	368	335	313	343	346	345
6227 TTX-PROPERTY TAX	1,224	1,289	1,577	1,488	1,455	1,456
6228 TTX-BUSINESS TAX	2,412	3,142	3,186	3,321	3,258	3,258
6229 TTX-AUDITS	1,034	0	0	0	0	0
6230 TTX-LICENSING	762	872	866	966	744	746
6232 TTX-DELINQUENT REVENUE	2,895	2,629	2,611	2,997	2,939	2,938
6319 DEPARTMENTAL MANAGEMENT	810	843	896	988	891	888

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MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM	F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: DEPARTMENT 08	10,361	10,018	10,488	11,242	10,764	10,762
DEPARTMENT 09 CONTROLLER						
6223 DATA PROCESSING-CONTROLLER	-2,462	0	476	-18	-276	-300
6269 PAYROLL/PERSONNEL	4,039	4,065	4,115	4,146	4,047	4,047
6275 FINANCIAL SERVICES	7,101	6,727	7,482	6,673	6,524	6,520
6288 INTERNAL AUDIT	1,080	891	888	842	826	823
6309 MANAGEMENT	1,971	1,836	1,912	1,911	1,879	1,876
6325 EDP ADMINISTRATION	48	0	4,518	300	300	300
T O T A L: DEPARTMENT 09	11,778	13,519	19,391	13,853	13,299	13,266
DEPARTMENT 18 ETHICS COMMISSION						
0000 NO PROGRAM DEFINED	0	0	0	165	162	163
T O T A L: DEPARTMENT 18	0	0	0	165	162	163
DEPARTMENT 23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY						
0000 NO PROGRAM DEFINED	2,652	12,318	15,141	12,483	12,475	12,478
T O T A L: DEPARTMENT 23	2,652	12,318	15,141	12,483	12,475	12,478
DEPARTMENT 25 MAYOR						
3410 CRIMINAL JUSTICE-MAYOR	254	1,184	1,234	1,185	1,178	1,180
6102 MAYOR	401	0	943	160	160	160
6160 ECONOMIC DEVELOPMENT	1,231	611	7,302	840	826	829
6204 FINANCIAL SVCS-MAYOR - FIRM	38	-608	-608	-598	-726	-726
6302 CITY ADMINISTRATION	4,079	3,578	5,026	3,092	3,216	3,219

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MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM		F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: DEPARTMENT	25	6,745	5,625	14,765	5,541	5,515	5,523
DEPARTMENT 29 CITY PLANNING							
6150 PLANS AND PROGRAMS		5,929	6,264	6,889	4,827	4,651	4,654
6290 IMPLEMENTATION		2	0	0	0	0	0
6291 PROJ RVW + ENV EVAL		-115	0	0	2	0	-0
6330 DEPT MANAGEMENT		8	0	0	0	0	0
T O T A L: DEPARTMENT	29	5,824	6,264	6,889	4,829	4,652	4,654
DEPARTMENT 30 CIVIL SERVICE							
6241 CIVIL SERVICE COMMISSION		0	0	0	429	410	409
T O T A L: DEPARTMENT	30	0	0	0	429	410	409
DEPARTMENT 33 HUMAN RESOURCES							
6244 DIRECTOR OF HUMAN RESOURCES		6,913	3,286	3,274	1,128	1,086	1,086
6248 EQUAL EMPLYMT OPPTY & AFFIRM ACTN		0	442	442	501	468	468
6253 EMPLOYEE RELATIONS		0	96	96	1,508	718	717
6254 HUMAN RESOURCE OPERATIONS		147	2,548	2,878	2,018	1,853	1,851
6256 HUMAN RESOURCE PLANNING		0	0	0	335	313	313
6257 HUMAN RESOURCE SERVICES		0	0	0	558	508	508
6258 MANAGEMENT & EMPLOYEE DEVT.		-55	303	360	-76	142	142
6259 MANAGEMENT INFORMATION SYSTEMS		0	0	0	1,020	960	959
6313 HEALTH SERVICE SYSTEM		738	-0	-0	1	-1	0
T O T A L: DEPARTMENT	33	7,743	6,675	7,049	6,992	6,047	6,043
DEPARTMENT 44 RETIREMENT SYSTEM							
6270 RETIREMENT SERVICES		3,719	4,338	4,643	5,621	5,435	5,434
6271 WORKERS COMP		4,397	6,077	6,028	6,462	6,119	6,118

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PROGRAM		F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
6272 INVESTMENTS		0	1,146	1,139	908	912	909
6312 ADMINISTRATION		401	417	414	550	552	551
T O T A L: DEPARTMENT	44	8,518	11,978	12,224	13,541	13,018	13,011
DEPARTMENT 70 CHIEF ADMINISTRATIVE OFFICER							
2115 SOLID WASTE MANAGEMENT		0	0	0	3,507	3,511	3,508
2420 YBC/GRMCC		26	1	-22	-4	-4	-4
5350 PUBLICITY AND ADVERTISING		8,988	10,481	12,852	10,157	9,294	9,293
6103 CHIEF ADMINISTRATIVE OFFICER		1,047	1,081	2,553	36,141	35,606	35,604
6215 BOND INTEREST REDEMPTION		61,980	69,747	69,747	69,747	70,585	70,585
6235 RISK MANAGEMENT		404	6	119	-152	834	834
6350 OTHER RESPONSIBILITIES		154	0	0	0	0	0
T O T A L: DEPARTMENT	70	72,599	81,317	85,249	119,397	119,826	119,821
DEPARTMENT 71 REAL ESTATE							
6285 ADMINISTRATION		3,988	4,031	4,222	5,392	5,392	5,392
6286 DIRECT SERVICES		32	0	30	2	4	-0
T O T A L: DEPARTMENT	71	4,020	4,031	4,252	5,394	5,395	5,392
DEPARTMENT 78 RECORDER							
1705 COUNTY CLERK SERVICES		65	280	279	302	254	255
6216 RECORDER		1,550	1,445	2,798	1,729	1,769	1,769
T O T A L: DEPARTMENT	78	1,616	1,725	3,077	2,032	2,023	2,024
DEPARTMENT 80 REGISTRAR							
NO PROGRAM DEFINED		0	0	0	0	18	18

DEPARTMENT 80 REGISTRAR
8888 NO PROGRAM DEFINED

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(IN THOUSANDS)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM		F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: DEPARTMENT	80	2,977	2,807	2,980	2,100	2,090	2,090
DEPARTMENT 91 PURCHASER							
6206 REPRODUCTION SERVICES		-254	-0	67	2	-2	0
6207 PROCUREMENT SVC		7	1,554	1,536	1,511	1,454	1,455
6208 CITY AUTO PURCHASES		364	128	132	130	130	130
6261 CENTRAL SHOPS		-308	0	365	-6	6	0
6262 GENERAL PURPOSE VEHICLE & EQUIP RE		32	0	-9	0	0	0
6310 MGMT/ADM		3,014	499	565	471	460	460
T O T A L: DEPARTMENT	91	2,854	2,181	2,656	2,108	2,048	2,045
DEPARTMENT 97 GENERAL CITY RESPONSIBILITY							
0000 NO PROGRAM DEFINED		0	75	575	75	0	0
4147 ENVIRONMENTAL HEALTH		361	0	0	0	0	0
6241 CIVIL SERVICE COMMISSION		162	0	0	0	0	0
6245 EDP PRODUCTION		5,164	0	0	0	0	0
6247 GENERAL CITY RESPONSIBILITIES		23,716	25,093	26,028	26,113	26,165	26,165
6275 FINANCIAL SERVICES		19	0	0	0	0	0
T O T A L: DEPARTMENT	97	29,422	25,168	26,603	26,188	26,165	26,165
T O T A L: MSA	95	185,539	200,797	228,492	243,670	240,987	240,908

RUN DATE: 28-MAY-1994 TIME: 4:43PM

DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 96 GENERAL FUND FM/CIP

PROGRAM		F/Y 1992-93 ACTUAL	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 99 GENERAL FUND UNALLOCATED							
0000 NO PROGRAM DEFINED		0	0	11,173	11,173	0	0
TOTAL: DEPARTMENT	99	0	0	11,173	11,173	0	0
TOTAL: MSA	96	0	0	11,173	11,173	0	0
GRAND TOTALS		2,396,572	2,494,759	2,656,797	2,689,815	2,644,523	2,646,696

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 90 PUBLIC PROTECTION GROUP

FUND GROUP	F/Y 1992-93 ACTUAL	*** FISCAL YEAR 1993-94 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1994-95 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 04 DISTRICT ATTORNEY						
01 GENERAL FUND	25,260,512	24,264,402	25,690,467	26,185,528	24,885,564	24,795,981
09 SPECIAL REVENUE-POOLED FUNDS	-161,557	0	-7,245	-6,777	31,514	0
T O T A L: DEPARTMENT 04	25,098,955	24,264,402	25,683,222	26,178,751	24,917,078	24,795,981
DEPARTMENT 05 PUBLIC DEFENDER						
01 GENERAL FUND	8,656,742	9,161,344	9,095,491	8,912,555	8,690,206	8,666,470
09 SPECIAL REVENUE-POOLED FUNDS	-123,164	0	0	0	0	0
T O T A L: DEPARTMENT 05	8,533,578	9,161,344	9,095,491	8,912,555	8,690,206	8,666,470
DEPARTMENT 06 SHERIFF						
01 GENERAL FUND	48,170,626	53,480,368	55,178,253	59,254,470	51,932,725	51,105,821
02 SPECIAL REVENUE FUND GROUP	72,629	42,000	25,723	25,723	25,723	25,723
09 SPECIAL REVENUE-POOLED FUNDS	100,001	0	0	403	2,011	0
T O T A L: DEPARTMENT 06	48,343,256	53,522,368	55,203,976	59,280,596	51,960,459	51,131,544
DEPARTMENT 11 TRIAL COURTS						
01 GENERAL FUND	46,434,443	45,134,156	45,232,873	47,140,031	47,196,929	47,167,278
02 SPECIAL REVENUE FUND GROUP	262,341	211,000	6,754,905	481,549	480,533	480,032
T O T A L: DEPARTMENT 11	46,696,784	45,345,156	51,987,778	47,621,580	47,677,462	47,647,310
DEPARTMENT 12 JUVENILE COURT						
01 GENERAL FUND	16,894,874	18,505,466	18,483,237	22,626,049	20,750,136	20,436,188
09 SPECIAL REVENUE-POOLED FUNDS	13,501	0	14,006	851	2,466	0
T O T A L: DEPARTMENT 12	16,908,375	18,505,466	18,497,243	22,626,900	20,752,602	20,436,188
DEPARTMENT 13 ADULT PROBATION						

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 90 PUBLIC PROTECTION GROUP

	F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		*********** FISCAL YEAR 1994-95 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
01 GENERAL FUND	6,614,171	7,223,373	7,195,656	7,270,397	7,029,576	6,875,072
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
T O T A L: DEPARTMENT 13	6,614,171	7,223,373	7,195,656	7,270,397	7,029,576	6,875,072
DEPARTMENT 31 FIRE DEPARTMENT						
01 GENERAL FUND	126,314,451	123,425,133	121,112,924	131,015,022	133,299,914	131,526,413
09 SPECIAL REVENUE-POOLED FUNDS	48,658	0	-7,652	-2,294	2,294	0
30 AIRPORT FUND GROUP	6,033,003	6,503,652	6,139,120	6,051,536	6,378,322	6,330,255
34 SAN FRANCISCO HARBOR FUND GROUP	1,268,950	1,304,093	1,665,941	1,218,588	1,280,957	1,265,685
T O T A L: DEPARTMENT 31	133,665,062	131,232,878	128,910,333	138,282,852	140,961,487	139,122,353
DEPARTMENT 38 POLICE						
01 GENERAL FUND	167,268,493	172,556,972	175,293,822	194,843,744	187,250,729	194,896,417
02 SPECIAL REVENUE FUND GROUP	363,431	3,143,820	3,506,806	1,677,790	1,419,625	1,419,625
09 SPECIAL REVENUE-POOLED FUNDS	783,895	0	122,495	1,345	-11,703	0
T O T A L: DEPARTMENT 38	168,415,819	175,700,792	178,923,123	196,522,879	188,658,651	196,316,042
DEPARTMENT 72 COUNTY AGRICULTURE-WEIGHTS & MEASU						
01 GENERAL FUND	688,720	732,766	730,508	779,611	768,223	768,494
T O T A L: DEPARTMENT 72	688,720	732,766	730,508	779,611	768,223	768,494
DEPARTMENT 74 MEDICAL EXAMINER/ CORONER						
01 GENERAL FUND	3,173,158	2,921,758	2,980,123	2,894,101	2,823,383	2,817,716
09 SPECIAL REVENUE-POOLED FUNDS	0	0	-462	0	0	0
T O T A L: DEPARTMENT 74	3,173,158	2,921,758	2,979,661	2,894,101	2,823,383	2,817,716
DEPARTMENT 76 ANIMAL CARE AND CONTROL						
[illegible]	1,921,555	1,766,051	1,758,047	1,956,882	1,927,779	1,930,904

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 90 PUBLIC PROTECTION GROUP

FUND GROUP		F/Y 1992-93 ACTUAL	*** FISCAL YEAR 1993-94 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1994-95 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
T O T A L: DEPARTMENT	76	1,954,584	1,797,499	1,807,348	1,988,290	1,958,954	1,962,233
DEPARTMENT 79 PUBLIC ADMINISTRATOR GUARDIAN							
01 GENERAL FUND		2,278,556	2,278,516	2,262,578	2,441,967	2,402,309	2,401,015
T O T A L: DEPARTMENT	79	2,278,556	2,278,516	2,262,578	2,441,967	2,402,309	2,401,015
T O T A L: MSA	90	462,371,018	472,686,318	483,276,917	514,800,479	498,600,390	502,940,418

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

		F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		*********** FISCAL YEAR 1994-95 ***********		
FUND GROUP		ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 27 AIRPORT							
30 AIRPORT FUND GROUP		146,620,454	179,605,870	201,581,259	185,118,261	184,868,371	184,533,943
T O T A L: DEPARTMENT	27	146,620,454	179,605,870	201,581,259	185,118,261	184,868,371	184,533,943
DEPARTMENT 32 HETCH HETCHY PROJECT							
33 HETCH HETCHY FUND GROUP		48,818,544	54,215,894	54,777,084	52,516,224	52,460,908	52,455,780
T O T A L: DEPARTMENT	32	48,818,544	54,215,894	54,777,084	52,516,224	52,460,908	52,455,780
DEPARTMENT 35 MUNICIPAL RAILWAY							
31 MUNICIPAL RAILWAY FUND GROUP		270,215,462	268,650,448	271,554,504	275,425,398	272,167,084	271,370,624
T O T A L: DEPARTMENT	35	270,215,462	268,650,448	271,554,504	275,425,398	272,167,084	271,370,624
DEPARTMENT 36 PARKING & TRAFFIC COMMISSION							
01 GENERAL FUND		11,795,508	14,736,910	16,916,717	18,331,172	17,765,163	17,799,603
02 SPECIAL REVENUE FUND GROUP		14,124,107	12,571,179	12,700,386	13,596,635	13,289,605	13,292,063
05 BOND FUND GROUP		2,386	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS		7,136	0	-13,073	-13,073	0	0
30 AIRPORT FUND GROUP		5,359	0	6,537	7,092	7,497	7,497
T O T A L: DEPARTMENT	36	25,934,496	27,308,089	29,610,567	31,921,826	31,062,265	31,099,163
DEPARTMENT 37 PERMIT APPEALS							
01 GENERAL FUND		250,662	246,984	245,261	257,016	265,780	265,549
T O T A L: DEPARTMENT	37	250,662	246,984	245,261	257,016	265,780	265,549
DEPARTMENT 39 PORT							

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

FUND GROUP		F/Y 1992-93 ACTUAL	*** FISCAL YEAR 1993-94 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1994-95 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
T O T A L: DEPARTMENT	39	32,308,169	34,567,679	36,030,970	31,757,734	31,664,176	31,647,825
DEPARTMENT 40 PUBLIC UTILITIES COMMISSION							
09 SPECIAL REVENUE-POOLED FUNDS		367,946	-347,627	-51,877	62,852	10,038	0
T O T A L: DEPARTMENT	40	367,946	-347,627	-51,877	62,852	10,038	0
DEPARTMENT 47 WATER DEPARTMENT							
32 WATER DEPARTMENT FUND GROUP		61,462,136	77,979,064	73,134,263	79,308,620	77,827,738	77,807,225
T O T A L: DEPARTMENT	47	61,462,136	77,979,064	73,134,263	79,308,620	77,827,738	77,807,225
DEPARTMENT 49 PUC LIGHT HEAT AND POWER							
01 GENERAL FUND		4,191,122	4,788,775	4,916,223	4,764,963	4,764,963	4,764,963
09 SPECIAL REVENUE-POOLED FUNDS		71,691	0	628,790	3,379	617	0
T O T A L: DEPARTMENT	49	4,262,813	4,788,775	5,545,013	4,768,342	4,765,580	4,764,963
DEPARTMENT 75 ELECTRICITY							
01 GENERAL FUND		4,083,455	3,949,602	3,932,537	3,839,920	3,723,729	3,721,561
05 BOND FUND GROUP		0	0	50,035	910,823	954,028	952,901
08 INTRAGOVERNMENTAL SVC FUND GROUP		-381,533	0	761,691	-5,017	5,274	0
T O T A L: DEPARTMENT	75	3,701,922	3,949,602	4,744,263	4,745,726	4,683,031	4,674,462
DEPARTMENT 90 PUBLIC WORKS							
01 GENERAL FUND		9,095,493	8,189,182	8,564,093	8,982,993	8,662,537	8,661,058
02 SPECIAL REVENUE FUND GROUP		36,982,277	37,744,146	38,299,243	37,301,500	36,956,488	36,950,137
05 BOND FUND GROUP		9,055,909	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS		-1,746,453	0	3,865,891	608,592	2	0
35 CLEAN WATER FUND GROUP		58,778,154	124,148,088	103,621,144	130,637,940	130,720,654	130,713,632
T O T A L: DEPARTMENT	90	112,165,380	170,081,416	154,350,371	177,531,025	176,339,681	176,324,827

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

FUND GROUP		F/Y 1992-93 ACTUAL	*** FISCAL YEAR 1993-94 **** ORIGINAL BUDGET	 REVISED BUDGET	*********** FISCAL YEAR 1994-95 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	 STANDARDIZED
T O T A L: MSA	91	706,107,984	821,046,194	831,521,678	843,413,024	836,114,652	834,944,361

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
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MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

	F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		*********** FISCAL YEAR 1994-95 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 26 COMMISSION ON AGING						
02 SPECIAL REVENUE FUND GROUP	12,155,454	11,645,795	24,734,337	12,097,334	11,679,292	11,678,488
TOTAL: DEPARTMENT 26	12,155,454	11,645,795	24,734,337	12,097,334	11,679,292	11,678,488
DEPARTMENT 34 HUMAN RIGHTS COMMISSION						
01 GENERAL FUND	1,439,753	1,075,345	1,223,834	1,182,615	1,085,036	1,083,506
09 SPECIAL REVENUE-POOLED FUNDS	-36,506	0	14,913	43,872	1,784	0
TOTAL: DEPARTMENT 34	1,403,247	1,075,345	1,238,747	1,226,487	1,086,820	1,083,506
DEPARTMENT 45 SOCIAL SERVICES						
01 GENERAL FUND	295,266,540	305,397,438	311,224,317	318,070,071	314,153,954	313,852,330
09 SPECIAL REVENUE-POOLED FUNDS	-121,202	0	6,696	0	0	0
TOTAL: DEPARTMENT 45	295,145,338	305,397,438	311,231,013	318,070,071	314,153,954	313,852,330
DEPARTMENT 48 COMMISSION ON THE STATUS OF WOMEN						
01 GENERAL FUND	984,586	1,201,718	1,199,582	1,212,224	1,184,410	1,184,060
02 SPECIAL REVENUE FUND GROUP	143,686	138,000	139,000	139,000	139,000	139,000
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
TOTAL: DEPARTMENT 48	1,128,272	1,339,718	1,338,582	1,351,224	1,323,410	1,323,060
DEPARTMENT 65 RENT ARBITRATION BOARD						
01 GENERAL FUND	0	0	0	0	0	0
02 SPECIAL REVENUE FUND GROUP	1,462,622	1,566,660	1,566,276	1,654,805	1,656,565	1,655,123
TOTAL: DEPARTMENT 65	1,462,622	1,566,660	1,566,276	1,654,805	1,656,565	1,655,123
TOTAL: MSA 92	311,294,933	321,024,956	340,108,955	334,399,921	329,900,041	329,592,507

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                                   DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
                                                       (EXCLUDES FM/CIP)

MSA 93 COMMUNITY HEALTH GROUP

                                             F/Y 1992-93  *** FISCAL YEAR 1993-94 ****  *********** FISCAL YEAR 1994-95 ***********
                                                            ORIGINAL       REVISED     DEPARTMENTAL     MAYORS RECOMMENDED
   FUND GROUP                                    ACTUAL       BUDGET        BUDGET        REQUEST       UNSTDZD    STANDARDIZED
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DEPARTMENT 83 COMMUNITY HEALTH SERVICES

   01 GENERAL FUND                          107,251,582   109,981,233   140,145,350   128,266,125   126,735,586   126,651,087
   02 SPECIAL REVENUE FUND GROUP                      0       723,235       721,836       712,938       713,494       713,034
   09 SPECIAL REVENUE-POOLED FUNDS            1,331,729             0     1,572,546        23,823         5,316             0

  T O T A L: DEPARTMENT          83         108,583,311   110,704,468   142,439,732   129,002,886   127,454,396   127,364,121

DEPARTMENT 85 LAGUNA HONDA

   37 LAGUNA HONDA FUND GROUP                99,551,360    82,005,795   101,163,833   102,967,475   103,179,751   103,027,495

  T O T A L: DEPARTMENT          85          99,551,360    82,005,795   101,163,833   102,967,475   103,179,751   103,027,495

DEPARTMENT 86 SAN FRANCISCO GENERAL HOSPITAL

   36 HOSPITAL FUND GROUP                   254,875,829   239,881,067   253,524,371   244,145,217   242,982,575   242,663,717

  T O T A L: DEPARTMENT          86         254,875,829   239,881,067   253,524,371   244,145,217   242,982,575   242,663,717

DEPARTMENT 87 COMMUNITY MENTAL HEALTH

   01 GENERAL FUND                          129,622,310   111,127,290   122,722,787   126,328,572   125,837,854   125,741,860
   02 SPECIAL REVENUE FUND GROUP                 56,258       177,149       602,429       389,064       389,081       389,151
   09 SPECIAL REVENUE-POOLED FUNDS              -20,582             0           362          -665           973             0

  T O T A L: DEPARTMENT          87         129,657,986   111,304,439   123,325,578   126,716,971   126,227,908   126,131,011


  T O T A L: MSA                 93         592,668,486   543,895,769   620,453,514   602,832,549   599,844,630   599,186,344
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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 94 CULTURE AND RECREATION GROUP

	F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		*********** FISCAL YEAR 1994-95 ***********		
					MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 07 COUNTY EDUCATION OFFICE						
01 GENERAL FUND	2,318,523	1,718,638	1,718,638	1,718,684	1,718,722	1,718,722
05 BOND FUND GROUP	39,344	0	0	30,792	26,793	30,792
09 SPECIAL REVENUE-POOLED FUNDS	-110,337	0	0	0	0	0
T O T A L: DEPARTMENT 07	2,247,530	1,718,638	1,718,638	1,749,476	1,745,515	1,749,514
DEPARTMENT 28 ART COMMISSION						
01 GENERAL FUND	1,290,391	1,282,380	1,310,317	1,283,272	1,207,133	1,207,196
02 SPECIAL REVENUE FUND GROUP	387,221	269,556	440,686	1,413,969	1,409,921	1,410,104
05 BOND FUND GROUP	44,717	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	-19,998	0	237,890	1,352	67	0
T O T A L: DEPARTMENT 28	1,702,331	1,551,936	1,988,893	2,698,593	2,617,121	2,617,300
DEPARTMENT 41 PUBLIC LIBRARY						
01 GENERAL FUND	20,185,012	16,741,416	20,642,453	20,585,044	20,702,710	20,696,681
05 BOND FUND GROUP	318,081	0	0	9,238	0	0
T O T A L: DEPARTMENT 41	20,503,093	16,741,416	20,642,453	20,594,282	20,702,710	20,696,681
DEPARTMENT 42 RECREATION AND PARK COMMISSION						
01 GENERAL FUND	1,252,613	0	0	0	0	0
02 SPECIAL REVENUE FUND GROUP	58,865,352	56,426,376	57,591,924	56,607,008	56,288,631	56,335,734
05 BOND FUND GROUP	204,120	910,466	904,952	177,405	169,485	173,254
09 SPECIAL REVENUE-POOLED FUNDS	260,322	0	39,765	7,435	801	0
21 EXPENDABLE TRUST FUND GROUP	125,903	198,239	196,637	196,633	196,757	196,755
T O T A L: DEPARTMENT 42	60,708,310	57,535,081	58,733,278	56,988,481	56,655,674	56,705,743
DEPARTMENT 46 WAR MEMORIAL						
02 SPECIAL REVENUE FUND GROUP	5,287,911	5,734,863	5,767,488	5,778,127	5,779,366	5,776,308
T O T A L: DEPARTMENT 46	5,287,911	5,734,863	5,767,488	5,778,127	5,779,366	5,776,308

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
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MSA 94 CULTURE AND RECREATION GROUP

		F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		*********** FISCAL YEAR 1994-95 ***********		
			ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP		ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 60 ACADEMY OF SCIENCES							
01 GENERAL FUND		1,504,318	1,494,656	1,490,945	1,487,180	1,487,562	1,487,481
T O T A L: DEPARTMENT	60	1,504,318	1,494,656	1,490,945	1,487,180	1,487,562	1,487,481
DEPARTMENT 61 FINE ARTS MUSEUMS							
01 GENERAL FUND		3,804,332	3,315,961	3,309,340	3,269,354	3,207,147	3,209,349
02 SPECIAL REVENUE FUND GROUP		601,846	136,495	483,263	486,098	484,699	486,174
T O T A L: DEPARTMENT	61	4,406,178	3,452,456	3,792,603	3,755,452	3,691,846	3,695,523
DEPARTMENT 62 ASIAN ART MUSEUM							
01 GENERAL FUND		1,253,145	1,313,164	1,313,414	1,253,058	1,165,021	1,164,680
02 SPECIAL REVENUE FUND GROUP		259,391	0	189,671	0	0	0
T O T A L: DEPARTMENT	62	1,512,536	1,313,164	1,503,085	1,253,058	1,165,021	1,164,680
DEPARTMENT 63 LAW LIBRARY							
01 GENERAL FUND		199,792	229,635	227,807	242,044	242,965	242,194
T O T A L: DEPARTMENT	63	199,792	229,635	227,807	242,044	242,965	242,194
DEPARTMENT 93 CONVENTION FACILITIES MANAGEMENT							
02 SPECIAL REVENUE FUND GROUP		40,518,436	45,537,625	45,905,490	44,978,789	44,989,004	44,988,930
T O T A L: DEPARTMENT	93	40,518,436	45,537,625	45,905,490	44,978,789	44,989,004	44,988,930
T O T A L: MSA	94	138,590,435	135,309,470	141,770,680	139,525,482	139,076,784	139,124,354

FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:55PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

	F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		*********** FISCAL YEAR 1994-95 ***********		
					MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 01 BOARD OF SUPERVISORS						
01 GENERAL FUND	4,931,961	5,116,736	5,135,694	5,391,301	5,275,796	5,277,636
02 SPECIAL REVENUE FUND GROUP	109,804	120,000	160,525	150,000	150,000	150,000
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
T O T A L: DEPARTMENT 01	5,041,765	5,236,736	5,296,219	5,541,301	5,425,796	5,427,636
DEPARTMENT 02 ASSESSOR						
01 GENERAL FUND	6,147,273	6,060,437	6,372,804	5,994,489	5,909,443	5,907,650
09 SPECIAL REVENUE-POOLED FUNDS	35,549	0	0	0	0	0
T O T A L: DEPARTMENT 02	6,182,822	6,060,437	6,372,804	5,994,489	5,909,443	5,907,650
DEPARTMENT 03 CITY ATTORNEY						
01 GENERAL FUND	7,917,808	5,873,569	5,861,145	5,839,170	5,763,025	5,726,516
05 BOND FUND GROUP	10,517	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	-720,994	0	200,000	273	0	0
T O T A L: DEPARTMENT 03	7,207,331	5,873,569	6,061,145	5,839,443	5,763,025	5,726,516
DEPARTMENT 08 TREASURER-TAX COLLECTOR						
01 GENERAL FUND	10,269,059	9,918,772	10,390,484	11,081,857	10,665,281	10,662,946
02 SPECIAL REVENUE FUND GROUP	95,386	99,077	98,348	159,904	99,014	99,077
09 SPECIAL REVENUE-POOLED FUNDS	-3,421	0	-863	335	-319	0
T O T A L: DEPARTMENT 08	10,361,024	10,017,849	10,487,969	11,242,096	10,763,976	10,762,023
DEPARTMENT 09 CONTROLLER						
01 GENERAL FUND	14,191,689	13,518,586	14,397,349	13,571,101	13,274,929	13,266,265
08 INTRAGOVERNMENTAL SVC FUND GROUP	-2,413,958	0	4,993,542	281,616	23,614	0
T O T A L: DEPARTMENT 09	11,777,731	13,518,586	19,390,891	13,852,717	13,298,543	13,266,265

FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:56PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

	F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		*********** FISCAL YEAR 1994-95 ***********		
					MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 18 ETHICS COMMISSION						
01 GENERAL FUND	0	0	0	165,357	162,467	162,504
T O T A L: DEPARTMENT 18	0	0	0	165,357	162,467	162,504
DEPARTMENT 23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY						
02 SPECIAL REVENUE FUND GROUP	2,652,377	12,318,393	15,140,813	12,483,486	12,474,718	12,478,422
T O T A L: DEPARTMENT 23	2,652,377	12,318,393	15,140,813	12,483,486	12,474,718	12,478,422
DEPARTMENT 25 MAYOR						
01 GENERAL FUND	4,713,095	5,225,420	5,464,689	4,885,602	4,858,085	4,865,348
02 SPECIAL REVENUE FUND GROUP	973,850	400,000	2,310,911	273,748	287,082	286,936
03 FEDERAL GRANT FUND GROUP	469,386	0	6,754,555	212,815	211,000	211,000
09 SPECIAL REVENUE-POOLED FUNDS	428,358	0	74,726	8,969	-856	0
31 MUNICIPAL RAILWAY FUND GROUP	160,000	0	160,000	160,000	160,000	160,000
T O T A L: DEPARTMENT 25	6,744,689	5,625,420	14,764,881	5,541,134	5,515,311	5,523,284
DEPARTMENT 29 CITY PLANNING						
01 GENERAL FUND	5,764,623	6,264,466	6,270,852	4,826,998	4,650,807	4,653,717
02 SPECIAL REVENUE FUND GROUP	52,291	0	613,761	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	7,180	0	4,100	2,028	743	0
T O T A L: DEPARTMENT 29	5,824,094	6,264,466	6,888,713	4,829,026	4,651,550	4,653,717
DEPARTMENT 30 CIVIL SERVICE						
01 GENERAL FUND	0	0	0	429,416	409,553	408,847
T O T A L: DEPARTMENT 30	0	0	0	429,416	409,553	408,847

DEPARTMENT 33 HUMAN RESOURCES

RUN DATE: 28-MAY-1994 TIME: 4:56PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

FUND GROUP		F/Y 1992-93 ACTUAL	*** FISCAL YEAR 1993-94 **** ORIGINAL BUDGET	REVISED BUDGET	********** FISCAL YEAR 1994-95 ********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
09 SPECIAL REVENUE-POOLED FUNDS		665,471	0	177,514	-129,133	408	0
T O T A L: DEPARTMENT	33	7,743,083	6,675,345	7,048,637	6,992,166	6,047,091	6,043,198
DEPARTMENT 44 RETIREMENT SYSTEM							
01 GENERAL FUND		3,225,292	6,076,770	6,143,651	6,461,064	6,118,648	6,118,426
09 SPECIAL REVENUE-POOLED FUNDS		1,172,110	0	-115,620	675	87	0
24 PENSION TRUST FUND GROUP		4,120,122	5,900,955	6,195,882	7,079,500	6,899,266	6,892,894
T O T A L: DEPARTMENT	44	8,517,524	11,977,725	12,223,913	13,541,239	13,018,001	13,011,320
DEPARTMENT 70 CHIEF ADMINISTRATIVE OFFICER							
01 GENERAL FUND		675,924	613,783	1,271,593	596,215	564,215	564,126
02 SPECIAL REVENUE FUND GROUP		9,332,949	10,955,364	14,002,417	46,532,731	45,164,494	45,163,789
06 CAPITAL PROJECT FUND GROUP		0	0	0	3,507,400	3,510,776	3,508,147
07 DEBT SERVICE FUND		61,980,482	69,747,466	69,747,466	69,747,466	70,584,673	70,584,673
09 SPECIAL REVENUE-POOLED FUNDS		609,194	0	227,727	-986,339	1,835	0
T O T A L: DEPARTMENT	70	72,598,549	81,316,613	85,249,203	119,397,473	119,825,993	119,820,735
DEPARTMENT 71 REAL ESTATE							
01 GENERAL FUND		2,140,815	2,091,614	2,091,614	2,119,977	2,119,977	2,119,977
02 SPECIAL REVENUE FUND GROUP		1,846,844	1,939,370	2,129,900	3,271,761	3,271,761	3,271,761
08 INTRAGOVERNMENTAL SVC FUND GROUP		32,224	0	30,398	1,885	3,510	0
T O T A L: DEPARTMENT	71	4,019,883	4,030,984	4,251,912	5,393,623	5,395,248	5,391,738
DEPARTMENT 78 RECORDER							
01 GENERAL FUND		1,026,325	1,103,275	1,127,416	1,334,853	1,326,275	1,327,287
02 SPECIAL REVENUE FUND GROUP		589,314	621,925	1,949,527	696,744	696,528	696,872
T O T A L: DEPARTMENT	78	1,615,639	1,725,200	3,076,943	2,031,597	2,022,803	2,024,159

DEPARTMENT 80 REGISTRAR

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:56PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

		F/Y 1992-93	*** FISCAL YEAR 1993-94 ****		********** FISCAL YEAR 1994-95 **********		
FUND GROUP		ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
01 GENERAL FUND		2,992,735	2,806,861	2,979,613	2,099,734	2,090,298	2,089,947
09 SPECIAL REVENUE-POOLED FUNDS		-16,083	0	0	0	0	0
T O T A L: DEPARTMENT	80	2,976,652	2,806,861	2,979,613	2,099,734	2,090,298	2,089,947
DEPARTMENT 91 PURCHASER							
01 GENERAL FUND		3,146,256	2,180,725	2,229,885	2,111,423	2,044,338	2,045,247
08 INTRAGOVERNMENTAL SVC FUND GROUP		-803,566	0	422,071	-3,905	4,121	0
09 SPECIAL REVENUE-POOLED FUNDS		511,806	0	3,926	0	0	0
T O T A L: DEPARTMENT	91	2,854,496	2,180,725	2,655,882	2,107,518	2,048,459	2,045,247
DEPARTMENT 97 GENERAL CITY RESPONSIBILITY							
01 GENERAL FUND		29,421,500	25,167,847	26,602,726	26,188,461	26,164,580	26,164,580
T O T A L: DEPARTMENT	97	29,421,500	25,167,847	26,602,726	26,188,461	26,164,580	26,164,580
T O T A L: MSA	95	185,539,159	200,796,756	228,492,264	243,670,276	240,986,855	240,907,788

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 96 GENERAL FUND FM/CIP

FUND GROUP		F/Y 1992-93 ACTUAL	*** FISCAL YEAR 1993-94 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1994-95 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 99 GENERAL FUND UNALLOCATED							
01 GENERAL FUND		0	0	11,173,264	11,173,264	0	0
TOTAL: DEPARTMENT	99	0	0	11,173,264	11,173,264	0	0
TOTAL: MSA	96	0	0	11,173,264	11,173,264	0	0
GRAND TOTALS		2,396,572,015	2,494,759,463	2,656,797,272	2,689,814,995	2,644,523,352	2,646,695,772

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:49PM

GRAND RECAP
NUMBER OF POSITIONS BY DEPARTMENT

DEPARTMENT	F/Y 1992-93 BUDGET	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS VS. REVISED
MSA 90 PUBLIC PROTECTION GROUP						
04 DISTRICT ATTORNEY	305	297	322	313	303	-19
05 PUBLIC DEFENDER	98	100	100	99	96	-4
06 SHERIFF	533	548	580	692	643	63
11 TRIAL COURTS	551	543	489	529	529	40
12 JUVENILE COURT	269	268	268	309	292	24
13 ADULT PROBATION	118	113	113	110	105	-8
31 FIRE DEPARTMENT	1,565	1,485	1,511	1,603	1,571	60
38 POLICE	2,234	2,066	2,127	2,258	2,223	96
72 COUNTY AGRICULTURE-WEIGHTS & MEASU	13	13	13	13	13	0
74 MEDICAL EXAMINER/ CORONER	40	38	38	34	34	-4
76 ANIMAL CARE AND CONTROL	38	34	34	37	36	2
79 PUBLIC ADMINISTRATOR GUARDIAN	37	38	38	41	40	2
T O T A L: MSA 90	5,801	5,543	5,633	6,038	5,885	252
MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE						
27 AIRPORT	1,064	1,049	1,082	1,126	1,125	43
32 HETCH HETCHY PROJECT	133	135	137	152	152	15
35 MUNICIPAL RAILWAY	3,457	3,138	3,363	3,387	3,331	-32
36 PARKING & TRAFFIC COMMISSION	452	444	513	518	502	-11
37 PERMIT APPEALS	4	4	4	4	4	0
39 PORT	239	234	234	199	199	-35
40 PUBLIC UTILITIES COMMISSION	93	64	64	66	62	-2
47 WATER DEPARTMENT	530	509	515	526	511	-4
49 PUC LIGHT HEAT AND POWER	10	10	10	10	10	0
75 ELECTRICITY	68	76	76	80	80	4
90 PUBLIC WORKS	1,831	1,847	1,850	1,938	1,890	40
T O T A L: MSA 91	7,881	7,510	7,848	8,006	7,866	18
MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP						
26 COMMISSION ON AGING	27	17	18	20	20	2
34 HUMAN RIGHTS COMMISSION	34	26	29	35	34	5
45 SOCIAL SERVICES	1,371	1,263	1,270	1,341	1,318	48
COMMISSION ON THE STATUS OF WOMEN	4	4	4	4	4	0

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

RUN DATE: 28-MAY-1994 TIME: 4:49PM

GRAND RECAP
NUMBER OF POSITIONS BY DEPARTMENT

DEPARTMENT	F/Y 1992-93 BUDGET	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS VS. REVISED
T O T A L: MSA 92	1,455	1,329	1,340	1,419	1,395	55
MSA 93 COMMUNITY HEALTH GROUP						
83 COMMUNITY HEALTH SERVICES	816	756	774	775	745	-29
85 LAGUNA HONDA	1,507	1,150	1,469	1,494	1,493	24
86 SAN FRANCISCO GENERAL HOSPITAL	2,751	2,585	2,649	2,520	2,469	-180
87 COMMUNITY MENTAL HEALTH	560	520	556	545	537	-19
T O T A L: MSA 93	5,634	5,011	5,448	5,334	5,244	-204
MSA 94 CULTURE AND RECREATION GROUP						
07 COUNTY EDUCATION OFFICE	0	0	0	0	0	0
28 ART COMMISSION	15	14	13	16	15	2
41 PUBLIC LIBRARY	354	282	380	373	376	-4
42 RECREATION AND PARK COMMISSION	930	871	883	891	887	4
46 WAR MEMORIAL	81	81	81	81	81	0
60 ACADEMY OF SCIENCES	9	9	9	9	9	0
61 FINE ARTS MUSEUMS	71	29	74	65	65	-9
62 ASIAN ART MUSEUM	17	3	16	13	13	-3
63 LAW LIBRARY	3	3	3	3	3	0
93 CONVENTION FACILITIES MANAGEMENT	3	3	3	3	3	0
T O T A L: MSA 94	1,483	1,295	1,462	1,454	1,452	-10
MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP						
01 BOARD OF SUPERVISORS	56	55	55	56	55	0
02 ASSESSOR	103	93	95	105	103	8
03 CITY ATTORNEY	167	160	160	178	176	16
08 TREASURER-TAX COLLECTOR	164	149	151	163	160	9
09 CONTROLLER	369	344	343	350	347	4
18 ETHICS COMMISSION	0	0	0	3	3	3
23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY	33	39	40	40	40	0
25 MAYOR	50	49	46	49	48	2
29 CITY PLANNING	87	87	96	96	94	-2
30 CIVIL SERVICE	6	6	6	6	6	0

:BPREP REPORT :7290

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1994-95

PAGE: 3

RUN DATE: 28-MAY-1994 TIME: 4:49PM

GRAND RECAP
NUMBER OF POSITIONS BY DEPARTMENT

DEPARTMENT	F/Y 1992-93 BUDGET	FISCAL YEAR 1993-94 ORIGINAL BUDGET	FISCAL YEAR 1993-94 REVISED BUDGET	******** FISCAL YEAR 1994-95 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS VS. REVISED
33 HUMAN RESOURCES	152	144	145	143	140	-5
44 RETIREMENT SYSTEM	100	92	92	96	94	2
70 CHIEF ADMINISTRATIVE OFFICER	22	21	27	36	29	2
71 REAL ESTATE	22	22	22	23	21	-1
78 RECORDER	33	32	34	35	35	1
80 REGISTRAR	23	24	24	22	22	-2
91 PURCHASER	195	180	180	185	183	3
TOTAL: MSA 95	1,582	1,497	1,516	1,586	1,556	40
GRAND TOTALS	23,836	22,185	23,247	23,837	23,398	151

MAYOR'S BUDGET SUMMARY

FOR FISCAL YEAR 1995-96

Frank M. Jordan
MAYOR
CITY AND COUNTY OF SAN FRANCISCO

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REF
352.1
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1995/96

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Office of the Mayor
San Francisco

FRANK M. JORDAN

June 1, 1995

The Honorable Board of Supervisors
401 Van Ness Avenue, Room 308
San Francisco, CA 94102

Dear Ladies and Gentlemen:

I am pleased to present to you a budget for FY 1995-96 that is lean, compassionate and fair. My budget is designed to make San Francisco safer, keep it solvent, and ensure its economic health through the year and into the years to come.

I am also proud to report that this budget tells the story of promises kept, by my administration and this City's government, in our effort to deliver better services within a balanced budget.

The highlights of this spending plan are as follows:

- Measured in constant FY 93-94 dollars, my total budget spending is less than last year - a remarkable achievement when paired with our ability to meet increasing demands in this budget. In fact, I have kept General Fund spending essentially flat for two years running.
- I have resolved this year's projected budget deficit of $102 million, making a four-year total of almost $750 million in deficits balanced without significant reductions to essential services.
- I am proposing important new programs in many areas that will address problems without endangering our financial health.

I was elected three years ago with a mandate to tackle the great problems faced then by San Francisco's residents. Residents had expected their neighborhoods, streets and buses to be safe and clean; they were not. San Franciscans had a right to insist on the protection of their own personal security; but government had let them down. Our residents had counted on City Hall to protect jobs and bolster our economy; ineffective City policies greased the skids of economic decline.

I promised when I took office to make San Francisco a city that worked for its residents again. I said that every resident has a right to expect the City to be safe, clean and attractive to business. I then began to deliver on those promises, beginning with my first budget and its new priorities. My guiding purpose has been that San Francisco should be a place where children thrive, the elderly live in dignity, workers have jobs and companies large and small do business. In short, my goal has been to renew the quality of life in San Francisco. We are demonstrably meeting that goal.

The FY 1995-96 budget I present to you today continues on the same path. My proposed budget totals $2,920,580,000 in expenditures, including a $1,442,203,000 General Fund and a $10 million reserve. It builds on the work of my previous spending plans in making streets safer, the City cleaner and more "business friendly," our health system more reliable and City government more efficient.

Above all else, this budget is built on one rock-solid principal: Government spending must reflect the priorities of our residents. They pay for the services we provide, and they have a right to expect that each dollar is well spent.

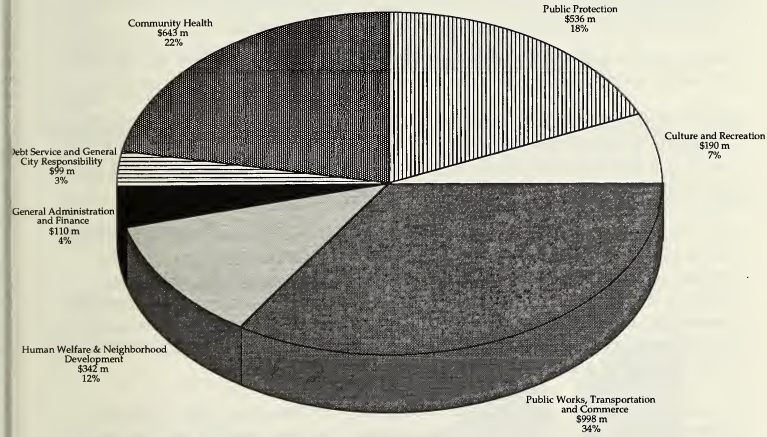
In crafting the FY 95-96 budget, I have had to solve a $102 million deficit. I have done so through hard choices and by relying on our prudent fiscal management engineered in the last three budgets. That prudence has paid off by controlling departmental spending. Measured in constant dollars, *our level of General Fund spending is less than last year, and the year before.*

REF 352.1 Sa52brs
1995/96
San Francisco (Calif.)

Mayor's budget summary
for fiscal year ... /

3 1223 04678 4345

FY 1995/96 Mayor's Proposed Total Budget*
$2.9 billion
*Excludes Grants



Source: Office of the Controller's 7100 reports

Combined with a rebounding local economy, our sensible management has this past year created a governmental rarity: a surplus. Sensibly, I have devoted $20 million to reduce the projected shortfall in this FY 95-96 budget.

Resolving deficits is nothing new for this administration, as you know. Since taking office, I have been confronted with projected budget deficits each and every year. And each and every year, I have balanced those budgets, from the massive $300 million I was bequeathed in my first year, to $220 million in my second year, $124 million in my third and $102 million in this, the FY 95-96 fiscal year. Each deficit we erase saves money for San Francisco residents.

Further testimony to my prudent financial management is that I not only managed to erase those deficits, I finished each year with a surplus that grew progressively larger until this year, FY 94-95, which we expect to finish with a $20 million carryforward.

I have in four years resolved budget deficits totaling $746 million and carried forward a surplus each year *without significant reductions to essential services.*

Overcoming such massive deficits requires much more than merely "doing more with less," a cliched admonishment that does injustice to the complexity of running a $2.8 billion business like San Francisco. Previously, City government was best known for red ink, red tape and inefficiency.

To change that dreadful reality, I have mobilized and directed the ingenuity of our capable employees. My administration has built partnerships with the private sector, acknowledging the fact that business cannot flourish unless workers flourish too. I have gone to Sacramento and Washington, successfully protecting what we have and acquiring what we need. I have reached out to other countries, demonstrating to them that San Francisco is a place where solid trade links can be established for our mutual benefit.

Our dramatic turnaround shows how far the City has come from its fiscal predicament at the turn of this decade, leading to fiscal stability for the turn of the century.

Then And Now

I am pleased to report that we have moved San Francisco's fiscal standing in four years from crisis to control.

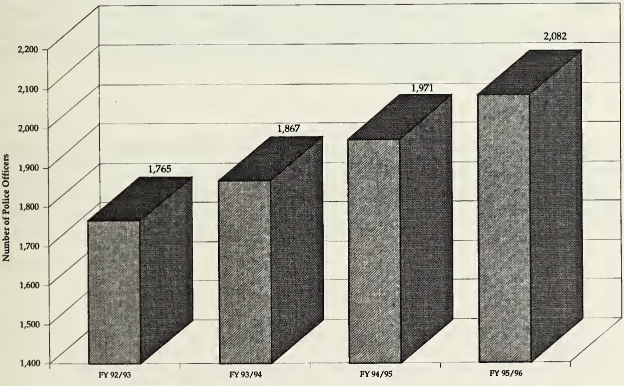
Lasting change requires steady, consistent leadership that does not swerve from its purpose. Change can be difficult to see when viewed from a year-to-year perspective, but it comes into sharp relief when viewed against the backdrop of prior budgets. Here are some touchstones.

Safer Streets

There is no more basic human right than the freedom to live in security, without fear of being preyed upon by criminals. Each year I have come to this Board of Supervisors with a budget that sets public safety as its highest priority.

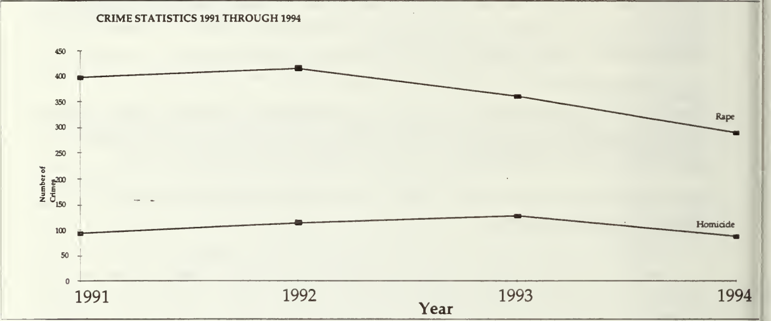
In FY 95-96, there will be more officers in the Police Department than at any time in the history of our City.

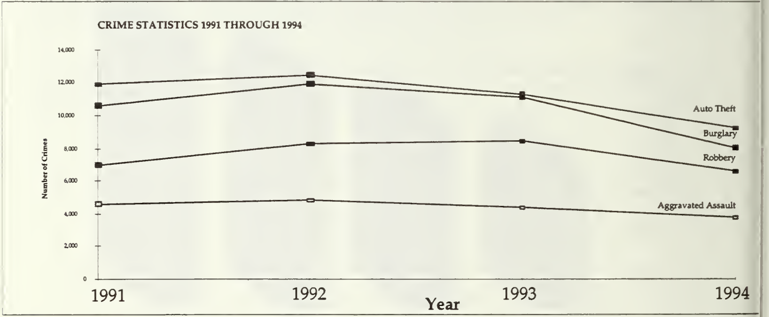
NUMBER OF POLICE OFFICERS FY 92/93 TO FY 95/96



Source: Police Department

My administration has increased funding to the Police Department from $169 million in FY 92-93 to $218 million in this year's proposed budget. But I point not to the money spent on fighting crime as the measure of our success, I point to the result: Crime is down 24 percent since I took office.





Being tough on crime means more than putting cops on the street and arresting criminals after they commit crimes. It means creating an atmosphere that prevents crime before it happens. This includes our residents' right to walk the streets without fear of being accosted.

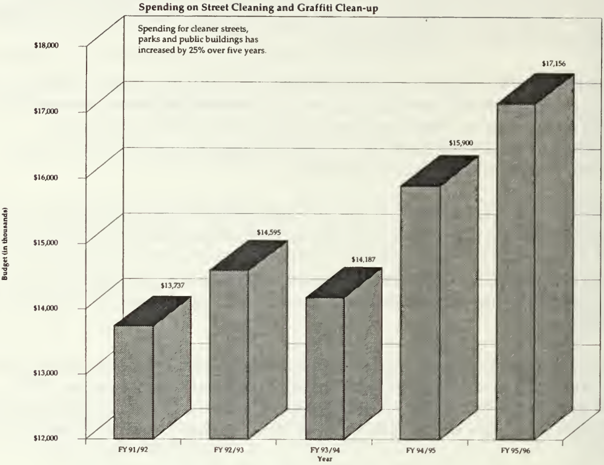
I have ensured that right not only by increasing police presence, but through our Matrix program, which provides a network of services to those who need them. Matrix workers have offered services on more than 10,000 occasions to individuals who did not know how to gain access to the safety net of social services we have made available to them.

Police protection and social services are among the most visible aspects of public safety, but there is also a vast array of Criminal Justice functions that support them. I have called upon the District Attorney, Public Defender, Sheriff, our Judges and probation departments to help me develop a package of programs that streamline the Criminal Justice system so that court cases are disposed of quickly.

This has meant making sure those who need to be punished go to prison, and that those who need help receive it. Thanks to these efforts, we expect in FY 95-96 to meet the terms of a Federal Consent Decree, which has controlled our jails since 1983. This will save the City millions of dollars in court costs and jail fines.

A Cleaner City

We have spent money not only on taking back the streets but making them cleaner. In FY 91-92, the City spent $13,737,100 for street cleaning - and there was *no* graffiti removal program. The budget I submit to you today includes $17,155,600 for cleaning streets and buildings in our City and to continue the graffiti removal program I started in FY 93-94.



Source: Department of Public Works

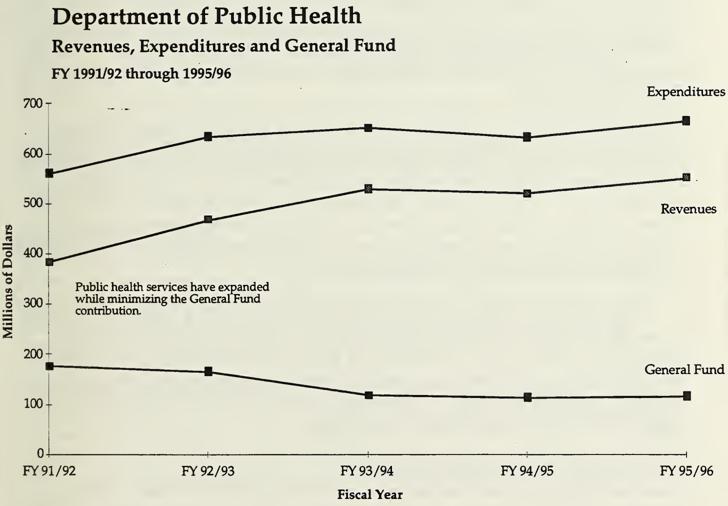
Our fleet now includes state-of-the-art graffiti-removal vans with environmentally safe "soda blasters" for paint removal and color matching computers. There are 1,100 new litter receptacles throughout the City and my workfare program has tripled the number of individuals who manually clean our streets.

The Department of Public Works will hire eighteen workers into a new "Environmental Services Trainee" classification for graffiti removal in FY 95-96. These additional workers will allow a greater presence in City neighborhoods and a more concentrated effort in problem areas.

Attacking problems such as graffiti and dirty streets requires a myriad of programs that work together in a coordinated fashion. These kinds of efforts are the nuts and bolts of any working city.

For anyone familiar with the urban landscape of four years ago, a walk through San Francisco's cleaner streets shows we have made solid progress on these tough problems, though I am not yet satisfied.

Health Care Changes to Meet Changing Needs



Public health services have expanded while minimizing the General Fund contribution.

Since FY 91-92, expenditures at the Department of Public Health have grown by 16 percent, from $562 million to $651 million. This impressive growth has been accomplished by leveraging local funds to increase state and federal funds.

These efforts have allowed the Department to grow while reducing its reliance on the General Fund.

For example, since FY 91-92, Laguna Honda Hospital has expanded from 1,080 beds to 1,175 beds while reducing its General Fund subsidy from $13.4 million to virtually nothing. Since I took office, the Department of Public Health's role has grown to include oversight of more than $80 million in grants.

More than $50 million of those grants are for HIV/AIDS services, including primary and non-acute care, prevention education, counseling and testing. Our successful lobbying of the Federal government has helped achieve this dramatic increase; grants to the Health Department's AIDS programs have grown from $29 million in FY 91-92 when I took office to more than $64 million this year, a 120 percent increase.

Unfortunately, recent reductions in the Federal Ryan White/CARE program have reduced our HIV/AIDS funding to $57 million next year. I am committed to making every effort to have these funds restored, and have traveled to Washington D.C. three times just this year to lobby for full funding of the Ryan White/CARE Act. I have also provided funding to the Mobilization Against AIDS, allowing that organization to continue its lobbying efforts to secure funds for critically important HIV/AIDS services.

The Public Health Department continues to move toward a consumer-friendly, cost-effective and competitive managed health care system. Guided by its mission to ensure access to services that promote physical and mental health, the Department continues to aggressively seek new sources of revenue and to vigorously pursue operating efficiencies and productivity improvements to preserve the services that residents need most.

Our Parks are for Recreation Again

It was not long ago when our parks were turning into "tent cities" where residents could not enjoy our municipal forests and recreation areas. We have taken steps to enforce quality of life laws that forbid offenses such as camping on public property. I have demanded that the parks are used for the purpose they were intended: Public recreation.

This administration has expanded efforts to make our parks more beautiful. As an example, the Neighborhood Parks and Squares Reforestation Program will serve at least 46 parks in FY 95-96, compared with only 3 parks in FY 91-92.

I have responded to the call of a coalition of interests that includes a majority on the Board of Supervisors, Advocates for Recreation and Parks and Friends of Recreation and Parks that wanted to ensure our parks are not just well maintained but enhanced. They conducted a poll to confirm that support for this effort was widespread. The poll showed 58 percent of residents want parks and recreation centers improved and are willing to pay for it.

Creation of the Parks and Recreation Improvement District for Enhancements (P.R.I.D.E.) will provide a secure funding base for San Francisco's parks, playgrounds and recreation centers. Without P.R.I.D.E., the City risked having a restrictive Charter Amendment imposed by an electorate who rightfully expect their parks to be well maintained and funded. P.R.I.D.E. will accomplish the same goal in a manner that gives us much more discretion, without locking in a percentage of the General Fund. It will be a solid building block in our City's foundation.

Muni is Safer, Cleaner

A City that really works needs a public transit system where riders feel safe. Those who ride Muni, as I do, know that we still cannot be satisfied with the progress we have achieved in reforming its operations. But I am pleased to outline in this budget the actions I am taking to ensure that our progress continues in ensuring that each ride is safe and that each vehicle is clean.

This budget institutionalizes the San Francisco Police Department's (SFPD) Transit Company. Consisting of 51 officers and additional supervising officers, the new Transit Company almost triples the previous Muni detail of 17 officers. Because the Transit Company is detailed 7 days a week on both night and day shifts, we are seeing a significant increase in arrests throughout the transit system.

To further reduce crime aboard Muni, I began a pilot program testing whether video surveillance cameras could deter criminal activity. The cameras were installed on the 14-Mission line. After the first month of the program, the SFPD Transit Company reported reduced incidents on those buses with cameras, and some arrests have already been made attributable to the cameras' vigilance. Encouraged by this success, I have included additional funding in the FY 95-96 budget to install 30 more video surveillance cameras on Muni's fleet.

I have also insisted that Muni maintain a clean, graffiti-free fleet. Since I took office, Muni's cleaning efforts have increased, and new security fencing and night guards have deterred graffiti vandals at bus yards.

More Books, More Time to Read Them

The new Main Library, which will open in the Spring of 1996, bears testimony to the value our residents place on libraries. Funded with a mix of public money and $30 million in private donations, it is also testimony to the power of Public/Private partnerships.

My FY 95-96 budget fully staffs the new Main for its opening in the Spring.

I also approved a plan to provide 1,172 hours of library service weekly, which is 14 percent more than the 1,028 the Charter requires under Proposition E. The additional hours were made possible through the efficient allocation of resources with no additional burden to the General Fund.

When I took office, the total book budget was $1.1 million; in FY 95-96 the book budget will be $4.5 million, or an increase of over 300%.

I have also steadfastly refused to allow any branch library closures, and that remains my position. I am also pleased to see major expansions of such facilities as the Chinatown and Mission District branch libraries.

Matrix is Doing its Job

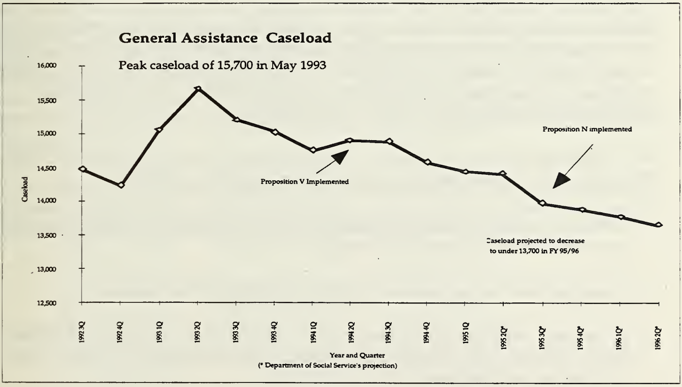
My Matrix program continues in full force. Enforcement activities by the Police Department continue to discourage unlawful street behavior that degrades the quality of life for all San Francisco residents. The Matrix outreach team, including Mental Health Workers, Social Workers and Police Officers, continues to perform the difficult task of engaging homeless persons living on the street in an effort to connect them with service providers. Social workers have made more than 6,800 such contacts, and mental health workers have had more than 3,300 contacts since October, 1993.

The City maintains multiple programs that provide emergency, transitional and permanent housing and other support services for homeless families and individuals. We have been as successful as any jurisdiction in the nation with respect to securing Federal grants for services associated with homeless programs. This year alone, eight of our nine grant applications were successful, and they brought the City $20 million.

In addition, we are optimistic about another $32 million in pending grants that could expand services and fill gaps identified in the Continuum of Care plan prepared by my Homeless Task Force. These grants will allow the City to further expand shelter and support services.

Reaching Out to Those Who Need a Hand

My budget maintains the monthly General Assistance grant at $345. Other counties have cut their grants.



I have been able to maintain our grant level by ensuring that only those who truly deserve aid receive it. Since FY 93-94, the City's General Assistance caseload has declined 10 percent, from 15,358 to a projected 13,826, and aid payments have declined from $53.4 million to a projected $47.8 million.

Much of the credit belongs to the effective implementation of Proposition V, a ballot initiative I placed before voters in 1993. It sensibly required GA recipients to have lived in the City for 15 days before receiving benefits, created incentives to follow the rules associated with receiving assistance and included fingerprinting as a fraud-fighting measure. I expect still further savings from the implementation of Proposition N (a measure requiring homeless recipients to use part of their grant on housing), which I also placed before voters.

Working with Business as a Partner

During my administration, I have worked to make San Francisco a good place to live, but also a good place to do business. Maintaining a high quality of life for residents is inextricably entwined with maintaining a strong business environment.

Services such as public safety, health care and clean streets are supported to a great extent with taxes generated from a healthy economy. Conversely, it stands to reason that business cannot thrive in a city where residents feel unsafe, the workforce is untrained and the streets are dirty. Four years ago, jobs and businesses were fleeing the city at an alarming rate.

My administration has worked to enhance the business environment in San Francisco, and our success has paid off with tangible rewards:

- Unemployment has dropped significantly. San Francisco is now almost 2 percent below the statewide average.
- Construction is up 31 percent since my administration began.
- More large corporations, including Air Touch Communications, CitiBank (International headquarters and regional operations) and The Gap, have decided to site their headquarters here.

- Through determined diplomacy, I secured an unprecedented commitment from the Prime Minister of Vietnam: That country's first US consulate will be established in San Francisco.

- Film production in San Francisco has increased more than 35 percent since I took office, bringing direct and indirect revenue into City coffers.

- The opening of new retail stores in the revitalized Union Square is helping to reestablish San Francisco as the premier retail destination on the West Coast.

- Three thousand additional public parking spaces have been created during my administration, addressing a real concern for every resident.

- Ending a protracted standoff, twenty self-cleaning toilets will be on our streets this year. The first will be installed in June 1995.

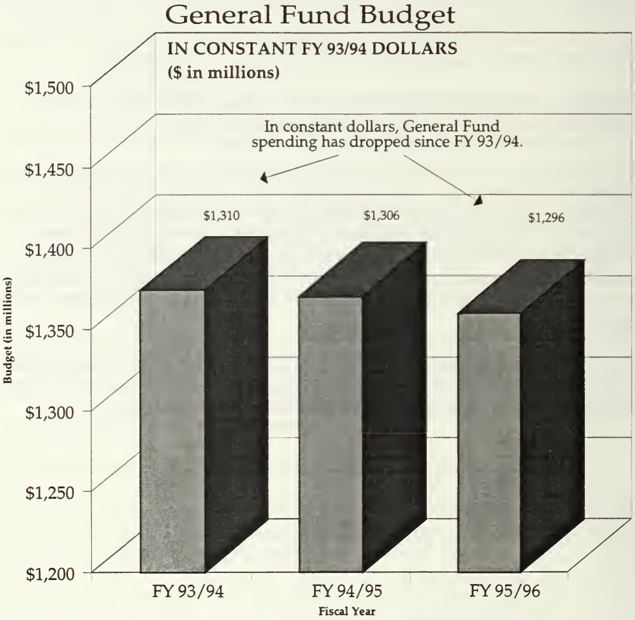
I have consistently turned to the private sector for advice in applying successful business techniques to the City's bureaucracy. In December 1994, I convened the Blue Ribbon Task Force, comprised of key labor, business and academic leaders, to help me find cost-effective methods of improving the way the City does business. The Task Force responded with a package of short and long-term recommendations, ranging from reform in Workers Compensation practices to improved revenue collection. I have already begun implementing many of these proposals.

I will continue to work closely with the private sector, for without meaningful job creation, many of our residents have no cause for hope for their own family and household, and no reason to believe in the future of our City.

BALANCING THE BUDGET

The Bottom Line

While we were improving the services residents expect and deserve most, we were finding more cost-effective ways to provide them. By setting priorities and maximizing use of taxpayer dollars, I have been able to contain the cost of City government.



Source: Mayor's Office of Management and Budget

The proof is in the bottom line: I enhanced services residents want the most and maintained the rest at a level we can afford with almost exactly the same amount of real dollars as two years ago; in FY 93-94, the General Fund budget included $1.3 billion in expenditures, almost exactly the same amount in real dollars as the General Fund budget I present to you today.

I have accomplished this growth within a balanced budget by relying on tough spending cuts, managerial ingenuity and a common-sense approach to reforming the bureaucracy.

I spearheaded a historic salary reform agreement which links the wages and benefits of City workers to the City's ability to pay for them. I directed our City managers to leverage outside funds for services, consolidate functions, cut overhead and redirect resources to areas providing direct services to residents. I have directed all managers to control overtime.

Overtime must be controlled, but it has its place. I have worked to reduce the inappropriate use of overtime, and ensure it is spent only in providing services residents want. For example, by coordinating police appearances in court to better fit the needs of the District Attorney's Office, we have saved $350,000 this year. That money was then used to help fight crime on the streets rather than pay officers to stand around waiting for a court appearances. We have also included some new common sense provisions affecting overtime in our recently negotiated contracts.

The details of the City's budget are the product of months of tedious work. Here are the major elements used in balancing the FY 95-96 budget:

- **$20 Million :** Year-end surplus achieved by managed attrition, efficiencies, revenue growth and business tax amnesty program
- **10.8 Million:** Reduce General Fund contribution to the Retirement System to reflect changed fund assumptions
- **25 Million:** Revenue growth, primarily in sales tax and electricity sales from hydro-electricity produced by the Hetch Hetchy reservoir

- **5 Million:** Plue Ribbon Task Force recommendation of using handheld computers
- **9 Million** : P.R.I.D.E., the new district that will provide funds for our parks and recreation areas
- **32.5 Million:** Efficiencies/Restructuring:
    - Privatization of supply purchasing function at SFGH
    - Establishment of productivity standards for health services
    - Downgrading of certain classifications
    - Reduction in General Assistance expenses
    - Elimination of 200 positions, resulting in 50 layoffs

- **$102.3 Total**

A retrospective look at where we came from is helpful in showing what has already been accomplished, but my budget does not dwell on the past.

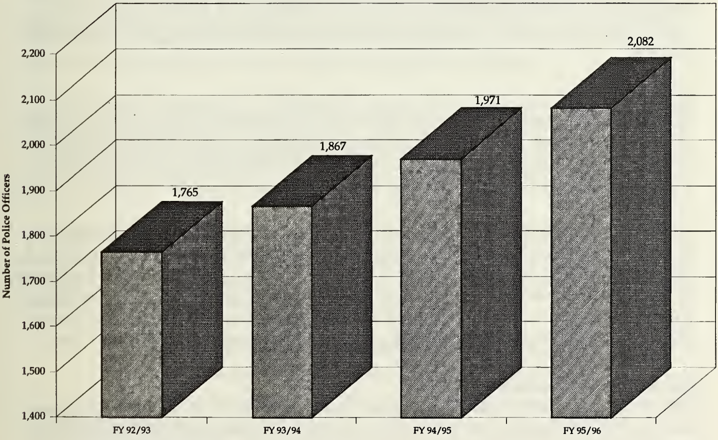
I look to the future in this budget, and I am advancing a number of sweeping new initiatives that will build upon the successes of my previous spending plans. My goal is to send a clear signal: even with flat spending, services will improve in many areas. The following are notable highlights.

DEPARTMENT HIGHLIGHTS
PUBLIC SAFETY GROUP

POLICE

This budget brings the Police Department to the highest strength in its history: 2,082 sworn officers. These officers will be devoted to Community Policing, which means they will be on the street and working in uniform with neighborhood residents - the most effective means of policing and crime prevention.

NUMBER OF POLICE OFFICERS FY 92/93 TO FY 95/96



Source: Police Department

At least one-third of the Department will receive new semi-automatic pistols to increase officer safety. Officers will be able to train on a new state-of-the-art "shoot, don't shoot" simulator that uses interactive laser technology.

The Tenderloin Task Force will move from its cramped, unsanitary headquarters in the basement of the Hibernia Bank at Number 1 Jones Street, to newly renovated quarters at 25 Taylor Street. I believe that the new facility will enhance police presence in the area and will provide better community access to their neighborhood officers.

FIRE

After a one-year hiatus, the department will resume its equipment replacement program and will purchase two new fire engines and three new pumper trucks. The Department has consolidated functions associated with emergency medical training for firefighters, and with monitoring use of defibrillators. In FY 95-96, firefighters will also participate in the Urban Search and Rescue Team, a new, multi-departmental unit that will respond to specific events such as large scale disasters.

SHERIFF

The Sheriff's Department also will achieve its highest strength with the addition of 65 new deputies. They will be assigned to open the sixth and final housing pod in the new jail on Bryant Street, and to staff the first floor of that facility, which is where all booking will take place beginning in April.

Thanks to the new jail, combined with a package of programs that streamline the way we handle individuals convicted or suspected of committing crimes, I believe jail overcrowding can be avoided. I am encouraged by a trend that began in November when the Federal Court stopped fining us for jail overcrowding. It appears we have an excellent chance of meeting the terms of a Consent Decree imposed in 1983 and avoiding millions of dollars in fines and attorney fees.

DISTRICT ATTORNEY

The District Attorney's Office continues to adjust to the new "Three Strikes and You're Out" legislation that requires mandatory 25-year to life sentences for three-time felons. The Office has enhanced its Juvenile unit, established a new Child Abduction Unit and a bad-check program. In cooperation with the Police Department, the District Attorney's office will continue an innovative program that helps control overtime charged by officers attending court. That program saved $350,000 in FY 94-95, a 14 percent decrease over the previous fiscal year.

PUBLIC DEFENDER

The Public Defender's Office will add three entry-level attorneys, allowing the Department to represent indigent clients involved in termination of parental rights cases. These individuals were previously represented by private attorneys assigned by the court. Moving these cases into the Public Defender's Office is expected to save the City an estimated $750,000 in FY 95-96.

JUVENILE AND ADULT PROBATION

The Juvenile Probation Department will fully implement its Serious Offender program, which targets that small number of youth who are responsible for most serious crimes. This program will increase the daily contact a youth has with his or her probation officer, and will coordinate the involvement of the Police, Schools and other agencies. The Department will open a new booking station at the Youth Guidance Center so that young people will not have to be processed at the Hall of Justice, which has been the practice.

Capital projects totaling $1.6 million will be undertaken in FY 95-96. These range from renovating the units where youth are housed, to improving security at all facilities. The Log Cabin ranch will be brought up to full capacity, and we will explore the possibility of re-opening the long-dormant Hidden Valley Ranch facility.

The Adult Probation Department has institutionalized a program that streamlines the process for providing reports to the court. This new process has already significantly reduced the amount of time inmates awaiting sentencing spend in our jails, thus reducing jail overcrowding.

HUMAN WELFARE, COMMUNITY HEALTH AND NEIGHBORHOOD DEVELOPMENT GROUP

PUBLIC HEALTH

Rehabilitation Facility

Our new mental health Rehabilitation Facility - the "R-Facility" as it is known - will open this Fall. The hospital's design maximizes outdoor, recreational and communal space and will provide space for 15 adolescents and 170 adults. Treatment there will focus on transitioning mentally ill patients from institutional care into community-based treatment facilities.

I stress that the facility will not only serve those fortunate enough to have private medical insurance; it will also serve indigent and homeless clients as well. Thus it will add yet another strand to the intricate safety net of services we can provide those who cannot pay for those vital services.

Drug Treatment Residential Beds
The FY 95-96 budget also includes funds for 9 residential drug treatment facilities that lost their Federal funding last year. These funds will preserve 62 beds for adults and 113 beds for women and their children.

Managed Care
The Department will continue its implementation of managed care for both physical health and mental health services. The Department's cost reduction efforts will allow it to reduce its service rates and compete within the managed care marketplace. The operating efficiencies and productivity improvements of managed care will foster increasing consumer satisfaction and improving access to care. Some of the proposals being studied include:

- Re-deploying staff to direct care services in the Community Primary Care Health Clinics

- Establishing standardized rates among all Mental Health providers and re-negotiating funding for high-cost providers.

- Implementing productivity standards at San Francisco General Hospital and re-negotiating payment to UCSF, which is a departure from cost-based reimbursement.

Laguna Honda Hospital
Laguna Honda will expand its sub-acute wards by 30 beds. The Hospital's census will increase to 1,175 patients and will generate State and Federal funds well beyond the cost of hiring new staff.

Our commitment to support for the homeless will benefit from some $500,000 in new Federal and State funds, allowing the Department to hire staff to provide medical and psychiatric support services to homeless individuals in residential hotels as part of a collaboration with the Corporation for Supportive Housing.

SOCIAL SERVICES

General Assistance

While we have been able to maintain the monthly General Assistance (GA) grant at $345, the Department of Social Services continues to make every effort to control the overall costs of the GA program by ensuring that only those who truly deserve aid receive it. Based on current information, the caseload is projected to continue its decline, due in part to the reform measures contained in Proposition V, which I put before voters in November 1993 (see chart on page 13).

The Department expects an additional decrease in caseload with the implementation of the Mandatory Direct Rent Payment program. This program will secure housing for homeless GA clients and pay their rent directly to landlords, thus ensuring their basic assistance is utilized for housing, which is a basic need.

In-Home Supportive Services (IHSS)

My budget includes $1.3 million to give wage increases to homecare workers, most of whom currently earn the minimum wage. We are working to generate Federal matching funds which, when combined with the General Fund money already budgeted, would give IHSS workers an 8 percent hourly raise. I have also funded creation of a Public Authority that would oversee the City's IHSS services, negotiate wages and operate a central registry linking clients with providers.

Family and Children Services

The Department of Social Services will continue to focus on family support and preservation rather than placing children in costly out-of-home foster care. The Department will enhance its Family & Children's Services Program by adding a new voluntary child protective services unit, adding staff for the Emergency Response Hotline and the Family Re-unification program, and funding a new contract for homefinding, recruitment and training of foster parents. This program expansion is fully self-supported by increased revenues and decreased costs within the Family & Children's Services program.

Homeless

Despite the challenge of closing a large General Fund deficit and the lack of State or Federal dollars to assist with funding programs for the homeless, we have been able to maintain programs that provide emergency, transitional and permanent housing and other support services for homeless families and individuals.

The City spends approximately $80 million from all sources on homeless services, with about half that amount coming from the City's General Fund. My FY 95-96 budget includes additional funds that will leverage a $1.3 million three-year grant that provides a new service center for homeless families.

In addition, the City has applied for $32 million in grants to expand services consistent with the Continuum of Care plan prepared by my Homeless Task Force. These grants will allow the City to expand shelter and support services.

COMMISSION ON THE AGING

The FY 95-96 budget includes funding to open the first two of ten Senior Centrals that will bring services closer to seniors and make those services more visible and accessible. The first two will serve the Central City (North and South of Market)/Potrero Hill and the Western Addition/Marina communities. The Commission will eliminate the current waiting list for home-delivered meals by redirecting funds from congregate meal sites. This effort will increase the number of meals delivered to our frail, home-bound seniors.

COMMISSION ON THE STATUS OF WOMEN

My budget includes $195,000 in one-time bridge-funding to provide shelter and other services for battered women and their children. Funds are also included to staff the new Sexual Harassment Task Force, whose role will include monitoring sexual harassment complaints made by City workers.

PUBLIC WORKS, TRANSPORTATION AND COMMERCE GROUP

MUNICIPAL RAILWAY

The FY 95-96 budget for Muni is $281 million, which is an increase of $8 million over its initial FY 94-95 budget of $273 million. I have increased funds to this

Department in these austere times - all without raising fares - because I know how much residents value and depend on the municipal transit system. I fully expect Muni to respond with improved service.

Muni has outfitted 10 buses with surveillance camera systems on the 14-Mission line, to combat the above average occurrence of crime and graffiti. My budget adds another 30 cameras to the fleet. Along with an increase in the number of sworn police officers riding Muni each day, the surveillance camera systems should have a significant positive impact on crime and graffiti.

Muni's new "F" line is scheduled to begin service in early October 1995 on Market Street from the Transbay Terminal to Castro Street. The F-Market replaces the 8-Market trolley bus line and will run seven days a week, approximately every 10 minutes from 6:30 a.m. to 12:30 a.m. Service will be provided on rehabilitated, vintage streetcars, representing US cities that used to run the cars, as well as cars from Russia and Japan.

In FY 94-95, Muni received the first prototype of the next generation of Light Rail Vehicles (LRV's). After extensive testing of the prototype vehicle, production of fifty-two Breda LRV's will begin. The Breda LRV's represent state of the art in light rail design. The new silver, gray and red cars have four side doors for faster loading, wider aisles, and better heating and cooling systems. Improved access for disabled passengers and easier maintenance are also included in the new design. Muni anticipates that it will eventually replace the entire fleet of its existing Boeing cars with the new Breda car.

In FY 95-96, work will continue on the $200 million Muni Metro Turnback project, the largest capital project being undertaken by Muni. The first bore of the project's two tunnels was successfully completed this fiscal year and the second will follow in FY 95-96. The project will improve MUNI operations by increasing service capacity in the Metro tunnel from 20 to 30 trains per hour and will allow extension of service to the growing South Embarcadero area.

DEPARTMENT OF PARKING AND TRAFFIC

Although the annual number of citations issued by DPT has decreased by 400,000 over the last four years, the Department has been able to increase revenue collections, due in part to better collection efforts and more efficient ticket processing.

The Department expects to continue this trend in FY 95-96 with the implementation of hand-held ticket writers and more vigorous pursuit of tickets issued to out-of-state motorists. Hand-held ticket writers, which are expected to be on-line by mid year, will significantly reduce ticket writing errors and make identifying scofflaws easier. This should increase revenue collection by over $1 million.

We have all grown frustrated with motorists who negligently double park in the street, creating not only an inconvenience but a hazard. I am directing DPT and the Police Department to step up enforcement of our City's double parking laws in the coming fiscal year.

AIRPORT

Our Airport has commenced its $2.4 billion Master Plan Program. Construction is under way for a new employee parking structure, a new outdoor aircraft parking facility and for temporary rental car facilities. Design work is proceeding on the new International Terminal, Ground Transportation Center, Airport Light Rail System, elevated roadways and new cargo buildings.

The Master Plan is a major economic stimulus for the Bay Area, providing thousands of new jobs. Some 3,900 construction workers will be employed at the Airport in FY 95-96. The Airport is also following up on the voters' mandate to bring BART to the San Francisco International Airport.

The Airport is able to undertake these projects because it is among the financially strongest of all airports in the nation. The Airport operates as a self-sufficient business enterprise, requiring no tax-payer support.

PORT

In FY 94/95 the Port Commission adopted a draft Waterfront Land Use Plan and commenced the Environmental review process. This plan reserves two-thirds of the waterfront for maritime activity, yet provides for reasonable development to yield revenues for public access, maintenance and improvements. Other planning and operational efforts include:

- The Port has held a series of meetings with the fishing industry. As a result, the Port has embarked on a series of eleven projects to provide a more hospitable environment for the fishing industry.

- $2.1 million in improvements are planned for the Cruise Terminal, located at Pier 35. Cruise calls increased 27%, from 37 in FY 1993-94 to 47 in FY 1994-95, including the home porting of two additional cruise ships, the Crystal Symphony and the Royal Odyssey.

- The Port will upgrade drydocks and equipment for the Ship Repair industry by contributing $250,000 in Port funds, combined with $1.75 million in grants.

- The Port continues to negotiate significantly more new leases than completed in previous years. The Port will complete 173 leases in 1994 compared to 62 in 1993.

Because of market forces and geographic and demographic constraints, the Port has had to shift market focus with regard to cargo.

CULTURE AND RECREATION GROUP

ART COMMISSION

The Art Commission Gallery will re-open at its new location at 401 Van Ness Avenue in FY 95-96. I am strengthening graffiti removal and conservation programs, to protect the City's art collection. Additionally, FY 95-96 will see the second year of the WritersCorps program, which offers young people the opportunity to participate in creative writing programs to widen knowledge, skills, cross-cultural understanding, and communication through the arts.

PUBLIC LIBRARY

My unbreakable commitment to our library system will this year bring the libraries more books, longer hours and greater access to new technology.

FY 95-96 will mark the opening of the 377,000-square-foot, new Main Library on Larkin Street. The state-of-the-art facility is twice as big and has five times as much seating as its predecessor. It will become the centerpiece of our library system.

System wide, the City will spend $4.5 million on new materials - an increase of more than 300 percent over FY 91-92. This money will be used to purchase books, magazines, videos and other library materials. It will double the number of periodicals and ensure that the most up-to-date information on any topic is available to the public.

My budget, in fact, surpasses the Charter guidelines on library services. Together, the libraries will provide 1,172 hours of library service weekly, which is 14 percent more than the 1,028 the Charter requires. The Library will also significantly expand the availability of new technology, such as multimedia and on-line databases, computerized catalogs, and Internet access. Our libraries will be fully staffed in the coming fiscal year, and a new "Teen Specialist" position has been created. The position will be dedicated to designing programs and buying materials specifically for our youth.

FINE ARTS MUSEUMS

The California Palace of the Legion of Honor will reopen its doors in November 1995 with the successful completion of the $35.5 million joint public/private project of seismic retrofitting and remodeling begun in March 1992. In the coming year the Fine Arts Museums will finalize plans for a replacement of the de Young Museum, incorporating both a bond program and private fund-raising.

ASIAN ART MUSEUM

In November 1994 the voters passed a bond proposal for $41.7 million to retrofit the old Main Library building at Civic Center for use by the Asian Art Museum. In FY 95-96 the Asian Art Museum will implement a long range plan as the framework to guide our steps on this important renovation project.

RECREATION AND PARK

Responding to a coalition of interests, I have included the Parks and Recreation Improvement District for Enhancements - P.R.I.D.E. - in the FY 95-96 budget. This new plan will ensure that our parks are adequately funded well into the future. The special assessment district will create a secure base of funding for the maintenance and enhancement of San Francisco parks, playgrounds and recreation centers. Specifically, it would:

- Provide a guaranteed level of funding for park maintenance

- Increase tree planting in City parks
- Improve restroom maintenance and litter control in City parks
- Remove graffiti and maintain equipment, such as park benches
- Increase the number of litter receptacles in parks
- Increase park security
- Improve maintenance of City athletic fields, recreation centers and playgrounds.

P.R.I.D.E. will raise approximately $15 million annually in new revenues, financed through a special assessment on property.

GENERAL ADMINISTRATION GROUP

MAYOR'S OFFICE

As part of my commitment to maintain and increase the City's job base by retaining and attracting new businesses, the Mayor's Office budget reflects the reallocation of funds to provide a dedicated position to coordinate the City's economic development activities and to work with the *Marketing San Francisco Partnership*. This public/private participation will enhance our current efforts to retain and attract businesses through aggressive marketing and promotions.

As required by Proposition Q, I have included $900,000 in the budget to provide direct funds to neighborhoods for crime prevention. It will be coordinated by my Criminal Justice Council.

PLANNING

The Planning Department and Planning Commission will continue to guide long-term land use, encouraging economic development and job promotion. Specifically, the Department in FY 95-96 will focus its efforts on planning for future use of Hunters Point, Treasure Island and the Transbay area, along with improvements to the freeway transportation system. The Department will continue to support the "One-Stop" permit process and other efficiencies in permit processing.

ASSESSOR

My staff has worked with this office to focus its resources on automation of its inefficient data management system to improve the efficiency and productivity of staff, for example through training and adding computers. In FY 95-96, the department will continue enhancements of its mainframe database systems, develop a computerized system to re-value properties, improve the existing permit tracking system and improve the coordination between the Real Property and Personal Property divisions on leasehold improvement assessments.

TREASURER-TAX COLLECTOR

The Department will step up its aggressive pursuit of outstanding unpaid taxes, especially those businesses that have failed to register with the City. The Management Audit of the Tax Collector's office by the Board of Supervisors' Budget Analyst estimated that $30 million are lost in uncollected taxes. All parties involved, including the Budget Analyst's office, agree that an additional $2-3 million can realistically be realized for FY 1995-96. These additional revenues were already assumed in my budget. The stated $30 million revenue may be realized over the next several years, not in any one year.

This budget supports the establishment of a central taxpayer assistance center, and continues the restructuring efforts to allow for more effective cost recovery system. The Department will be fully staffed to generate additional revenues through aggressive auditing and collections.

CONTROLLER

My budget supports the entrepreneurial development of City services. The City Controller and Purchaser are putting the final touches on a new system to provide on-line access to financial, purchasing and budgeting processes. Beginning in July 1995, major City departments should be able to enter purchasing information on computer screens in their offices and have purchasing and accounting approvals performed on-line. This will minimize the need to transfer paper documents from office to office. Managers will have on-line reporting of budget vs. actual comparisons which they do not currently have. Ultimately, the goal is to give the public, City vendors and Departments on-line access to such information as budget reports and contracts, invoice and payment status.

HUMAN RESOURCES

FY 95-96 marks the first year the Department of Human Resources (DHR) will operate as a fully integrated department. Voters created the DHR in November 1993 by approving Proposition L, a Charter amendment that consolidated four departments into a single agency. With the transfer of the Workers

Compensation program in January 1995, this consolidation was complete. My proposed budget reflects this realignment of services, and a new organizational structure that will make the Department more effective in responding to the City's human resource needs.

In FY 95-96, the Department will focus on its Employee Relations and Workers Compensation divisions. In particular, the Employee Relations Division will fully implement Proposition F, which institutes collective bargaining with City employees. Proposition F significantly improves the City's ability to manage its labor costs. Funds have been included to begin the first of a three-year plan to update the City's antiquated personnel management information system.

DEPARTMENT OF BUILDING INSPECTION

My budget fully implements the mandates of Proposition G, passed by the voters in November 1994. Proposition G separates the building inspection responsibilities from the Department of Public Works and creates a new Department of Building Inspection with its own Commission.

REDEVELOPMENT

Redevelopment is a key component to revitalizing some of our neighborhoods, and I am pleased to report that I have funded projects that will go far in this respect.

The base conversion efforts for Hunters Point Shipyard and Treasure Island will both begin in FY 95-96. The planning and environmental elements for the future Transbay Terminal will also start, thus providing a vision for this critical project that will extend well into the next century. The planned terminal will create a new "downtown" neighborhood with a full range of commercial and residential development.

The South Bayshore survey area involves neighborhood revitalization on an even larger scale. It will improve the existing neighborhood and increase use of commercial and industrial areas, thus creating more jobs and improving the City's economic strength.

The Lower Fillmore revitalization effort will turn around a once-vibrant commercial district by shoring up existing land uses and attracting new commercial ventures to the area.

In Rincon Point South Beach, we have begun construction on a park along the waterfront that will be completed in FY 95-96. Work is just beginning on the Mid-Embarcadero Open Space project. It will develop the open space at the base of Market Street, along with two parcels now available because of the removal of the Embarcadero Freeway.

Finally, more than $20 million will be provided for a variety of affordable housing programs, including Housing Opportunities for People with AIDS.

Program/Performance Budgeting

In June of 1994, San Francisco voters approved Proposition G, the Mission Driven Budgeting Amendment, which is intended to improve San Francisco's budgeting process. This process is quite different than the line-item "incremental" process the City has used for decades. It requires that each department focus on the product or service it provides - the outcome - rather than on the resources it receives - the input - to provide them. The outcome is then measured in tangible ways and is used to evaluate the effectiveness of the program.

Mission Driven Budgeting is an extension of the Program/Performance Budgeting format I have directed departments to use in FY 1994-95.

The Mission Driven Budget Amendment requires the Mayor to prioritize city programs in order of importance. Since I have had to make hard choices in balancing four budgets with combined deficits of almost $750 million, there are today few if any "non-essential" programs remaining. I believe that all programs the City currently provides are important. However, I believe City residents would agree with the list as I have prioritized our services below:

- Public Safety
- Health and Human Services
- Economic Development Activities
- City Infrastructure/Public Transportation
- Recreation and Cultural Activities
- General City Administrative Services

Many of these programs are intricately related; without one program, another one may not be as successful or be able to accomplish its goals. Therefore this "prioritization" primarily reflects my budget priorities for the City, and also the interests of the taxpayers of this City.

CONCLUSION

As every year, this budget has been produced collaboratively by hundreds of people throughout City departments, working for thousands of hours to put this detailed document together. The final plan represents my best effort to fund services which are the highest priorities of San Francisco residents, and to push for progress in all our City's endeavors.

Residents have been demanding the bold and innovative changes we are now making, and.they have three years of progress to judge. I pledge to work with the Board of Supervisors in following a consistent and steadfast course of common work in supporting our constituents' hopes and needs.

In working together, we can take pride in our accomplishments in response to their demands. We are making San Francisco a safer City. We have come far in making our streets, our buses and our neighborhoods clean and friendly. We have supported the vitality of our economy and jobs base. Many have noted that success has many parents, while defeat is an orphan. Today, all of us have the right to be proud of this great City's successes in restoring fiscal health.

Perhaps we can also take heart from the following fact: Three years ago, if I had predicted that San Francisco would have a budget surplus while providing increased services, the cynics would have laughed. Had I predicted that our City would be able to erase over $746 million - almost three-quarters of a billion dollars - in projected deficits, the City's critics would have derided such pie-in-the-sky dreaming. And had anyone predicted that we would be able to accomplish such deeds calmly in the midst of never-ending State and Federal budget crises, surely such a prediction would have been branded as unbelievable.

Instead, we share a quiet confidence about our City's future path. In spite of the fact that Sacramento took $144 million from San Francisco taxpayers to balance last year's budget, we were able to turn our surplus into an effective investment in our City. Our residents rest secure in the knowledge that their Mayor and Board of Supervisors have held firm in our commitment to provide an honest and fair accounting of how their money is spent.

I am happy to present you with a budget that is not a "political" budget, not a "rosy-scenario" fiction, but an honest plan to do government's part in meeting the needs of San Francisco. I look forward to our work ahead.

Sincerely,

Frank M. Jordan

Frank M. Jordan
Mayor

SUMMARY CHARTS
&
TABLES

SUMMARY GRAPHS AND TABLES

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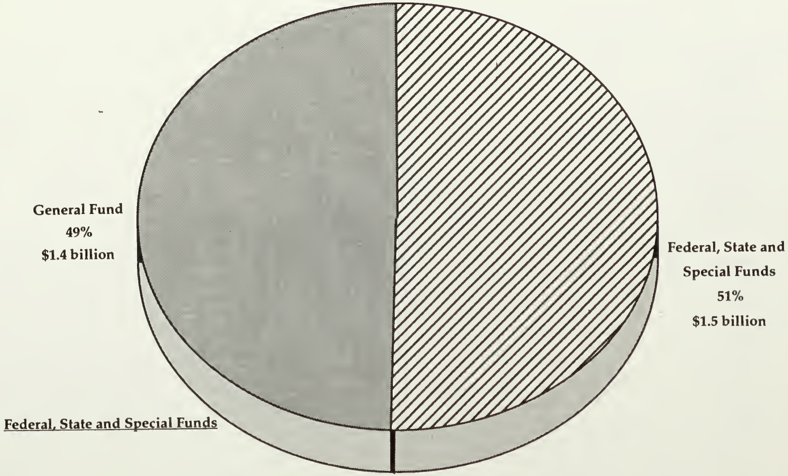
FY 1995-96 San Francisco's total budget in 1995-96 is $2.9 billion. The General Fund is $1.4 billion, or 49% of the Total Budget.



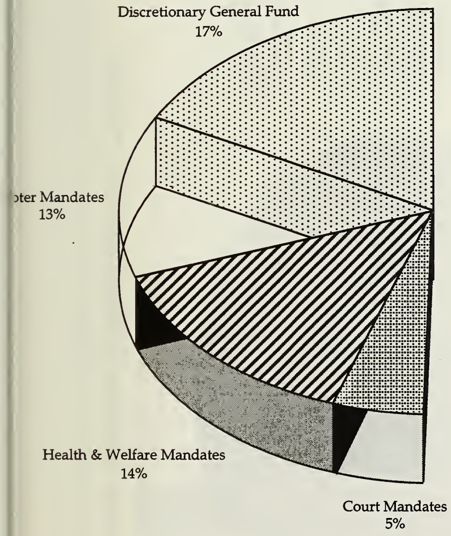
- Federal and State laws restrict the use of these funds.
- Federal and State budget cuts shift costs to the General Fund
- Special Funds include:

* Port
* Airport
* Sewers
* Water/Hetch Hetchy
* Hospital Fees
* Children's/Library Funds

Source: Mayor's Office of Management and Budget

FY 1995-96

$940 million from the General Fund or 32% of the Total Budget is spent on costs mandated by voters, courts, and the Federal and State Governments



Voter Mandates:
- Children's Baseline
- Funding for the Municipal Railway
- Library Funding
- Police Staffing
- Public Safety Sales Tax

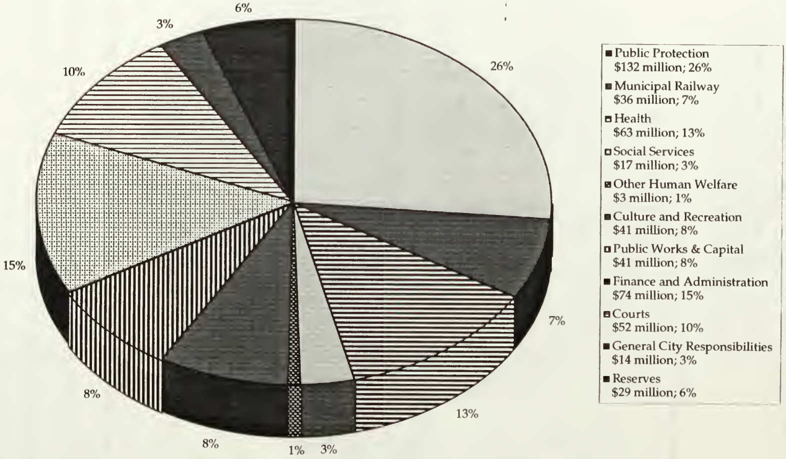
Court Mandates:
- Fire Hiring/Promotions
- Jail Overcrowding; Staffing and Medical Services

Health and Welfare Mandates:
- Welfare Payments and Foster Care
- Required Match for State/Federal Funds for Health, Mental Health and AIDS

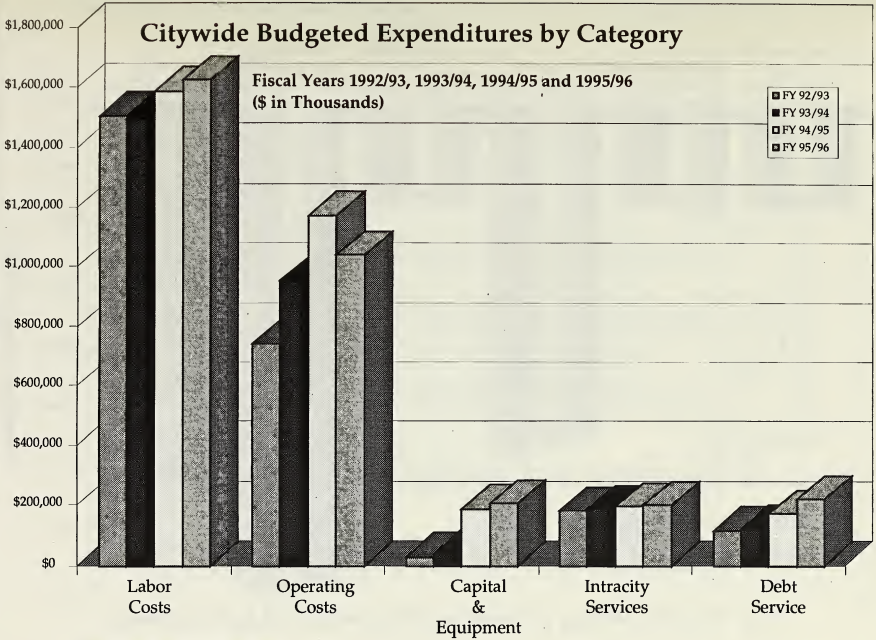
- $378 million from the General Fund, or 13% of the total budget, is spent to comply with voter-approved mandates.
- $425 million from the General Fund, or 13% of the total budget, is spent for health and welfare costs required by state
- $137 million from the General Fund, or 5% of the total budget, is spent to comply with court orders.

Source: Mayor's Office of Management and Budget

FY 1995-96 The allocation of the $503 million discretionary General Fund



Source: Mayor's Office of Management and Budget

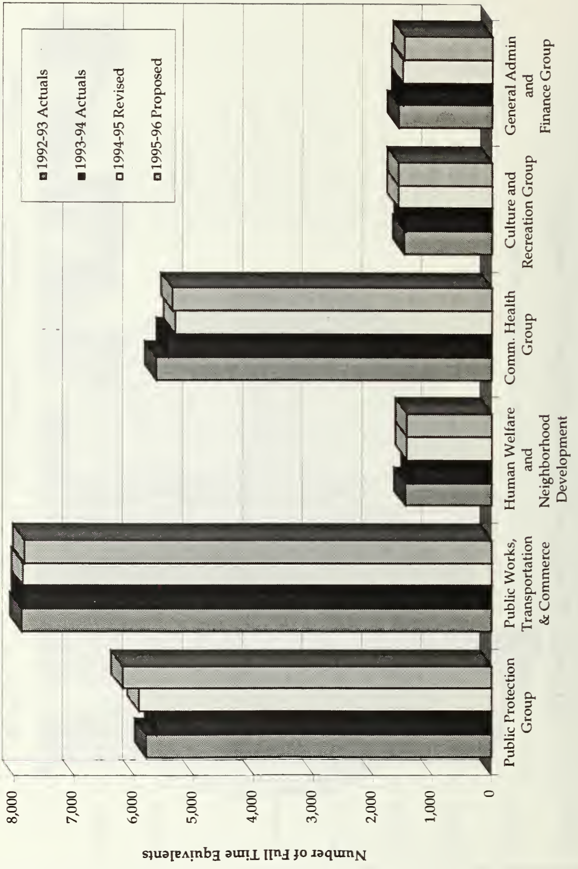


Citywide Budgeted Expenditures by Category

Fiscal Years 1992/93, 1993/94, 1994/95 and 1995/96
($ in Thousands)

Source: Controller's 7100 Report

Number of Full Time Equivalents by Major Service Area



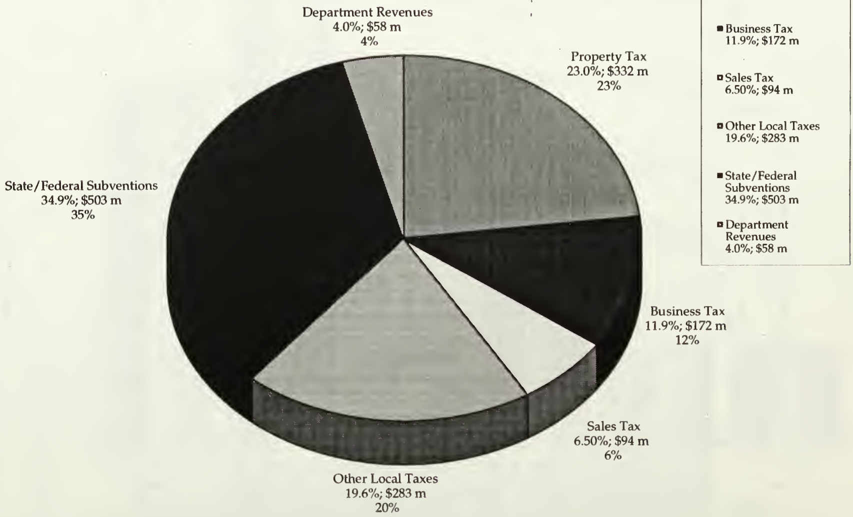
Source: Mayor's Office of Management and Budget

GENERAL FUND RESOURCES
(In Thousands)

	FY93-94	FY94-95 Budget		FY95-96	Change
	Actual	Original	Revised	Proposed	from revised
GENERAL LOCAL REVENUES					
Property taxes	$331,240	$340,687	$340,687	$332,227	($8,460)
Business taxes	164,344	161,610	164,915	171,517	6,602
Sales tax	84,711	86,005	87,252	93,736	6,484
Motor vehicle in lieu	59,781	60,406	60,406	65,122	4,716
Hotel room tax	28,054	30,588	30,588	36,078	5,490
Utility users tax	46,577	51,032	51,032	50,610	(422)
Traffic fines	45,531	47,707	47,707	53,079	5,372
Parking tax	26,089	12,650	12,650	12,435	(215)
Garage and other space rental	8,153	5,094	5,094	6,044	950
Parking meter collections	13,257	13,728	13,728	14,028	300
Interest earnings	28,932	7,738	16,734	15,230	(1,504)
Real property transfer tax	15,857	18,956	18,956	20,433	1,477
Franchise tax	7,149	7,235	7,235	7,539	304
Other revenues	5,006	6,300	6,300	2,467	(3,833)
Total local revenues	**$864,681**	**$849,736**	**$863,284**	**$880,545**	**$17,261**
FEDERAL AND STATE FUNDING					
Social services	$184,598	$195,710	$195,710	$196,210	$500
Health and welfare realignment	131,371	133,957	133,957	136,301	2,344
Health/mental health	60,779	64,256	65,084	82,199	17,115
Public safety sales tax	42,575	42,840	42,840	47,524	4,684
Trial court funding	15,458	15,415	15,415	16,920	1,505
Child Support Incentives	9,614	10,942	10,942	11,469	527
Other	11,852	15,070	15,071	12,638	(2,433)
Total federal and state	**$456,247**	**$478,190**	**$479,019**	**$503,261**	**$24,242**
DEPARTMENTAL REVENUES					
Licenses, fines & penalties	$5,728	$6,017	$6,026	$6,224	$198
Recreation charges	19,743	18,134	18,134	17,712	(422)
Recovery of gen. gov't costs	7,938	7,885	7,885	7,984	99
Other service charges	24,795	26,869	26,993	26,478	(515)
Total departmental revenues	**$58,204**	**$58,905**	**$59,038**	**$58,398**	**($640)**
TOTAL REVENUES	**$1,379,132**	**$1,386,831**	**$1,401,341**	**$1,442,204**	**$40,863**
TRANSFERS INTO GENERAL FUND:					
Hotel Tax		$10,539	$10,539	$8,436	($2,103)
Airport		12,600	12,600	12,700	100
Hetch Hetchy		25,462	25,462	30,165	4,703
PRIDE		0	0	9,000	9,000
Other transfers		65,242	65,242	53,234	(12,008)
Total Transfers In:		**$113,843**	**$113,843**	**$113,535**	**($308)**
TOTAL GENERAL FUND RESOURCES		**$1,500,674**	**$1,515,184**	**$1,555,739**	**$40,555**

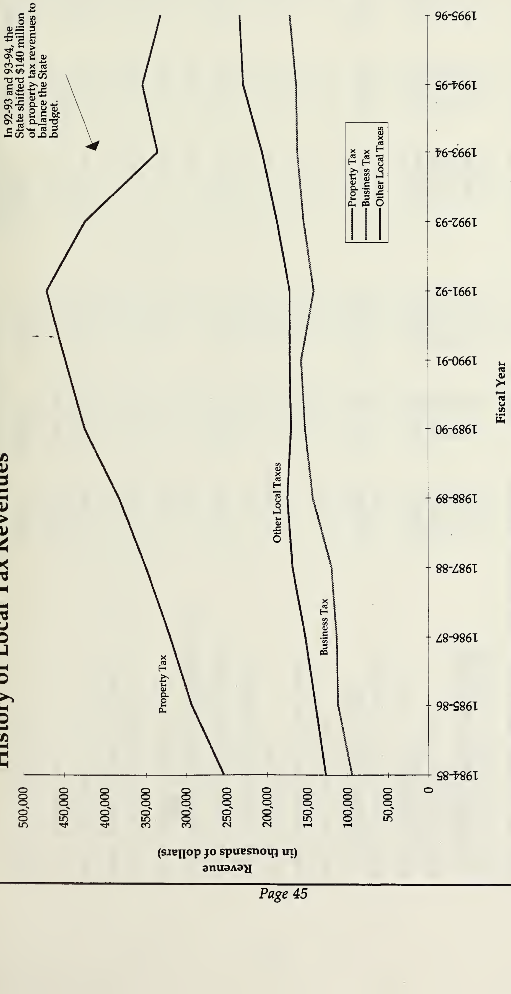
Office of the Controller 5/31/95

General Fund Revenues by Major Source for FY 1995-96
Total General Fund Revenues = $1.44 Billion



Source: Mayor's Office of Management and Budget

History of Local Tax Revenues



Source: Mayor's Office of Management and Budget

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:BPREP REPORT :7100                           CITY & COUNTY OF SAN FRANCISCO                                      PAGE:  1
                                                  FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME:    2:46PM
                                            CITYWIDE NET BUDGETED REVENUES BY SOURCE
                                                      (IN THOUSANDS)

                                            F/Y 1993-94    FISCAL YEAR 1994-95         ******** FISCAL YEAR 1995-96 ********
                                                                                       DEPARTMENTAL   MAYORS       MAYORS
CATEGORY   REVENUE SOURCE                        ACTUAL     ORIGINAL      REVISED         REQUEST  RECOMMENDED STANDARDIZED
-----------------------------------------------------------------------------------------------------------------------------


   60 STATE & FEDERAL SUBVENTIONS               615,292      610,313      607,643         628,868      637,182      637,182

   61 LOCAL TAXES                               907,000      904,658      909,210         931,451      917,445      917,445

   92 OTHER REVENUES                          1,288,769    1,242,841    1,641,144       1,268,490    1,305,196    1,305,196


    G R A N D   T O T A L S                   2,811,061    2,757,812    3,157,997       2,828,809    2,859,823    2,859,823
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CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 2:49PM

CITYWIDE NET BUDGETED REVENUES BY FUNDS
(IN THOUSANDS)

CATEGORY	MAJOR FUND	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL	FISCAL YEAR 1994-95 REVISED	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
01000	GENERAL FUND	1,374,387	1,385,329	1,401,135	1,426,556	1,442,203	1,442,203
02001	HOTEL TAX	65,853	61,176	61,176	61,176	53,757	53,757
02002	ANIMAL CONTROL & WELFARE	192	212	220	212	212	212
02025	25 VAN NESS BUILDING	1,861	2,007	2,007	1,989	1,989	1,989
02071	PARKING REVENUE FUND	2,487	2,264	2,264	2,211	2,061	2,061
02465	SHERIFFS SPECIAL MAINTENANCE FUND	474	153	153	216	216	216
02900	OTHER SPECIAL REVENUE FUNDS	143,681	152,913	118,457	136,212	132,824	132,824
03000	FEDERAL GRANT FUND GROUP	767	211	-5,243	211	211	211
05000	BOND FUND GROUP	384	346	153,329	160	25,447	25,447
06000	CAPITAL PROJECT FUND GROUP	0	3,512	3,512	3,848	3,865	3,865
07000	DEBT SERVICE FUND	71,049	69,747	69,747	69,747	71,147	71,147
08000	INTERNAL SERVICE FUNDS	654	0	796	0	0	0
21000	EXPENDABLE TRUST FUND GROUP	346	210	210	210	210	210
24000	PENSION TRUST FUND GROUP	146,489	6,893	212,961	7,218	7,218	7,218
30000	AIRPORT FUND GROUP	206,023	202,103	191,227	211,903	211,903	211,903
31000	MUNICIPAL RAILWAY FUND GROUP	169,060	177,315	177,049	177,722	177,345	177,345
32000	WATER DEPARTMENT FUND GROUP	105,341	121,408	121,408	122,579	122,579	122,579
33000	HETCH HETCHY FUND GROUP	78,118	79,000	79,000	77,295	77,295	77,295
34000	SAN FRANCISCO HARBOR FUND GROUP	33,334	34,218	34,218	32,593	32,593	32,593
35000	CLEAN WATER FUND GROUP	121,602	134,878	209,272	170,266	170,266	170,266
36000	HOSPITAL FUND GROUP	195,578	221,205	222,388	217,467	217,467	217,467
37000	LAGUNA HONDA FUND GROUP	93,391	102,697	102,697	109,009	109,009	109,009
GRAND TOTALS		2,811,071	2,757,798	3,157,983	2,828,798	2,859,814	2,859,814

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 2:59PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND
(EXCLUDE FM / CIP)

DEPARTMENT	F/Y 1993-94 ACTUAL	*** FISCAL YEAR 1994-95 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1995-96 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
FUND GROUP/FUND 01000 GENERAL FUND						
01 BOARD OF SUPERVISORS	5,212,646	5,216,253	5,216,253	5,827,267	5,370,089	5,459,949
02 ASSESSOR	5,940,303	5,893,468	6,100,945	6,436,202	6,201,159	6,406,640
03 CITY ATTORNEY	7,806,073	5,673,775	8,233,516	6,329,399	5,496,358	5,678,242
04 DISTRICT ATTORNEY	25,657,406	24,786,917	26,588,258	27,292,357	26,398,082	26,876,592
05 PUBLIC DEFENDER	8,956,510	8,619,338	9,083,492	9,342,730	9,039,484	9,101,348
06 SHERIFF	54,529,531	51,051,495	52,394,043	58,185,377	55,400,443	55,412,667
07 COUNTY EDUCATION OFFICE	1,719,138	1,718,722	1,718,722	1,718,722	1,718,722	1,718,722
08 TREASURER-TAX COLLECTOR	9,639,511	10,732,026	11,007,251	11,862,345	11,503,053	11,751,336
09 CONTROLLER	13,997,869	13,305,902	14,926,261	13,481,124	13,180,173	13,481,124
11 TRIAL COURTS	44,630,733	46,462,062	52,183,172	51,414,442	50,761,194	51,414,442
12 JUVENILE COURT	18,879,046	20,067,094	20,112,782	21,411,489	20,735,611	21,110,240
13 ADULT PROBATION	7,180,525	6,840,993	6,924,807	7,655,181	7,257,235	7,400,563
18 ETHICS COMMISSION	0	161,838	161,838	402,204	257,178	263,692
25 MAYOR	4,877,449	4,841,526	4,990,905	5,030,351	4,769,423	4,841,450
28 ART COMMISSION	1,284,792	1,199,927	1,199,927	1,225,540	1,218,476	1,225,540
29 CITY PLANNING	4,874,372	4,708,921	4,758,921	4,747,552	4,563,185	4,747,552
30 CIVIL SERVICE	6,580	406,356	406,356	834,744	461,827	474,974
31 FIRE DEPARTMENT	122,124,739	129,912,150	130,863,565	130,250,738	131,314,918	129,321,327
33 HUMAN RESOURCES	12,111,480	12,165,621	12,587,504	12,775,742	12,282,870	12,510,623
34 HUMAN RIGHTS COMMISSION	1,156,583	1,075,905	1,585,905	1,086,689	1,051,453	1,076,060
36 PARKING & TRAFFIC COMMISSION	17,920,166	19,903,416	19,913,416	22,934,407	21,858,820	22,425,786
37 PERMIT APPEALS	238,307	264,432	264,432	271,259	260,718	265,472
38 POLICE	171,987,321	192,243,385	194,341,693	215,912,755	214,966,275	214,503,682
41 PUBLIC LIBRARY	20,583,163	17,101,226	21,067,166	19,566,165	19,024,876	19,566,165
42 RECREATION AND PARK COMMISSION	46,100,669	45,392,279	45,479,157	45,539,918	43,694,834	44,480,789
45 SOCIAL SERVICES	299,163,141	315,039,503	315,239,606	313,729,982	310,732,365	313,283,832
48 COMMISSION ON THE STATUS OF WOMEN	1,180,077	1,183,975	1,185,835	1,289,155	1,245,038	1,253,392
49 PUC LIGHT HEAT AND POWER	4,453,380	4,743,369	5,289,761	4,807,001	4,825,402	4,825,402
60 ACADEMY OF SCIENCES	1,503,054	1,483,252	1,483,252	1,483,344	1,482,960	1,483,258
61 FINE ARTS MUSEUMS	3,241,572	3,253,338	3,253,338	4,126,162	4,039,958	4,126,162
62 ASIAN ART MUSEUM	1,276,131	1,269,888	1,269,888	1,330,892	1,289,829	1,313,602
63 LAW LIBRARY	208,686	236,418	236,418	291,496	243,135	243,020
70 CHIEF ADMINISTRATIVE OFFICER	670,618	559,755	1,025,950	454,850	431,293	444,519
71 REAL ESTATE	196,866	198,993	275,192	245,605	244,696	244,696
72 COUNTY AGRICULTURE-WEIGHTS & MEASU	711,203	773,294	773,294	815,489	796,455	813,928
74 MEDICAL EXAMINER/ CORONER	2,944,562	2,817,697	2,826,705	2,917,014	2,796,800	2,863,458
75 ELECTRICITY	3,728,414	3,707,391	3,707,391	3,934,443	3,364,015	3,453,987
76 ANIMAL CARE AND CONTROL	1,710,208	1,885,279	1,944,534	2,058,960	2,010,227	2,022,937
78 RECORDER	1,130,466	1,314,799	1,314,799	1,390,254	1,291,332	1,332,154
79 PUBLIC ADMINISTRATOR GUARDIAN	2,245,522	2,407,592	2,407,592	2,583,333	2,447,996	2,514,774
80 REGISTRAR	2,832,633	1,975,818	2,032,161	3,681,052	3,672,478	3,681,052
83 COMMUNITY HEALTH SERVICES	124,343,782	137,024,364	138,633,946	126,433,464	125,237,768	126,363,950
87 COMMUNITY MENTAL HEALTH	116,372,748	126,673,544	132,375,935	147,390,179	147,412,265	147,439,277

FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 2:59PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND
(EXCLUDE FM / CIP)

DEPARTMENT	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
90 PUBLIC WORKS	8,253,363	8,514,111	8,546,159	8,585,702	8,759,584	8,898,406
91 PURCHASER	1,994,600	2,064,742	2,109,722	2,192,423	2,003,079	2,118,677
97 GENERAL CITY RESPONSIBILITY	27,559,667	29,441,966	33,187,189	28,396,899	28,019,195	28,021,281
99 GENERAL FUND UNALLOCATED	1,628,899	0	18,903,677	0	0	0
T O T A L: FUND GROUP/FUND 01000	1,214,764,504	1,276,314,115	1,330,132,631	1,339,672,398	1,321,132,326	1,328,256,741
FUND GROUP/FUND 02001 HOTEL TAX						
08 TREASURER-TAX COLLECTOR	95,145	99,077	99,077	103,664	99,975	103,664
28 ART COMMISSION	406,806	1,070,580	1,164,995	1,419,755	1,376,583	1,376,460
70 CHIEF ADMINISTRATIVE OFFICER	9,554,289	9,293,290	11,671,712	10,613,014	10,094,802	10,100,158
T O T A L: FUND GROUP/FUND 02001	10,056,240	10,462,947	12,935,784	12,136,433	11,571,360	11,580,282
FUND GROUP/FUND 02002 ANIMAL CONTROL & WELFARE						
76 ANIMAL CARE AND CONTROL	36,984	31,329	53,645	0	0	0
T O T A L: FUND GROUP/FUND 02002	36,984	31,329	53,645	0	0	0
FUND GROUP/FUND 02025 25 VAN NESS BUILDING						
71 REAL ESTATE	1,906,458	2,006,733	2,006,733	1,988,575	1,988,575	1,988,575
T O T A L: FUND GROUP/FUND 02025	1,906,458	2,006,733	2,006,733	1,988,575	1,988,575	1,988,575
FUND GROUP/FUND 02071 PARKING REVENUE FUND						
36 PARKING & TRAFFIC COMMISSION	6,466,566	7,221,801	7,314,702	9,555,119	9,458,069	9,515,324
T O T A L: FUND GROUP/FUND 02071	6,466,566	7,221,801	7,314,702	9,555,119	9,458,069	9,515,324
FUND GROUP/FUND 02900 OTHER SPECIAL REVENUE FUNDS						
01 BOARD OF SUPERVISORS	162,525	150,000	234,000	150,000	150,000	150,000
04 DISTRICT ATTORNEY	6	0	107,284	0	0	0
06 SHERIFF	696,358	75,723	666,055	161,853	160,915	161,853
11 TRIAL COURTS	2,947,434	480,032	5,925,859	407,348	407,439	407,348
19 BUILDING INSPECTION COMMISSION	17,623,869	16,877,868	16,630,204	19,262,865	18,705,933	19,121,302

RUN DATE: 26-MAY-1995 TIME: 2:59PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND
(EXCLUDE FM / CIP)

	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
DEPARTMENT	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY	10,590,598	13,889,267	18,640,024	13,630,742	13,156,712	13,207,795
25 MAYOR	609,462	286,936	2,459,714	288,193	286,746	288,193
26 COMMISSION ON AGING	11,657,503	11,661,006	12,134,553	11,354,119	11,316,784	11,354,119
28 ART COMMISSION	755,995	341,981	1,581,916	321,189	317,769	321,189
29 CITY PLANNING	479,177	0	523,638	0	0	0
36 PARKING & TRAFFIC COMMISSION	5,906,975	5,980,531	5,955,530	6,645,264	6,389,007	6,540,870
38 POLICE	3,237,881	1,419,625	2,450,374	3,691,111	3,691,111	3,691,111
41 PUBLIC LIBRARY	0	0	7,891,630	13,133,563	12,902,442	13,133,564
42 RECREATION AND PARK COMMISSION	10,276,677	10,749,733	10,781,531	10,311,084	10,989,187	10,398,473
46 WAR MEMORIAL	5,338,169	5,799,206	5,968,942	5,785,154	5,665,078	5,777,123
48 COMMISSION ON THE STATUS OF WOMEN	138,461	139,000	139,000	151,800	151,800	151,800
61 FINE ARTS MUSEUMS	951,467	142,695	651,146	136,922	131,922	136,922
62 ASIAN ART MUSEUM	349,065	0	291,898	0	0	0
65 RENT ARBITRATION BOARD	1,472,774	1,649,141	1,662,933	1,808,375	1,696,476	1,720,121
70 CHIEF ADMINISTRATIVE OFFICER	468,929	35,870,499	36,916,365	5,400,790	5,271,775	5,280,344
71 REAL ESTATE	138,579	1,265,028	1,330,449	1,163,570	1,163,570	1,163,570
72 COUNTY AGRICULTURE-WEIGHTS & MEASU	0	0	172	0	0	0
78 RECORDER	1,093,117	704,714	1,565,840	795,118	783,167	795,118
83 COMMUNITY HEALTH SERVICES	2,112,876	715,424	2,426,892	818,745	814,179	818,745
87 COMMUNITY MENTAL HEALTH	102,333	391,550	848,373	456,079	449,855	456,079
90 PUBLIC WORKS	20,174,110	19,869,549	21,726,833	20,974,688	20,910,268	21,226,083
93 CONVENTION FACILITIES MANAGEMENT	42,554,736	44,988,130	45,357,259	48,152,639	41,860,024	41,863,429
97 GENERAL CITY RESPONSIBILITY	0	0	3,390	0	0	0
T O T A L: FUND GROUP/FUND 02900	139,839,076	173,447,638	204,871,804	165,001,211	157,372,159	158,165,151
FUND GROUP/FUND 03000 FEDERAL GRANT FUND GROUP						
25 MAYOR	-2,109,844	211,000	4,985,917	211,000	211,000	211,000
T O T A L: FUND GROUP/FUND 03000	-2,109,844	211,000	4,985,917	211,000	211,000	211,000
FUND GROUP/FUND 05000 BOND FUND GROUP						
03 CITY ATTORNEY	41,175	0	0	0	0	0
07 COUNTY EDUCATION OFFICE	0	0	0	21,819	0	0
28 ART COMMISSION	81,807	0	0	0	0	0
36 PARKING & TRAFFIC COMMISSION	8,669	0	0	0	0	0
41 PUBLIC LIBRARY	189,035	0	0	16,422	-3,716	0
42 RECREATION AND PARK COMMISSION	501,377	174,454	174,454	151,705	143,631	161,692
70 CHIEF ADMINISTRATIVE OFFICER	273,960	0	52,635	0	0	0

RUN DATE: 26-MAY-1995 TIME: 2:59PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND
(EXCLUDE FM / CIP)

DEPARTMENT	F/Y 1993-94 ACTUAL	*** FISCAL YEAR 1994-95 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1995-96 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
T O T A L: FUND GROUP/FUND 05000	41,003,178	174,454	227,089	189,946	139,915	161,692
FUND GROUP/FUND 06000 CAPITAL PROJECT FUND GROUP						
70 CHIEF ADMINISTRATIVE OFFICER	2,339,554	3,511,774	5,908,966	3,864,510	3,833,980	3,864,510
T O T A L: FUND GROUP/FUND 06000	2,339,554	3,511,774	5,908,966	3,864,510	3,833,980	3,864,510
FUND GROUP/FUND 07000 DEBT SERVICE FUND						
70 CHIEF ADMINISTRATIVE OFFICER	69,747,466	70,584,673	70,584,673	70,584,673	71,146,673	71,146,673
T O T A L: FUND GROUP/FUND 07000	69,747,466	70,584,673	70,584,673	70,584,673	71,146,673	71,146,673
FUND GROUP/FUND 08000 INTERNAL SERVICE FUNDS						
01 BOARD OF SUPERVISORS	0	0	0	0	0	0
02 ASSESSOR	-1	0	0	0	0	0
03 CITY ATTORNEY	-1,324,748	0	-2,559,740	0	0	0
04 DISTRICT ATTORNEY	607,114	0	-103,451	44,496	-53,586	0
06 SHERIFF	-1	0	58,000	74,533	168	0
08 TREASURER-TAX COLLECTOR	-1	0	0	29,502	-18,264	0
09 CONTROLLER	-147,650	0	-1,473,766	141,178	-427,447	0
12 JUVENILE COURT	0	0	0	1,049	-1,049	0
13 ADULT PROBATION	1	0	0	0	0	0
19 BUILDING INSPECTION COMMISSION	0	0	0	0	0	0
25 MAYOR	0	0	254	8,123	-9,273	0
28 ART COMMISSION	-1	0	-37,500	2,144	-2,144	0
29 CITY PLANNING	0	0	0	-3,624	-15,263	0
31 FIRE DEPARTMENT	0	0	0	25,908	-26,015	0
33 HUMAN RESOURCES	-385	0	666,956	279,932	-80,888	0
34 HUMAN RIGHTS COMMISSION	1	0	1	139,385	-45,625	0
36 PARKING & TRAFFIC COMMISSION	8,829	0	0	-114	0	0
38 POLICE	-17,208	0	-4,088	187,766	0	0
40 PUBLIC UTILITIES COMMISSION	-1,858,544	0	360,460	257,043	-685,287	-210,381
41 PUBLIC LIBRARY	0	0	0	0	0	0
42 RECREATION AND PARK COMMISSION	-1,125,958	0	-21,999	-1,539,370	-4,120	0
45 SOCIAL SERVICES	0	0	0	-111,765	0	0
48 COMMISSION ON THE STATUS OF WOMEN	0	0	0	5,050	0	0
49 PUC LIGHT HEAT AND POWER	-441,994	0	1	18,371	-21,659	0
70 CHIEF ADMINISTRATIVE OFFICER	-718	0	1	757,156	-17,223	0
71 REAL ESTATE	-112,565	0	-1,617	27,035	-9,939	0

CITYWIDE NET BUDGETED EXPENDITURE BY FUND
(EXCLUDE FM / CIP)

DEPARTMENT	F/Y 1993-94 ACTUAL	*** FISCAL YEAR 1994-95 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1995-96 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
74 MEDICAL EXAMINER/ CORONER	0	0	0	0	0	0
75 ELECTRICITY	993,323	0	-633,698	1,485,733	-79,046	0
79 PUBLIC ADMINISTRATOR GUARDIAN	0	0	0	0	0	0
80 REGISTRAR	0	0	0	0	0	0
83 COMMUNITY HEALTH SERVICES	-4	0	2	-290	-153,405	0
87 COMMUNITY MENTAL HEALTH	300,000	0	459,053	-3,720	-17,565	0
90 PUBLIC WORKS	397	0	73,984	804,677	-921,770	0
91 PURCHASER	-1,012,618	0	-180,474	91,284	-175,239	0
T O T A L: FUND GROUP/FUND 08000	-4,132,731	0	-3,397,621	2,721,482	-2,764,639	-210,381
FUND GROUP/FUND 21000 EXPENDABLE TRUST FUND GROUP						
42 RECREATION AND PARK COMMISSION	100,453	196,755	196,755	195,148	189,856	195,148
T O T A L: FUND GROUP/FUND 21000	100,453	196,755	196,755	195,148	189,856	195,148
FUND GROUP/FUND 24000 PENSION TRUST FUND GROUP						
44 RETIREMENT SYSTEM	18,913,103	6,821,642	21,856,590	7,230,254	7,092,451	7,191,376
T O T A L: FUND GROUP/FUND 24000	18,913,103	6,821,642	21,856,590	7,230,254	7,092,451	7,191,376
FUND GROUP/FUND 30000 AIRPORT FUND GROUP						
27 AIRPORT	149,981,124	185,723,359	186,137,171	215,099,354	210,748,144	212,532,518
31 FIRE DEPARTMENT	5,848,314	6,331,095	6,331,095	6,366,164	6,462,008	6,366,164
36 PARKING & TRAFFIC COMMISSION	552	7,497	7,497	5,597	5,597	5,597
T O T A L: FUND GROUP/FUND 30000	155,829,990	192,061,951	192,475,763	221,471,115	217,215,749	218,904,279
FUND GROUP/FUND 31000 MUNICIPAL RAILWAY FUND GROUP						
25 MAYOR	260,000	0	260,000	0	0	0
35 MUNICIPAL RAILWAY	272,214,061	274,130,844	274,766,766	281,428,821	278,876,897	281,091,315
T O T A L: FUND GROUP/FUND 31000	272,474,061	274,130,844	275,026,766	281,428,821	278,876,897	281,091,315

RUN DATE: 26-MAY-1995 TIME: 2:59PM

CITYWIDE NET BUDGETED EXPENDITURE BY FUND
(EXCLUDE FM / CIP)

DEPARTMENT	F/Y 1993-94 ACTUAL	*** FISCAL YEAR 1994-95 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1995-96 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
47 WATER DEPARTMENT	58,663,754	76,242,348	64,636,538	76,952,150	75,965,957	76,707,708
TOTAL: FUND GROUP/FUND 32000	58,663,754	76,242,348	64,636,538	76,952,150	75,965,957	76,707,708
FUND GROUP/FUND 33000 HETCH HETCHY FUND GROUP						
32 HETCH HETCHY PROJECT	55,859,933	52,277,331	52,357,323	54,875,740	54,495,979	54,724,886
TOTAL: FUND GROUP/FUND 33000	55,859,933	52,277,331	52,357,323	54,875,740	54,495,979	54,724,886
FUND GROUP/FUND 34000 SAN FRANCISCO HARBOR FUND GROUP						
31 FIRE DEPARTMENT	1,200,750	1,265,685	1,314,774	1,256,497	1,274,694	1,256,497
39 PORT	31,340,816	30,692,447	30,985,412	30,207,933	29,745,091	30,053,472
TOTAL: FUND GROUP/FUND 34000	32,541,566	31,958,132	32,300,186	31,464,430	31,019,785	31,309,969
FUND GROUP/FUND 35000 CLEAN WATER FUND GROUP						
90 PUBLIC WORKS	63,064,912	129,792,401	104,994,661	137,338,797	136,741,910	137,394,455
TOTAL: FUND GROUP/FUND 35000	63,064,912	129,792,401	104,994,661	137,338,797	136,741,910	137,394,455
FUND GROUP/FUND 36000 HOSPITAL FUND GROUP						
86 SAN FRANCISCO GENERAL HOSPITAL	160,595,468	244,615,404	246,604,102	257,191,692	250,060,838	254,338,725
TOTAL: FUND GROUP/FUND 36000	160,595,468	244,615,404	246,604,102	257,191,692	250,060,838	254,338,725
FUND GROUP/FUND 37000 LAGUNA HONDA FUND GROUP						
85 LAGUNA HONDA	98,215,552	104,470,655	104,470,655	109,520,556	106,652,609	109,481,586
TOTAL: FUND GROUP/FUND 37000	98,215,552	104,470,655	104,470,655	109,520,556	106,652,609	109,481,586
GRAND TOTALS	2,396,176,243	2,656,533,927	2,730,543,662	2,783,594,050	2,732,401,449	2,756,019,014

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:16PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

	F/Y 1993-94	FISCAL YEAR 1994-95		******** FISCAL YEAR 1995-96 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
GENERAL LEDGER ACCOUNT	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
FUND GROUP/FUND 01000 GENERAL FUND						
401 REGULAR REVENUES	1,374,387	1,385,329	1,401,135	1,426,556	1,442,203	1,442,203
410 TRANSFERS IN	650,232	510,368	514,663	294,748	499,357	499,357
435 TRANSFERS OUT	-739,780	-596,770	-599,741	-319,850	-596,932	-596,932
442 CAPITAL PROJECT EXPENDITURES	0	-6,937	-5,006	-188,257	-7,774	-7,774
445 OPERATING EXPENDITURES	-1,214,765	-1,276,314	-1,330,133	-1,339,672	-1,321,132	-1,328,257
904 RESERVES (EXP)	0	-12,345	-11,469	-28,252	-18,657	-18,657
905 UNAPPROPRIATED REVENUE RESERVED	0	-8,035	-4,321	-10,000	-10,000	-10,000
906 YEAR-END SURPLUS	0	4,704	8,204	0	20,061	20,061
TOTAL: FUND GROUP/FUND 01000	70,074	0	-26,668	-164,728	7,124	0
FUND GROUP/FUND 02001 HOTEL TAX						
401 REGULAR REVENUES	65,853	61,176	61,176	61,176	53,757	53,757
410 TRANSFERS IN	0	0	0	0	1,387	1,387
435 TRANSFERS OUT	-48,302	-50,713	-50,713	-48,646	-43,563	-43,563
442 CAPITAL PROJECT EXPENDITURES	-5	0	-5	0	0	0
445 OPERATING EXPENDITURES	-10,056	-10,463	-12,936	-12,136	-11,571	-11,580
906 YEAR-END SURPLUS	0	0	1	0	0	0
TOTAL: FUND GROUP/FUND 02001	7,489	0	-2,477	393	9	0
FUND GROUP/FUND 02002 ANIMAL CONTROL & WELFARE						
401 REGULAR REVENUES	192	212	220	212	212	212
435 TRANSFERS OUT	-164	-180	-188	-212	-212	-212
445 OPERATING EXPENDITURES	-37	-31	-54	0	0	0
903 ADDITION TO SURPLUS (EXP)	0	-93	-93	0	0	0
906 YEAR-END SURPLUS	0	93	93	0	0	0
TOTAL: FUND GROUP/FUND 02002	-9	0	-22	0	0	0
FUND GROUP/FUND 02025 25 VAN NESS BUILDING						
401 REGULAR REVENUES	1,861	2,007	2,007	1,989	1,989	1,989
445 OPERATING EXPENDITURES	-1,906	-2,007	-2,007	-1,989	-1,989	-1,989
TOTAL: FUND GROUP/FUND 02025	-45	0	0	0	0	0

RUN DATE: 26-MAY-1995 TIME: 3:16PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
FUND GROUP/FUND 02071 PARKING REVENUE FUND						
401 REGULAR REVENUES	2,487	2,264	2,264	2,211	2,061	2,061
410 TRANSFERS IN	5,258	5,728	5,728	5,975	6,028	6,028
442 CAPITAL PROJECT EXPENDITURES	0	-672	-738	-1,287	-1,287	-1,287
445 OPERATING EXPENDITURES	-6,467	-7,222	-7,315	-9,555	-9,458	-9,515
903 ADDITION TO SURPLUS (EXP)	0	-963	-963	0	0	0
906 YEAR-END SURPLUS	0	865	958	0	2,713	2,713
T O T A L: FUND GROUP/FUND 02071	1,278	0	-66	-2,656	57	0
FUND GROUP/FUND 02465 SHERIFFS SPECIAL MAINTENANCE FUND						
401 REGULAR REVENUES	474	153	153	216	216	216
435 TRANSFERS OUT	0	-153	-153	-216	-216	-216
903 ADDITION TO SURPLUS (EXP)	0	-320	-320	0	0	0
906 YEAR-END SURPLUS	0	320	387	0	0	0
T O T A L: FUND GROUP/FUND 02465	474	0	67	0	0	0
FUND GROUP/FUND 02900 OTHER SPECIAL REVENUE FUNDS						
401 REGULAR REVENUES	143,681	152,913	118,457	136,212	132,824	132,824
410 TRANSFERS IN	54,575	84,742	87,183	80,194	76,951	76,951
435 TRANSFERS OUT	-33,135	-31,557	-42,892	-40,231	-35,508	-35,508
442 CAPITAL PROJECT EXPENDITURES	0	-15,968	-21,889	-70,067	-16,641	-16,641
445 OPERATING EXPENDITURES	-139,839	-173,448	-204,872	-165,001	-157,372	-158,165
903 ADDITION TO SURPLUS (EXP)	0	-52,129	-39,894	0	-7,077	-7,077
906 YEAR-END SURPLUS	0	35,446	48,159	0	7,615	7,615
T O T A L: FUND GROUP/FUND 02900	25,282	0	-55,748	-58,893	793	0
FUND GROUP/FUND 03000 FEDERAL GRANT FUND GROUP						
401 REGULAR REVENUES	767	211	-5,243	211	211	211
445 OPERATING EXPENDITURES	2,110	-211	-4,986	-211	-211	-211
T O T A L: FUND GROUP/FUND 03000	2,877	0	-10,229	0	0	0

FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:16PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
FUND GROUP/FUND 05000 BOND FUND GROUP						
401 REGULAR REVENUES	384	346	153,329	160	25,447	25,447
410 TRANSFERS IN	119	0	9,541	0	0	0
435 TRANSFERS OUT	0	0	-6,590	0	0	0
442 CAPITAL PROJECT EXPENDITURES	0	-172	-1,099	-27,850	-27,850	-27,850
445 OPERATING EXPENDITURES	-41,003	-174	-227	-190	-140	-162
906 YEAR-END SURPLUS	0	0	0	0	2,565	2,565
TOTAL: FUND GROUP/FUND 05000	-40,501	0	154,954	-27,880	22	0
FUND GROUP/FUND 06000 CAPITAL PROJECT FUND GROUP						
401 REGULAR REVENUES	0	3,512	3,512	3,848	3,865	3,865
410 TRANSFERS IN	2,848	0	0	0	0	0
445 OPERATING EXPENDITURES	-2,340	-3,512	-5,909	-3,865	-3,834	-3,865
TOTAL: FUND GROUP/FUND 06000	508	0	-2,397	-17	31	0
FUND GROUP/FUND 07000 DEBT SERVICE FUND						
401 REGULAR REVENUES	71,049	69,747	69,747	69,747	71,147	71,147
445 OPERATING EXPENDITURES	-69,747	-70,585	-70,585	-70,585	-71,147	-71,147
903 ADDITION TO SURPLUS (EXP)	0	-4,060	-4,060	0	0	0
906 YEAR-END SURPLUS	0	4,897	4,897	0	0	0
TOTAL: FUND GROUP/FUND 07000	1,302	-0	-0	-837	0	0
FUND GROUP/FUND 08000 INTERNAL SERVICE FUNDS						
401 REGULAR REVENUES	654	0	796	0	0	0
410 TRANSFERS IN	789	0	20	0	0	0
435 TRANSFERS OUT	-1,338	-150	-340	-360	-360	-360
442 CAPITAL PROJECT EXPENDITURES	0	0	-1,314	0	0	0
445 OPERATING EXPENDITURES	4,133	-0	3,398	-2,721	2,765	210
906 YEAR-END SURPLUS	0	150	150	0	150	150
TOTAL: FUND GROUP/FUND 08000	4,238	-0	2,709	-3,082	2,554	-0

FUND GROUP/FUND 21000 EXPENDABLE TRUST FUND

RUN DATE: 26-MAY-1995 TIME: 3:16PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

GENERAL LEDGER ACCOUNT	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
401 REGULAR REVENUES	346	210	210	210	210	210
435 TRANSFERS OUT	0	0	101	0	0	0
445 OPERATING EXPENDITURES	-100	-197	-197	-195	-190	-195
903 ADDITION TO SURPLUS (EXP)	0	-2,300	-2,300	0	-15	-15
906 YEAR-END SURPLUS	0	2,287	2,287	0	0	0
T O T A L: FUND GROUP/FUND 21000	246	0	101	15	5	0
FUND GROUP/FUND 24000 PENSION TRUST FUND GROUP						
401 REGULAR REVENUES	146,489	6,893	212,961	7,218	7,218	7,218
445 OPERATING EXPENDITURES	-18,913	-6,822	-21,857	-7,230	-7,092	-7,191
903 ADDITION TO SURPLUS (EXP)	0	-19,651	-19,651	0	-26	-26
906 YEAR-END SURPLUS	0	19,580	34,574	0	0	0
T O T A L: FUND GROUP/FUND 24000	127,576	0	206,026	-12	99	0
FUND GROUP/FUND 30000 AIRPORT FUND GROUP						
401 REGULAR REVENUES	206,023	202,103	191,227	211,903	211,903	211,903
410 TRANSFERS IN	0	4,202	4,202	0	4,328	4,328
435 TRANSFERS OUT	-24,154	-17,004	-27,169	-16,712	-17,240	-17,240
442 CAPITAL PROJECT EXPENDITURES	0	-6,583	-419	-2,813	-7,142	-7,142
445 OPERATING EXPENDITURES	-155,830	-192,062	-192,476	-221,471	-217,216	-218,904
903 ADDITION TO SURPLUS (EXP)	0	-93,200	-93,200	0	0	0
906 YEAR-END SURPLUS	0	102,544	102,740	0	27,055	27,055
T O T A L: FUND GROUP/FUND 30000	26,040	0	-15,094	-29,093	1,689	0
FUND GROUP/FUND 31000 MUNICIPAL RAILWAY FUND GROUP						
401 REGULAR REVENUES	169,060	177,315	177,049	177,722	177,345	177,345
410 TRANSFERS IN	111,889	101,633	102,166	66,934	108,496	108,496
435 TRANSFERS OUT	-5,565	-4,489	-12,500	-4,586	-4,586	-4,586
442 CAPITAL PROJECT EXPENDITURES	0	-328	-350	-1,133	-164	-164
445 OPERATING EXPENDITURES	-272,474	-274,131	-275,027	-281,429	-278,877	-281,091
906 YEAR-END SURPLUS	0	0	211	0	0	0
T O T A L: FUND GROUP/FUND 31000	2,910	0	-8,451	-42,492	2,214	0

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                                                      FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME:   3:16PM
                                                 SOURCES AND USES OF MAJOR FUNDS
                                               (EXPENDITURES ARE SHOWN AS NEGATIVES)
                                                         (IN THOUSANDS)

                                          F/Y 1993-94    FISCAL YEAR 1994-95          ******** FISCAL YEAR 1995-96 ********
                                                         ORIGINAL      REVISED        DEPARTMENTAL   MAYORS RECOMMENDED
      GENERAL LEDGER ACCOUNT                  ACTUAL      BUDGET        BUDGET          REQUEST      UNSTDZD   STANDARDIZED
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FUND GROUP/FUND 32000 WATER DEPARTMENT FUND GROUP
    401 REGULAR REVENUES                     105,341      121,408      121,408          122,579      122,579      122,579
    410 TRANSFERS IN                              21          573          573                0            0            0
    435 TRANSFERS OUT                        -16,233      -19,836      -19,836          -19,001      -19,001      -19,001
    442 CAPITAL PROJECT EXPENDITURES               0      -29,489      -45,441          -26,170      -26,320      -26,320
    445 OPERATING EXPENDITURES               -58,664      -76,242      -64,637          -76,952      -75,966      -76,708
    903 ADDITION TO SURPLUS (EXP)                  0       -4,500       -4,500                0         -551         -551
    906 YEAR-END SURPLUS                           0        8,086        8,600                0            0            0

  T O T A L: FUND GROUP/FUND 32000            30,465            0       -3,833              457          742            0



FUND GROUP/FUND 33000 HETCH HETCHY FUND GROUP
    401 REGULAR REVENUES                      78,118       79,000       79,000           77,295       77,295       77,295
    410 TRANSFERS IN                          15,106       17,442       17,492           17,442       17,442       17,442
    435 TRANSFERS OUT                        -38,363      -33,573      -33,717          -37,703      -37,703      -37,703
    442 CAPITAL PROJECT EXPENDITURES               0      -10,664      -10,711          -12,389      -12,389      -12,389
    445 OPERATING EXPENDITURES               -55,860      -52,277      -52,357          -54,876      -54,496      -54,725
    903 ADDITION TO SURPLUS (EXP)                  0       -2,596       -2,596                0            0            0
    906 YEAR-END SURPLUS                           0        2,668        2,668                0       10,080       10,080

  T O T A L: FUND GROUP/FUND 33000              -999            0         -221          -10,230          229            0



FUND GROUP/FUND 34000 SAN FRANCISCO HARBOR FUND GROUP
    401 REGULAR REVENUES                      33,334       34,218       34,218           32,593       32,593       32,593
    410 TRANSFERS IN                               0            0           34                0            0            0
    435 TRANSFERS OUT                           -250         -250       -6,625             -246         -246         -246
    442 CAPITAL PROJECT EXPENDITURES            -141         -684       -1,688           -1,156         -391         -391
    445 OPERATING EXPENDITURES               -32,542      -31,958      -32,300          -31,464      -31,020      -31,310
    903 ADDITION TO SURPLUS (EXP)                  0       -7,466       -7,466                0         -646         -646
    906 YEAR-END SURPLUS                           0        6,140       17,045                0            0            0

  T O T A L: FUND GROUP/FUND 34000               401            0        3,218             -273          290            0



FUND GROUP/FUND 35000 CLEAN WATER FUND GROUP
    401 REGULAR REVENUES                     121,602      134,878      209,272          170,266      170,266      170,266
    410 TRANSFERS IN
    435 TRANSFERS OUT                        -43,430            0      -33,905                0            0            0
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FUND GROUP/FUND 35000 CLEAN WATER FUND GROUP
401 REGULAR REVENUES 121,602 134,678 209,272 170,266 170,266 170,266

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:16PM

SOURCES AND USES OF MAJOR FUNDS
(EXPENDITURES ARE SHOWN AS NEGATIVES)
(IN THOUSANDS)

	F/Y 1993-94	FISCAL YEAR 1994-95		******** FISCAL YEAR 1995-96 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
GENERAL LEDGER ACCOUNT	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
442 CAPITAL PROJECT EXPENDITURES	0	-57,657	-51,854	-40,357	-58,395	-58,395
445 OPERATING EXPENDITURES	-63,065	-129,792	-104,995	-137,339	-136,742	-137,394
903 ADDITION TO SURPLUS (EXP)	0	-37,425	-37,425	0	0	0
906 YEAR-END SURPLUS	0	89,996	89,954	0	25,524	25,524
TOTAL: FUND GROUP/FUND 35000	15,173	0	73,035	-7,431	653	0
FUND GROUP/FUND 36000 HOSPITAL FUND GROUP						
401 REGULAR REVENUES	195,578	221,205	222,388	217,467	217,467	217,467
410 TRANSFERS IN	92,441	88,488	89,140	67,839	90,731	90,731
435 TRANSFERS OUT	-72,789	-60,932	-61,106	-49,713	-49,713	-49,713
442 CAPITAL PROJECT EXPENDITURES	0	-4,146	-3,972	-17,192	-4,146	-4,146
445 OPERATING EXPENDITURES	-160,595	-244,615	-246,604	-257,192	-250,061	-254,339
906 YEAR-END SURPLUS	0	0	2,633	0	0	0
TOTAL: FUND GROUP/FUND 36000	54,634	0	2,479	-38,791	4,278	0
FUND GROUP/FUND 37000 LAGUNA HONDA FUND GROUP						
401 REGULAR REVENUES	93,391	102,697	102,697	109,009	109,009	109,009
410 TRANSFERS IN	5,474	2,560	2,560	654	693	693
435 TRANSFERS OUT	-210	-127	-620	-133	-133	-133
442 CAPITAL PROJECT EXPENDITURES	0	-659	-240	-16,771	-87	-87
445 OPERATING EXPENDITURES	-98,216	-104,471	-104,471	-109,521	-106,653	-109,482
TOTAL: FUND GROUP/FUND 37000	440	0	-75	-16,761	2,829	0
GRAND TOTALS	329,853	0	317,309	-402,313	23,618	0

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:25PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

		F/Y 1993-94	FISCAL YEAR 1994-95		******** FISCAL YEAR 1995-96 ********		
			ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
OBJECT	OBJECT TITLE	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
CATEGORY 06 LABOR COSTS							
001	PERM SALARIES-MISC	756,765	811,175	820,676	855,292	838,557	844,381
002	PERM SALARIES-UNIF	166,578	179,031	179,975	190,904	190,404	190,404
004	PERM SALARIES-PLAT	86,349	87,779	87,779	86,571	86,571	86,571
005	PERMANENT SALARIES - NURSES	68,033	75,165	76,025	75,347	74,093	75,347
010	OVERTIME	26,873	28,771	25,032	29,981	29,213	29,213
012	HOLIDAY PAY	11,773	16,202	16,568	15,945	15,945	15,945
013	EXT WORK WEEK	2,501	229	172	151	151	151
014	DIFFERENTIAL PAY	154	0	4	0	0	0
018	PREMIUM PAY	18,307	18,470	18,555	19,360	19,288	19,288
019	PREMIUM PAY-UNIFORM	5,871	6,853	6,845	7,345	7,345	7,345
020	TEMPORARY SALARIES	28,495	27,121	28,458	28,081	27,785	27,795
025	TEMPORARY SALARIES - NURSES	7,934	5,804	6,235	6,433	6,431	6,433
040	FEES AND OTHER COMPENSATION	10,435	11,735	17,933	12,518	12,518	12,518
060	MANDATORY FRINGE BENEFITS	241,715	259,961	261,750	304,021	282,516	304,641
061	HEALTH SERVICE - SUBSIDY	19,910	22,747	22,747	18,403	17,689	17,689
062	HEALTH SERVICE - ADM COST	2,084	2,170	2,170	2,170	2,170	2,170
064	DENTAL ADMINISTRATION	0	27	27	32	32	32
070	OTHER FRINGE BENEFITS	12,150	12,220	12,197	13,850	13,850	13,850
071	OTHER FRINGE BENEFITS - RN	4,159	3,799	3,791	0	0	0
T O T A L: CATEGORY	06	1,470,087	1,569,261	1,586,939	1,666,405	1,624,559	1,653,775
CATEGORY 09 OVERHEAD							
090	DEPARTMENT OVERHEAD	7,355	9,559	9,269	8,836	8,954	8,954
091	DIVISION OVERHEAD	27,300	23,248	28,512	26,114	25,630	25,854
092	CITY-WIDE OVERHEAD	6,870	6,694	6,691	5,679	5,679	5,679
T O T A L: CATEGORY	09	41,524	39,502	44,472	40,630	40,263	40,487
CATEGORY 10 NON PERSONAL SERVICES							
100	PROFESSIONAL SERVICES	185,455	232,697	291,222	254,332	253,753	253,754
112	TRAVEL	623	827	992	894	876	876
113	TRAINING	2,203	2,522	4,874	3,213	3,074	3,074
129	ENTERTAINMENT AND PROMOTION	356	665	757	625	624	624
144	MEMBERSHIP DUES	795	995	1,024	1,077	1,077	1,077
190	OTHER NON-PERSONAL SERVICES	434,522	420,773	401,296	420,917	411,823	411,823
T O T A L: CATEGORY	10	623,955	658,479	700,165	681,058	671,227	671,228

RUN DATE: 26-MAY-1995 TIME: 3:25PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
CATEGORY 12 OTHER CURRENT EXPENDITURES							
123	TELEPHONE	0	3	3	13,485	13,636	13,636
130	MAT & SUPPLIES	73,277	100,283	105,120	108,558	107,895	107,895
150	AFDC-GENERAL ASSISTANCE	86,467	88,106	88,106	84,315	84,315	84,315
151	AFDC-SPECIAL SERVICES	127	185	185	185	185	185
153	GENERAL ASSISTANCE	53,408	50,817	50,817	47,786	47,786	47,786
154	FOSTER CARE	49,366	52,170	52,170	48,730	48,730	48,730
155	ADOPTION AID	4,789	5,770	5,770	5,628	5,628	5,628
156	CHILDCARE/RESIDENTIAL TREATMENT	0	0	0	0	0	0
158	DAY CARE ASSISTANCE	1,435	1,257	1,257	1,151	1,151	1,151
159	HOME CONTR ASSIST	6,184	8,859	8,859	8,412	8,412	8,412
160	REFUGEES-REPATR AID	13	3	3	3	3	3
161	INDO CHINESE REFUGEE AID	1,102	1,600	1,600	1,600	1,600	1,600
162	CO SHARE SSI-SSP	2,633	6,537	6,537	6,967	6,967	6,967
163	AID TO DISABLED AND BLIND	3	0	0	0	0	0
164	FOOD STAMP SUPPORT SERVICE ASSIST	286	224	224	224	224	224
165	GAIN CLIENT PAYMENTS	192	359	359	359	359	359
170	FOSTER HOME PLACEMENT	-29	0	0	0	0	0
172	HOMELESS HOTEL PAYMENTS	443	463	463	390	390	390
195	REVOLVING FUND	80	1	1	1	1	1
199	STORES PURCHASE	-1,027	0	738	0	0	0
201	PROGRAMMATIC PROJECT BUDG	10,275	41,033	91,190	7,071	5,810	5,810
204	PRIOR YEAR W/O LOAD	0	0	9,644	0	0	0
T O T A L: CATEGORY	12	289,022	357,670	423,046	334,864	333,091	333,091
CATEGORY 21 FAC MAINT&CAP PROJ							
202	FACILITIES MAINTENANCE PROJ	0	29,796	19,624	223,797	31,182	31,182
203	CAPITAL IMPROVEMENT PROJ	146	104,162	125,102	181,644	131,403	131,403
T O T A L: CATEGORY	21	146	133,958	144,726	405,441	162,586	162,586
CATEGORY 24 EQUIPMENT							
220	EQUIPMENT PURCHASE	23,164	15,205	23,267	25,049	23,909	23,909
230	ANIMAL PURCHASE	11	0	0	0	0	0
231	EQUIPMENT LEASE / PURCHASE	3,754	4,163	5,099	5,695	5,287	5,287
232	EQUIP LEASE/PURCHASE OPT RENEWAL	3,637	7,025	7,073	7,738	7,210	7,210
233	EQ. LEASE/PURCHASE-CITY FIN AGENCY	6,020	7,322	7,722	7,676	8,318	8,318
269	BLDGS STRUCT IMPRV	0	0	0	0	0	0
281	LAND	822	0	0	0	0	0

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FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:25PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: CATEGORY	24	37,408	33,715	43,162	46,158	44,724	44,724
CATEGORY 30 SERVICES OF OTHER DEPTS							
300	POLICE	2,178	4,537	4,565	1,652	1,652	1,652
301	FIRE	1,077	1,027	1,116	1,027	1,027	1,027
302	CITY ATTORNEY	280	35	573	33	33	33
303	REAL ESTATE	1,269	1,265	1,196	1,283	1,173	1,173
304	MEDICAL SERVICE	943	777	908	1,026	1,026	1,026
306	SHERIFF	0	0	150	0	0	0
307	TAX COLLECTOR	172	518	518	564	974	974
308	PUBLIC WORKS-GEN OFC	37	0	0	922	922	922
309	ELECTRICITY	933	1,738	2,439	3,884	3,861	3,861
310	CENTRAL SHOP	10,030	10,378	10,760	10,999	10,999	10,999
311	MENTAL HEALTH	0	411	411	451	451	451
312	CIVIL SERVICE	153	129	126	324	311	311
313	HUMAN RESOURCE-MGNT TRAINING	344	327	340	390	434	434
314	HUMAN RESOURCES-EXAMS	0	1,163	1,222	897	897	897
315	WATER DEPARTMENT	346	473	504	482	482	482
316	CENTRAL SHOP	2,163	2,303	2,301	2,415	2,415	2,415
317	DPW STREET REPAIR	645	883	838	889	889	889
318	BUILDING REPAIR	7,680	8,515	8,931	10,011	9,981	9,981
319	PUBLIC WORKS-STRT CLEANING	1,361	809	732	805	805	805
320	PUBLIC WORKS-ENGINEERING	3,719	3,973	4,142	3,977	3,977	3,977
322	DPW WATER POLLUTION CONSTROL	0	0	0	1,197	1,197	1,197
323	DPW CONSTRUCTION MANAGEMENT	0	0	0	55	55	55
324	DPW STREET USE & MAPPING	0	0	0	276	276	276
325	HUMAN RIGHTS COM WORK ORDER	184	0	0	0	0	0
326	MUNICIPAL RAILWAY	0	169	177	177	211	211
327	DISTRICT ATTORNEY	0	1,860	1,860	1,832	1,832	1,832
328	DPH NON-MED SVC LHH	0	0	-19	0	0	0
329	REGISTRAR OF VOTERS	14	18	18	40	40	40
330	LIGHT HEAT&POWER	49,686	53,250	53,891	56,681	55,879	55,879
331	CITY PLANNING	529	385	-223	254	254	254
332	JUVENILE COURT	195	193	193	79	79	79
333	CHIEF ADMIN OFFICER	403	10	293	14	14	14
334	SOCIAL SERVICES	146	0	150	112	112	112
335	TOXICS WASTE & HAZARDOUS MAT SVCS	693	1,140	1,404	1,405	1,405	1,405
336	DPH CENTRAL OFFICE	0	0	0	16	326	326
337	COMMUNITY HEALTH SERVICES MIS	0	11,616	11,666	11,647	11,597	11,597
338	GENERAL HOSPITAL	35	1,616	1,616	4,610	4,610	4,610
339	CONTROLLER	177	587	633	535	478	478

RUN DATE: 26-MAY-1995 TIME: 3:25PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	FISCAL YEAR 1995-96 MAYORS RECOMMENDED UNSTDZD	FISCAL YEAR 1995-96 MAYORS RECOMMENDED STANDARDIZED
341	HUMAN RIGHTS	523	1,120	1,121	1,110	1,110	1,110
342	PORT COMMISION	0	0	0	40	46	46
343	PARKING & TRAFFIC	0	0	0	40	40	40
344	BUILDING INSPECTION	0	0	0	300	300	300
345	MAYOR'S OFFICE SERVICES	41	726	818	776	776	776
346	LIBRARY	0	0	0	50	50	50
347	COMMISSION ON THE STATUS OF WOMEN	0	0	0	5	25	25
350	REPRODUCTION	1,440	1,367	1,461	1,463	1,453	1,453
351	CITY MAIL SERVICES	1,693	2,046	2,027	2,218	2,213	2,213
360	PUC	35	86	86	110	110	110
365	CAO-INSURANCE AND RISK REDUCTION	2,662	5,465	5,958	5,453	5,453	5,453
370	WORKERS COMP	28,742	26,192	26,353	27,630	27,648	27,648
371	REC-PARK GARDENER	199	152	152	308	308	308
389	MISC DEPARTMENTS	13,429	2,152	4,236	959	116	116
410	PUC SERVICES	24,709	7,583	7,583	10,667	10,680	10,680
420	CITY ATTORNEY SERVICES	9,369	9,535	9,986	9,839	9,839	9,839
440	CONTROLLER EXTERNAL AUDIT	334	364	364	375	390	390
459	PURCHASING - GENERAL OFFICE	1,454	1,566	1,566	1,826	1,826	1,826
TOTAL: CATEGORY	30	183,887	187,741	196,226	203,768	202,652	202,652
CATEGORY 38 BUDGET REDUCTION							
380	BUDGET REDUCTION	0	-4,820	-854	-100	-110	-110
TOTAL: CATEGORY	38	0	-4,820	-854	-100	-110	-110
CATEGORY 39 WORK ORDER RECOVERY							
390	INTERDEPARTMENTAL RECOVERY	-370,186	-381,768	-434,102	-408,165	-403,543	-409,366
TOTAL: CATEGORY	39	-370,186	-381,768	-434,102	-408,165	-403,543	-409,366
CATEGORY 40 DEBT SERVICE							
400	DEBT SERVICE	120,456	196,731	171,463	218,953	219,515	219,515
401	LOAN REPAYMENTS	23	23	26	23	23	23
TOTAL: CATEGORY	40	120,479	196,754	171,490	218,976	219,538	219,538

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:25PM

CITY BUDGETED EXPENDITURES BY CATEGORY AND OBJECT
(IN THOUSANDS)

OBJECT	OBJECT TITLE	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	******** FISCAL YEAR 1995-96 ******** MAYORS RECOMMENDED UNSTDZD	******** FISCAL YEAR 1995-96 ******** MAYORS RECOMMENDED STANDARDIZED
	GRAND TOTALS	2,396,323	2,790,492	2,875,270	3,189,035	2,894,987	2,918,605

RUN DATE: 26-MAY-1995 TIME: 3:36PM

CITYWIDE EXPENDITURES BY MAJOR SERVICE AREA
(INCLUDES FM/CIP)
(IN THOUSANDS)

MAJOR SERVICE AREA	F/Y 1993-94	FISCAL YEAR 1994-95		******** FISCAL YEAR 1995-96 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
90 PUBLIC PROTECTION GROUP	476,115	499,188	526,240	596,673	536,689	536,088
91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE	754,649	942,757	920,567	1,054,567	986,990	996,159
92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP	325,359	344,656	350,604	345,669	339,314	342,056
93 COMMUNITY HEALTH GROUP	502,043	618,820	630,155	688,406	634,859	643,301
94 CULTURE AND RECREATION GROUP	136,297	150,770	159,442	272,005	189,662	190,904
95 GENERAL ADMINISTRATION AND FINANCE GROUP	200,231	234,301	269,358	231,715	207,472	210,097
96 GENERAL FUND FM/CIP	1,629	0	18,904	0	0	0
GRAND TOTALS	2,396,323	2,790,492	2,875,270	3,189,035	2,894,987	2,918,605

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:50PM

DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

	F/Y 1993-94	FISCAL YEAR 1994-95		******** FISCAL YEAR 1995-96 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
PROGRAM	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 04 DISTRICT ATTORNEY						
1501 FELONY PROSECUTION	10,082	8,884	10,427	10,556	10,177	10,254
1506 MISDEMEANOR PROSECUTION	1,252	1,178	1,178	1,420	1,375	1,380
1508 CAREER CRIMINAL PROSECUTION	1,681	1,093	1,272	1,101	1,197	1,220
1509 IPP/SUBPOENA PROGRAM	242	229	229	301	246	257
1510 CHILD ABDUCTION UNIT	12	270	426	450	290	300
1511 WORK ORDERS & GRANTS	607	-0	-103	44	-54	-0
1512 SUPPORT	1,762	1,763	1,795	1,842	1,777	1,842
3123 FAMILY SUPPORT PROGRAM	9,986	9,667	9,667	11,049	10,766	11,051
7132 ADMINISTRATION-GENERAL	641	525	525	573	570	573
7133 ADMINISTRATION-FAMILY SUPPORT	0	1,176	1,176	0	0	0
T O T A L: DEPARTMENT 04	26,265	24,787	26,592	27,337	26,344	26,877
DEPARTMENT 05 PUBLIC DEFENDER						
1504 CRIMINAL AND SPECIAL DEFENSE	8,957	8,619	9,083	9,343	9,039	9,101
T O T A L: DEPARTMENT 05	8,957	8,619	9,083	9,343	9,039	9,101
DEPARTMENT 06 SHERIFF						
1606 BESK CASE	2,822	1,989	2,778	2,059	2,057	2,059
1620 JAIL PROGRAMS	393	286	286	361	355	361
1621 ALTERNATIVE PROGRAMS	3,482	3,804	3,804	4,212	4,197	4,209
1622 HALL OF JUSTICE JAILS	12,626	11,581	12,026	11,544	11,566	11,544
1623 COUNTY JAIL 8 & 9	0	4,751	5,009	14,799	12,261	12,254
1624 SAN BRUNO JAILS	10,398	9,718	10,126	8,999	8,851	8,851
1625 JAIL SERVICES	13,275	8,303	7,920	5,615	5,808	5,806
1640 WORK ORDER	-0	-0	-0	75	0	0
1703 COURT SECURITY AND PROCESS SERVICE	4,419	3,884	4,221	5,450	5,289	5,279
1708 CIVIL ENFORCEMENT	1,745	1,597	1,608	1,667	1,653	1,667
7102 SHERIFF ADMINISTRATION	2,141	1,637	1,764	928	879	885
7105 DEPARTMENTAL SERVICES	3,926	3,577	3,577	2,712	2,646	2,659
T O T A L: DEPARTMENT 06	55,226	51,127	53,118	58,422	55,562	55,575

T O T A L: DEPARTMENT 96 55,226 51,127 53,118 58,422 55,562 55,575

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:50PM

DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

PROGRAM	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 11 TRIAL COURTS						
0000 NO PROGRAM DEFINED	28	0	7	0	0	0
1701 MUNICIPAL COURT SERVICES	18,172	11,770	11,801	12,671	12,409	12,671
1707 SUPERIOR COURT SERVICES	12,601	13,494	13,350	14,964	14,677	14,964
1710 JOINT TRIAL COURTS	8,433	14,678	13,659	15,879	15,790	15,879
1713 FAMILY SUPPORT BUREAU	262	723	723	749	734	749
1714 CRIMINAL DEFENSE / GRAND JURY	5,164	5,797	12,650	7,151	7,151	7,151
1715 ACCOUNTING AUTOMATION	83	261	279	188	188	188
1716 COURT HOUSE CONSTRUCTION	2,836	219	5,640	219	219	219
T O T A L: DEPARTMENT 11	47,578	46,942	58,109	51,822	51,169	51,822
DEPARTMENT 12 JUVENILE COURT						
1604 JUVENILE PROBATION SERVICES	5,399	6,096	6,101	6,353	6,208	6,316
1609 JUVENILE HALL; PRE/POST ADJUDICATN	7,128	7,363	7,389	7,517	7,151	7,316
1610 LOG CABIN;LONG TERM DETENTION	1,810	1,987	1,983	2,313	2,278	2,313
1703 COURT SECURITY AND PROCESS SERVICE	-0	-0	-0	1	-1	-0
7103 ADMINISTRATION-JUVENILE COURT	2,994	3,006	3,024	3,632	3,513	3,569
9800 CHILDREN'S BASELINE	1,549	1,616	1,616	1,597	1,586	1,597
T O T A L: DEPARTMENT 12	18,879	20,067	20,113	21,413	20,735	21,110
DEPARTMENT 13 ADULT PROBATION						
1603 ADULT PROBATION SUPERVISION	3,473	3,320	3,320	3,680	3,538	3,599
1611 PRE-SENTENCING INVESTIGATION	2,013	1,808	1,877	2,071	1,999	2,032
7131 ADMINISTRATION-ADULT PROBATION	1,694	1,713	1,728	1,905	1,720	1,770
T O T A L: DEPARTMENT 13	7,181	6,841	6,925	7,655	7,257	7,401
DEPARTMENT 31 FIRE DEPARTMENT						
1300 WORK ORDERS	0	0	-0	26	-26	0
1302 CONSENT DECREE	2,304	2,566	3,221	2,552	2,433	2,452

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:50PM

DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

PROGRAM	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
1311 FIRE SUPPRESSION	111,113	118,576	118,797	118,457	119,805	117,737
1312 FIRE PREVENTION	3,845	3,861	3,861	4,004	3,943	3,957
1313 FIRE INVESTIGATION	1,143	1,265	1,265	1,220	1,240	1,220
1314 FIRE SUPPORT SERVICES	3,133	3,354	3,473	3,594	3,609	3,573
1316 BUREAU OF TRAINING	1,287	1,508	1,508	1,429	1,451	1,428
7115 ADMINISTRATION	6,348	6,379	6,383	6,617	6,570	6,578
T O T A L: DEPARTMENT 31	129,174	137,509	138,509	137,899	139,026	136,944
DEPARTMENT 38 POLICE						
1100 WORK ORDERS	-13	0	787	0	0	0
1111 SFPD-INVESTIGATIONS	28,934	23,861	23,861	23,784	23,893	23,784
1113 NARCOTICS FORFEITURE	847	440	599	1,147	1,147	1,147
1116 TAXI ENFORCEMENT	134	260	260	340	340	340
1117 FINGERPRINT	1,317	720	906	2,204	2,204	2,204
1118 SAFE CONTRACT	454	486	486	542	542	542
1122 911/COMMUNICATIONS	8,589	14,390	14,571	15,820	15,523	15,820
1126 OPERATIONS AND ADMINISTRATION	27,461	22,025	21,775	26,593	25,897	26,066
1132 SFPD TRAINING	629	0	623	0	0	0
1136 WORK ORDER PERFORMING	-4	0	-791	188	0	0
1142 SPECIAL INVESTIGATIONS	3	6,181	6,181	8,559	8,628	8,559
1145 SFPD-CONSENT DECREE	863	1,546	1,796	2,771	2,739	2,771
1146 OFFICE OF CITIZEN COMPLAINTS	1,028	1,089	1,089	1,516	1,367	1,398
1147 SENIOR ESCORT SERVICE	1,139	1,231	1,231	1,250	1,095	1,127
1151 PATROL	103,287	107,331	109,249	115,183	115,355	114,661
1153 SPECIAL OPERATIONS	0	11,260	11,260	16,012	16,012	15,892
1154 SFPD-MUNI RR PROTECTION	0	2,842	2,842	3,882	3,914	3,882
1155 FIELD TRAINING (FTO)	0	0	-283	0	0	0
1456 POLICE OPERATIONS	85	0	0	0	0	0
9011 VEHICLE THEFT ABATEMENT	454	0	346	0	0	0
T O T A L: DEPARTMENT 38	175,208	193,663	196,788	219,792	218,657	218,195
DEPARTMENT 72 COUNTY AGRICULTURE-WEIGHTS & MEASU						
1801 FARMER'S MARKET	132	155	155	162	158	162

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 90 PUBLIC PROTECTION GROUP

PROGRAM	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: DEPARTMENT 72	711	773	773	815	796	814
DEPARTMENT 74 MEDICAL EXAMINER/ CORONER						
7130 CORONER	2,945	2,818	2,827	2,917	2,797	2,863
T O T A L: DEPARTMENT 74	2,945	2,818	2,827	2,917	2,797	2,863
DEPARTMENT 76 ANIMAL CARE AND CONTROL						
7201 ANIMAL WELFARE	1,747	1,917	1,998	2,059	2,010	2,023
T O T A L: DEPARTMENT 76	1,747	1,917	1,998	2,059	2,010	2,023
DEPARTMENT 79 PUBLIC ADMINISTRATOR GUARDIAN						
1902 PUBLIC ADMINISTRATOR	2,090	2,205	2,205	2,377	2,251	2,312
1903 COUNTY VETERANS SERVICS	155	203	203	207	197	203
T O T A L: DEPARTMENT 79	2,246	2,408	2,408	2,583	2,448	2,515
T O T A L: MSA 90	476,115	497,471	517,244	542,057	535,840	535,239

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:50PM

DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

	F/Y 1993-94	FISCAL YEAR 1994-95		******** FISCAL YEAR 1995-96 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
PROGRAM	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 19 BUILDING INSPECTION COMMISSION						
2123 BUILDING INSPECTION SERVICES	17,624	16,878	16,630	19,263	18,706	19,121
2615 DPW GENERAL ADMINISTRATION	-0	-0	-0	0	0	0
T O T A L: DEPARTMENT 19	17,624	16,878	16,630	19,263	18,706	19,121
DEPARTMENT 27 AIRPORT						
2405 AIRPORT OPERATION & MAINTENANCE	-69	55,883	55,766	0	0	0
2406 ADMINISTRATION- BUSINESS & FINANCE	77,380	86,730	84,133	116,620	115,523	115,786
2407 SAFETY & SECURITY	38,352	26,108	28,323	50,489	49,108	49,537
2408 FACILITIES MAIN- CONST & PLANNING	34,318	17,001	17,915	47,991	46,117	47,209
T O T A L: DEPARTMENT 27	149,981	185,723	186,137	215,099	210,748	212,533
DEPARTMENT 32 HETCH HETCHY PROJECT						
2202 WATER SUPPLY & PWR GENERATION	36	0	0	0	0	0
2212 HETCH HETCHY PROJECT OPERATIONS	8,103	8,468	8,498	9,226	8,998	9,181
2213 HETCH HETCHY MAINT. ENGINEERING	0	544	544	532	518	532
2214 ENERGY CONSERVATION	297	540	538	555	547	555
2215 HETCH HETCHY ADMINISTRATION	47,372	42,205	42,257	44,091	43,962	43,985
2218 HETCH HETCHY PROGRAMMATIC PROJECTS	52	520	520	471	471	471
T O T A L: DEPARTMENT 32	55,860	52,277	52,357	54,876	54,496	54,725
DEPARTMENT 35 MUNICIPAL RAILWAY						
2325 MUNI-OPERATIONS	129,872	131,749	131,741	132,152	131,748	132,017
2326 MUNI-MAINTENANCE	89,015	90,263	90,254	92,952	91,444	93,002
2327 MUNI-CAPITAL PROJECTS	0	778	778	532	400	473
2328 MUNI-FINANCE/ADMIN/PERSONNEL	52,086	49,606	50,231	53,517	53,067	53,324
MUNI DIRECTOR'S OFFICE	1,241	1,735	1,759	2,276	2,217	2,276
2621 MUNI-GENERAL MANAGEMENT						

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

PROGRAM		F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
TOTAL: DEPARTMENT	35	272,214	274,131	274,767	281,429	278,877	281,091
DEPARTMENT 36 PARKING & TRAFFIC COMMISSION							
2122 ARCHITECTURAL CAPITAL PROJECTS		1	0	0	0	0	0
2606 DEPARTMENTAL ADMINISTRATION		2,570	3,011	3,011	3,005	2,974	3,005
2608 TRAFFIC ENGR. & OPER		5,916	5,988	5,963	6,651	6,395	6,546
2630 PARKING		3,897	4,211	4,304	6,550	6,484	6,510
2631 ENFORCEMENT		15,668	16,372	16,372	18,341	17,744	18,210
2633 RESIDENTIAL PERMIT PARKING		432	569	579	999	975	999
2634 PARKING CITATION DIVISION		1,820	2,963	2,963	3,594	3,140	3,217
5103 DEVELOPMENT & PLANNING		8	0	0	0	0	0
TOTAL: DEPARTMENT	36	30,312	33,113	33,191	39,140	37,711	38,488
DEPARTMENT 37 PERMIT APPEALS							
2112 APPEALS PROCESSING		238	264	264	271	261	265
TOTAL: DEPARTMENT	37	238	264	264	271	261	265
DEPARTMENT 39 PORT							
2623 PORT - TENANT & MARITIME SERVICES		3,840	4,145	4,145	4,272	4,226	4,247
2624 PORT - PLANNING & DEVELOPMENT		1,199	1,023	1,023	785	768	779
2625 PORT - MARKETING		981	763	763	643	626	639
2626 PORT - FACILITIES & OPERATIONS		9,430	9,148	9,201	9,090	8,832	9,015
2627 PORT - ADMINISTRATION		15,891	15,613	15,853	15,418	15,293	15,372
TOTAL: DEPARTMENT	39	31,341	30,692	30,985	30,208	29,745	30,053
DEPARTMENT 40 PUBLIC UTILITIES COMMISSION							
2116 PUC-ENERGY CONSERVATION		54	0	0	0	0	0
2219 PUC GENERAL MANAGEMENT		4,819	1,710	1,924	2,198	2,195	2,198

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

	F/Y 1993-94	FISCAL YEAR 1994-95		******** FISCAL YEAR 1995-96 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
PROGRAM	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
2220 PUC MANAGEMENT INFORMATION SYSTEMS	3,849	3,907	3,875	4,084	3,990	4,079
2221 PUC FINANCE	11,471	21	21	2,032	1,802	1,850
2222 PUC ENGINEERING	742	927	1,094	1,221	626	927
2223 PUC SYSTEM PLANNING/REG COMPLIANCE	0	103	103	381	373	379
2224 PUC PERSONNEL	1,978	928	940	1,036	1,009	1,036
2514 PUC-ADMINISTRATION	-590	0	0	0	0	0
2622 PUC-WORK ORDER RECOVERY	-24,182	-7,596	-7,596	-10,695	-10,680	-10,680
T O T A L: DEPARTMENT 40	-1,859	0	360	257	-685	-210
DEPARTMENT 47 WATER DEPARTMENT						
2201 WATER DISTRIBUTION AND QUALITY	286	0	0	0	0	0
2204 QUALITY	2,098	3,036	3,115	3,351	3,241	3,316
2205 CUSTOMER SERVICES	5,793	5,610	5,613	5,631	5,486	5,616
2206 CITY DISTRIBUTION	16,580	16,460	16,525	16,327	15,889	16,194
2207 SUPPLY & TREATMENT	18,456	20,500	20,427	20,730	20,505	20,722
2208 WATER ADMINISTRATION	14,981	29,008	17,005	28,796	28,729	28,742
2211 WATER PROGRAMMATC PROJECTS	471	1,627	1,953	2,118	2,116	2,118
T O T A L: DEPARTMENT 47	58,664	76,242	64,637	76,952	75,966	76,708
DEPARTMENT 49 PUC LIGHT HEAT AND POWER						
2203 UTILITY SERVICES FOR PUBLIC BLDGS	4,011	4,743	5,290	4,825	4,804	4,825
T O T A L: DEPARTMENT 49	4,011	4,743	5,290	4,825	4,804	4,825
DEPARTMENT 75 ELECTRICITY						
2120 TELECOMMUNICATIONS	848	844	844	888	-28	0
2530 PUBLIC SAFETY WIRE COMMUNICATION N	3,670	2,951	4,569	2,367	2,103	2,157
2531 RADIO ELECTRONIC COMMUNICATION SER	3,046	2,074	3,611	2,104	1,853	1,893
2534 ADMINISTRATION & SUPPORT	733	748	748	967	1,328	1,361
2537 W/O RECOVERY-DEPT OF ELECTRICITY	-3,577	-3,789	-7,578	-2,910	-3,861	-3,861

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

PROGRAM		F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: DEPARTMENT	75	4,722	3,707	3,074	5,420	3,285	3,454
DEPARTMENT 90 PUBLIC WORKS							
0000 NO PROGRAM DEFINED		0	0	4	0	0	0
2101 CLEAN WATER OPERATIONS		1,538	57,482	30,110	61,528	60,934	60,957
2102 SOUTHEAST COMMUNITY FACILITY		410	484	558	586	530	532
2109 GENERAL ENGINEERING SERVICES		0	0	2,500	0	0	0
2110 CONSTRUCTION MANAGEMENT SERVICES		-0	0	0	-69	0	0
2121 ARCHITECTURAL CONSULTATION SERVICE		-0	0	0	-17	0	0
2127 MAINTENANCE AND OPERATION OF BUILD		6,120	5,394	5,394	4,932	4,799	4,883
2129 ENGINEERING		1,729	1,761	1,789	1,802	1,824	1,847
2130 SURVEYS AND MAPPING		980	0	617	0	0	0
2131 ENGINEERING CONSULTATION SERVICES		376	0	1,233	0	0	0
2133 WATER POLLUTION CONTROL OPERATIONS		48,281	56,783	56,783	59,850	59,430	59,877
2135 PRETREATMENT AND USER CHARGE		5,251	6,011	6,081	6,635	6,589	6,658
2137 STREET CLEANING & URBAN FORESTRY		14,715	15,900	15,900	17,610	17,487	17,779
2140 STREET REPAIR		4,451	5,262	5,262	5,524	5,494	5,548
2143 SEWER REPAIR		7,028	9,032	9,032	9,269	9,259	9,369
2145 EARL P MILLS COMMUNITY FACILITY		57	66	70	67	67	67
2190 EARTH QUAKE SAFETY		710	0	0	0	0	0
2310 TRAFFIC ENGINEERING & OPERATIONS		27	0	7	0	0	0
2615 DPW GENERAL ADMINISTRATION		528	0	0	-10	-922	0
5103 DEVELOPMENT & PLANNING		2,008	0	0	0	0	0
5502 LIBRARY MANAGEMNT		37,188	0	0	0	0	0
T O T A L: DEPARTMENT	90	131,400	158,176	135,342	167,704	165,490	167,519
T O T A L: MSA	91	754,508	835,949	803,035	895,445	879,404	888,572

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

PROGRAM	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY						
3142 CHILDREN'S FUND	10,591	13,889	18,640	13,631	13,157	13,208
T O T A L: DEPARTMENT 23	10,591	13,889	18,640	13,631	13,157	13,208
DEPARTMENT 26 COMMISSION ON AGING						
3501 SERVICES TO FRAIL ELDERS	0	0	1	3,133	3,133	3,133
3502 KEEPING SR INDEPENDENT IN COMM	0	0	0	6,404	6,404	6,404
3503 PROVIDING ACCESS SVCS FOR SR	0	0	0	690	684	690
3505 COA ADMINISTRATION	11,658	11,661	12,134	1,127	1,096	1,127
T O T A L: DEPARTMENT 26	11,658	11,661	12,135	11,354	11,317	11,354
DEPARTMENT 34 HUMAN RIGHTS COMMISSION						
3121 HUMAN RIGHTS COMMISSION	1,157	1,076	1,586	1,226	1,006	1,076
T O T A L: DEPARTMENT 34	1,157	1,076	1,586	1,226	1,006	1,076
DEPARTMENT 45 SOCIAL SERVICES						
3101 AID PAYMENTS	205,535	213,675	213,675	203,253	203,253	203,253
3132 AFDC	7,549	8,816	8,816	8,958	8,641	8,954
3133 FOOD STAMPS	5,978	7,657	7,657	9,139	8,743	9,048
3134 GENERAL ASSISTANCE	7,086	8,099	8,099	8,664	8,265	8,560
3135 MEDI-CAL	7,378	8,584	8,584	9,248	8,882	9,207
3136 EMPLOYMENT & TRAINING SERVICES	4,062	7,366	7,366	7,048	6,948	7,046
3137 FAMILY & CHILDREN SERVICES	16,602	15,270	15,270	18,174	17,643	18,168
3138 ADULT SERVICES	4,280	4,562	4,562	5,238	5,061	5,235
3139 HOMELESS SERVICES	8,560	8,326	8,526	9,381	9,361	9,381
3140 ADMINISTRATIVE SUPPORT	24,991	23,261	23,261	24,706	24,244	24,512
3141 PROGRAM SUPPORT	4,423	4,821	4,821	5,343	5,158	5,341
3401 DSS CENTRAL MANAGEMENT	-0	0	-0	-112	0	0

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DEPARTMENTAL PROGRAM BUDGETS
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MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

PROGRAM		F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
T O T A L: DEPARTMENT	45	299,163	315,040	315,240	313,618	310,732	313,284
DEPARTMENT 48 COMMISSION ON THE STATUS OF WOMEN							
3122 COMMISSION ON STATUS OF WOMEN		1,020	1,018	1,020	1,128	1,079	1,087
3123 FAMILY SUPPORT PROGRAM		138	139	139	152	152	152
9800 CHILDREN'S BASELINE		160	166	166	166	166	166
T O T A L: DEPARTMENT	48	1,319	1,323	1,325	1,446	1,397	1,405
DEPARTMENT 65 RENT ARBITRATION BOARD							
3210 RENT ARBITRATION BOARD		1,473	1,649	1,663	1,808	1,696	1,720
T O T A L: DEPARTMENT	65	1,473	1,649	1,663	1,808	1,696	1,720
T O T A L: MSA	92	325,359	344,638	350,588	343,084	339,305	342,047

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DEPARTMENTAL PROGRAM BUDGETS
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MSA 93 COMMUNITY HEALTH GROUP

PROGRAM	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 83 COMMUNITY HEALTH SERVICES						
4120 PUBLIC HEALTH AIDS	622	2,048	2,038	0	0	0
4129 PRIMARY CARE	305	14,068	13,933	0	0	0
4143 FAMILY HEALTH	-2	0	-24	0	0	0
4145 COMMUNICABLE DISEASE PREV & CONTRO	14	0	0	0	0	0
4147 ENVIRONMENTAL HEALTH	1,504	6,144	7,122	0	0	0
4148 LABORATORY SERVICES	2	0	39	0	0	0
4180 SENIOR HEALTH SERVICES	0	0	2	0	0	0
4182 PREVENTION	10,532	10,100	10,883	24,766	24,521	24,766
4183 COMMUNITY SUPPORT CARE	463	289	291	1,603	1,568	1,603
4184 COMMUNITY AMBULATORY CARE	103,623	88,122	89,971	93,953	93,041	93,883
4302 GENERAL ADMIN & OTHER SUPPORT SERV	547	5,937	5,850	0	0	0
4305 ADMINISTRATION	-6	0	0	0	0	0
4360 ADMINISTRATION	80	4,343	4,268	0	0	0
4361 MIS-CENTRAL OFFICE	-1	0	0	0	0	0
9800 CHILDREN'S BASELINE	8,772	6,688	6,688	6,929	6,768	6,929
T O T A L: DEPARTMENT 83	126,457	137,740	141,061	127,252	125,899	127,183
DEPARTMENT 85 LAGUNA HONDA						
4150 LONG TERM CARE	96,664	100,585	100,585	103,649	100,950	103,610
4183 COMMUNITY SUPPORT CARE	494	755	755	956	925	956
4187 ACUTE CARE	1,057	3,131	3,131	4,916	4,778	4,916
T O T A L: DEPARTMENT 85	98,216	104,471	104,471	109,521	106,653	109,482
DEPARTMENT 86 SAN FRANCISCO GENERAL HOSPITAL						
4181 EARLY INTERVENTION	559	497	497	657	637	657
4184 COMMUNITY AMBULATORY CARE	6,228	4,626	4,626	7,423	7,238	7,423
4186 EMERGENCY CARE	25,156	14,904	15,377	26,683	26,126	26,774
4187 ACUTE CARE	122,431	217,720	219,236	215,427	209,295	212,483
9800 CHILDREN'S BASELINE	6,222	6,869	6,869	7,001	6,764	7,001
	[illegible]	[illegible]	[illegible]	257,192	250,061	254,339

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
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MSA 93 COMMUNITY HEALTH GROUP

	F/Y 1993-94	FISCAL YEAR 1994-95		******** FISCAL YEAR 1995-96 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
PROGRAM	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 87 COMMUNITY MENTAL HEALTH						
4120 PUBLIC HEALTH AIDS	0	0	1,641	167	161	167
4130 CMHS/FORENSIC SERVICES	0	0	0	0	0	0
4150 LONG TERM CARE	36,474	25,011	23,609	26,722	26,772	26,772
4181 EARLY INTERVENTION	0	1,042	1,042	1,042	1,042	1,042
4182 PREVENTION	0	1,124	1,124	1,124	1,124	1,124
4183 COMMUNITY SUPPORT CARE	10,043	4,659	4,672	5,273	5,256	5,273
4184 COMMUNITY AMBULATORY CARE	59,218	78,147	85,367	88,711	88,690	88,710
4186 EMERGENCY CARE	0	469	469	469	469	469
4187 ACUTE CARE	0	2,258	2,482	6,320	6,320	6,320
4272 CMHS GERIATRICS	1,312	0	-51	0	0	0
4273 CMHS ADULT ACUTE	20	0	51	0	0	0
4274 CMHS ADULT COMMUNITY	0	0	-12	-0	-11	0
4305 ADMINISTRATION	0	0	0	0	0	0
4306 ALCOHOL PROGRAMS - DRUG ADMINISTRA	102	392	848	456	450	456
4308 CSAS ADMINISTRATION	-0	-0	-1,170	-171	-167	-167
9800 CHILDREN'S BASELINE	9,606	13,962	13,610	14,142	14,151	14,142
9801 CHILDREN'S PROGRAM	0	0	0	3,587	3,587	3,587
TOTAL: DEPARTMENT 87	116,775	127,065	133,683	147,843	147,845	147,895
TOTAL: MSA 93	502,043	613,891	625,819	641,807	630,457	638,898

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL PROGRAM BUDGETS
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MSA 94 CULTURE AND RECREATION GROUP

PROGRAM	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 07 COUNTY EDUCATION OFFICE						
5308 COUNTY EDUCATION SERVICES	1,119	1,119	1,119	1,119	1,119	1,119
5402 CAPITAL FACILITIES	0	-0	-0	22	-0	0
9800 CHILDREN'S BASELINE	600	600	600	600	600	600
T O T A L: DEPARTMENT 07	1,719	1,719	1,719	1,741	1,719	1,719
DEPARTMENT 28 ART COMMISSION						
2122 ARCHITECTURAL CAPITAL PROJECTS	82	0	0	0	0	0
5320 ART COMMISSION	2,448	2,612	3,909	2,969	2,911	2,923
T O T A L: DEPARTMENT 28	2,529	2,612	3,909	2,969	2,911	2,923
DEPARTMENT 41 PUBLIC LIBRARY						
5310 MAIN PROGRAM	5,964	5,829	8,880	7,382	7,161	7,382
5311 BRANCH PROGRAM	5,040	2,548	4,195	7,312	7,089	7,312
5420 TECHNICAL SERVICES	3,851	2,945	8,511	7,588	7,494	7,588
5502 LIBRARY MANAGEMNT	2,633	2,499	4,093	6,973	6,823	6,956
9800 CHILDREN'S BASELINE	3,285	3,281	3,281	3,462	3,357	3,462
T O T A L: DEPARTMENT 41	20,772	17,101	28,959	32,716	31,924	32,700
DEPARTMENT 42 RECREATION AND PARK COMMISSION						
5101 GOLDEN GATE PARK	6,431	171	-202	5,674	5,513	5,674
5102 CITYWIDE PARKS SERVICES	18,957	24,619	24,565	23,094	21,695	21,379
5103 DEVELOPMENT & PLANNING	2	26	384	0	0	0
5202 RECREATION	3,733	3,895	3,895	4,226	4,191	4,226
5205 MARINA YACHT HARBOR	992	1,275	1,312	1,278	1,255	1,278
5208 CANDLESTICK PARK	1,299	5,930	5,930	5,998	5,977	5,998
5212 URBAN FORESTRY	-113	-110	-110	-41	-65	-65
5550 WORK ORDERS	17,544	12,543	12,671	7,909	8,347	8,420

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DEPARTMENTAL PROGRAM BUDGETS
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MSA 94 CULTURE AND RECREATION GROUP

PROGRAM		F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
9800 CHILDREN'S BASELINE		8,400	8,341	8,341	8,569	8,343	8,569
T O T A L: DEPARTMENT	42	55,853	56,513	56,610	54,658	55,013	55,236
DEPARTMENT 46 WAR MEMORIAL							
5307 O & M OF ENTERTAINMENT & CUL FACIL		5,338	5,799	5,969	5,785	5,665	5,777
T O T A L: DEPARTMENT	46	5,338	5,799	5,969	5,785	5,665	5,777
DEPARTMENT 60 ACADEMY OF SCIENCES							
5312 ACADEMY OF SCIENCE		1,503	1,483	1,483	1,483	1,483	1,483
T O T A L: DEPARTMENT	60	1,503	1,483	1,483	1,483	1,483	1,483
DEPARTMENT 61 FINE ARTS MUSEUMS							
5303 OPER & MAINT OF MUSEUMS		4,193	3,396	3,904	4,263	4,172	4,263
T O T A L: DEPARTMENT	61	4,193	3,396	3,904	4,263	4,172	4,263
DEPARTMENT 62 ASIAN ART MUSEUM							
5315 ASIAN ART MUSEUM		1,625	1,270	1,562	1,331	1,290	1,314
T O T A L: DEPARTMENT	62	1,625	1,270	1,562	1,331	1,290	1,314
DEPARTMENT 63 LAW LIBRARY							
5301 LAW LIBRARY		209	236	236	291	243	243
T O T A L: DEPARTMENT	63	209	236	236	291	243	243

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                                                        (IN THOUSANDS)

MSA 94 CULTURE AND RECREATION GROUP

                                            F/Y 1993-94    FISCAL YEAR 1994-95          ******** FISCAL YEAR 1995-96 ********
                                                          ORIGINAL      REVISED        DEPARTMENTAL   MAYORS RECOMMENDED
  PROGRAM                                      ACTUAL      BUDGET        BUDGET          REQUEST      UNSTDZD   STANDARDIZED
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DEPARTMENT 93 CONVENTION FACILITIES MANAGEMENT

  2410 FACILITIES OPERATIONS                   18,083      44,978        44,980           48,143      41,850        41,853
  2412 ADMINISTRATION                          24,472          10            10               10          10            10
  2415 CONVENTION & VISITORS BUREAU                 0           0           367                0           0             0

  T O T A L: DEPARTMENT         93             42,555      44,988        45,357           48,153      41,860        41,863


  T O T A L: MSA                94            136,297     135,119       149,709          153,390     146,279       147,521
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DEPARTMENTAL PROGRAM BUDGETS
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MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM	F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 01 BOARD OF SUPERVISORS						
6104 CITIZENS TELECOM POLICY COMMITTEE	163	150	234	150	150	150
6105 BOARD OF SUPERVISORS	4,939	5,096	5,096	5,686	5,252	5,338
6106 ASSESSMENT APPEALS BOARD	153	0	0	0	0	0
9800 CHILDREN'S BASELINE	120	120	120	141	119	122
T O T A L: DEPARTMENT 01	5,375	5,366	5,450	5,977	5,520	5,610
DEPARTMENT 02 ASSESSOR						
6280 REAL PROPERTY	2,676	2,501	2,501	2,784	2,672	2,772
6281 PERSONAL PROPERTY	1,893	1,702	1,702	1,938	1,864	1,930
6282 TECHNICAL SERVICES	562	653	653	610	586	605
6320 ADMINISTRATION	810	1,038	1,246	1,104	1,079	1,100
T O T A L: DEPARTMENT 02	5,940	5,893	6,101	6,436	6,201	6,407
DEPARTMENT 03 CITY ATTORNEY						
0000 NO PROGRAM DEFINED	41	0	0	0	0	0
6250 LEGAL SVCS-GENL FND	7,806	5,674	8,234	6,329	5,496	5,678
6252 LEGAL SVCS-PAYING DEPTS	-1,325	0	-2,560	0	0	0
T O T A L: DEPARTMENT 03	6,523	5,674	5,674	6,329	5,496	5,678
DEPARTMENT 08 TREASURER-TAX COLLECTOR						
6225 TTX-TREASURY	968	1,126	1,130	1,132	1,103	1,132
6226 TTX-INVESTMENT	325	344	344	268	251	256
6227 TTX-PROPERTY TAX	1,143	1,333	1,345	1,729	1,686	1,707
6228 TTX-BUSINESS TAX	3,041	3,376	3,636	3,698	3,607	3,698
6229 TTX-AUDITS	-1	0	0	0	0	0
6230 TTX-LICENSING	582	799	799	727	711	722
6232 TTX-DELINQUENT REVENUE	1,333	2,965	2,965	1,190	1,053	1,087
6237 INVESTIGATIONS	1,119	0	0	1,497	1,453	1,497

DEPARTMENTAL PROGRAM BUDGETS
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MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM		F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
6250 LEGAL SVCS-GENL FND		391	0	0	461	454	461
6319 DEPARTMENTAL MANAGEMENT		835	887	887	1,295	1,268	1,295
TOTAL: DEPARTMENT	08	9,735	10,831	11,106	11,996	11,585	11,855
DEPARTMENT 09 CONTROLLER							
6223 DATA PROCESSING-CONTROLLER		-148	0	-1,474	141	-427	0
6269 PAYROLL/PERSONNEL		4,055	4,078	4,078	4,167	4,081	4,167
6275 FINANCIAL SERVICES		7,150	6,535	8,155	6,319	6,197	6,319
6288 INTERNAL AUDIT		869	818	818	912	869	912
6309 MANAGEMENT		1,924	1,875	1,875	2,083	2,033	2,083
TOTAL: DEPARTMENT	09	13,850	13,306	13,452	13,622	12,753	13,481
DEPARTMENT 18 ETHICS COMMISSION							
2636 ETHICS COMMISSION		0	162	162	402	257	264
TOTAL: DEPARTMENT	18	0	162	162	402	257	264
DEPARTMENT 25 MAYOR							
3410 CRIMINAL JUSTICE		362	1,181	1,204	1,195	1,182	1,188
6102 COMMUNITY DEVELOPMENT		383	95	355	95	95	95
6160 BUSINESS & COMMUNITY SERVICES		-1,604	823	5,782	858	832	849
6302 CITY ADMINISTRATION		3,389	1,928	4,010	2,025	1,865	1,914
7134 OFFICE OF EMERGENCY SERVICES		213	453	477	500	422	430
9800 CHILDREN'S BASELINE		894	861	869	865	863	865
TOTAL: DEPARTMENT	25	3,637	5,339	12,697	5,538	5,258	5,341
DEPARTMENT 29 CITY PLANNING							
6150 LONG RANGE PLANNING							

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MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

	F/Y 1993-94	FISCAL YEAR 1994-95		******** FISCAL YEAR 1995-96 ********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
PROGRAM	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
6151 CURRENT PLANNING	45	0	0	-6	-12	-0
6290 IMPLEMENTATION	0	2,563	2,563	3,300	3,184	3,300
6318 ADMINISTRATION-PLANNING DEPT	-2	1,289	1,339	579	567	579
TOTAL: DEPARTMENT 29	5,354	4,709	5,283	4,744	4,548	4,748
DEPARTMENT 30 CIVIL SERVICE						
6241 CIVIL SERVICE COMMISSION	7	406	406	835	462	475
TOTAL: DEPARTMENT 30	7	406	406	835	462	475
DEPARTMENT 33 HUMAN RESOURCES						
6244 ADMINISTRATION-HRD	5,766	2,828	2,828	3,235	3,144	3,211
6253 EMPLOYEE RELATIONS	85	735	735	832	736	763
6254 HUMAN RESOURCE OPERATIONS	610	2,354	2,596	2,291	2,149	2,240
6258 MANAGEMENT & EMPLOYEE DEVT.	111	143	56	135	94	105
6271 WORKERS COMP	5,539	6,106	6,372	6,650	6,124	6,192
6313 HEALTH SERVICE SYSTEM	0	-0	667	-88	-45	0
TOTAL: DEPARTMENT 33	12,111	12,166	13,254	13,056	12,202	12,511
DEPARTMENT 44 RETIREMENT SYSTEM						
6270 RETIREMENT SERVICES	4,382	5,445	6,169	5,718	5,611	5,694
6272 INVESTMENTS	14,118	830	15,141	947	919	931
6312 ADMINISTRATION	413	546	546	566	562	566
TOTAL: DEPARTMENT 44	18,913	6,822	21,857	7,230	7,092	7,191
DEPARTMENT 70 CHIEF ADMINISTRATIVE OFFICER						
2115 SOLID WASTE MANAGEMENT	2,340	3,512	5,909	3,865	3,834	3,865
2420 YBC/GRMCC	0	-4	-27	-0	0	-0

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MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM		F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
5350 PUBLICITY AND ADVERTISING		9,554	9,293	11,672	10,613	10,095	10,100
6103 CHIEF ADMINISTRATIVE OFFICER		1,317	36,434	38,022	5,646	5,687	5,725
6215 BOND INTEREST REDEMPTION		69,747	70,585	70,585	70,585	71,147	71,147
6235 RISK MANAGEMENT		-1	-0	0	967	-1	-0
6350 OTHER RESPONSIBILITIES		96	0	0	0	0	0
T O T A L: DEPARTMENT	70	83,054	119,820	126,160	91,675	90,761	90,836
DEPARTMENT 71 REAL ESTATE							
6285 ADMINISTRATION		2,242	3,471	3,612	3,398	3,397	3,397
6286 DIRECT SERVICES		-113	-0	-2	27	-10	-0
T O T A L: DEPARTMENT	71	2,129	3,471	3,611	3,425	3,387	3,397
DEPARTMENT 78 RECORDER							
1705 COUNTY CLERK SERVICES		269	289	295	317	249	259
6216 RECORDER		1,955	1,730	2,585	1,869	1,825	1,869
T O T A L: DEPARTMENT	78	2,224	2,020	2,881	2,185	2,074	2,127
DEPARTMENT 80 REGISTRAR							
6217 REGISTRAR OF VOTERS		2,833	1,976	2,032	3,681	3,672	3,681
T O T A L: DEPARTMENT	80	2,833	1,976	2,032	3,681	3,672	3,681
DEPARTMENT 91 PURCHASER							
6206 REPRODUCTION SERVICES		-173	0	222	-6	-29	0
6207 PROCUREMENT SVC		1,484	1,475	1,484	1,554	1,382	1,480
6208 CITY AUTO PURCHASES		128	130	130	131	131	131
6261 CENTRAL SHOPS		-491	0	139	0	0	0

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

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DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

PROGRAM		F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
6310 MGMT/ADM		383	460	495	508	490	508
T O T A L: DEPARTMENT	91	982	2,065	1,929	2,284	1,828	2,119
DEPARTMENT 97 GENERAL CITY RESPONSIBILITY							
0000 NO PROGRAM DEFINED		16	0	3	0	0	0
4147 ENVIRONMENTAL HEALTH		8	0	0	0	0	0
6218 JUDGMENT & CLAIMS AGAINST CITY & C		488	0	0	0	0	0
6241 CIVIL SERVICE COMMISSION		162	0	0	0	0	0
6247 GENERAL CITY RESPONSIBILITIES		26,519	29,442	33,187	28,254	27,878	27,878
6309 MANAGEMENT		367	0	0	0	0	0
6360 EISPC		0	0	0	143	141	143
T O T A L: DEPARTMENT	97	27,560	29,442	33,191	28,397	28,019	28,021
T O T A L: MSA	95	200,226	229,467	265,246	207,812	201,117	203,741

CITY & COUNTY OF SAN FRANCISCO
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RUN DATE: 26-MAY-1995 TIME: 3:50PM

DEPARTMENTAL PROGRAM BUDGETS
(EXCLUDES FM/CIP)
(IN THOUSANDS)

MSA 96 GENERAL FUND FM/CIP

PROGRAM		F/Y 1993-94 ACTUAL	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	MAYORS RECOMMENDED STANDARDIZED
DEPARTMENT 99 GENERAL FUND UNALLOCATED							
0000 NO PROGRAM DEFINED		1,629	0	18,904	0	0	0
T O T A L: DEPARTMENT	99	1,629	0	18,904	0	0	0
T O T A L: MSA	96	1,629	0	18,904	0	0	0
G R A N D T O T A L S		2,396,176	2,656,534	2,730,544	2,783,594	2,732,401	2,756,019

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CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 4:09PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 90 PUBLIC PROTECTION GROUP

FUND GROUP		F/Y 1993-94 ACTUAL	*** FISCAL YEAR 1994-95 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1995-96 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 04 DISTRICT ATTORNEY							
01 GENERAL FUND		25,657,406	24,786,917	26,588,258	27,292,357	26,398,082	26,876,592
02 SPECIAL REVENUE FUND GROUP		6	0	107,284	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS		607,114	0	-103,451	44,496	-53,586	0
T O T A L: DEPARTMENT	04	26,264,526	24,786,917	26,592,091	27,336,853	26,344,496	26,876,592
DEPARTMENT 05 PUBLIC DEFENDER							
01 GENERAL FUND		8,956,510	8,619,338	9,083,492	9,342,730	9,039,484	9,101,348
T O T A L: DEPARTMENT	05	8,956,510	8,619,338	9,083,492	9,342,730	9,039,484	9,101,348
DEPARTMENT 06 SHERIFF							
01 GENERAL FUND		54,529,531	51,051,495	52,394,043	58,185,377	55,400,443	55,412,667
02 SPECIAL REVENUE FUND GROUP		696,358	75,723	666,055	161,853	160,915	161,853
09 SPECIAL REVENUE-POOLED FUNDS		-1	0	58,000	74,533	168	0
T O T A L: DEPARTMENT	06	55,225,888	51,127,218	53,118,098	58,421,763	55,561,526	55,574,520
DEPARTMENT 11 TRIAL COURTS							
01 GENERAL FUND		44,630,733	46,462,062	52,183,172	51,414,442	50,761,194	51,414,442
02 SPECIAL REVENUE FUND GROUP		2,947,434	480,032	5,925,859	407,348	407,439	407,348
T O T A L: DEPARTMENT	11	47,578,167	46,942,094	58,109,031	51,821,790	51,168,633	51,821,790
DEPARTMENT 12 JUVENILE COURT							
01 GENERAL FUND		18,879,046	20,067,094	20,112,782	21,411,489	20,735,611	21,110,240
09 SPECIAL REVENUE-POOLED FUNDS		0	0	0	1,049	-1,049	0
T O T A L: DEPARTMENT	12	18,879,046	20,067,094	20,112,782	21,412,538	20,734,562	21,110,240
DEPARTMENT 13 ADULT PROBATION							

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 90 PUBLIC PROTECTION GROUP

FUND GROUP	F/Y 1993-94 ACTUAL	*** FISCAL YEAR 1994-95 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1995-96 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
01 GENERAL FUND	7,180,525	6,840,993	6,924,807	7,655,181	7,257,235	7,400,563
09 SPECIAL REVENUE-POOLED FUNDS	1	0	0	0	0	0
T O T A L: DEPARTMENT 13	7,180,526	6,840,993	6,924,807	7,655,181	7,257,235	7,400,563
DEPARTMENT 31 FIRE DEPARTMENT						
01 GENERAL FUND	122,124,739	129,912,150	130,863,565	130,250,738	131,314,918	129,321,327
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	25,908	-26,015	0
30 AIRPORT FUND GROUP	5,848,314	6,331,095	6,331,095	6,366,164	6,462,008	6,366,164
34 SAN FRANCISCO HARBOR FUND GROUP	1,200,750	1,265,685	1,314,774	1,256,497	1,274,694	1,256,497
T O T A L: DEPARTMENT 31	129,173,803	137,508,930	138,509,434	137,899,307	139,025,605	136,943,988
DEPARTMENT 38 POLICE						
01 GENERAL FUND	171,987,321	192,243,385	194,341,693	215,912,755	214,966,275	214,503,682
02 SPECIAL REVENUE FUND GROUP	3,237,881	1,419,625	2,450,374	3,691,111	3,691,111	3,691,111
09 SPECIAL REVENUE-POOLED FUNDS	-17,208	0	-4,088	187,766	0	0
T O T A L: DEPARTMENT 38	175,207,994	193,663,010	196,787,979	219,791,632	218,657,386	218,194,793
DEPARTMENT 72 COUNTY AGRICULTURE-WEIGHTS & MEASU						
01 GENERAL FUND	711,203	773,294	773,294	815,489	796,455	813,928
02 SPECIAL REVENUE FUND GROUP	0	0	172	0	0	0
T O T A L: DEPARTMENT 72	711,203	773,294	773,466	815,489	796,455	813,928
DEPARTMENT 74 MEDICAL EXAMINER/ CORONER						
01 GENERAL FUND	2,944,562	2,817,697	2,826,705	2,917,014	2,796,800	2,863,458
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
T O T A L: DEPARTMENT 74	2,944,562	2,817,697	2,826,705	2,917,014	2,796,800	2,863,458
DEPARTMENT 76 ANIMAL CARE AND CONTROL						
01 GENERAL FUND	1,710,208	1,885,279	1,994,539	2,058,760	[illegible]	[illegible]

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                                                       FISCAL YEAR 1995-96

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                                    DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
                                                        (EXCLUDES FM/CIP)

MSA 90 PUBLIC PROTECTION GROUP

                                            F/Y 1993-94   *** FISCAL YEAR 1994-95 ****  *********** FISCAL YEAR 1995-96 ***********
                                                             ORIGINAL       REVISED      DEPARTMENTAL      MAYORS RECOMMENDED
   FUND GROUP                                   ACTUAL        BUDGET        BUDGET         REQUEST       UNSTDZD     STANDARDIZED
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   02 SPECIAL REVENUE FUND GROUP                36,984        31,329        53,645               0             0               0

 T O T A L: DEPARTMENT         76            1,747,192     1,916,608     1,998,179       2,058,960     2,010,227       2,022,937

DEPARTMENT 79 PUBLIC ADMINISTRATOR GUARDIAN

   01 GENERAL FUND                           2,245,522     2,407,592     2,407,592       2,583,333     2,447,996       2,514,774
   09 SPECIAL REVENUE-POOLED FUNDS                   0             0             0               0             0               0

 T O T A L: DEPARTMENT         79            2,245,522     2,407,592     2,407,592       2,583,333     2,447,996       2,514,774


 T O T A L: MSA                90          476,114,939   497,470,785   517,243,656     542,056,590   535,840,405     535,238,931
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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 19 BUILDING INSPECTION COMMISSION						
02 SPECIAL REVENUE FUND GROUP	17,623,869	16,877,868	16,630,204	19,262,865	18,705,933	19,121,302
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
T O T A L: DEPARTMENT 19	17,623,869	16,877,868	16,630,204	19,262,865	18,705,933	19,121,302
DEPARTMENT 27 AIRPORT						
30 AIRPORT FUND GROUP	149,981,124	185,723,359	186,137,171	215,099,354	210,748,144	212,532,518
T O T A L: DEPARTMENT 27	149,981,124	185,723,359	186,137,171	215,099,354	210,748,144	212,532,518
DEPARTMENT 32 HETCH HETCHY PROJECT						
33 HETCH HETCHY FUND GROUP	55,859,933	52,277,331	52,357,323	54,875,740	54,495,979	54,724,886
T O T A L: DEPARTMENT 32	55,859,933	52,277,331	52,357,323	54,875,740	54,495,979	54,724,886
DEPARTMENT 35 MUNICIPAL RAILWAY						
31 MUNICIPAL RAILWAY FUND GROUP	272,214,061	274,130,844	274,766,766	281,428,821	278,876,897	281,091,315
T O T A L: DEPARTMENT 35	272,214,061	274,130,844	274,766,766	281,428,821	278,876,897	281,091,315
DEPARTMENT 36 PARKING & TRAFFIC COMMISSION						
01 GENERAL FUND	17,920,166	19,903,416	19,913,416	22,934,407	21,858,820	22,425,786
02 SPECIAL REVENUE FUND GROUP	12,373,541	13,202,332	13,270,232	16,200,383	15,847,076	16,056,194
05 BOND FUND GROUP	8,669	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	8,829	0	0	-114	0	0
30 AIRPORT FUND GROUP	552	7,497	7,497	5,597	5,597	5,597
T O T A L: DEPARTMENT 36	30,311,757	33,113,245	33,191,145	39,140,273	37,711,493	38,487,577
01 GENERAL FUND	238,307	264,432	264,432	271,259	260,718	[illegible]

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
					MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
TOTAL: DEPARTMENT 37	238,307	264,432	264,432	271,259	260,718	265,472
DEPARTMENT 39 PORT						
34 SAN FRANCISCO HARBOR FUND GROUP	31,340,816	30,692,447	30,985,412	30,207,933	29,745,091	30,053,472
TOTAL: DEPARTMENT 39	31,340,816	30,692,447	30,985,412	30,207,933	29,745,091	30,053,472
DEPARTMENT 40 PUBLIC UTILITIES COMMISSION						
09 SPECIAL REVENUE-POOLED FUNDS	-1,858,544	0	360,460	257,043	-685,287	-210,381
TOTAL: DEPARTMENT 40	-1,858,544	0	360,460	257,043	-685,287	-210,381
DEPARTMENT 47 WATER DEPARTMENT						
32 WATER DEPARTMENT FUND GROUP	58,663,754	76,242,348	64,636,538	76,952,150	75,965,957	76,707,708
TOTAL: DEPARTMENT 47	58,663,754	76,242,348	64,636,538	76,952,150	75,965,957	76,707,708
DEPARTMENT 49 PUC LIGHT HEAT AND POWER						
01 GENERAL FUND	4,453,380	4,743,369	5,289,761	4,807,001	4,825,402	4,825,402
09 SPECIAL REVENUE-POOLED FUNDS	-441,994	0	1	18,371	-21,659	0
TOTAL: DEPARTMENT 49	4,011,386	4,743,369	5,289,762	4,825,372	4,803,743	4,825,402
DEPARTMENT 75 ELECTRICITY						
01 GENERAL FUND	3,728,414	3,707,391	3,707,391	3,934,443	3,364,015	3,453,987
08 INTRAGOVERNMENTAL SVC FUND GROUP	993,323	0	-633,698	1,472,406	-50,678	0
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	13,327	-28,368	0
TOTAL: DEPARTMENT 75	4,721,737	3,707,391	3,073,693	5,420,176	3,284,969	3,453,987

DEPARTMENT 90 PUBLIC WORKS

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE

	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
01 GENERAL FUND	8,253,363	8,514,111	8,546,159	8,585,702	8,759,584	8,898,406
02 SPECIAL REVENUE FUND GROUP	20,174,110	19,869,549	21,726,833	20,974,688	20,910,268	21,226,083
05 BOND FUND GROUP	39,907,155	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	397	0	73,984	804,677	-921,770	0
35 CLEAN WATER FUND GROUP	63,064,912	129,792,401	104,994,661	137,338,797	136,741,910	137,394,455
T O T A L: DEPARTMENT 90	131,399,937	158,176,061	135,341,637	167,703,864	165,489,992	167,518,944
T O T A L: MSA 91	754,508,137	835,948,695	803,034,543	895,444,850	879,403,629	888,572,202

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
					MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY						
02 SPECIAL REVENUE FUND GROUP	10,590,598	13,889,267	18,640,024	13,630,742	13,156,712	13,207,795
T O T A L: DEPARTMENT 23	10,590,598	13,889,267	18,640,024	13,630,742	13,156,712	13,207,795
DEPARTMENT 26 COMMISSION ON AGING						
02 SPECIAL REVENUE FUND GROUP	11,657,503	11,661,006	12,134,553	11,354,119	11,316,784	11,354,119
T O T A L: DEPARTMENT 26	11,657,503	11,661,006	12,134,553	11,354,119	11,316,784	11,354,119
DEPARTMENT 34 HUMAN RIGHTS COMMISSION						
01 GENERAL FUND	1,156,583	1,075,905	1,585,905	1,086,689	1,051,453	1,076,060
09 SPECIAL REVENUE-POOLED FUNDS	1	0	1	139,385	-45,625	0
T O T A L: DEPARTMENT 34	1,156,584	1,075,905	1,585,906	1,226,074	1,005,828	1,076,060
DEPARTMENT 45 SOCIAL SERVICES						
01 GENERAL FUND	299,163,141	315,039,503	315,239,606	313,729,982	310,732,365	313,283,832
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	-111,765	0	0
T O T A L: DEPARTMENT 45	299,163,141	315,039,503	315,239,606	313,618,217	310,732,365	313,283,832
DEPARTMENT 48 COMMISSION ON THE STATUS OF WOMEN						
01 GENERAL FUND	1,180,077	1,183,975	1,185,835	1,289,155	1,245,038	1,253,392
02 SPECIAL REVENUE FUND GROUP	138,461	139,000	139,000	151,800	151,800	151,800
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	5,050	0	0
T O T A L: DEPARTMENT 48	1,318,538	1,322,975	1,324,835	1,446,005	1,396,838	1,405,192
DEPARTMENT 65 RENT ARBITRATION BOARD						
02 SPECIAL REVENUE FUND GROUP	1,472,774	1,649,141	1,662,933	1,808,375	1,696,476	1,720,121

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
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MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP

		F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
			ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP		ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
T O T A L: DEPARTMENT	65	1,472,774	1,649,141	1,662,933	1,808,375	1,696,476	1,720,121
T O T A L: MSA	92	325,359,138	344,637,797	350,587,857	343,083,532	339,305,003	342,047,119

CITY & COUNTY OF SAN FRANCISCO
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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 93 COMMUNITY HEALTH GROUP

FUND GROUP		F/Y 1993-94 ACTUAL	*** FISCAL YEAR 1994-95 **** ORIGINAL BUDGET	REVISED BUDGET	********** FISCAL YEAR 1995-96 ********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 83 COMMUNITY HEALTH SERVICES							
01 GENERAL FUND		124,343,782	137,024,364	138,633,946	126,433,464	125,237,768	126,363,950
02 SPECIAL REVENUE FUND GROUP		2,112,876	715,424	2,426,892	818,745	814,179	818,745
09 SPECIAL REVENUE-POOLED FUNDS		-4	0	2	-290	-153,405	0
T O T A L: DEPARTMENT	83	126,456,654	137,739,788	141,060,840	127,251,919	125,898,542	127,182,695
DEPARTMENT 85 LAGUNA HONDA							
37 LAGUNA HONDA FUND GROUP		98,215,552	104,470,655	104,470,655	109,520,556	106,652,609	109,481,586
T O T A L: DEPARTMENT	85	98,215,552	104,470,655	104,470,655	109,520,556	106,652,609	109,481,586
DEPARTMENT 86 SAN FRANCISCO GENERAL HOSPITAL							
36 HOSPITAL FUND GROUP		160,595,468	244,615,404	246,604,102	257,191,692	250,060,838	254,338,725
T O T A L: DEPARTMENT	86	160,595,468	244,615,404	246,604,102	257,191,692	250,060,838	254,338,725
DEPARTMENT 87 COMMUNITY MENTAL HEALTH							
01 GENERAL FUND		116,372,748	126,673,544	132,375,935	147,390,179	147,412,265	147,439,277
02 SPECIAL REVENUE FUND GROUP		102,333	391,550	848,373	456,079	449,855	456,079
09 SPECIAL REVENUE-POOLED FUNDS		300,000	0	459,053	-3,720	-17,565	0
T O T A L: DEPARTMENT	87	116,775,081	127,065,094	133,683,361	147,842,538	147,844,555	147,895,356
T O T A L: MSA	93	502,042,755	613,890,941	625,818,958	641,806,705	630,456,544	638,898,362

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DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 94 CULTURE AND RECREATION GROUP

	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 07 COUNTY EDUCATION OFFICE						
01 GENERAL FUND	1,719,138	1,718,722	1,718,722	1,718,722	1,718,722	1,718,722
05 BOND FUND GROUP	0	0	0	21,819	0	0
T O T A L: DEPARTMENT 07	1,719,138	1,718,722	1,718,722	1,740,541	1,718,722	1,718,722
DEPARTMENT 28 ART COMMISSION						
01 GENERAL FUND	1,284,792	1,199,927	1,199,927	1,225,540	1,218,476	1,225,540
02 SPECIAL REVENUE FUND GROUP	1,162,801	1,412,561	2,746,911	1,740,944	1,694,352	1,697,649
05 BOND FUND GROUP	81,807	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	-1	0	-37,500	2,144	-2,144	0
T O T A L: DEPARTMENT 28	2,529,399	2,612,488	3,909,338	2,968,628	2,910,684	2,923,189
DEPARTMENT 41 PUBLIC LIBRARY						
01 GENERAL FUND	20,583,163	17,101,226	21,067,166	19,566,165	19,024,876	19,566,165
02 SPECIAL REVENUE FUND GROUP	0	0	7,891,630	13,133,563	12,902,442	13,133,564
05 BOND FUND GROUP	189,035	0	0	16,422	-3,716	0
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
T O T A L: DEPARTMENT 41	20,772,198	17,101,226	28,958,796	32,716,150	31,923,602	32,699,729
DEPARTMENT 42 RECREATION AND PARK COMMISSION						
01 GENERAL FUND	46,100,669	45,392,279	45,479,157	45,539,918	43,694,834	44,480,789
02 SPECIAL REVENUE FUND GROUP	10,276,677	10,749,733	10,781,531	10,311,084	10,989,187	10,398,473
05 BOND FUND GROUP	501,377	174,454	174,454	151,705	143,631	161,692
09 SPECIAL REVENUE-POOLED FUNDS	-1,125,958	0	-21,999	-1,539,370	-4,120	0
21 EXPENDABLE TRUST FUND GROUP	100,453	196,755	196,755	195,148	189,856	195,148
T O T A L: DEPARTMENT 42	55,853,218	56,513,221	56,609,898	54,658,485	55,013,388	55,236,102
DEPARTMENT 46 WAR MEMORIAL						
02 SPECIAL REVENUE [illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	5,777,123

DEPARTMENT 46 WAR MEMORIAL

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 4:09PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 94 CULTURE AND RECREATION GROUP

FUND GROUP		F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
		ACTUAL	ORIGINAL BUDGET	REVISED BUDGET	DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
T O T A L: DEPARTMENT	46	5,338,169	5,799,206	5,968,942	5,785,154	5,665,078	5,777,123
DEPARTMENT 60 ACADEMY OF SCIENCES							
01 GENERAL FUND		1,503,054	1,483,252	1,483,252	1,483,344	1,482,960	1,483,258
T O T A L: DEPARTMENT	60	1,503,054	1,483,252	1,483,252	1,483,344	1,482,960	1,483,258
DEPARTMENT 61 FINE ARTS MUSEUMS							
01 GENERAL FUND		3,241,572	3,253,338	3,253,338	4,126,162	4,039,958	4,126,162
02 SPECIAL REVENUE FUND GROUP		951,467	142,695	651,146	136,922	131,922	136,922
T O T A L: DEPARTMENT	61	4,193,039	3,396,033	3,904,484	4,263,084	4,171,880	4,263,084
DEPARTMENT 62 ASIAN ART MUSEUM							
01 GENERAL FUND		1,276,131	1,269,888	1,269,888	1,330,892	1,289,829	1,313,602
02 SPECIAL REVENUE FUND GROUP		349,065	0	291,898	0	0	0
T O T A L: DEPARTMENT	62	1,625,196	1,269,888	1,561,786	1,330,892	1,289,829	1,313,602
DEPARTMENT 63 LAW LIBRARY							
01 GENERAL FUND		208,686	236,418	236,418	291,496	243,135	243,020
T O T A L: DEPARTMENT	63	208,686	236,418	236,418	291,496	243,135	243,020
DEPARTMENT 93 CONVENTION FACILITIES MANAGEMENT							
02 SPECIAL REVENUE FUND GROUP		42,554,736	44,988,130	45,357,259	48,152,639	41,860,024	41,863,429
T O T A L: DEPARTMENT	93	42,554,736	44,988,130	45,357,259	48,152,639	41,860,024	41,863,429
T O T A L: MSA	94	136,296,833	135,118,584	149,708,895	153,390,413	146,279,302	147,521,258

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 4:09PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 01 BOARD OF SUPERVISORS						
01 GENERAL FUND	5,212,646	5,216,253	5,216,253	5,827,267	5,370,089	5,459,949
02 SPECIAL REVENUE FUND GROUP	162,525	150,000	234,000	150,000	150,000	150,000
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
T O T A L: DEPARTMENT 01	5,375,171	5,366,253	5,450,253	5,977,267	5,520,089	5,609,949
DEPARTMENT 02 ASSESSOR						
01 GENERAL FUND	5,940,303	5,893,468	6,100,945	6,436,202	6,201,159	6,406,640
09 SPECIAL REVENUE-POOLED FUNDS	-1	0	0	0	0	0
T O T A L: DEPARTMENT 02	5,940,302	5,893,468	6,100,945	6,436,202	6,201,159	6,406,640
DEPARTMENT 03 CITY ATTORNEY						
01 GENERAL FUND	7,806,073	5,673,775	8,233,516	6,329,399	5,496,358	5,678,242
05 BOND FUND GROUP	41,175	0	0	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	-1,324,748	0	-2,559,740	0	0	0
T O T A L: DEPARTMENT 03	6,522,500	5,673,775	5,673,776	6,329,399	5,496,358	5,678,242
DEPARTMENT 08 TREASURER-TAX COLLECTOR						
01 GENERAL FUND	9,639,511	10,732,026	11,007,251	11,862,345	11,503,053	11,751,336
02 SPECIAL REVENUE FUND GROUP	95,145	99,077	99,077	103,664	99,975	103,664
09 SPECIAL REVENUE-POOLED FUNDS	-1	0	0	29,502	-18,264	0
T O T A L: DEPARTMENT 08	9,734,655	10,831,103	11,106,328	11,995,511	11,584,764	11,855,000
DEPARTMENT 09 CONTROLLER						
01 GENERAL FUND	13,997,869	13,305,902	14,926,261	13,481,124	13,180,173	13,481,124
08 INTRAGOVERNMENTAL SVC FUND GROUP	-147,650	0	-1,473,766	141,178	-427,447	0
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
T O T A L: DEPARTMENT 09	13,850,219	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]

RUN DATE: 26-MAY-1995 TIME: 4:09PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
DEPARTMENT 18 ETHICS COMMISSION						
01 GENERAL FUND	0	161,838	161,838	402,204	257,178	263,692
T O T A L: DEPARTMENT 18	0	161,838	161,838	402,204	257,178	263,692
DEPARTMENT 25 MAYOR						
01 GENERAL FUND	4,877,449	4,841,526	4,990,905	5,030,351	4,769,423	4,841,450
02 SPECIAL REVENUE FUND GROUP	609,462	286,936	2,459,714	288,193	286,746	288,193
03 FEDERAL GRANT FUND GROUP	-2,109,844	211,000	4,985,917	211,000	211,000	211,000
09 SPECIAL REVENUE-POOLED FUNDS	0	0	254	8,123	-9,273	0
31 MUNICIPAL RAILWAY FUND GROUP	260,000	0	260,000	0	0	0
T O T A L: DEPARTMENT 25	3,637,067	5,339,462	12,696,790	5,537,667	5,257,896	5,340,643
DEPARTMENT 29 CITY PLANNING						
01 GENERAL FUND	4,874,372	4,708,921	4,758,921	4,747,552	4,563,185	4,747,552
02 SPECIAL REVENUE FUND GROUP	479,177	0	523,638	0	0	0
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	-3,624	-15,263	0
T O T A L: DEPARTMENT 29	5,353,549	4,708,921	5,282,559	4,743,928	4,547,922	4,747,552
DEPARTMENT 30 CIVIL SERVICE						
01 GENERAL FUND	6,580	406,356	406,356	834,744	461,827	474,974
T O T A L: DEPARTMENT 30	6,580	406,356	406,356	834,744	461,827	474,974
DEPARTMENT 33 HUMAN RESOURCES						
01 GENERAL FUND	12,111,480	12,165,621	12,587,504	12,775,742	12,282,870	12,510,623
09 SPECIAL REVENUE-POOLED FUNDS	-385	0	666,956	279,932	-80,888	0
T O T A L: DEPARTMENT 33	12,111,095	12,165,621	13,254,460	13,055,674	12,201,982	12,510,623

DEPARTMENT 44 RETIREMENT SYSTEM

FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 4:09PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

	F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
		ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP	ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
24 PENSION TRUST FUND GROUP	18,913,103	6,821,642	21,856,590	7,230,254	7,092,451	7,191,376
T O T A L: DEPARTMENT 44	18,913,103	6,821,642	21,856,590	7,230,254	7,092,451	7,191,376
DEPARTMENT 70 CHIEF ADMINISTRATIVE OFFICER						
01 GENERAL FUND	670,618	559,755	1,025,950	454,850	431,293	444,519
02 SPECIAL REVENUE FUND GROUP	10,023,218	45,163,789	48,588,077	16,013,804	15,366,577	15,380,502
05 BOND FUND GROUP	273,960	0	52,635	0	0	0
06 CAPITAL PROJECT FUND GROUP	2,339,554	3,511,774	5,908,966	3,864,510	3,833,980	3,864,510
07 DEBT SERVICE FUND	69,747,466	70,584,673	70,584,673	70,584,673	71,146,673	71,146,673
09 SPECIAL REVENUE-POOLED FUNDS	-718	0	1	757,156	-17,223	0
T O T A L: DEPARTMENT 70	83,054,098	119,819,991	126,160,302	91,674,993	90,761,300	90,836,204
DEPARTMENT 71 REAL ESTATE						
01 GENERAL FUND	196,866	198,993	275,192	245,605	244,696	244,696
02 SPECIAL REVENUE FUND GROUP	2,045,037	3,271,761	3,337,182	3,152,145	3,152,145	3,152,145
08 INTRAGOVERNMENTAL SVC FUND GROUP	-112,565	0	-1,617	27,035	-9,939	0
T O T A L: DEPARTMENT 71	2,129,338	3,470,754	3,610,757	3,424,785	3,386,902	3,396,841
DEPARTMENT 78 RECORDER						
01 GENERAL FUND	1,130,466	1,314,799	1,314,799	1,390,254	1,291,332	1,332,154
02 SPECIAL REVENUE FUND GROUP	1,093,117	704,714	1,565,840	795,118	783,167	795,118
T O T A L: DEPARTMENT 78	2,223,583	2,019,513	2,880,639	2,185,372	2,074,499	2,127,272
DEPARTMENT 80 REGISTRAR						
01 GENERAL FUND	2,832,633	1,975,818	2,032,161	3,681,052	3,672,478	3,681,052
09 SPECIAL REVENUE-POOLED FUNDS	0	0	0	0	0	0
T O T A L: DEPARTMENT 80	2,832,633	1,975,818	2,032,161	3,681,052	3,672,478	3,681,052

DEPARTMENT 91 PURCHASER

RUN DATE: 26-MAY-1995 TIME: 4:09PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP

		F/Y 1993-94	*** FISCAL YEAR 1994-95 ****		*********** FISCAL YEAR 1995-96 ***********		
			ORIGINAL	REVISED	DEPARTMENTAL	MAYORS RECOMMENDED	
FUND GROUP		ACTUAL	BUDGET	BUDGET	REQUEST	UNSTDZD	STANDARDIZED
01 GENERAL FUND		1,994,600	2,064,742	2,109,722	2,192,423	2,003,079	2,118,677
08 INTRAGOVERNMENTAL SVC FUND GROUP		-531,427	0	-541,941	91,284	-175,239	0
09 SPECIAL REVENUE-POOLED FUNDS		-481,191	0	361,467	0	0	0
T O T A L: DEPARTMENT	91	981,982	2,064,742	1,929,248	2,283,707	1,827,840	2,118,677
DEPARTMENT 97 GENERAL CITY RESPONSIBILITY							
01 GENERAL FUND		27,559,667	29,441,966	33,187,189	28,396,899	28,019,195	28,021,281
02 SPECIAL REVENUE FUND GROUP		0	0	3,390	0	0	0
T O T A L: DEPARTMENT	97	27,559,667	29,441,966	33,190,579	28,396,899	28,019,195	28,021,281
T O T A L: MSA	95	200,225,542	229,467,125	265,246,076	207,811,960	201,116,566	203,741,142

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 4:09PM

DEPARTMENTAL NET OPERATING BUDGETS AT LEVEL OF APPROPRIATION
(EXCLUDES FM/CIP)

MSA 96 GENERAL FUND FM/CIP

FUND GROUP		F/Y 1993-94 ACTUAL	*** FISCAL YEAR 1994-95 **** ORIGINAL BUDGET	REVISED BUDGET	*********** FISCAL YEAR 1995-96 *********** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED UNSTDZD	STANDARDIZED
DEPARTMENT 99 GENERAL FUND UNALLOCATED							
01 GENERAL FUND		1,628,899	0	18,903,677	0	0	0
TOTAL: DEPARTMENT	99	1,628,899	0	18,903,677	0	0	0
TOTAL: MSA	96	1,628,899	0	18,903,677	0	0	0
GRAND TOTALS		2,396,176,243	2,656,533,927	2,730,543,662	2,783,594,050	2,732,401,449	2,756,019,014

CITY & COUNTY OF SAN FRANCISCO
FISCAL YEAR 1995-96

RUN DATE: 26-MAY-1995 TIME: 3:57PM

GRAND RECAP
NUMBER OF POSITIONS BY DEPARTMENT

DEPARTMENT	F/Y 1993-94 BUDGET	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS VS. REVISED
MSA 90 PUBLIC PROTECTION GROUP						
04 DISTRICT ATTORNEY	322	300	315	340	336	21
05 PUBLIC DEFENDER	100	95	102	104	99	-3
06 SHERIFF	580	643	673	759	712	39
11 TRIAL COURTS	489	513	513	534	534	21
12 JUVENILE COURT	268	289	289	303	297	8
13 ADULT PROBATION	113	106	108	121	117	9
31 FIRE DEPARTMENT	1,511	1,579	1,579	1,578	1,565	-14
38 POLICE	2,127	2,203	2,220	2,429	2,418	198
72 COUNTY AGRICULTURE-WEIGHTS & MEASU	13	13	13	13	13	0
74 MEDICAL EXAMINER/ CORONER	38	34	34	33	33	-1
76 ANIMAL CARE AND CONTROL	34	36	36	37	37	1
79 PUBLIC ADMINISTRATOR GUARDIAN	38	40	40	41	40	0
TOTAL: MSA 90	5,633	5,851	5,922	6,292	6,201	279
MSA 91 PUBLIC WORKS, TRANSPORTATION AND COMMERCE						
19 BUILDING INSPECTION COMMISSION	196	195	195	201	197	2
27 AIRPORT	1,082	1,125	1,152	1,148	1,119	-33
32 HETCH HETCHY PROJECT	137	150	150	151	150	0
35 MUNICIPAL RAILWAY	3,363	3,330	3,330	3,335	3,334	4
36 PARKING & TRAFFIC COMMISSION	513	494	494	491	484	-10
37 PERMIT APPEALS	4	4	4	4	4	0
39 PORT	234	199	199	198	196	-3
40 PUBLIC UTILITIES COMMISSION	64	66	66	95	94	28
47 WATER DEPARTMENT	515	510	510	476	476	-34
49 PUC LIGHT HEAT AND POWER	10	10	10	10	10	0
75 ELECTRICITY	76	77	77	79	81	4
90 PUBLIC WORKS	1,654	1,666	1,666	1,716	1,683	17
TOTAL: MSA 91	7,848	7,826	7,853	7,904	7,828	-25
MSA 92 HUMAN WELFARE AND NEIGHBORHOOD DEV GROUP						
23 MAYOR'S OFC-CHILD-YTH&THEIR FAMILY	40	40	40	38	38	-2
26 COMMISSION ON AGING	18	19	19	19	19	0
34 HUMAN RIGHTS COMMISSION	29	33	33	31	30	-3
45 SOCIAL SERVICES	1,270	1,315	1,315	1,345	1,336	21

RUN DATE: 26-MAY-1995 TIME: 3:57PM

GRAND RECAP
NUMBER OF POSITIONS BY DEPARTMENT

DEPARTMENT	F/Y 1993-94 BUDGET	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS VS. REVISED
48 COMMISSION ON THE STATUS OF WOMEN	4	4	4	6	5	1
65 RENT ARBITRATION BOARD	19	19	19	21	19	0
T O T A L: MSA 92	1,380	1,430	1,430	1,460	1,447	17
MSA 93 COMMUNITY HEALTH GROUP						
83 COMMUNITY HEALTH SERVICES	774	750	750	753	751	1
85 LAGUNA HONDA	1,469	1,493	1,493	1,521	1,521	28
86 SAN FRANCISCO GENERAL HOSPITAL	2,649	2,480	2,483	2,486	2,491	8
87 COMMUNITY MENTAL HEALTH	556	544	593	608	608	15
T O T A L: MSA 93	5,448	5,267	5,319	5,368	5,371	52
MSA 94 CULTURE AND RECREATION GROUP						
07 COUNTY EDUCATION OFFICE	0	0	0	0	0	0
28 ART COMMISSION	13	15	15	16	16	1
41 PUBLIC LIBRARY	380	376	514	510	510	-4
42 RECREATION AND PARK COMMISSION	883	876	876	863	863	-13
46 WAR MEMORIAL	81	81	83	92	87	4
60 ACADEMY OF SCIENCES	9	9	9	9	9	0
61 FINE ARTS MUSEUMS	74	65	65	78	78	13
62 ASIAN ART MUSEUM	16	13	13	13	13	0
63 LAW LIBRARY	3	3	3	4	3	0
93 CONVENTION FACILITIES MANAGEMENT	3	3	3	3	3	0
T O T A L: MSA 94	1,462	1,441	1,581	1,588	1,582	1
MSA 95 GENERAL ADMINISTRATION AND FINANCE GROUP						
01 BOARD OF SUPERVISORS	55	54	54	55	55	1
02 ASSESSOR	95	103	103	105	104	1
03 CITY ATTORNEY	160	175	175	177	173	-2
08 TREASURER-TAX COLLECTOR	151	159	159	168	166	7
09 CONTROLLER	343	343	343	324	324	-19
25 MAYOR	46	46	3	7	4	1
29 CITY PLANNING	96	94	94	83	83	-11

RUN DATE: 26-MAY-1995 TIME: 3:57PM

GRAND RECAP
NUMBER OF POSITIONS BY DEPARTMENT

DEPARTMENT	F/Y 1993-94 BUDGET	FISCAL YEAR 1994-95 ORIGINAL BUDGET	FISCAL YEAR 1994-95 REVISED BUDGET	******** FISCAL YEAR 1995-96 ******** DEPARTMENTAL REQUEST	MAYORS RECOMMENDED	MAYORS VS. REVISED
30 CIVIL SERVICE	6	6	6	9	6	0
33 HUMAN RESOURCES	180	175	179	175	176	-3
44 RETIREMENT SYSTEM	57	57	58	61	59	1
70 CHIEF ADMINISTRATIVE OFFICER	27	29	29	31	28	-1
71 REAL ESTATE	22	21	21	21	21	0
78 RECORDER	34	33	33	35	34	1
80 REGISTRAR	24	20	20	33	33	13
91 PURCHASER	180	183	183	181	179	-4
97 GENERAL CITY RESPONSIBILITY	0	0	0	2	2	2
TOTAL: MSA 95	1,476	1,503	1,508	1,517	1,495	-13
GRAND TOTALS	23,247	23,318	23,613	24,129	23,924	311

MAYOR'S BUDGET SUMMARY FOR FISCAL YEAR 1996-97

WILLIE L. BROWN, JR.
MAYOR
CITY AND COUNTY OF SAN FRANCISCO

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Mayor's Budget Summary

1996-97

submitted by:

Willie L. Brown, Jr.
Mayor

City and County of San Francisco

to the:

San Francisco Board of Supervisors

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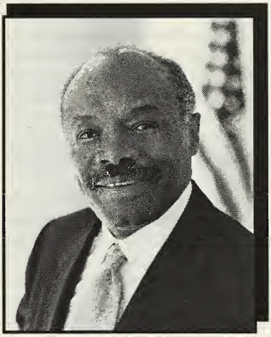


Willie L. Brown, Jr.
Mayor

Honorable Kevin Shelley and Members
San Francisco Board of Supervisors
401 Van Ness Avenue
San Francisco, California 94102

Dear Colleagues:

I am transmitting for your review my proposed Fiscal Year 1996/97 budget for the City and County of San Francisco.

This budget, my first as mayor, represents the initial necessary steps in our mutual efforts to strengthen law enforcement, improve the long-neglected Municipal Railway, enhance health care services, and make our City government more efficient, accessible and responsive to the people of San Francisco.

It is my hope that this programmatic plan will serve as the starting point for achieving the goals we all share: revitalizing services, streamlining and clarifying lines of authority and accountability and bringing city government fully into the modern era.

Vital in the formulation of this budget were key findings from the extraordinary Economic Summit I convened this April, which brought together 400 representatives from all sectors of this city. From that gathering, three concepts emerged which are essential to moving this city forward:

- Build on the City's strengths, including our strong economy, growth industries --finance, tourism and such trail-blazing newcomers as multi-media -- and the talents, enterprise and creativity of our people.
- Address the City's long-standing needs, including affordable housing, quality education and job training.
- Plan for the future, by first putting the City's own governmental house in order.

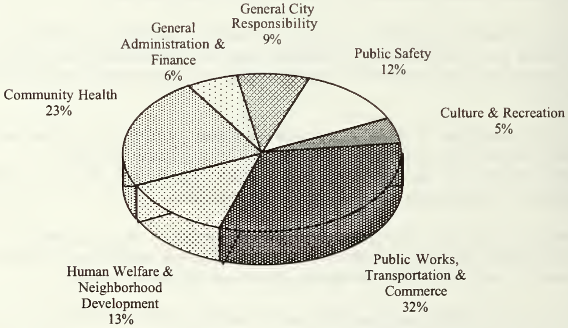
These important concepts are incorporated in the budget I present today. All are central to my commitment to enhance and expand the city's economy as a whole by encouraging the investment necessary to retain existing businesses and start new ones, and to create jobs and fresh opportunities for all who live and work here. Holding the line on taxes, assessments and fees, while stretching each taxpayer dollar to assure a solid return in vital city services, are key to the goal of a vibrant local economy. We must also end the prolonged drought in capital improvements and begin investing again in our parks, museums, and other public facilities that both contribute to economic vitality and attract tourists from around the world.

A growing and vigorously competitive economy, coupled with public services that support and foster such enterprise, are the engines that can propel San Francisco confidently into the coming century.

Today, the City reverberates with the pulse of a reinvigorated economy, the resulting revenues from which enable this budget to begin the job of improving the quality of city government:

The proposed FY 1996/97 budget provides for $3.2 billion in spending, $1.5 billion of which is from the General Fund. This represents an increase of 2.4% over the previous year, which permits prudent, judicious investment in rebuilding the City's infrastructure as well as improvements in those services on which the people of this city daily depend. Therefore, I propose the following urgent priorities:

Total Expenditures
$3,167,728,430



- **MUNI** -- In recent years, maintenance and street supervision, both essential in keeping buses and trolleys in service and on time, have seriously deteriorated. In keeping with my commitment to restore Muni to its former status as the nation's best public transit system, this budget will deploy 15 more street supervisors and add 25 desperately needed mechanics to allow for 24-hour maintenance of our diesel and trolley fleet. This will keep vehicles running and on schedule. In all, the Muni budget will be increased by $13 million in non-General Fund monies.

- **POLICE** -- For the first time, the Police Department will be brought to full staffing -- 2,082 officers, pursuant to Proposition D, passed by the voters in 1994. The policy, initiated soon after I became mayor, of deploying officers on Muni will continue, as will patrols in Housing Authority sites. A total of 55 additional officers will be assigned to patrol in city neighborhoods. I hope further improvements in the use of police resources will result from the review currently being prepared by your Budget Analyst. We will begin to replace the Department's deteriorating fleet of patrol cars with 35 new vehicles, plus an additional 85 replacements. Additionally, officer training will be intensified, and the Office of Citizen Complaints, under its new leadership, will be expanded as part of our commitment to excellence in law enforcement. I join with Supervisor Ammiano in his commitment to law enforcement that protects lives, property and civil rights of all San Franciscans.

- **YOUTH** -- The young people of this city, by far our most precious resource, were too often overlooked in City budgets past. This budget responds to the growing problem of juvenile crime with a balanced approach to the diversion and detention of troubled youth. In addition to better funding for community programs in the Juvenile Justice Department, I propose spending increases for after-school recreational programs and to ensure proper maintenance of soccer fields, playgrounds and other facilities. Also, my public/private "SAY YES" program will put 500 young people into summer jobs, in addition to the 1,900 who will be employed with federal funds. These 2,400 young San Franciscans will be given jobs in the private sector as well as the Public Library, the Recreation and Parks Department and, of course, in the Mayor's office. Four child care centers will be renovated, and the new Youth Center in the Excelsior will move forward. We all know that education is the path to future success for young people; therefore, next year I will call for a special election that will include bond issues for San Francisco's Unified School and Community College Districts. I look forward as well to the vital recommendations which will flow from the October Youth Summit on which Supervisor Yaki is already hard at work.

- **HEALTH** -- Following your Board's suggestions, I propose that we increase breast cancer outreach and basic services, particularly in high-risk areas, such as Hunters Point. The budget also expands home health services, so that patients can receive quality care in familiar surroundings -- supported with family and friends -- and at far less cost than in a hospital. At long last, funding will be made available to the new Rehabilitation Mental Health Facility -- built as a result of a bond initiative that the voters approved in 1988. Finally, in a major step for this city, a new Department of the Environment, initiated by Supervisor Shelley and approved by the voters, will be established to co-ordinate the City's multiple environmental efforts.

- White and African American women in San Francisco have a significantly higher incidence of breast cancer than the rest of California women.
- Between 1988-92, African-American women under 50 living in Bayview/Hunters Point had double the expected rate of breast cancer for San Francisco and the Bay Area.

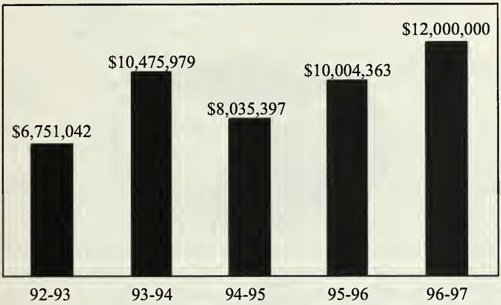
- **CAPITAL IMPROVEMENTS** -- It's only prudent that a city keep its own house in order and not let vital facilities deteriorate or problems fester, worsen, and grow ever more costly to correct. With that in mind, this budget provides $21 million for capital improvements, including: the removal of hazardous underground storage tanks; improvements in the City's hospitals, Art Commission facilities and other public property; and improved public safety through lighting improvements. I applaud Supervisor Leal for her attention to this aspect of public safety in the Mission District, and her success in securing federal funds for lighting in that area.

In proposing these initiatives, I am mindful that, while we need to change the way the city does business, it is important not to move so hastily as to dismantle or damage existing services. As I indicated earlier, these initiatives are possible, in large measure, because of revenues generated by an improving economy. Budgeting is as sharp and precise as the few months I've been office have allowed. Some funds, such as the City's contribution to its employees' retirement, have been reduced to reflect more realistic assumptions and to meet current priorities within City government. As outlined later in this message, long range audits will be undertaken of each city program to eliminate duplication and inefficiency. However, this budget does not lay-off any of the rank-and-file workers who provide basic services to our residents.

This budget also takes what I consider to be the prudent course of increasing the City's General Fund reserve to $12 million. This recommendation was contained in a February joint report from the Board's Budget Analyst Controller and my Finance Director. Given that the City's General Fund is nearly $1.5 billion, a sufficient reserve is essential, given the uncertainty of federal and state funding. I know that

Supervisor Hsieh has argued for an increased reserve and that no previous Mayor has proposed a reserve of this magnitude, despite the continued growth of the City's budget. I encourage your entire Board to look toward preserving and enhancing this reserve through a careful review of the Courts' budget, which increased by nearly $3 million when most City departments remained at maintenance levels.

General Fund Reserve 1992-97



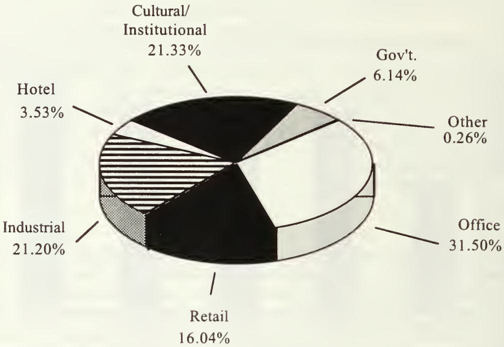
These brief paragraphs have capsulized many of the highlights set forth in the full budget document. However, before going into further detail, I want to return to the transcending goal of this budget: assuring a prospering economy, capable of producing the jobs and revenues essential to a city where opportunities and dreams find fulfillment.

Improving Muni, putting more police on the street, providing decent health care, and giving young people a real stake in the city all are essential if San Franciscans are to be better served by their government. But, in a larger sense, these are but the stirrups by which the City can lift itself to new incentives and enterprise in business and to greater invention and creativity in the arts and sciences.

These realms of private endeavor and aspirations are what lift cities to greatness, and this budget puts great emphasis on their promotion. From the outset, my administration has vowed to encourage greater economic development and growth. That was the objective of the Economic Summit, at which representatives of business, labor, non-profit organizations, charities, schools and universities spent two days in an intensive, comprehensive examination of the city's economy and how it can be improved.

Never before had all sectors of the city been convened to end the old civil wars between neighborhoods and downtown, labor and business, small business and large, builders and preservationists, and to find common ground on which this city can grow economically, create jobs, build needed housing and move forward in concert to meet the challenges of the future.

Employment in San Francisco
By Sector



Out of that Summit came my conviction that the City must liberate itself from the bureaucratic morass of the past and organize itself for the modern age of global competitiveness and instant communications. Consequently, I propose to create the following:

- **DEPARTMENT OF BUSINESS AND ECONOMIC DEVELOPMENT** -- For too long, the City's efforts to promote the economy have been spread among the Redevelopment Agency, the Planning Department, the Mayor's Office and other departments and agencies. This new department will consolidate these functions and recruit the ablest staff from the existing departments. Added cost to get the department up and running will be minimal -- no more than $1 million, and the results should be higher earnings by business and increased revenues for the City. The Department will spearhead development of Mission Bay and the renaissance of the former military bases at Treasure Island and Hunters Point, all areas with enormous potential for jobs and housing. Furthermore, the Department will revitalize the City's Small Business Advisory Commission and will move to consolidate and streamline the City's still-Byzantine permit process. It will continue implementation of the Unreinforced Masonry Buildings loan program, which has the double economic advantage of putting hundreds of people to work and of providing San Franciscans with apartments that are safe, modern and affordable. In a parallel effort to promote the local economy, I have directed the Film and Video Commission aggressively to market San Francisco as a choice production locale. In the first five months of my administration, seven movie and TV productions have committed to filming here, and the movie studios at Treasure Island are booked until 1997. These efforts will generate $40-50 million in spending and create hundreds of jobs.

Tourism

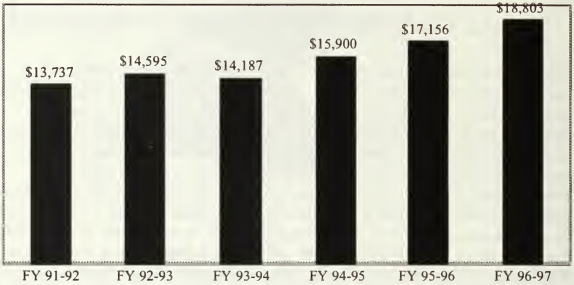
- 13.4 million visitors to San Francisco in 1993
- $40 million annually from visitor spending
- $117 million this year in total hotel tax revenues
- Over 66,000 jobs directly supported by visitor spending

- **COMMISSION ON TOURISM** -- San Francisco has long been a Mecca for tourists from around the world. During the course of my Administration, I intend to build on this unique strength, and, as a first step, I propose to establish an advisory Commission on Tourism to highlight the attractions of the City and its magical mosaic of communities and neighborhoods. This budget includes funding for continued expansion of San Francisco International Airport, increased maintenance in Golden Gate Park, as well as promotion and marketing of its many attractions, plus an initial investment in a Museum of the City. From its settlement as a Presidio in 1776, through the Gold Rush, and its subsequent growth as a finance and commercial center, San Francisco has had a rich and colorful history. Its many treasures should be brought together and preserved in an appropriate and accessible facility. The museum will be relocated from its current site at the Cannery near Fisherman's Wharf to the Civic Center, when reconstruction of City Hall is completed. In addition, I intend to propose a bond issue for $73 million to be placed on the November, 1996, ballot for reconstruction of the historic DeYoung Museum in Golden Gate Park. The relocation of the Asian Arts Museum from Golden Gate Park to the old Main Library at Civic Center is already underway. Other vital undertakings now in progress include expansion of the Moscone Center and development of the downtown baseball stadium, both approved by voters last November. Finally, on next year's ballot, along with the school measures, I shall submit a bond issue for long-deferred improvements at the San Francisco Zoo.

- **QUALITY OF LIFE** -- At this point, let me stress that as important as museums, parks and other facilities are, the most important aspect of a city is the quality of life for those who live and work there. It is my firm belief that San Francisco's image is best reflected in the faces of its people. With this in mind, I am proposing a range of projects that will give expression to the diversity of our city: a Tai Chi Park in the Sunset; 15 improved soccer fields throughout the City; a comprehensive exhibition, commercial, housing and cultural project in the Tenderloin; and renovation of the Margaret Hayward playground in the Western Addition. Sidewalks will be improved in neighborhoods throughout the City, and in recognition of the special needs of our senior citizens, the Senior Escort Service will receive three additional staff members.

Spending on Street Cleaning &Grafitti Removal Up by 10% from Last Year

(In Thousands)



- **AFFORDABLE HOUSING** -- The critical need for affordable housing is a pressing challenge this administration readily accepts. I have directed the Mayor's Office of Housing to work with federal and state officials, as well as local builders and non-profit housing agencies, to develop a long-range, comprehensive strategy to create housing that lies within the means of working San Franciscans and their families. To put real substance behind this effort, I will propose a $100 million bond issues for the November ballot, the proceeds from which will build or reconstruct hundreds of housing units, and, in the process, create hundreds of jobs. Additionally, housing subsidies will be provided for one hundred disabled individuals at the Victorian Manor in the Western Addition and in other supportive housing sites throughout the City. An additional $195,000 is slated for housing and related services for battered women, to be administered by the Commission on the Status of Women. In a personal effort, Board President Shelley and I will host a fundraising reception to help finance services related to domestic violence.

A special word must be said about San Francisco's public housing. On taking office, I found this program in such deplorable shape that many of its residents were living in what can best be described as miserable conditions. I concluded only radical surgery could help, and I asked the Department of Housing and Urban Development to step in and take over active management of the Housing Authority. Clearly, the problems were so serious and of such long duration that they would continue to defy the efforts of administrators without years of hands-on experience in public housing. Only the concentrated, full-time efforts of housing experts, unburdened by the inertia and mismanagement of the past, will ensure the needed progress, and I am committed to working with them to guarantee that this city's youngsters are no longer forced to live in hovels.

- **HOMELESSNESS** -- No problem is more heart- rending nor more resistant to easy solutions than the plight of the homeless. No enlightened city can tolerate the mounting social cost of those who are without shelter, medical care and food. At the outset, I pledged to get at its root causes, rather than simply using the police to obscure the problem by herding the homeless from neighborhood to neighborhood. Let me stress that serious violations of the law, such as aggressive panhandling, will be prosecuted, but there will also be a parallel effort to get the homeless into housing, counseling, and, where possible, jobs. This budget expands drug treatment and residential services to homeless persons. Additional counselors and placement staff in the Department Social Services will work with up to 120 homeless families in need of help because of mental illness, drug abuse, HIV or other disabilities. Supervisor Alioto has been a forceful advocate for such programs, and I share her concern. In this budget, an additional $4 million in General Fund spending will leverage $15 to 25 million in increased federal housing, employment and support services. Emergency rental assistance will be provided to about 250 families who might otherwise lose their homes and be forced onto the streets. I want to give special thanks to the technical assistance provided in these areas by Housing and Urban Development Secretary Henry Cisneros and his regional representative, former Mayor Art Agnos.

- **EDUCATIONAL AND JOB TRAINING** - Earlier, I addressed the issue of jobs for young people. However, as imperative as it is to prepare them for the future, it is equally important to expand opportunities for all who are able and willing to work. To date, the City's approach has been disjointed and not as effective as it should be. This budget, thanks to a grant from the Department of Labor, establishes an innovative project to retrain persons who face layoffs for work in rehabilitation and other specialized health care fields. It will be jointly administered by the Service Employees International Union (SEIU), San Francisco State University and the City's Health Department. The program is similar to one in the garment industry pioneered with the help of Supervisor Teng. Moreover, the Department of Social Services will expand its program with San Francisco State to train child care providers, and General Fund money will be used to provide training in the prevention of sexual and physical abuse, in family reunification, and in other areas vital to the care and well-being of youngsters.

If these initiatives and programs are to enjoy lasting effectiveness, the government of this city must be equal to the challenges we face. As crucial as various social and economic programs may be, so is the need to reinvent our city government. This budget is the launching pad for that critical effort.

Our success -- and the future of this great city -- will depend upon the commitment and energy we bring to this task. My five months as Mayor have redoubled my conviction that change in city government is long over due. Old ways of doing business no longer suffice and lead only to delay and inefficiency. Our municipal house must be put in order. San Francisco is a world-class City; it cannot afford a second-class government.

A significant beginning will be made in July with the implementation of the City Charter reforms the voters approved last November. These reforms, which ensure a far greater concentration of effort and accountability, will consolidate administrative functions by transferring the functions of the Chief Administrative Officer into departments under the Mayor. The reforms also better balance budget authority between the Mayor and the Board of Supervisors. It is only sensible that lines of authority be clear and accessible to the public, and that old divisions and blurring of jurisdictions be eliminated. I salute Supervisor Kaufman for her decisive leadership in this important area.

In this budget, I propose additional steps to facilitate a more orderly administration, streamline accountability and set in motion the systematic improvement of city services in terms of efficiency and cost effectiveness. These steps include:

- **DEPARTMENT OF TELECOMMUNICATIONS AND INFORMATION** -- Cable cars are an attractive symbol from a by-gone era, but the City itself no longer can afford to manage services and programs as if the clock had stopped 30 years ago. City government must move into the Information Age. I propose establishment of a Department of Telecommunications and Information to consolidate and coordinate the City's technological needs. This department will combine functions currently scattered among a number of agencies, including the Controller's Office, the Chief Administrative Officer and the Library. Its director will be responsible for review and oversight of regulations and for the development and implementation of City-wide computer and information services. Among other things, it will: operate the "Citywatch" municipal cable channel; review and provide technical support for computer needs in all city departments; upgrade city property records from slow, hand-entry processes; assume basic systems functions now managed by the Department of Electricity; and administer and oversee the implementation of the "911" emergency response system. Supervisor Bierman and City Attorney Louise Renne have been leaders in this effort.

- **PERFORMANCE AUDIT UNIT** -- Never before has the City had an on-going capacity to measure the true efficiency and productivity of city programs. This budget will change that situation by creating a Performance Audit Unit in the Controller's Office. This unit will provide the data for informed judgments as to whether programs should be continued, expanded, consolidated, or eliminated -- a significant and long-needed step to impose strict standards that will keep the City's house in order. The unit also will be key in the ongoing development of future City budgets. I believe the City should develop a comprehensive "zero based" review of all city programs to determine whether they are performing up to standard and if changes are warranted. Certainly, spending decisions should be viewed in the context of how funds will be used. One of the unit's first tasks will be to build on recommendations from the City health and welfare departments to examine the process by which the City contracts with nonprofit providers by performing financial audits and minimizing duplication of efforts and funding. This unit will rely and build upon the work that has already been done in this area by Supervisor Hsieh and other Supervisors as well as the Board's Budget Analyst.

Several key agencies have already taken the initiative in examining the possibility of merging in order to better serve the public. The most notable effort now underway is a detailed evaluation of the possible consolidation of the Health Department's Emergency Medical Service with the Fire Department. The Fire Department, with its strategic locations all around the City, already responds to accidents, heart attacks and other medical emergencies. On average, fire fighters arrive within three minutes of an emergency call. Its crews can provide basic first aid and other elementary treatment, but they are not as well trained as the advanced emergency medical technicians on the ambulances. Unfortunately, because there are so few ambulances, they take much longer to respond. The hope is, that by combining the two services, more highly skilled technicians will ride the fire apparatus, thereby vastly improving the potential for saving lives.

Many other proposals are included in this budget to modernize city government. They include: the development of a single Comprehensive Claims Unit in the City Attorney's Office to handle all actions against the City; a Capital Program within the Mayor's Office to provide central oversight and leadership for major projects, including reconstruction of the Central Freeway, revitalization of the Civic Center Area and the eventual construction of the downtown ballpark.

Other proposed changes in the way the City does business include: the establishment of a central fleet of cars for non-emergency departments. At present, each department has its own cars, and it will be much less costly and far more efficient if there is one central pool. Space has been found in Civic Center, and the pool will be administered by the new Department of Administrative Services. Furthermore, I have asked that departments rather than duplicating employees, share workers with special skills. Specifically, in order to get Muni back on track, I have directed that various departments temporarily assign workers to the

Department of Transportation. I also intend to clean up the so-called "work order" process that too often obscures employees' responsibilities and duties. To end costly duplication and, at times, open competition among departments, I have directed that they all coordinate their lobbying for state and federal funds through my office.

In making these and other needed changes, I will continue to rely heavily on the insights and creativity of top city managers. Many of the ideas in this budget were first discussed at the cluster meetings I held with department staff from each of the City's broad service areas. To get a firm handle on negotiations with city employee unions, I have established a special management team. Its recommendations are reflected in this budget in proposals to increase funding to expedite Civil Service testing and the classification of new employees, with the goal of reducing the excessive numbers of classifications into which the workforce is now divided. To promote further efficiencies, I will continue the incentive program that your Board established to reward department heads for improving services and cutting costs.

This budget also stresses the need to complete the terms of consent decrees imposed years ago by the federal courts years to ensure appropriate hiring and promotion of minorities and women in the Police and Fire Departments. With the new leadership I have appointed in both departments, I am convinced sufficient progress will be made for the courts to lift these consent decrees. I am equally determined, along with Sheriff Mike Hennessey, to end the consent decree on our jails because of past overcrowding. The opening of the new downtown jail and the conversion of the former Navy Brig on Treasure Island into a facility to house women prisoners should provide the needed space.

Finally, let me assert my belief in the promise and potential of San Francisco. It's future is as bright as its past has been illustrious, and I want our government to be equal to the challenges that lie ahead. As I've said, I believe this budget represents a responsible start to the reform and restructuring of our city government. There is much on which this city can capitalize, not the least of which are the formidable talents of its institutions of higher learning -- the University of California at San Francisco (one of the foremost medical schools in all the world), the University of San Francisco, San Francisco State University, City College and many others. I hope to draw upon them as we plan for the future. Likewise, San Francisco is part of a thriving metropolitan area. Instead of standing apart from our neighbors in Oakland, San Jose and elsewhere throughout the Bay Area, I hope to work collaboratively with them in building a strong regional economy that will truly lift all boats. A purposeful step in this direction will be the resurrection of the long-dormant San Mateo County/San Francisco Task Force, as urged by Supervisor Shelley and State Senator Quentin Kopp.

As the Economic Summit gave focus and impetus to business and job expansion, so I look forward to future summits to mobilize efforts on other vital issues. In addition to the previously mentioned October Youth Summit, I have also planned a Homeless Summit, a Women's Health Summit, and an AIDS Summit.

I am excited about out future, and I urge you to look at this budget as a map for an exciting journey. I would also hope that, rather than simply reviewing this budget line-by-line, you will look at whole programs and judge their effectiveness in meeting public needs.

In the development of this budget, I have been greatly assisted by the information and perspectives provided by each individual Supervisor. I look forward to our continued collaboration as we review together the City's operations and fashion the steps we must take to move ahead.

Sincerely,

Willie L. Brown, Jr.
Mayor

Attached: Detailed Budget Highlights

BUDGET HIGHLIGHTS

In addition to items detailed, my proposed budget includes a variety of enhancements and refocusing of City services:

Health/Welfare

- Enhancement of breast cancer prevention and outreach efforts in the Bayview Hunter's Point and other high-risk areas.
- Establishment of a home health unit to minimize the need to hospitalize the ill; maintenance of the current salary levels for In-Home Supportive Services workers performing services to home-bound clients.
- Establishment of a "one stop" shop for coordinated services to persons with catastrophic illnesses, facilitating applications for SSI/SSP; MediCal and other programs to which they are entitled.
- Improved support to families in need through additional foster care workers focusing on the needs of families reunified with their children or that have expanded to accept adopted or foster children; increasing the "special needs" budget for families needing assistance with rent or other essential needs; increased housing and coordination of services for 90 formerly homeless families.
- Improved oversight of medical staff and of the Emergency Medical Services system, along with improved training of firefighters for better performance and coordination of emergency medical services.
- Increased residential beds for homeless persons with substance abuse problems; and for persons with both mental health and substance abuse problems.
- An additional $195,110 for domestic violence services administered by community based agencies.
- Transfer of the Sexual Assault Unit from the Health Department to the Commission on the Status of Women, for improved services to victims of sexual assault.
- Increased police training in areas such as sexual assault; domestic violence; and dealing with the homeless and mentally ill.
- Opening of new Rehabilitation Mental Health facility and continued funding of Health Department's efforts to administer MediCal managed care and to implement its long-term strategic plan.
- Increased staff for Public Administrator/Guardian for services to the developmentally disabled and long-term care patients who may have been abused.

Public Safety

- Significantly increased police presence -- 55 officers -- on our streets through employment of civilian personnel to perform functions currently provided by uniformed officers; by shifting transportation and associated booking functions to Sheriff's deputies; and through acceptance of ten officers through the federal Cops Universal grant.
- Improved effectiveness of existing officers through acceleration of the

weapons purchase program; purchase of helicopters; replacement of 80 cars and purchase of 35 new ones.

- Better use of police resources through consolidation of Tactical Squad; crime lab; bomb squad and Helicopter Unit into "Building 606" in the Hunter's Point area.
- Continued development of new Bayview police station and continued renovation of existing ones.
- Opening of centralized booking facility for the new jail and related facilities, along with the opening of the new jail and establishment of jail space through renovations of the Brig at Treasure Island.
- Continued operation, despite loss of federal funding of "Sisters" grant targeted drug-addicted female inmates.
- Opening of "Division One" in the Fire Department to allow for increased supervision and oversight of fire functions, and speedier conclusion of the Consent Decree, along with additional equal employment staff and funding for promotional examinations that are also Consent Decree-related.
- Increased funding for efforts to provide community-based services to youth rather than housing them in Juvenile Hall.
- Maintenance of vocational and parenting skills programs for incarcerated youth, despite loss of grant funds.
- District Attorney will acquire several new items of equipment, including computers and automobiles, that will increase Departmental efficiency. Purchases were made with monies generated from reductions in salary and associated fringe benefit levels.
- Increased staff and related resources to improve effectiveness of Office of Citizen Complaints.

Transportation

- Additional street supervision at Muni to regulate service and reduce "bunching" of scheduled buses.
- Expanded hours and staff in Muni's telephone information center.
- Establishment of a Muni Safety and Loss Prevention Program to reduce workers' compensation costs; and additional training to improve driver safety and passenger services.
- Enhanced staffing in the Muni Maintenance Division to ensure fleet reliability.
- Addition of staff and related services for continued expansion of S.F. International Airport and implementation of the Airport's master plan.
- Improved commercial rentals at the Port and finalization of the comprehensive Waterfront Plan.
- Relocation of the parking control unit currently housed at the Hall of Justice, for better deployment of this workforce as well as consolidation of certain police programs.

Revenue Collection and Fiscal Oversight

- Establishment of Assessor's Transactions Unit and implementation of property management system to improve assessments of new construction.

- Increased staffing for Assessment Appeals Board.
- Establishment of Performance Audits Unit and related services in Controller's Office for improved and ongoing fiscal oversight.
- Establishment of Taxpayer Assistance division in the Tax Collector's office to improve customer services, as recommended by the Board's Budget Analyst.

Administration of Justice

- Improved coordination and oversight of use of overtime by police officers through improved interactions between Police Chief and District Attorney.
- Examination of court funded "conflicts unit" by the Public Defender in order to minimize costs and improve services.
- Continued monitoring of juvenile justice system to ensure that community placements are made wherever feasible.

Planning/Public Works

- Reduced Planning fees by 7.4% reflecting completion of upgraded automation process.
- Improvements in paperwork and processing at the Department of Building Inspection through consolidation of forms; increased staff and equipment to expedite processing; improved community outreach -- all within the current fee structure.
- Increased funding for graffiti removal and sidewalk cleaning services.
- Improved sewer maintenance and repair of existing brick sewers.
- Improved maintenance services to Hall of Justice and other City facilities.
- Funding to improve the efficiency and operations of the Board of Permit Appeals.
- Increased staff to reduce backlog of appeals pending at the Rent Board.
- Implementation of Geographic Information System.

Arts and Recreation

- Improved security and related services at Legion of Honor; Academy of Sciences, and War Memorial Building.
- Expanded summer camps operated by Recreation and Parks Department.
- Improved automation and support services for the various parks and recreation programs.
- Additional staff to maintain soccer fields and other recreational sites.
- Funding for lead assessment survey to continue to monitor the presence of lead in park facilities.
- Establishment of Tai Chi Park in Sunset District.
- Renovation of Margaret Hayward school playground in the Western Addition.
- Repaving of parking lot at 3-COM park.
- Restoration of $1 million in open space funds "borrowed" by prior Administration.
- Maintenance of Prop. E support for library operations, including continued operation and expansion of the New Main Library and renovations of various branches.

Water and Power

- Additional funding for necessary water supply and quality. These include accelerated replacement of water mains in the City in order to improve reliability, increase monitoring, and protect source waters. These will help avoid the necessary of filtering Hetch Hetchy water, and improve water treatment operations.
- Increased preventive maintenance of City's water infrastructure.
- Maintenance of water rates at or near the lowest in the region.
- Continued efficiency of operations in order to support Citywide services as well as protect the integrity of the Bay Area's power and water supply.

General Administration

- Conduct of disparity study, under the oversight of Mayor's Office, City Attorney, and Human Rights Commission in anticipation of renewal of City's Minority-Women-Locally owned business enterprises.
- Coordination of City's claims functions into City Attorney's Office.
- Automation and increased electronic access for candidate filings and related elections materials provided by the Ethics Commission.
- Consolidation of small departments into Administrative Services Department.
- Enhancement of staffing of functions related to ongoing employee relations/collective bargaining and classification functions.
- Initiation, with current resources, of a transgender discrimination enforcement program.
- Increased training for staff of the Medical Examiner.
- Funding to implement revenue generating programs in the County Agriculture Department, including insect and pest detection; quality control; and antique/seasonal evening farmer's market.

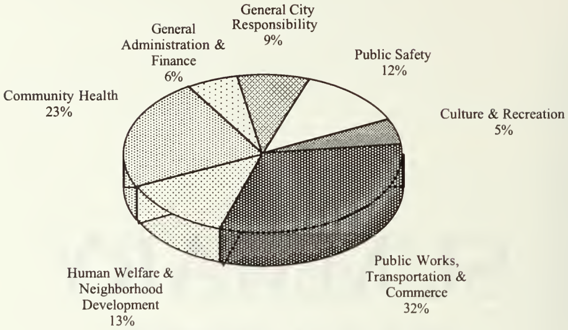
Capital

- $21 million in facilities maintenance and capital projects, including removal of hazardous underground storage tanks.
- Improvements in disabled access at variety of sites.
- Preservation of health and safety through variety of improvements at the City's hospitals; Hall of Justice; Art Commission facilities; jails; and Juvenile Hall.
- Enhanced public safety through lighting improvements.

SUMMARY CHARTS

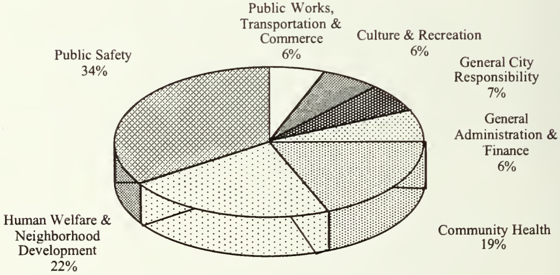
Total Expenditures

$3,167,728,430



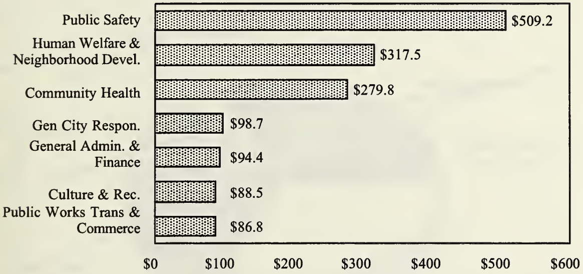
General Fund Expenditures

$1,474,496,276

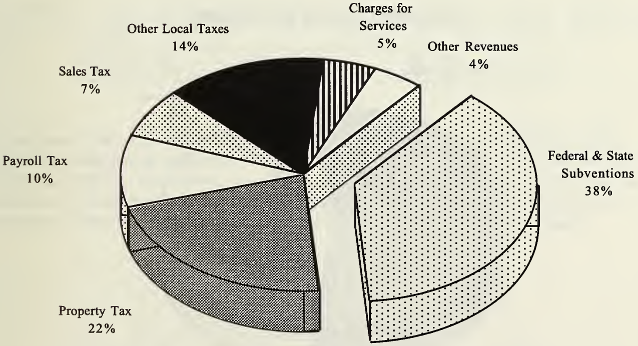


General Fund Expenditures 1996-97

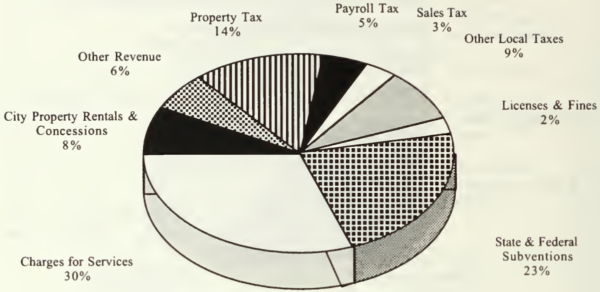
(In Millions)



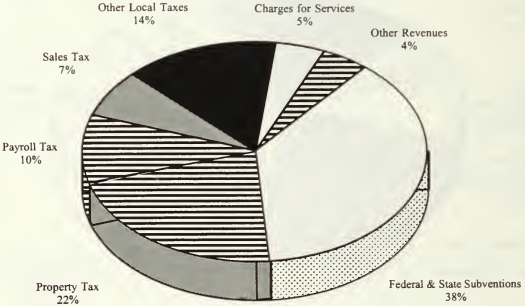
State & Federal Dollars Provide Bulk of General Fund



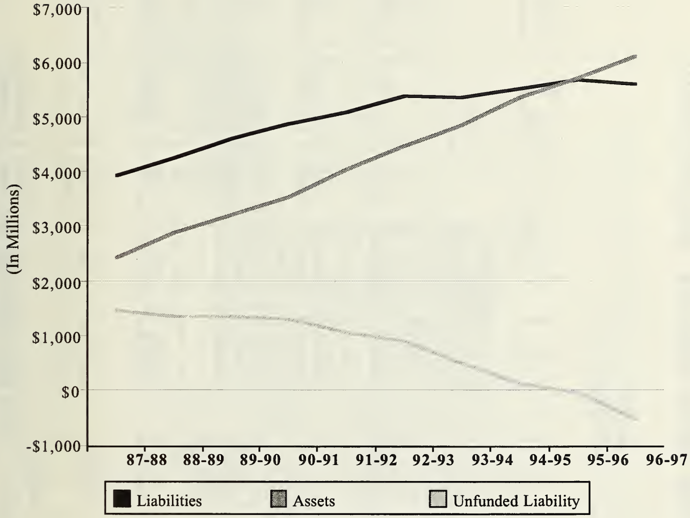
Total Revenues



General Fund Revenues

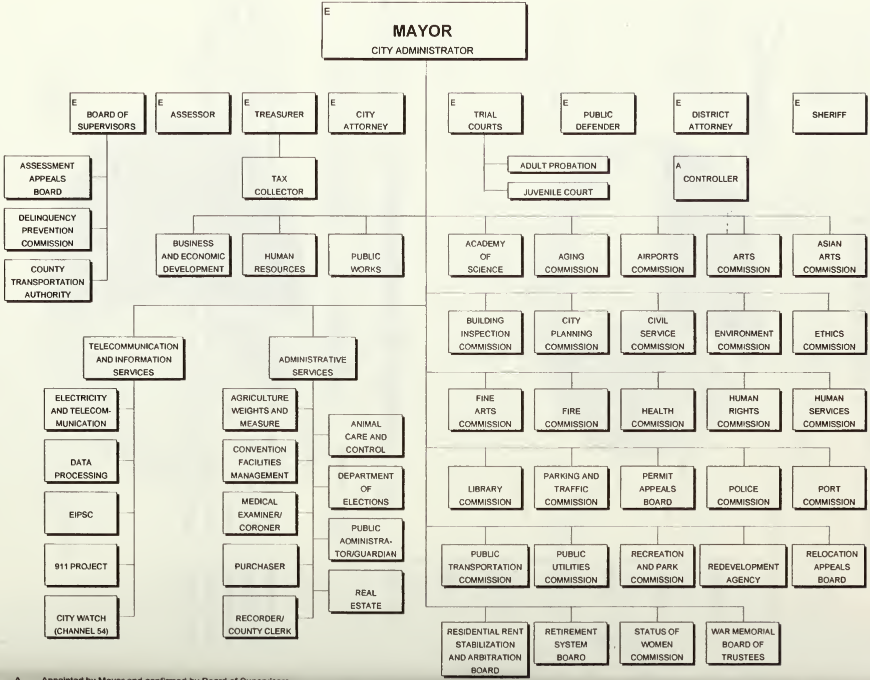


Retirement Systems Assets Now Exceed Liabilities



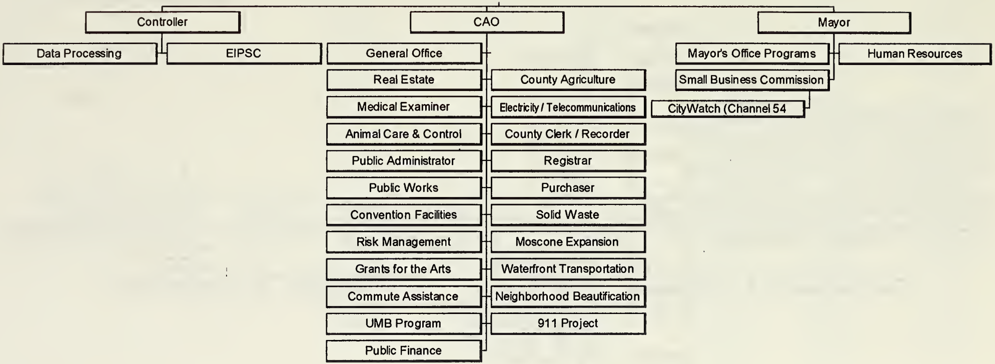
In previous years, retirement liabilities exceeded assets. But because of prudent investment and stable contributions by the City, the Retirement system now has no unfunded liability. This allows the City to adjust its contributions this year to the retirement system while at the same time ensuring a stable retirement system that is fully able to meet all current and future obligations.

San Francisco City and County Government

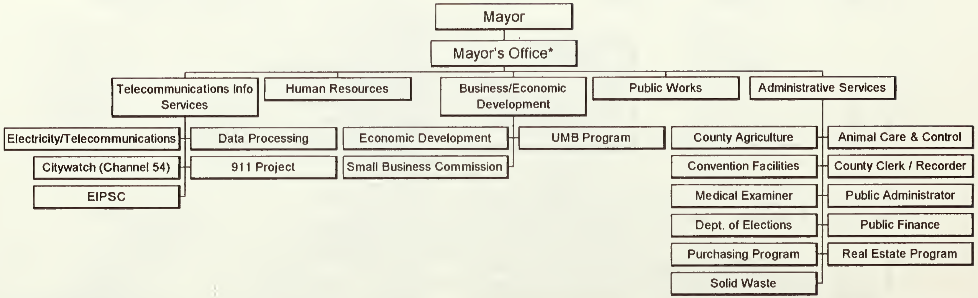

E MAYOR
CITY ADMINISTRATOR
E BOARD OF SUPERVISORS
E ASSESSOR
E TREASURER
E CITY ATTORNEY
E TRIAL COURTS
E PUBLIC DEFENDER
E DISTRICT ATTORNEY
E SHERIFF
ASSESSMENT APPEALS BOARD
DELINQUENCY PREVENTION COMMISSION
COUNTY TRANSPORTATION AUTHORITY
TAX COLLECTOR
ADULT PROBATION
JUVENILE COURT
A CONTROLLER
BUSINESS AND ECONOMIC DEVELOPMENT
HUMAN RESOURCES
PUBLIC WORKS
ACADEMY OF SCIENCE
AGING COMMISSION
AIRPORTS COMMISSION
ARTS COMMISSION
ASIAN ARTS COMMISSION
BUILDING INSPECTION COMMISSION
CITY PLANNING COMMISSION
CIVIL SERVICE COMMISSION
ENVIRONMENT COMMISSION
ETHICS COMMISSION
TELECOMMUNICATION AND INFORMATION SERVICES
ADMINISTRATIVE SERVICES
FINE ARTS COMMISSION
FIRE COMMISSION
HEALTH COMMISSION
HUMAN RIGHTS COMMISSION
HUMAN SERVICES COMMISSION
ELECTRICITY AND TELECOMMUNICATION
DATA PROCESSING
EIPSC
911 PROJECT
CITY WATCH (CHANNEL 54)
AGRICULTURE WEIGHTS AND MEASURE
CONVENTION FACILITIES MANAGEMENT
MEDICAL EXAMINER/ CORONER
PURCHASER
RECORDER/ COUNTY CLERK
ANIMAL CARE AND CONTROL
DEPARTMENT OF ELECTIONS
PUBLIC ADMINISTRATOR/GUARDIAN
REAL ESTATE
LIBRARY COMMISSION
PARKING AND TRAFFIC COMMISSION
PERMIT APPEALS BOARD
POLICE COMMISSION
PORT COMMISSION
PUBLIC TRANSPORTATION COMMISSION
PUBLIC UTILITIES COMMISSION
RECREATION AND PARK COMMISSION
REDEVELOPMENT AGENCY
RELOCATION APPEALS BOARD
RESIDENTIAL RENT STABILIZATION AND ARBITRATION BOARD
RETIREMENT SYSTEM BOARD
STATUS OF WOMEN COMMISSION
WAR MEMORIAL BOARD OF TRUSTEES

A Appointed by Mayor and confirmed by Board of Supervisors

Pre-Charter Reform


Controller
Data Processing
EIPSC
CAO
General Office
Real Estate
Medical Examiner
Animal Care & Control
Public Administrator
Public Works
Convention Facilities
Risk Management
Grants for the Arts
Commute Assistance
UMB Program
Public Finance
County Agriculture
Electricity / Telecommunications
County Clerk / Recorder
Registrar
Purchaser
Solid Waste
Moscone Expansion
Waterfront Transportation
Neighborhood Beautification
911 Project
Mayor
Mayor's Office Programs
Human Resources
Small Business Commission
CityWatch (Channel 54

Post Charter Reform


Mayor
Mayor's Office*
Telecommunications Info Services
Human Resources
Business/Economic Development
Public Works
Administrative Services
Electricity/Telecommunications
Citywatch (Channel 54)
EIPSC
Data Processing
911 Project
Economic Development
Small Business Commission
UMB Program
County Agriculture
Convention Facilities
Medical Examiner
Dept. of Elections
Purchasing Program
Solid Waste
Animal Care & Control
County Clerk / Recorder
Public Administrator
Public Finance
Real Estate Program

*Mayor's Office

Administration
Assistance & Neighborhood Outreach
Capital Programs
Children, Youth & Family
Community Development
Criminal Justice Council
Emergency Services
Grants for the Arts
Neighborhood Beautification
Youth Commission

BUDGET TABLES

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City and County of San Francisco
Budget Year 1996-97

Sources and Uses of Funds Excluding Fund Transfers

Sources are Positive and Uses are (Negative)

	FY 1994-95	FY 1995-96		FY 1996-97		
Category of Source or Use	**Actuals**	**Original Budget**	**Revised Budget**	**Department Request**	**Mayor's Recommended**	**Variance Mayor - Revised**
Sources of Funds						
Local Taxes	899,372,266	894,883,935	894,883,935	962,241,230	962,241,230	67,357,295
Licenses and Fines	75,439,109	81,291,425	81,291,425	78,188,747	78,188,747	(3,102,678)
Use of Money or Property	260,632,489	238,803,228	241,031,200	252,490,868	252,490,868	11,459,668
Intergovernmental Revenue - Federal	193,951,584	211,190,340	194,436,739	213,037,583	213,037,583	18,600,843
Intergovernmental Revenue - State	474,490,799	484,216,327	483,405,321	506,554,654	506,554,654	23,149,333
Intergovernmental Revenue - Other	30,645,223	36,399,735	36,776,290	40,834,310	40,834,310	4,058,020
Charges for Services	909,920,138	924,955,178	924,363,337	958,837,271	958,837,271	34,473,934
Other Revenues	91,031,071	79,114,519	80,165,316	34,440,682	34,440,682	(45,724,635)
Fund Balance	0	97,959,893	108,049,668	121,103,087	121,103,087	13,053,419
Sources of Funds Subtotals	2,935,482,679	3,048,814,580	3,044,403,230	3,167,728,430	3,167,728,430	123,325,200
Uses of Funds						
Personal Services	(1,180,683,799)	(1,239,310,328)	(1,250,168,064)	(1,267,603,502)	(1,267,603,502)	(17,435,438)
Mandatory Fringe Benefits	(278,675,775)	(308,453,924)	(310,640,448)	(298,228,432)	(298,228,432)	12,412,016
Overhead	(40,711,121)	(40,348,302)	(40,689,845)	(30,658,693)	(30,658,693)	10,031,152
Non-Personal Services	(737,774,041)	(756,997,409)	(761,912,073)	(806,638,394)	(806,638,394)	(44,726,321)
Aid Assistance	(206,435,184)	(205,749,514)	(205,749,514)	(202,359,585)	(202,359,585)	3,389,929
Materials and Supplies	(124,384,431)	(111,212,809)	(110,401,245)	(116,362,861)	(116,362,861)	(5,961,616)
Facilities Maintenance	0	(32,258,378)	(31,004,777)	(39,163,500)	(39,163,500)	(8,158,723)
Debt Service	(162,875,288)	(222,002,759)	(222,002,759)	(250,091,283)	(250,091,283)	(28,088,524)
Services of Other Depts	(220,804,905)	(219,323,704)	(220,357,175)	(224,530,003)	(224,530,003)	(4,172,828)
Expenditure Recovery	285,134,851	301,199,889	305,659,663	271,398,382	271,398,382	(34,261,281)
Budgetary Reserves	0	(47,438,483)	(38,612,501)	(53,922,131)	(53,922,131)	(15,309,630)
Capital Outlay	(38,794,850)	(38,438,037)	(44,129,428)	(41,386,592)	(41,386,592)	2,742,836
Capital Projects	0	(128,480,822)	(115,658,112)	(108,181,836)	(108,181,836)	7,476,276
Uses of Funds Subtotals	(2,706,004,545)	(3,048,814,580)	(3,045,666,278)	(3,167,728,430)	(3,167,728,430)	(122,062,152)
Net Sources Less Uses	**229,478,134**	**0**	**(1,263,048)**	**0**	**0**	**1,263,048**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

City and County of San Francisco
Budget Year 1996-97

Revenues by Category and Object

		FY 1994-95	FY 1995-96		FY 1996-97		
Object	Object Title	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Local Taxes							
101	PROPERTY TAXES-CURRENT YEAR	415,938,462	304,448,658	304,448,658	311,512,968	311,512,968	7,064,310
102	PROPERTY TAXES-PRIOR YEAR	6,287,738	1,207,316	1,207,316	974,556	974,556	(232,760)
103	SUPPLEMENTAL-CURRENT	2,454,086	2,362,923	2,362,923	773,548	773,548	(1,589,375)
104	SUPPLEMENTAL-PRIOR	3,448,103	3,057,215	3,057,215	1,124,471	1,124,471	(1,932,744)
109	OTHER PROPERTY TAXES	683,719	124,112,635	124,112,635	118,908,547	118,908,547	(5,204,088)
111	PAYROLL TAX	134,287,316	141,163,000	141,163,000	149,770,000	149,770,000	8,607,000
112	GROSS RECEIPTS TAX	24,773,072	22,211,000	22,211,000	28,204,000	28,204,000	5,993,000
113	REGISTRATION TAX	8,986,698	8,693,000	8,693,000	8,885,500	8,885,500	192,500
121	SALES & USE TAX	102,526,309	93,736,000	93,736,000	105,415,000	105,415,000	11,679,000
122	HOTEL ROOM TAX	94,101,631	89,834,688	89,834,688	117,509,457	117,509,457	27,674,769
123	UTILITY USERS TAX	51,579,398	50,610,000	50,610,000	57,023,840	57,023,840	6,413,840
124	PARKING TAX	30,086,697	31,087,500	31,087,500	35,769,600	35,769,600	4,682,100
125	PROPERTY TRANSFER TAX	20,042,883	20,433,000	20,433,000	23,442,740	23,442,740	3,009,740
129	OTHER LOCAL TAXES	4,176,156	1,927,000	1,927,000	2,927,003	2,927,003	1,000,003
Local Taxes Subtotals		**899,372,266**	**894,883,935**	**894,883,935**	**962,241,230**	**962,241,230**	**67,357,295**
Licenses and Fines							
201	BUSINESS HEALTH LICENSES	3,216,679	3,404,050	3,404,050	3,576,472	3,576,472	172,422
202	OTHER BUSINESS/PROFESSIONAL LICENSES	1,122,401	832,000	832,000	832,000	832,000	0
203	ROAD PRIVILEGES & PERMITS	1,806,473	1,869,931	1,869,931	1,893,931	1,893,931	24,000
206	FRANCHISES	7,401,062	7,689,000	7,689,000	7,689,000	7,689,000	0
209	OTHER LICENSES & PERMITS	3,189,495	3,289,708	3,289,708	3,713,000	3,713,000	423,292
251	TRAFFIC FINES	50,318,997	54,341,408	54,341,408	52,241,826	52,241,826	(2,099,582)
252	COURT FINES-NON TRAFFIC	417,326	266,511	266,511	361,511	361,511	95,000
253	OTHER NON-COURT FINES	20,467	265,000	265,000	200,000	200,000	(65,000)
254	PENALTIES & COSTS ON DELINQUENT TAXES	7,884,600	8,339,253	8,339,253	6,686,415	6,686,415	(1,652,838)
259	OTHER FORFEITURES & PENALTIES	61,608	994,564	994,564	994,592	994,592	28
Licenses and Fines Subtotals		**75,439,109**	**81,291,425**	**81,291,425**	**78,188,747**	**78,188,747**	**(3,102,678)**

City and County of San Francisco
Budget Year 1996-97

Revenues by Category and Object

Object	Object Title	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Use of Money or Property							
301	INTEREST	81,368,968	51,269,694	53,308,607	47,475,943	47,475,943	(5,832,664)
351	PARKING METER COLLECTIONS	14,342,136	14,048,171	14,048,171	14,493,280	14,493,280	445,109
352	PARKING GARAGE/LOT RENTALS	55,107,729	52,941,122	52,941,122	69,282,896	69,282,896	16,341,774
353	REC & PARK - RENTALS	6,582,472	11,138,940	11,138,940	10,043,785	10,043,785	(1,095,155)
354	REC & PARK - CONCESSSIONS	3,345,677	2,879,000	2,879,000	5,134,892	5,134,892	2,255,892
355	CULTURAL FACILITIES-RENTALS	893,994	716,028	716,028	511,253	511,253	(204,775)
356	CULTURAL FACILITIES-CONCESSIONS	178,563	157,479	157,479	55,547	55,547	(101,932)
360	PORT-CARGO RENTAL	943,747	23,538,367	23,538,367	0	0	(23,538,367)
361	PORT-SHIP REPAIR CONCESSION	1,654,739	1,400,000	1,400,000	0	0	(1,400,000)
363	PORT-COMMERCIAL/INDUSTRIALRENT/CONCESSI	19,606,864	0	0	22,122,000	22,122,000	22,122,000
366	PORT-FISHING RENT	83,060	849,500	849,500	0	0	(849,500)
367	PORT-OTHER MARINE RENTS/CONCESSIONS	1,317,615	0	0	0	0	0
372	SFIA-PASSENGER TERMINALS RENTALS	486,272	1,105,000	1,105,000	599,000	599,000	(506,000)
373	SFIA-PAVED & UNIMPROVED-NONAIRLINE RENTA	376,176	569,000	569,000	331,000	331,000	(238,000)
374	SFIA-ADVERTISING, TEL. & OTHERS	5,849,735	4,488,000	4,488,000	4,731,000	4,731,000	243,000
375	SFIA-NEWS, TOBACCO & GIFTS	27,373,722	31,779,000	31,779,000	31,161,000	31,161,000	(618,000)
376	SFIA-AUTO RENTALS	22,748,460	23,556,000	23,556,000	26,138,000	26,138,000	2,582,000
377	SFIA-RESTAURANT & ALLIED SVCS	3,977,992	4,246,000	4,246,000	4,569,000	4,569,000	323,000
379	SFIA-OTHER GROUND TRANSPORTATION	2,959,182	2,909,000	2,909,000	3,641,000	3,641,000	732,000
380	SFIA-HOTELS	1,186,696	1,000,000	1,000,000	1,000,000	1,000,000	0
381	SFIA-AUTO SERVICE STATION	102,841	18,000	18,000	43,000	43,000	25,000
391	SFWD-OTHERS	218,213	0	0	0	0	0
398	OTHER CITY PROPERTY RENTALS	9,927,640	10,194,927	10,383,986	11,158,272	11,158,272	774,286
Use of Money or Property Subtotals		260,632,489	238,803,228	241,031,200	252,490,868	252,490,868	11,459,668

City and County of San Francisco
Budget Year 1996-97

Revenues by Category and Object

		FY 1994-95	FY 1995-96		FY 1996-97		
Object	Object Title	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Intergovernmental Revenue - Federal							
401	FEDERAL-PUBLIC ASSISTANCE ADMIN	26,138,942	35,301,191	35,721,454	36,290,484	36,290,484	569,030
402	FEDERAL-PUBLIC ASSISTANCE PROGRAMS	63,986,969	71,565,475	71,718,115	69,421,811	69,421,811	(2,296,304)
411	FEDERAL-TRANSP/TRANSIT-OPERATING ASSIS	5,769,441	5,321,838	5,321,838	2,860,881	2,860,881	(2,460,957)
412	FEDERAL-TRANSP/TRANSIT-CAPITAL ASSIST	213,246	0	20,293	10,147	10,147	(10,147)
431	FEDERAL-DISASTER RELIEF	0	0	10,421	0	0	(10,421)
449	FEDERAL-OTHER	97,842,986	99,001,836	81,644,618	104,454,260	104,454,260	22,809,642
Intergovernmental Revenue - Federal Subtotals		**193,951,584**	**211,190,340**	**194,436,739**	**213,037,583**	**213,037,583**	**18,600,843**
Intergovernmental Revenue - State							
451	STATE-PUBLIC ASSISTANCE ADMIN	23,886,407	23,084,123	23,044,975	24,107,709	24,107,709	1,062,734
452	STATE-PUBLIC ASSISTANCE PORGRAMS	53,420,567	59,311,049	59,311,049	55,120,388	55,120,388	(4,190,661)
453	STATE-HEALTH ADMINISTRATION	13,290,986	14,229,592	14,038,720	15,154,088	15,154,088	1,115,368
454	STATE-HEALTH PROGRAMS	48,632,390	50,335,466	46,716,723	50,309,153	50,309,153	3,592,430
455	STATE-HEALTH & WELFARE SALES TAX	87,076,632	81,350,825	88,750,825	93,900,000	93,900,000	5,149,175
456	STATE-HEALTH & WELFARE VEH LICENSE FEES	53,677,296	54,950,000	54,950,000	57,100,000	57,100,000	2,150,000
461	STATE-MOTOR VEHICLE IN-LIEU TAX	68,106,715	65,122,000	65,122,000	68,535,791	68,535,791	3,413,791
462	STATE-HIGHWAY USERS TAX	13,433,024	13,406,977	13,406,977	14,214,230	14,214,230	807,253
470	STATE-AGRICULTURE	135,624	131,550	131,550	163,000	163,000	31,450
471	STATE-TRANSPORT/TRANSIT-OPERATING ASSIST	18,064,120	19,680,320	19,680,320	20,912,163	20,912,163	1,231,843
472	STATE-TRANSPORT/TRANSIT-CAPITAL ASSIST	0	0	(10,147)	0	0	10,147
481	STATE - HOMEOWNERS' PROPERTY TAX RELIEF	5,569,864	5,600,243	5,600,243	5,600,243	5,600,243	0
482	STATE - TRIAL COURT FUNDING	16,019,806	15,987,000	15,987,000	15,987,000	15,987,000	0
483	STATE - PROP 172 PUBLIC SAFETY FUNDS	45,237,464	47,524,000	47,524,000	51,798,000	51,798,000	4,274,000
489	STATE - OTHER	27,939,904	33,503,182	29,151,085	33,652,889	33,652,889	4,501,803
Intergovernmental Revenue - State Subtotals		**474,490,799**	**484,216,327**	**483,405,321**	**506,554,654**	**506,554,654**	**23,149,333**
Intergovernmental Revenue - Other							
491	OTHER-TRANSPORT/TRANSIT-OPERTING ASSIST	30,645,223	36,399,735	36,776,290	40,834,310	40,834,310	4,058,020
492	OTHER-TRANSPORT/TRANSIT-CAPITAL ASSIST	0	0	0	0	0	0
Intergovernmental Revenue - Other Subtotals		**30,645,223**	**36,399,735**	**36,776,290**	**40,834,310**	**40,834,310**	**4,058,020**

City and County of San Francisco
Budget Year 1996-97

Revenues by Category and Object

Object	Object Title	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Charges for Services							
601	GENERAL GOVERNMENT SERVICES	32,426,492	33,972,552	34,579,303	33,325,075	33,325,075	(1,254,228)
605	HUMANE SERVICE	92,718	91,500	91,500	63,000	63,000	(28,500)
606	PUBLIC SAFETY SERVICE CHARGES	13,322,675	10,006,639	10,324,454	10,908,923	10,908,923	584,469
607	CORRECTION SERVICE CHARGES	2,004,058	936,514	1,137,235	1,247,499	1,247,499	110,264
608	HIGHWAY SERVICE CHARGES	215,275	271,500	271,500	271,500	271,500	0
611	PLANNING & ENGINEERING SERVICES	15,164,321	16,282,000	16,282,000	16,248,200	16,248,200	(33,800)
625	LIBRARY SERVICES	305,772	213,286	239,614	239,614	239,614	0
626	REC & PARK-SERVICE CHARGES	13,432,876	14,501,503	14,501,503	12,767,565	12,767,565	(1,733,938)
628	CONCERTS, EXHIBITIONS & PERFORMANCES	2,138,720	1,993,411	2,338,058	2,105,655	2,105,655	(232,403)
631	SANITATION SERVICE CHARGES	118,536,432	129,163,199	129,163,199	135,584,935	135,584,935	6,421,736
635	HEALTH SERVICE CHARGES	5,564,455	4,171,684	4,770,026	4,138,882	4,138,882	(631,145)
640	PORT-CARGO SERVICES	4,494,500	2,614,300	2,614,300	1,221,500	1,221,500	(1,392,800)
641	PORT-SHIP REPAIR SERVICES	28,335	0	0	1,540,000	1,540,000	1,540,000
642	PORT-HARBOR SERVICES	0	0	0	630,700	630,700	630,700
645	PORT-CRUISE SERVICES	0	0	0	509,200	509,200	509,200
646	PORT-FISHING SERVICES	0	0	0	1,211,700	1,211,700	1,211,700
647	PORT-OTHER MARINE SERVICES	0	0	0	448,400	448,400	448,400
651	HOSPITAL SERVICE CHARGES	113,561,795	139,585,273	133,130,361	31,500,789	31,500,789	(101,629,572)
652	INPATIENT REVENUES	0	0	241,860	0	0	(241,860)
653	OUTPATIENT REVENUES	19,528	30,000	30,000	30,000	30,000	0
654	EMERGENCY ROOM REVENUES	1,000	0	0	0	0	0
658	REVENUE DEDUCTIONS	(16,284,255)	0	0	0	0	0
659	NET PATIENT REVENUE	240,430,924	212,052,804	215,496,851	330,155,405	330,155,405	114,658,554
661	TRANSIT PASS REVENUE	44,774,640	1,654,400	1,654,400	1,700,348	1,700,348	45,948
662	TRANSIT CABLE CAR REVENUE	6,257,436	0	0	0	0	0
663	TRANSIT CASH REVENUE	39,982,604	89,151,389	89,151,389	92,250,000	92,250,000	3,098,611
664	TRANSIT CHARTER BUS REVENUE	20,200	0	0	0	0	0
665	TRANSIT ADVERTISING REVENUE	2,578,860	2,626,214	2,626,214	2,629,405	2,629,405	3,191
666	TRANSIT TOKEN REVENUE	1,760,371	0	0	0	0	0
667	TRANSIT PARATRANSIT REVENUE	652,289	674,000	674,000	674,400	674,400	400
669	TRANSIT OTHER OPERATING REVENUE	3,090,320	5,021,118	5,103,677	5,281,003	5,281,003	177,326

City and County of San Francisco
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Revenues by Category and Object

Object	Object Title	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
671	SFIA-FLIGHT OPERATIONS	26,529,136	18,685,069	18,685,069	28,225,000	28,225,000	9,539,931
672	SFIA-RENTAL AIRLINES	32,565,741	30,664,068	30,664,068	34,356,000	34,356,000	3,691,932
673	SFIA-PAVED & UNIMPROVED-AIRLINES	11,818,961	18,342,000	18,342,000	11,912,000	11,912,000	(6,430,000)
674	SFIA-AIRCRAFT & OUTDOOR STORAGE	0	0	0	4,852,000	4,852,000	4,852,000
675	SFIA-AIRLINE SUPPORT SERVICE	44,415	44,000	44,000	46,000	46,000	2,000
676	SFIA-FUEL, OIL & OTHER SERVICES	1,256,544	1,295,000	1,295,000	1,342,000	1,342,000	47,000
677	SFIA-PARKING AIRLINES	216,032	238,000	238,000	238,000	238,000	0
681	WATER SALES	106,706,333	112,475,784	112,475,784	115,563,000	115,563,000	3,087,216
682	WATER SERVICE INSTALLATION	1,910,670	0	0	0	0	0
686	HHETCHY - WATER SALES	74,279,685	75,695,225	75,695,225	75,371,828	75,371,828	(323,397)
687	HHETCHY - ELECTRICITY SALES	415,607	0	0	0	0	0
699	OTHER CHARGES FOR SERVICESS	9,158,910	2,502,746	2,502,746	247,745	247,745	(2,255,001)
860	ISF CHARGES FOR SERVICES TO AAO FUNDS	445,763	0	0	0	0	0
Charges for Services Subtotals		**909,920,138**	**924,955,178**	**924,363,337**	**958,837,271**	**958,837,271**	**34,473,934**

City and County of San Francisco
Budget Year 1996-97

Revenues by Category and Object

		FY 1994-95	FY 1995-96		FY 1996-97		
Object	Object Title	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Other Revenues							
701	RETIREMENT - CONTRIBUTIONS	5,455,210	6,193,019	6,193,019	6,744,945	6,744,945	551,926
751	SF COMMUNITY COLLEGE DIST REVENUE	796,248	0	22,294	0	0	(22,294)
758	PORT-POWER	718,342	800,000	800,000	723,300	723,300	(76,700)
759	PORT-OTHER NON OPERATING REVENUE	872,887	525,000	525,000	524,000	524,000	(1,000)
761	GAIN(LOSS) ON SALES OF FIXED ASSETS	(297,437)	0	0	1,750,000	1,750,000	1,750,000
762	PROCEEDS FROM SALES OF OTHER CITY PROP	66,502	63,500	63,500	63,500	63,500	0
769	INSURANCE PROCEEDS	41,553	0	0	0	0	0
771	SFIA-COGENERATION FACILITIES	47,318	80,000	80,000	36,000	36,000	(44,000)
772	SFIA-ELECTRICITY	10,450,339	11,411,000	11,411,000	12,227,000	12,227,000	816,000
773	SFIA-WATER	1,274,532	1,221,000	1,221,000	2,337,000	2,337,000	1,116,000
774	SFIA-SECURITY SERVICES	1,948,640	2,035,000	2,035,000	2,078,000	2,078,000	43,000
775	SFIA-MEDICAL SERVICES	0	0	0	1,500,000	1,500,000	1,500,000
779	SFIA-MISCELLANEOUS	628,825	1,346,000	1,346,000	1,694,000	1,694,000	348,000
781	GIFTS & BEQUESTS	2,000	0	0	0	0	0
789	OTHER OPERATING ADJUSTMENTS	787,667	0	0	0	0	0
797	CUSTOM WORK&SVC TO OTHER GOV'T AGENCIE	572,212	0	19,291	19,291	19,291	0
799	OTHER NON-OPERATING REVENUES	5,635,296	3,653,000	3,653,000	4,743,646	4,743,646	1,090,646
801	PROCEED FROM LONG-TERM DEBTS	60,600,965	51,787,000	52,796,212	0	0	(52,796,212)
802	LOAN REPAYMENT	1,429,973	0	0	0	0	0
Other Revenues Subtotals		**91,031,071**	**79,114,519**	**80,165,316**	**34,440,682**	**34,440,682**	**(45,724,635)**
Transfers In							
910	REVENUE TRANSFER IN	41,515,754	1,019,079	3,023,540	0	0	(3,023,540)
920	GENERAL FUND SUBSIDY TRANSFER OUT	51,860,312	55,333,075	58,330,844	70,120,473	70,120,473	11,789,629
930	OTHER OPERATING TRANSFERS IN	237,328,034	199,891,330	202,891,330	247,629,861	247,629,861	44,738,531
950	INTRAFUND TRANSFERS INF	270,053,021	623,294,712	632,521,277	600,495,397	600,495,397	(32,025,880)
Transfers In Subtotals		**600,757,121**	**879,538,196**	**896,766,991**	**918,245,731**	**918,245,731**	**21,478,740**
Fund Balance							
999	FUND BALANCE	0	97,959,893	108,049,668	121,103,087	121,103,087	13,053,419
Fund Balance Subtotals		**0**	**97,959,893**	**108,049,668**	**121,103,087**	**121,103,087**	**13,053,419**

City and County of San Francisco
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Revenues by Category and Object

Object	Object Title	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
	Revenue Subtotals	3,536,239,800	3,928,352,776	3,941,170,221	4,085,974,161	4,085,974,161	144,803,939
	Less Interfund and Intrafund Transfers	(600,757,121)	(879,538,196)	(896,766,991)	(918,245,731)	(918,245,731)	21,478,740
	Net Revenues	**2,935,482,679**	**3,048,814,580**	**3,044,403,230**	**3,167,728,430**	**3,167,728,430**	**123,325,199**

City and County of San Francisco
Budget Year 1996-97

Expenditures by Category and Object

Char / Obj	Object Title	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Personal Services							
001/001	PERMANENT SALARIES-MISC	708,184,840	787,228,802	793,363,522	798,090,703	798,090,703	4,727,181
001/002	PERMANENT SALARIES-UNIFORM	180,510,052	189,424,826	190,056,423	200,609,932	200,609,932	10,553,509
001/003	PERMANENT SALARIES-PLATFORM	87,394,799	86,570,832	86,570,832	88,055,197	88,055,197	1,484,365
001/004	PERMANENT SALARIES-NURSES	72,182,567	77,894,241	79,492,874	82,078,378	82,078,378	2,585,504
001/005	TEMP SALARIES-MISC	48,098,217	23,413,216	23,791,840	21,772,371	21,772,371	(2,019,469)
001/006	TEMP SALARIES-NURSES	11,465,929	6,670,786	7,776,553	6,422,524	6,422,524	(1,354,029)
001/009	PREMIUM PAY	26,260,539	25,742,153	25,708,111	28,046,060	28,046,060	2,337,949
001/010	RETROACTIVE SALARIES	(2,515)	0	0	0	0	0
001/011	OVERTIME	31,417,435	26,635,810	27,674,206	26,722,004	26,722,004	(952,202)
001/012	HOLIDAY PAY	15,171,938	15,729,662	15,733,703	15,806,333	15,806,333	72,630
Personal Services		**1,180,683,799**	**1,239,310,328**	**1,250,168,064**	**1,267,603,502**	**1,267,603,502**	**17,435,438**
Mandatory Fringe Benefits							
013/013	MANDATORY FRINGE BENEFITS	278,675,775	308,453,924	310,640,448	298,228,432	298,228,432	(12,412,016)
Mandatory Fringe Benefits		**278,675,775**	**308,453,924**	**310,640,448**	**298,228,432**	**298,228,432**	**(12,412,016)**
Overhead							
020/020	OVERHEAD	40,711,121	40,348,302	40,689,845	30,658,693	30,658,693	(10,031,152)
Overhead		**40,711,121**	**40,348,302**	**40,689,845**	**30,658,693**	**30,658,693**	**(10,031,152)**

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Expenditures by Category and Object

Char / Obj	Object Title	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Non-Personal Services							
021/021	TRAVEL	971,748	828,349	847,727	1,262,728	1,262,728	415,001
021/022	TRAINING	2,547,417	3,064,138	3,146,056	3,809,129	3,809,129	663,073
021/023	EMPLOYEE FIELD EXPENSE	556,796	82,002	83,234	291,239	291,239	208,005
021/024	MEMBERSHIP FEES	1,072,119	1,036,432	1,036,432	1,158,596	1,158,596	122,164
021/025	ENTERTAINMENT AND PROMOTION	10,845,069	612,765	10,502,543	688,815	688,815	(9,813,728)
021/026	COURT FEES AND OTHER COMPENSATION	13,277,740	12,067,877	12,067,877	11,950,574	11,950,574	(117,303)
021/027	PROFESSIONAL & SPECIALIZED SERVICES	286,347,778	271,982,691	276,566,666	335,373,340	335,373,340	58,806,674
021/028	MAINTENANCE SVCS-BUILDING & STRUCTURES	64,502,999	4,984,688	4,891,399	5,558,177	5,558,177	666,779
021/029	MAINTENANCE SVCS-EQUIPMENT	16,764,462	7,934,962	8,284,859	12,091,467	12,091,467	3,806,608
021/030	RENTS & LEASES-BUILDINGS & STRUCTURES	21,812,061	3,198,965	3,208,965	5,788,711	5,788,711	2,579,746
021/031	RENTS & LEASES-EQUIPMENT	8,899,350	6,105,215	6,384,741	6,474,373	6,474,373	89,632
021/032	UTILITIES	6,654,008	1,028,323	2,202,216	14,352,451	14,352,451	12,150,235
021/033	POWER FOR RESALE	70,165,443	82,217,540	82,217,540	72,134,546	72,134,546	(10,082,994)
021/034	SUBSISTANCE	2,676,817	27,027	27,027	53,971	53,971	26,944
021/035	OTHER CURRENT EXPENSES	128,549,497	304,482,243	294,545,307	269,628,462	269,628,462	(24,916,845)
021/051	INSURANCE	43,872,972	27,647,933	27,647,933	32,736,619	32,736,619	5,088,686
021/052	TAXES, LICENSES & PERMITS	11,174,054	14,248,556	14,248,556	22,537,876	22,537,876	8,289,320
021/053	JUDGEMENTS & CLAIMS	25,467,915	11,012,000	11,012,000	16,187,957	16,187,957	5,175,957
021/054	OTHER FIXED CHARGES	21,451,491	(335,241)	(343,241)	93,983	93,983	437,224
055/055	RETIREMENT TRUST FUND	1,598	0	0	0	0	0
055/056	HEALTH SERVICE TRUST FUND	12	0	0	0	0	0
069/06A	PERF I/D SVCS EXPEND-CFWD BUDGET ONLY	0	0	(1,425,000)	0	0	1,425,000
069/06B	PROGRAMMATIC PROJECTS-CFWD BUDGET ON	0	5,655,270	5,643,563	64,314	64,314	(5,579,249)
069/06C	GRANT EXPENDITURES-CFWD BUDGET ONLY	0	27,000	27,000	0	0	(27,000)
075/076	AMORTIZATION	160,932	0	0	0	0	0
075/078	FIXED ASSETS RET.,DISPOSAL & WRITEOFF	1,765	0	0	0	0	0
089/089	BUDGET REDUCTION-NOT DETAILED	0	(911,326)	(911,326)	(5,598,934)	(5,598,934)	(4,687,608)
Non-Personal Services		737,774,041	756,997,409	761,912,073	806,638,394	806,638,394	44,726,321

City and County of San Francisco
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Expenditures by Category and Object

Char / Obj	Object Title	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Aid Assistance							
036/036	AID ASSISTANCE	2,311,775	2,309,207	2,309,207	3,587,080	3,587,080	1,277,873
037/037	AID PAYMENTS	203,072,906	203,440,307	203,440,307	198,772,505	198,772,505	(4,667,802)
039/039	OTHER SUPPORT & CARE OF PERSONS	1,050,504	0	0	0	0	0
Aid Assistance		**206,435,184**	**205,749,514**	**205,749,514**	**202,359,585**	**202,359,585**	**(3,389,929)**
Materials and Supplies							
040/040	MATERIALS & SUPPLIES BUDGET ONLY	21,840	76,926,114	76,932,614	79,401,876	79,401,876	2,469,262
040/041	INVENTORIES	42,713	(150,000)	(150,000)	(150,000)	(150,000)	0
040/042	BUILDING & CONSTRUCTION SUPPLIES	11,030,903	4,840,567	5,045,695	5,455,644	5,455,644	409,949
040/043	EQUIPMENT MAINTENANCE SUPPLIES	19,286,228	12,721,943	12,729,943	12,858,277	12,858,277	128,334
040/044	HOSPITAL, CLINICS & LABORATORY SUPPLIES	31,019,968	812,399	812,399	1,318,509	1,318,509	506,110
040/045	SAFETY	6,194,163	1,598,333	1,598,333	1,779,682	1,779,682	181,349
040/046	FOOD	8,063,613	42,934	42,934	372,934	372,934	330,000
040/047	FUELS AND LUBRICANTS	6,357,045	5,401,769	5,401,769	5,431,568	5,431,568	29,799
040/048	WATER SEWAGE TREATMENT SUPPLIES	6,332,109	2,069,885	2,069,885	2,072,135	2,072,135	2,250
040/049	OTHER MATERIALS & SUPPLIES	36,035,851	6,948,865	5,917,673	7,822,236	7,822,236	1,904,563
Materials and Supplies		**124,384,431**	**111,212,809**	**110,401,245**	**116,362,861**	**116,362,861**	**5,961,616**
Facilities Maintenance							
06F/06F	FACILITIES MAINTENANCE PROJECTS-BUDGET	0	32,258,378	31,004,777	39,163,500	39,163,500	8,158,723
Facilities Maintenance		**0**	**32,258,378**	**31,004,777**	**39,163,500**	**39,163,500**	**8,158,723**
Debt Service							
070/070	DEBT SERVICE	162,875,288	222,002,759	222,002,759	250,091,283	250,091,283	28,088,524
Debt Service		**162,875,288**	**222,002,759**	**222,002,759**	**250,091,283**	**250,091,283**	**28,088,524**
Services of Other Depts							
081/081	SERVICES OF OTHER DEPTS (AAO FUNDS)	220,804,905	219,323,704	219,294,471	224,528,003	224,528,003	5,233,532
081/082	SERVICES OF OTHER DEPTS (NON-AAO-FUNDS)	0	0	1,062,704	2,000	2,000	(1,060,704)
Services of Other Depts		**220,804,905**	**219,323,704**	**220,357,175**	**224,530,003**	**224,530,003**	**4,172,828**

City and County of San Francisco
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Expenditures by Category and Object

Char / Obj	Object Title	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Transfers Out							
091/091	REVENUE TRANSFERS OUT	596,361	1,019,079	1,019,079	0	0	(1,019,079)
091/093	OTHER OPERATING TRANSFERS OUT	272,634,699	199,876,705	213,140,876	247,629,861	247,629,861	34,488,985
092/092	GENERAL FUND SUBSIDY TRANSFER OUT	51,860,312	55,347,700	58,345,469	70,120,473	70,120,473	11,775,004
094/094	RESIDUAL EQUITY TRANSFERS OUT	15,457,273	0	0	0	0	0
095/095	INTRAFUND TRANSFERS OUT	316,162,632	623,294,712	640,086,887	600,495,397	600,495,397	(39,591,490)
Transfers Out		**656,711,277**	**879,538,196**	**912,592,311**	**918,245,731**	**918,245,731**	**5,653,420**
Budgetary Reserves							
097/097	UNAPPROPRIATED REVENUE - RESERVED	0	28,397,624	24,720,600	34,231,027	34,231,027	9,510,427
099/099	UNAPPROPRIATED REVENUE-UNRESERVED	0	19,040,859	13,891,901	19,691,104	19,691,104	5,799,203
Budgetary Reserves		**0**	**47,438,483**	**38,612,501**	**53,922,131**	**53,922,131**	**15,309,630**
Capital Outlay							
060/060	EQUIPMENT PURCHASE	24,932,238	17,719,103	19,929,426	21,081,935	21,081,935	1,152,509
060/061	EQUIPMENT LEASE PURCHASE-INITIAL	2,114,874	5,215,343	8,662,724	1,403,418	1,403,418	(7,259,306)
060/062	EQUIPMENT LEASE/PURCHASE-OPTION RENEW	3,837,963	7,209,018	7,209,018	7,747,401	7,747,401	538,383
060/063	EQUIPT LEASE/PURCHASE-FIN AGCY-INITIAL	7,060,828	8,294,573	8,328,261	31,422	31,422	(8,296,839)
060/064	EQPT LEASE/PURCH-CITY FIN AGCY-OPT RENE	0	0	0	11,102,416	11,102,416	11,102,416
060/065	ANIMAL PURCHASE	0	0	0	20,000	20,000	20,000
060/066	LAND	725,105	0	0	0	0	0
060/068	INTEREST EXPENSE-CAPITALIZED	123,843	0	0	0	0	0
Capital Outlay		**38,794,850**	**38,438,037**	**44,129,428**	**41,386,592**	**41,386,592**	**(2,742,836)**
Capital Projects							
067/067	BLDS,STRUCTURES & IMPROVEMENTS	0	128,480,822	115,658,112	108,181,836	108,181,836	(7,476,276)
Capital Projects		**0**	**128,480,822**	**115,658,112**	**108,181,836**	**108,181,836**	**(7,476,276)**

City and County of San Francisco
Budget Year 1996-97

Expenditures by Category and Object

Char / Obj	Object Title	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
	Expenditure Subtotals	3,647,850,672	4,229,552,665	4,263,918,252	4,357,372,543	4,357,372,543	93,454,291
	Less Interfund and Intrafund Transfers	(656,711,277)	(879,538,196)	(912,592,311)	(918,245,731)	(918,245,731)	5,653,420
	Less Interdepartmental Recoveries	(285,134,851)	(301,199,889)	(305,659,663)	(271,398,382)	(271,398,382)	(34,261,281)
	Net Expenditures	**2,706,004,545**	**3,048,814,580**	**3,045,666,278**	**3,167,728,430**	**3,167,728,430**	**122,062,152**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

City and County of San Francisco
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Revenues by Fund

			FY 1994-95	FY 1995-96		FY 1996-97		
FT	Fund	Fund Title	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Fund Type : 1G GENERAL FUND								
1G	AGF	GENERAL FUND	1,412,500,183	1,514,120,259	1,522,964,514	1,618,361,187	1,618,361,187	95,396,673
1G	S&A	GF-SUBVENTIONS & OTHER ALLOCATIONS FD	353,163,174	388,803,933	395,603,451	403,564,940	403,564,940	7,961,489
Fund Type : 1G Subtotals			1,765,663,357	1,902,924,192	1,918,567,965	2,021,926,127	2,021,926,127	103,358,162
Fund Type : 2S SPECIAL REVENUE FUNDS								
2S	BIF	BUILDING INSPECTION FUND	18,544,662	19,183,400	19,183,400	19,329,496	19,329,496	146,096
2S	CDB	COMMUNITY DEVELOPMENT BLOCK GRANT	28,104,560	26,737,941	26,764,269	26,968,731	26,968,731	204,462
2S	CFF	CONVENTION FACILITIES FUND	77,018,760	48,415,756	48,415,756	124,625,013	124,625,013	76,209,257
2S	CHF	CHILDREN'S FUND	13,770,304	13,421,860	13,421,860	14,124,616	14,124,616	702,756
2S	CHS	COMM HEALTH SVS SPEC REV FD	63,495,869	74,205,075	48,783,262	82,870,442	82,870,442	34,087,180
2S	CRF	CULTURE & RECREATION SPEC REV FD	4,178,869	4,212,697	4,212,697	4,167,340	4,167,340	(45,357)
2S	CTF	COURTS' SPECIAL REVENUE FUND	5,954,564	5,085,223	5,429,870	5,090,757	5,090,757	(339,113)
2S	GSF	GENERAL SERVICES SPECIAL REVENUE FUND	4,325,957	915,069	915,069	1,063,890	1,063,890	148,821
2S	GTF	GASOLINE TAX FUND	27,415,107	31,316,131	31,316,131	32,328,280	32,328,280	1,012,149
2S	HWF	HUMAN WELFARE SPECIAL REVENUE FUND	179,653	165,000	165,000	175,000	175,000	10,000
2S	LIB	PUBLIC LIBRARY SPEC REV FD	14,123,195	13,464,573	16,615,923	14,585,875	14,585,875	(2,030,048)
2S	NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	4,830,527	5,944,615	6,022,894	4,905,186	4,905,186	(1,117,708)
2S	OPF	OFF-STREET PARKING FUND	10,456,500	12,084,509	12,084,509	8,815,335	8,815,335	(3,269,174)
2S	OSP	OPEN SPACE & PARK FUND	15,436,758	28,110,783	28,110,783	23,955,159	23,955,159	(4,155,624)
2S	PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	8,161,026	9,855,778	14,623,785	12,146,334	12,146,334	(2,477,451)
2S	PWF	PUBLIC WORKS SPECIAL REVENUE FUND	997,555	4,012,219	4,389,945	4,605,080	4,605,080	215,135
2S	RPF	REAL PROPERTY SPECIAL REVENUE FUND	5,317,941	3,844,784	3,867,078	4,865,054	4,865,054	997,976
2S	SCP	SENIOR CITIZENS' PROGRAMS FUND	12,069,571	11,835,270	11,835,270	12,635,464	12,635,464	800,194
2S	T&C	TRANSPORTATION & COMMERCE S/R FD	0	611,864	988,419	560,878	560,878	(427,541)
2S	WMF	WAR MEMORIAL FUND	6,852,111	9,744,569	9,744,569	9,793,570	9,793,570	49,001
Fund Type : 2S Subtotals			321,233,487	323,167,116	306,890,490	407,611,500	407,611,500	100,721,010
Fund Type : 3C CAPITAL PROJECTS FUNDS								
3C	RPF	RECREATION & PARK CAPITAL IMPVTS FUND	0	28,011,058	28,011,058	0	0	(28,011,058)
Fund Type : 3C Subtotals			0	28,011,058	28,011,058	0	0	(28,011,058)

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Revenues by Fund

			FY 1994-95	FY 1995-96		FY 1996-97		
FT	Fund	Fund Title	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Fund Type : 4D DEBT SERVICE FUNDS								
4D	GOB	GENERAL OBLIGATION BOND FUND	69,972,683	73,611,142	73,611,142	73,537,418	73,537,418	(73,724)
Fund Type : 4D Subtotals			69,972,683	73,611,142	73,611,142	73,537,418	73,537,418	(73,724)
Fund Type : 5A SF INTERNATIONAL AIRPORT FUNDS								
5A	AAA	SFIA-OPERATING FUND	206,927,690	278,838,193	284,531,800	327,633,363	327,633,363	43,101,563
5A	CPF	SFIA-CAPITAL PROJECTS FUND	15,093,495	4,328,432	4,328,432	4,095,127	4,095,127	(233,305)
5A	SRF	SFIA-SPECIAL REVENUE FUND	127,714	0	801,000	0	0	(801,000)
Fund Type : 5A Subtotals			222,148,898	283,166,625	289,661,232	331,728,490	331,728,490	42,067,258
Fund Type : 5C CLEAN WATER PROGRAM FUNDS								
5C	AAA	CWP-OPERATING FUND	138,533,300	157,055,025	157,055,025	165,845,008	165,845,008	8,789,983
5C	CPF	CWP-CAPITAL PROJECTS FUND	73,954,181	49,538,000	50,547,212	13,430,000	13,430,000	(37,117,212)
5C	DSF	CWP-DEBT SERVICE FUND	424,409	0	0	0	0	0
Fund Type : 5C Subtotals			212,911,891	206,593,025	207,602,237	179,275,008	179,275,008	(28,327,229)
Fund Type : 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS								
5H	AAA	SFGH-OPERATING FUND	307,289,132	306,826,115	309,437,087	341,533,531	341,533,531	32,096,444
Fund Type : 5H Subtotals			307,289,132	306,826,115	309,437,087	341,533,531	341,533,531	32,096,444
Fund Type : 5L LAGUNA HONDA HOSPITAL FUNDS								
5L	AAA	LHH-OPERATING FUND	102,877,969	212,582,741	215,582,741	114,225,952	114,225,952	(101,356,789)
Fund Type : 5L Subtotals			102,877,969	212,582,741	215,582,741	114,225,952	114,225,952	(101,356,789)
Fund Type : 5M PTC-MUNICIPAL RAILWAY FUNDS								
5M	AAA	MUNI-OPERATING FUND	275,798,340	277,087,451	277,180,156	286,031,263	286,031,263	8,851,107
5M	SRF	MUNI-SPECIAL REVENUE FUND	4,386,242	4,751,118	4,751,118	4,752,444	4,752,444	1,326
Fund Type : 5M Subtotals			280,184,583	281,838,569	281,931,274	290,783,707	290,783,707	8,852,433

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Revenues by Fund

FT	Fund	Fund Title	FY 1994-95	FY 1995-96		FY 1996-97		
			Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Fund Type : 5P		**PORT OF SAN FRANCISCO FUNDS**						
5P	AAA	PORT-OPERATING FUND	33,943,892	33,820,749	33,820,749	35,400,636	35,400,636	1,579,887
Fund Type : 5P		Subtotals	33,943,892	33,820,749	33,820,749	35,400,636	35,400,636	1,579,887
Fund Type : 5S		**WATER DEPT & HETCH HETCHY PROJECT FUND**						
5S	PUC	PUC CLEARING FUNDS	23,588	0	0	0	0	0
Fund Type : 5S		Subtotals	23,588	0	0	0	0	0
Fund Type : 5T		**PUC-HETCH HETCHY FUNDS**						
5T	AAA	HETCHY OPERATING FUND	93,816,827	117,477,897	117,477,897	119,848,456	119,848,456	2,370,559
Fund Type : 5T		Subtotals	93,816,827	117,477,897	117,477,897	119,848,456	119,848,456	2,370,559
Fund Type : 5W		**PUC-WATER DEPARTMENT FUNDS**						
5W	AAA	SFWD-OPERATING FUND	119,584,298	150,905,805	150,925,096	162,033,048	162,033,048	11,107,952
5W	CPF	SFWD-CAPITAL PROJECTS FUND	1,339	0	0	0	0	0
Fund Type : 5W		Subtotals	119,585,636	150,905,805	150,925,096	162,033,048	162,033,048	11,107,952
Fund Type : 7E		**EXPENDABLE TRUST FUNDS**						
7E	BEQ	BEQUESTS FUND	769,785	209,980	433,491	300,600	300,600	(132,891)
Fund Type : 7E		Subtotals	769,785	209,980	433,491	300,600	300,600	(132,891)
Fund Type : 7P		**PENSION TRUST FUNDS**						
7P	RET	EMPLOYEES' RETIREMENT SYSTEM	5,818,073	7,217,762	7,217,762	7,769,688	7,769,688	551,926
Fund Type : 7P		Subtotals	5,818,073	7,217,762	7,217,762	7,769,688	7,769,688	551,926

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Revenues by Fund

FT	Fund	Fund Title	FY 1994-95	FY 1995-96		FY 1996-97		
			Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Revenue Subtotals			3,536,239,800	3,928,352,776	3,941,170,221	4,085,974,161	4,085,974,161	144,803,940
Less Interfund and Intrafund Transfers			(600,757,121)	(879,538,196)	(896,766,991)	(918,245,731)	(918,245,731)	21,478,740
Net Revenues			**2,935,482,679**	**3,048,814,580**	**3,044,403,230**	**3,167,728,430**	**3,167,728,430**	**123,325,200**

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Expenditures by Service Area, Department and Program

Program		FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : A	PUBLIC PROTECTION						
Department : ADP	ADULT PROBATION						
AKB	COMMUNITY SERVICES	3,672,357	3,745,686	3,745,686	3,902,672	3,902,672	156,986
AKG	PRE-SENTENCING INVESTIGATION	1,902,339	1,973,822	1,973,822	1,984,444	1,984,444	10,622
ASH	ADMINISTRATION - ADULT PROBATION	1,696,018	1,743,972	2,353,885	2,946,934	2,946,934	593,049
Department : ADP	Subtotals	7,270,714	7,463,480	8,073,393	8,834,050	8,834,050	760,657
Department : AGW	ADMIN SVCS - COUNTY AG/WEIGHTS & MSRS						
AOA	FARMER'S MARKET	123,739	159,097	159,097	167,641	167,641	8,544
AOB	AG WTS & MEASURES INSPECTION	555,305	635,097	635,097	821,493	821,493	186,396
Department : AGW	Subtotals	679,044	794,194	794,194	989,134	989,134	194,940
Department : ANC	ADMIN SVCS - ANIMAL CARE & CONTROL						
AUA	ANIMAL WELFARE	1,923,145	2,047,453	2,087,092	2,215,333	2,215,333	128,241
Department : ANC	Subtotals	1,923,145	2,047,453	2,087,092	2,215,333	2,215,333	128,241
Department : CME	ADMIN SVCS - MEDICAL EXAMINER/CORONER						
ASG	CORONER - ADMINISTRATION	563,333	579,129	579,129	666,924	666,924	87,795
ASM	CORONER - MEDICAL SERVICES	1,238,391	1,893,372	1,893,372	1,452,078	1,452,078	(441,294)
ASN	CORONER - INVESTIGATIVE SERVICES	763,668	867,172	891,971	1,105,611	1,105,611	213,640
Department : CME	Subtotals	2,565,392	3,339,673	3,364,472	3,224,613	3,224,613	(139,859)

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Expenditures by Service Area, Department and Program

		FY 1994-95	FY 1995-96		FY 1996-97		
	Program	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : A	PUBLIC PROTECTION						
Department : CRT	TRIAL COURTS						
AMA	MUNICIPAL COURT SERVICES	11,674,377	14,296,104	14,280,104	14,733,298	14,733,298	453,194
AMB	SUPERIOR COURT	0	71,452	71,452	76,986	76,986	5,534
AMF	SUPERIOR COURT SERVICES	13,423,585	17,429,286	17,429,286	17,936,996	17,936,996	507,710
AML	INDIGENT DEFENSE/GRAND JURY	7,278,372	7,134,047	7,134,047	7,330,202	7,330,202	196,155
AMM	ACCOUNTING AUTOMATION	235,275	187,792	187,792	193,326	193,326	5,534
AMN	COURT HOUSE CONSTRUCTION	11,113,492	4,825,979	4,825,979	4,820,445	4,820,445	(5,534)
AMS	DISTRICT ATTORNEY CHILD SUPPORT SERVICES	635,302	746,157	746,157	743,422	743,422	(2,735)
AMT	TRIAL COURT SERVICES	13,695,369	8,942,807	8,958,807	9,832,769	9,832,769	873,962
AXX	NON PROGRAM	497,392	0	0	0	0	0
Department : CRT	Subtotals	58,553,163	53,633,624	53,633,624	55,667,443	55,667,443	2,033,819
Department : DAT	DISTRICT ATTORNEY						
AIA	FELONY PROSECUTION	10,348,613	10,619,957	10,635,449	10,984,334	10,984,334	348,885
AID	CAREER CRIMINAL PROSECUTION	562,494	523,447	523,447	639,868	639,868	116,421
AIE	WORK ORDERS & GRANTS	3,346,799	3,701,449	3,701,449	3,540,281	3,540,281	(161,168)
AIF	MISDEMEANOR PROSECUTION	1,345,580	1,416,960	1,416,960	1,430,816	1,430,816	13,856
AIG	IPP/SUBPOENA PROGRAM	228,953	253,504	253,504	258,063	258,063	4,559
AIH	CHILD ABDUCTION	239,982	303,796	303,796	313,696	313,696	9,900
AII	SUPPORT SERVICES	1,790,240	1,820,194	1,820,194	1,904,881	1,904,881	84,687
AIJ	FAMILY VIOLENCE PROGRAM	527,611	498,384	498,384	435,275	435,275	(63,109)
ASI	ADMINISTRATION - CRIMINAL & CIVIL	582,858	578,588	578,588	581,546	581,546	2,958
CAF	FAMILY SUPPORT PROGRAM	9,431,465	11,979,205	11,979,205	12,485,709	12,485,709	506,504
Department : DAT	Subtotals	28,404,595	31,695,484	31,710,976	32,574,469	32,574,469	863,493

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Expenditures by Service Area, Department and Program

	FY 1994-95	FY 1995-96		FY 1996-97		
Program	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : A PUBLIC PROTECTION						
Department : FIR FIRE DEPARTMENT						
AEA FIRE COMPUTER AIDED DISPATCH	19,408	0	0	508,785	508,785	508,785
AEB FIRE CONSENT DECREE	3,054,701	2,402,874	2,402,874	2,750,511	2,750,511	347,637
AEC FIRE SUPPRESSION	108,992,310	106,213,522	106,264,033	102,053,615	102,053,615	(4,210,418)
AED FIRE PREVENTION	4,266,521	3,874,263	3,874,263	3,965,965	3,965,965	91,702
AEE FIRE INVESTIGATION	1,184,353	1,184,769	1,184,769	1,106,909	1,106,909	(77,860)
AEF FIRE SUPPORT SERVICES	3,169,479	3,518,666	3,518,666	3,430,584	3,430,584	(88,082)
AEG FIRE BUREAU OF TRAINING	1,348,041	1,387,465	1,387,465	1,306,343	1,306,343	(81,122)
AEH FIRE WORK ORDER	5,749,660	1,027,075	1,027,075	1,036,000	1,036,000	8,925
AEJ FIRE MEDICAL TRAINING	0	683,096	683,096	898,284	898,284	215,188
AEL FIRE PORT FIREBOAT	1,104,128	1,227,584	1,227,584	1,165,015	1,165,015	(62,569)
AEM FIRE AIRPORT	6,138,115	6,210,360	6,159,849	5,813,441	5,813,441	(346,408)
ASF ADMINISTRATION-FIRE DEPARTMENT	2,740,827	6,533,651	6,533,651	7,157,180	7,157,180	623,529
Department : FIR Subtotals	137,767,542	134,263,325	134,263,325	131,192,633	131,192,633	(3,070,692)
Department : JUV JUVENILE COURT						
AKC PROBATION SERVICES	5,704,207	6,220,543	6,112,543	6,277,355	6,277,355	164,812
AKE JUVENILE HALL	8,119,718	7,322,299	7,322,299	8,386,359	8,386,359	1,064,060
AKF LOG CABIN RANCH	2,698,742	2,293,513	2,293,513	2,260,038	2,260,038	(33,475)
ASC ADMINISTRATION	3,151,747	3,418,680	3,418,680	3,456,888	3,456,888	38,208
FAL CHILDREN'S BASELINE	1,611,166	1,594,925	1,702,925	1,828,676	1,828,676	125,751
Department : JUV Subtotals	21,285,579	20,849,960	20,849,960	22,209,317	22,209,317	1,359,357
Department : PAG ADMIN SVCS - PUBLIC ADMIN/GUARDIAN						
AQA PUBLIC ADMINISTRATOR/GUARDIAN	2,484,835	2,622,729	2,622,729	2,773,705	2,773,705	150,976
AQB COUNTY VETERANS SERVICES	174,356	201,285	201,285	208,581	208,581	7,296
Department : PAG Subtotals	2,659,192	2,824,014	2,824,014	2,982,286	2,982,286	158,272

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Expenditures by Service Area, Department and Program

Program	FY 1994-95	FY 1995-96		FY 1996-97		
	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : A PUBLIC PROTECTION						
Department : PDR PUBLIC DEFENDER						
AIB CRIMINAL AND SPECIAL DEFENSE	8,943,194	9,230,398	9,230,398	9,539,195	9,539,195	308,797
Department : PDR Subtotals	8,943,194	9,230,398	9,230,398	9,539,195	9,539,195	308,797
Department : POL POLICE						
ACB SFPD-INVESTIGATIONS	30,039,969	23,065,890	23,065,890	21,173,430	21,173,430	(1,892,460)
ACC NARCOTICS FORFEITURE	613,372	1,147,000	1,330,200	664,100	664,100	(666,100)
ACE TAXI ENFORCEMENT	210,814	355,000	355,000	355,000	355,000	0
ACF FINGERPRINT	235,330	2,214,000	2,214,000	910,000	910,000	(1,304,000)
ACG SAFE CONTRACT	486,179	542,250	542,250	542,250	542,250	0
ACI 911/COMMUNICATIONS	12,710,004	15,672,636	15,422,636	17,244,077	17,244,077	1,821,441
ACM OPERATIONS AND ADMINISTRATION	38,606,195	25,485,482	25,410,482	26,718,131	26,718,131	1,307,649
ACP WORK ORDER PERFORMING	4,331,593	1,651,743	1,651,743	1,538,321	1,538,321	(113,422)
ACR SPECIAL INVESTIGATIONS	438,654	8,310,714	8,310,714	7,367,189	7,367,189	(943,525)
ACU SFPD-CONSENT DECREE	1,504,860	2,181,176	2,181,176	2,254,229	2,254,229	73,053
ACV OFFICE OF CITIZEN COMPLAINTS	1,114,219	1,392,777	1,441,489	1,907,669	1,907,669	466,180
ACW SENIOR ESCORT SERVICE	1,004,255	1,113,344	1,113,344	1,267,030	1,267,030	153,686
ACX PATROL	103,441,274	110,904,060	112,142,325	104,020,203	104,020,203	(8,122,122)
ACY SPECIAL OPERATIONS	2,496,722	19,205,404	19,205,404	17,177,735	17,177,735	(2,027,669)
Department : POL Subtotals	197,233,440	213,241,476	214,386,653	203,139,365	203,139,365	(11,247,288)

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Expenditures by Service Area, Department and Program

		FY 1994-95	FY 1995-96		FY 1996-97		
	Program	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : A	PUBLIC PROTECTION						
Department : SHF	SHERIFF						
AKD	BESK CASE	1,731,140	2,046,544	2,046,544	2,176,028	2,176,028	129,484
AKH	JAIL PROGRAMS	537,694	448,606	630,109	701,458	701,458	71,349
AKI	GRANT SERVICES	925,693	931,284	1,283,812	532,318	532,318	(751,494)
AKJ	WORK ORDER SERVICES	353,000	624,759	624,759	492,150	492,150	(132,609)
AKL	ALTERNATIVE PROGRAMS	0	4,241,448	4,241,448	4,442,543	4,442,543	201,095
AKM	HALL OF JUSTICE JAILS	41,080,425	11,738,065	11,757,283	13,834,793	13,834,793	2,077,510
AKN	COUNTY JAIL 8 & 9	0	12,983,538	12,983,538	12,595,556	12,595,556	(387,982)
AKO	SAN BRUNO JAILS	0	9,190,295	9,190,295	10,874,850	10,874,850	1,684,555
AKP	JAIL SERVICES	153,453	6,116,597	6,116,597	4,976,573	4,976,573	(1,140,024)
AMC	COURT SECURITY AND PROCESS	6,499,361	5,423,750	5,423,750	5,701,757	5,701,757	278,007
AMG	CIVIL ENFORCEMENT	22,216	1,754,550	1,754,550	1,898,968	1,898,968	144,418
ASB	SHERIFF ADMINISTRATION	3,984,381	899,674	899,674	942,497	942,497	42,823
ASL	DEPARTMENTAL SERVICES	0	2,712,802	2,712,802	4,106,316	4,106,316	1,393,514
Department : SHF	Subtotals	55,287,362	59,111,912	59,665,161	63,275,805	63,275,805	3,610,644
Service Area : A	**Subtotals**	**522,572,362**	**538,494,993**	**540,883,262**	**535,843,644**	**535,843,644**	**(5,039,619)**

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Expenditures by Service Area, Department and Program

		FY 1994-95	FY 1995-96		FY 1996-97		
	Program	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : B	**PUBLIC WORKS, TRANSPORTATION & COMMERCE**						
Department : AIR	**AIRPORT COMMISSION**						
BGF	ADMINISTRATION, BUSINESS	131,074,902	132,411,582	132,497,929	160,695,885	160,695,885	28,197,956
BGG	SAFETY & SECURITY	55,025,437	48,831,807	49,548,177	53,647,120	53,647,120	4,098,943
BGH	FACILITIES MAINTENANCE,CONSTRUCTION	45,441,290	54,126,911	54,200,680	59,941,097	59,941,097	5,740,417
BXX	NON PROGRAM	10,646,441	41,580,368	41,580,368	51,625,350	51,625,350	10,044,982
Department : AIR	Subtotals	**242,188,070**	**276,950,668**	**277,827,154**	**325,909,452**	**325,909,452**	**48,082,298**
Department : DBI	**DEPARTMENT OF BUILDING INSPECTION**						
BAN	DBI - ADMINISTRATION SERVICES	3,171,431	3,261,666	3,261,666	2,292,722	2,292,722	(968,944)
BIS	DBI - INSPECTION SERVICES	15,995,695	9,663,683	9,663,683	10,381,311	10,381,311	717,628
BPS	DBI - PERMIT SERVICES	0	6,925,749	6,925,749	7,797,173	7,797,173	871,424
Department : DBI	Subtotals	**19,167,126**	**19,851,098**	**19,851,098**	**20,471,207**	**20,471,207**	**620,109**
Department : DPT	**MUNICIPAL RAILWAY**						
BEI	MUNI-OPERATIONS	130,383,448	131,930,512	131,930,512	136,069,944	136,069,944	4,139,432
BEJ	MUNI-MAINTENANCE	88,056,701	93,158,526	93,158,526	92,883,499	92,883,499	(275,027)
BEK	MUNI-CAPITAL PROJECTS	9,432,458	4,893,028	4,893,028	5,270,747	5,270,747	377,719
BEL	MUNI-FINANCE/ADMIN/PERSONNEL	49,782,174	49,828,149	49,828,149	54,214,358	54,214,358	4,386,209
BEM	MUNI-DIRECTOR'S OFFICE	1,430,953	2,261,837	2,261,837	2,612,392	2,612,392	350,555
Department : DPT	Subtotals	**279,085,734**	**282,072,052**	**282,072,052**	**291,050,940**	**291,050,940**	**8,978,888**

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Expenditures by Service Area, Department and Program

		FY 1994-95	FY 1995-96		FY 1996-97		
	Program	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : B	PUBLIC WORKS, TRANSPORTATION & COMMERCE						
Department : DPW	DEPARTMENT OF PUBLIC WORKS						
BA2	STREET AND SEWER REPAIR	19,237,926	20,881,143	20,881,143	20,662,155	20,662,155	(218,988)
BAA	ENGINEERING	34,687,580	146,077,244	147,271,881	99,585,967	99,585,967	(47,685,914)
BAG	CONSTRUCTION MANAGEMENT SERVICES	10,088,092	15,166,999	16,482,239	3,860,224	3,860,224	(12,622,015)
BAM	ARCHITECTURE	3,420,288	12,840,258	13,706,510	9,757,840	9,757,840	(3,948,670)
BAR	BUILDING REPAIR AND MAINTENANCE	24,389,727	23,524,397	23,524,397	24,212,180	24,212,180	687,783
BAT	STREET USE MANAGEMENT	2,810,793	4,964,080	5,396,567	5,141,827	5,141,827	(254,740)
BAX	WATER POLLUTION CONTROL	113,846,747	74,659,395	74,659,395	77,301,927	77,301,927	2,642,532
BAY	ENVIRONMENTAL REGULATION AND MANAGEMENT	6,594,548	7,255,069	7,255,069	7,513,179	7,513,179	258,110
BAZ	STREET ENVIRONMENTAL SERVICES	21,773,295	22,024,731	22,024,731	23,703,249	23,703,249	1,678,518
BKJ	DPW GENERAL ADMINISTRATION	9,475,788	10,192,333	10,192,333	10,707,145	10,707,145	514,812
Department : DPW	Subtotals	246,324,784	337,585,649	341,394,265	282,445,692	282,445,692	(58,948,573)
Department : ECN	BUSINESS AND ECONOMIC DEVELOPMENT						
BK2	SEISMIC SAFETY LOAN PROGRAM	623,685	1,953,344	1,953,344	1,007,220	1,007,220	(946,124)
BK5	ECONOMIC DEVELOPMENT	0	0	0	1,216,758	1,216,758	1,216,758
Department : ECN	Subtotals	623,685	1,953,344	1,953,344	2,223,978	2,223,978	270,634
Department : HHP	HETCH HETCHY						
BCB	WATER SUPPLY & PWR GENERAL	35,210,497	51,044,273	50,447,258	51,979,037	51,979,037	1,531,779
BCL	HETCH HETCHY PROJECT OPERATIONS	7,082,471	9,127,534	9,127,534	9,505,222	9,505,222	377,688
BCM	HETCH HETCHY MAINTENANCE ENGINEERING	437,794	533,326	533,326	677,444	677,444	144,118
BCN	ENERGY CONSERVATION	517,624	556,684	556,684	666,160	666,160	109,476
BCO	HETCH HETCHY ADMINISTRATION	34,350,124	43,837,080	43,837,080	43,144,829	43,144,829	(692,251)
BCP	HETCH HETCHY CAPITAL PROJECTS	3,937,269	11,907,696	12,504,711	12,437,764	12,437,764	(66,947)
BCY	HETCH HETCHY PROGRAMMATIC PROJECT	68,412	471,304	471,304	1,438,000	1,438,000	966,696
Department : HHP	Subtotals	81,604,191	117,477,897	117,477,897	119,848,456	119,848,456	2,370,559

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Expenditures by Service Area, Department and Program

	FY 1994-95	FY 1995-96		FY 1996-97		
Program	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE						
Department : LHP LIGHT HEAT AND POWER						
BCC UTILITY SERVICES	52,296,554	60,502,942	60,502,942	52,976,302	52,976,302	(7,526,640)
Department : LHP Subtotals	**52,296,554**	**60,502,942**	**60,502,942**	**52,976,302**	**52,976,302**	**(7,526,640)**
Department : PAB BOARD OF PERMIT APPEALS						
BAH APPEALS PROCESSING	251,899	265,962	265,962	288,779	288,779	22,817
Department : PAB Subtotals	**251,899**	**265,962**	**265,962**	**288,779**	**288,779**	**22,817**
Department : PRT PORT						
BKO PORT - ADMINISTRATION	15,308,411	15,315,583	15,320,583	15,043,898	15,043,898	(276,685)
BKW PORT - PLANNING & DEVELOPMENT	526,152	782,672	782,672	1,135,484	1,135,484	352,812
BKX PORT - MARKETING	539,476	634,490	634,490	647,021	647,021	12,531
BKY PORT - FACILITIES & OPERATIONS	8,618,936	11,216,213	11,216,213	12,537,472	12,537,472	1,321,259
BKZ PORT - TENANT & MARITIME SERVICES	3,983,253	4,644,207	4,644,207	4,871,746	4,871,746	227,539
Department : PRT Subtotals	**28,976,228**	**32,593,165**	**32,598,165**	**34,235,621**	**34,235,621**	**1,637,456**
Department : PTC PARKING TRAFFIC COMMISSION						
BKF DEPARTMENTAL ADMINISTRATION	2,734,692	2,975,429	2,975,429	1,945,123	1,945,123	(1,030,306)
BKG TRAFFIC ENGINEERING & OPERATION	6,095,622	6,528,996	6,588,996	6,440,008	6,440,008	(148,988)
BKP PARKING	5,177,266	9,109,080	9,109,800	6,870,212	6,870,212	(2,239,588)
BKQ ENFORCEMENT	14,268,181	17,922,314	17,904,139	19,844,317	19,844,317	1,940,178
BKR RESIDENTIAL PERMIT PARKING	512,811	988,850	972,155	617,956	617,956	(354,199)
BKS PARKING CITATION DIVISION	2,452,067	3,232,269	3,267,139	3,472,387	3,472,387	205,248
Department : PTC Subtotals	**31,240,639**	**40,756,938**	**40,817,658**	**39,190,003**	**39,190,003**	**(1,627,655)**

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Expenditures by Service Area, Department and Program

		FY 1994-95	FY 1995-96		FY 1996-97		
Program		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : B	PUBLIC WORKS, TRANSPORTATION & COMMERCE						
Department : PUC	PUBLIC UTILITIES COMMISSION						
BCR	PUC GENERAL MANAGEMENT	2,533,116	2,209,836	2,209,836	2,946,609	2,946,609	736,773
BCS	PUC MANAGEMENT INFORMATIO	4,056,959	4,038,168	4,038,168	3,533,350	3,533,350	(504,818)
BCT	PUC FINANCE	160,424	2,007,216	2,007,216	1,981,516	1,981,516	(25,700)
BCU	PUC ENGINEERING	13,039,854	10,270,855	10,270,855	1,781,945	1,781,945	(8,488,910)
BCV	PUC SYSTEM PLANNING/REG C	0	384,332	384,332	490,961	490,961	106,629
BCW	PUC PERSONNEL	831,954	1,030,398	1,030,398	1,276,064	1,276,064	245,666
BCZ	PUC LAND MANAGEMENT	0	0	0	584,460	584,460	584,460
Department : PUC	Subtotals	**20,622,307**	**19,940,805**	**19,940,805**	**12,594,905**	**12,594,905**	**(7,345,900)**
Department : TIS	TELECOMMUNICATIONS & INFORMATION SVCS						
BAK	TELECOMMUNICATIONS	15,337,339	5,587,034	5,587,034	16,437,540	16,437,540	10,850,506
BIH	PUBLIC SAFETY WIRE COMMUNICATION	3,356,615	4,058,750	2,141,490	2,409,044	2,409,044	267,554
BII	RADIO ELECTRONIC COMMUNICATION	4,127,932	1,831,283	3,748,543	4,358,126	4,358,126	609,583
BIJ	ADMINISTRATION	957,111	1,355,226	1,355,226	1,608,877	1,608,877	253,651
BIT	INFORMATION SERVICES	19,617,211	19,740,362	19,740,362	21,048,542	21,048,542	1,308,180
BIX	911 PROJECT	255,266	2,705,287	4,305,287	3,704,661	3,704,661	(600,626)
BK4	CITYWATCH	0	0	0	500,953	500,953	500,953
Department : TIS	Subtotals	**43,651,475**	**35,277,942**	**36,877,942**	**50,067,744**	**50,067,744**	**13,189,802**
Department : WTR	WATER DEPARTMENT						
BCA	WATER DISTRIBUTION	68,364,381	97,180,344	97,180,344	104,360,637	104,360,637	7,180,293
BCD	WATER QUALITY	998,174	3,234,654	3,234,654	5,118,132	5,118,132	1,883,478
BCE	CUSTOMER SERVICES	5,714,757	5,542,260	5,542,260	5,945,289	5,945,289	403,029
BCF	CITY DISTRIBUTION	16,392,757	16,102,667	16,102,667	16,769,214	16,769,214	666,547
BCI	WATER CAPITAL PROJECTS	20,480,494	29,325,994	29,325,994	29,839,775	29,839,775	513,781
Department : WTR	Subtotals	**111,950,564**	**151,385,919**	**151,385,919**	**162,033,048**	**162,033,048**	**10,647,129**
Service Area : B	**Subtotals**	**1,157,983,256**	**1,376,614,381**	**1,382,965,203**	**1,393,336,125**	**1,393,336,125**	**10,370,923**

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Expenditures by Service Area, Department and Program

		FY 1994-95	FY 1995-96		FY 1996-97		
	Program	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : C	**HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT**						
Department : AGE	**COMMISSION ON AGING**						
CIB	SERVICES TO FRAIL ELDERS	26,991	3,707,794	3,707,794	4,168,403	4,168,403	460,609
CIC	SENIORS INDEPENDENT	0	6,340,096	6,340,096	6,285,521	6,285,521	(54,575)
CID	ACCESS TO SERVICES	11,366,096	687,039	687,039	766,859	766,859	79,820
CIE	SENIOR CENTER DEVELOPMENT	0	0	0	280,000	280,000	280,000
CIF	ADMINISTRATION	0	1,100,341	1,100,341	1,134,681	1,134,681	34,340
Department : AGE	Subtotals	**11,393,087**	**11,835,270**	**11,835,270**	**12,635,464**	**12,635,464**	**800,194**
Department : CHF	**MAYOR'S OFC- CHILD,YOUTH & THEIR FAMILY**						
CBA	CHF-ADMINISTRATION	12,647,849	11,693,728	11,877,321	12,375,815	12,375,815	498,494
CBB	CHF-REC & PARK	360,992	322,719	260,886	331,498	331,498	70,612
CBC	CHF-MENTAL HEALTH	879,412	165,894	165,894	300,395	300,395	134,501
CBD	CHF-PUBLIC HEALTH	360,852	359,095	349,998	257,412	257,412	(92,586)
CBE	CHF-JUVENILE PROBATION	113,287	194,000	194,000	194,000	194,000	0
CBF	CHF-LIBRARY	425,452	409,738	297,075	412,496	412,496	115,421
CBG	CHF-SOCIAL SERVICES	0	276,686	276,686	253,000	253,000	(23,686)
Department : CHF	Subtotals	**14,787,846**	**13,421,860**	**13,421,860**	**14,124,616**	**14,124,616**	**702,756**

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Expenditures by Service Area, Department and Program

Program		FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : C	HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT						
Department : DSS	HUMAN SERVICES						
CAG	AFDC	143,224,102	143,209,790	143,209,790	135,958,503	135,958,503	(7,251,287)
CAH	FOOD STAMPS	5,489,530	8,852,617	8,852,617	8,415,747	8,415,747	(436,870)
CAI	GENERAL ASSISTANCE	57,186,325	56,159,620	56,159,620	58,703,197	58,703,197	2,543,577
CAJ	MEDI-CAL	7,772,251	8,997,952	8,997,952	9,620,318	9,620,318	622,366
CAK	EMPLOYMENT & TRAINING SERVICE	5,259,661	6,975,058	6,975,058	6,856,011	6,856,011	(119,047)
CAL	FAMILY AND CHILDREN SERVICE	28,514,479	23,557,067	23,532,067	25,109,701	25,109,701	1,577,634
CAM	ADULT SERVICES	15,756,212	21,257,536	21,554,080	24,749,043	24,749,043	3,194,963
CAN	HOMELESS SERVICES	9,005,222	9,368,487	9,368,487	8,946,536	8,946,536	(421,951)
CAO	ADMINISTRATIVE SUPPORT	22,021,125	24,411,039	26,570,904	25,081,319	25,081,319	(1,489,585)
CAP	PROGRAM SUPPORT	4,063,624	5,214,635	5,214,635	5,686,133	5,686,133	471,498
CXX	NON PROGRAM	27,301,385	223,167,339	223,330,149	219,468,166	219,468,166	(3,861,983)
FAL	CHILDREN'S BASELINE	1,702,079	4,548,143	4,573,143	4,720,466	4,720,466	147,323
Department : DSS	Subtotals	**327,295,997**	**535,719,283**	**538,338,502**	**533,315,141**	**533,315,141**	**(5,023,361)**
Department : ENV	ENVIRONMENT						
CIG	ENVIRONMENT	0	0	0	117,164	117,164	117,164
Department : ENV	Subtotals	**0**	**0**	**0**	**117,164**	**117,164**	**117,164**
Department : HRC	HUMAN RIGHTS COMMISSION						
CAD	HUMAN RIGHTS COMMISSION	2,238,249	2,249,221	2,249,221	2,615,899	2,615,899	366,678
Department : HRC	Subtotals	**2,238,249**	**2,249,221**	**2,249,221**	**2,615,899**	**2,615,899**	**366,678**
Department : RNT	RENT ARBITRATION BOARD						
CCC	HEARINGS/PHONE COUNSELING	1,641,844	2,070,000	2,170,573	2,070,000	2,070,000	(100,573)
Department : RNT	Subtotals	**1,641,844**	**2,070,000**	**2,170,573**	**2,070,000**	**2,070,000**	**(100,573)**

Expenditures by Service Area, Department and Program

Program	FY 1994-95 Actuals	FY 1995-96 Original Budget	FY 1995-96 Revised Budget	FY 1996-97 Department Request	FY 1996-97 Mayor's Recommended	FY 1996-97 Variance Mayor - Revised
Service Area : C HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT						
Department : WOM COMMISSION ON THE STATUS OF WOMEN						
CAE COMMISSION ON STATUS OF WOMEN	923,966	1,114,684	1,114,684	1,526,229	1,526,229	411,545
CAZ DOMESTIC VIOLENCE PROGRAM	134,255	165,000	165,000	175,000	175,000	10,000
FAL CHILDREN'S BASELINE	171,896	165,997	165,997	165,997	165,997	0
Department : WOM Subtotals	**1,230,117**	**1,445,681**	**1,445,681**	**1,867,226**	**1,867,226**	**421,545**
Service Area : C Subtotals	**358,587,138**	**566,741,315**	**569,461,107**	**566,745,509**	**566,745,509**	**(2,715,598)**

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Expenditures by Service Area, Department and Program

Program		FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : D	**COMMUNITY HEALTH**						
Department : HCH	**COMMUNITY HEALTH SERVICES**						
DBC	PREVENTION	85,153,141	91,707,366	91,707,366	103,712,099	103,712,099	12,004,733
DBD	COMMUNITY SUPPORT CARE	1,063,786	1,599,420	1,599,420	1,956,273	1,956,273	356,853
DBE	COMMUNITY AMBULATORY CARE	200,389,952	187,442,631	190,892,631	210,495,878	210,495,878	19,603,247
FAL	CHILDREN'S BASELINE	897,825	1,415,013	1,415,013	1,573,418	1,573,418	158,405
Department : HCH	Subtotals	**287,504,703**	**282,164,430**	**285,614,430**	**317,737,667**	**317,737,667**	**32,123,237**
Department : HGH	**SAN FRANCISCO GENERAL HOSPITAL**						
D1F	ACUTE CARE/FORENSICS	1,976,956	2,005,625	2,005,625	1,838,615	1,838,615	(167,010)
D1H	ACUTE CARE-HOSPITAL	305,562,710	247,476,031	249,749,136	270,352,399	270,352,399	20,603,263
D1P	ACUTE CARE/PSYCHIATRY	17,324,726	19,428,236	19,428,236	19,034,215	19,034,215	(394,021)
D3A	COMM AMBU CARE/ADULT MEDICAL HEALTH CTR	1,442,365	1,472,688	1,472,688	1,585,975	1,585,975	113,287
D3F	COMM AMBU CARE/FAMILY HEALTH CENTER	1,960,443	3,046,068	3,046,068	3,040,667	3,040,667	(5,401)
D3O	COMM AMBU CARE/OCCUPATIONAL HEALTH	908,242	1,134,947	1,134,947	1,162,221	1,162,221	27,274
D3W	COMM AMBU CARE/WOMEN'S HEALTH CENTER	1,581,957	1,683,376	1,683,376	1,624,059	1,624,059	(59,317)
D4P	EARLY INTERVENTION/POISON CONTROL CENTER	624,090	645,654	645,654	676,134	676,134	30,480
D5E	EMERGENCY/EMERGENCY	10,476,255	9,412,073	9,412,073	9,425,134	9,425,134	13,061
D5P	EMERGENCY/PARAMEDICS	14,829,056	13,383,394	13,383,394	14,264,893	14,264,893	881,499
D5S	EMERGENCY/PSYCHIATRIC SERVICES	3,069,496	3,703,256	3,938,409	3,794,129	3,794,129	(144,280)
D6P	LONG TERM CARE/RF PSYCHIATRY	0	0	0	11,387,542	11,387,542	11,387,542
DBG	ACUTE CARE	0	2,138,334	2,138,334	4,100,000	4,100,000	1,961,666
FAL	CHILDREN'S BASELINE	6,027,920	6,956,557	6,956,557	6,584,378	6,584,378	(372,179)
Department : HGH	Subtotals	**365,784,216**	**312,486,239**	**314,994,497**	**348,870,361**	**348,870,361**	**33,875,864**
Department : HLH	**LAGUNA HONDA HOSPITAL**						
DA5	LONG TERM CARE	101,510,475	206,752,727	209,745,477	111,864,155	111,864,155	(97,881,322)
DBD	COMMUNITY SUPPORT CARE	693,527	945,038	945,038	844,091	844,091	(100,947)
DBG	ACUTE CARE	1,204,842	4,884,976	4,884,976	1,517,707	1,517,707	(3,367,269)
Department : HLH	Subtotals	**103,408,845**	**212,582,741**	**215,575,491**	**114,225,952**	**114,225,952**	**(101,349,539)**

Expenditures by Service Area, Department and Program

Program	FY 1994-95	FY 1995-96		FY 1996-97		
	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : D COMMUNITY HEALTH						
Department : HMH COMMUNITY MENTAL HEALTH SYSTEM						
DA5 LONG TERM CARE	29,705,321	26,772,031	26,772,031	22,671,251	22,671,251	(4,100,780)
DBB EARLY INTERVENTION	0	1,041,971	1,441,971	1,806,971	1,806,971	365,000
DBC PREVENTION	0	1,124,227	1,124,227	1,124,227	1,124,227	0
DBD COMMUNITY SUPPORT CARE	4,545,134	5,265,770	5,265,770	5,124,132	5,124,132	(141,638)
DBE COMMUNITY AMBULATORY CARE	132,861,875	146,264,569	150,871,515	169,522,393	169,522,393	18,650,878
DBF EMERGENCY CARE	2,085,903	469,000	469,000	849,000	849,000	380,000
DBG ACUTE CARE	1,438,533	6,320,353	6,320,353	4,536,795	4,536,795	(1,783,558)
FAL CHILDREN'S BASELINE	13,325,351	14,381,838	14,381,838	14,443,487	14,443,487	61,649
FAM CHILDREN'S PROGRAM	0	3,587,000	3,587,000	4,917,000	4,917,000	1,330,000
Department : HMH Subtotals	183,962,118	205,226,759	210,233,705	224,995,257	224,995,257	14,761,552
Service Area : D Subtotals	**940,659,882**	**1,012,460,169**	**1,026,418,123**	**1,005,829,237**	**1,005,829,237**	**(20,588,887)**

City and County of San Francisco
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Expenditures by Service Area, Department and Program

Program		FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : E	CULTURE & RECREATION						
Department : AAM	ASIAN ARTS MUSEUM						
EEI	ASIAN ART MUSEUM	1,249,768	1,319,220	1,319,220	1,377,310	1,377,310	58,090
Department : AAM	Subtotals	**1,249,768**	**1,319,220**	**1,319,220**	**1,377,310**	**1,377,310**	**58,090**
Department : ART	ART COMMISSION						
EEJ	ART COMMISSION - ADMINISTRATION	486,259	513,663	513,663	546,033	546,033	32,370
EEM	STREET ARTISTS	125,433	150,000	150,000	140,000	140,000	(10,000)
EEN	PUBLIC ART	1,225,989	326,096	670,743	345,894	345,894	(324,849)
EEO	COMMUNITY ARTS & EDUCATION	351,719	158,300	359,648	605,061	605,061	245,413
EEP	CULTURAL EQUITY	650,548	1,380,284	1,380,284	1,515,375	1,515,375	135,091
EEQ	MUNICIPAL SYMPHONY CONCERTS	720,532	720,470	720,470	745,371	745,371	24,901
EER	CIVIC COLLECTION	10,131	0	0	40,000	40,000	40,000
Department : ART	Subtotals	**3,570,610**	**3,248,813**	**3,794,808**	**3,937,734**	**3,937,734**	**142,926**
Department : CFM	ADMIN SVCS - CONVENTION FACILITIES MGMT						
EAD	CONVENTION FACILITIES PROGRAM MANAGEMENT	43,533,228	44,214,012	43,534,512	82,504,178	82,504,178	38,969,666
Department : CFM	Subtotals	**43,533,228**	**44,214,012**	**43,534,512**	**82,504,178**	**82,504,178**	**38,969,666**
Department : FAM	FINE ARTS MUSEUM						
EEB	ADMISSIONS	81,692	135,120	135,120	154,883	154,883	19,763
EEC	OPER & MAINT OF MUSEUMS	3,142,740	5,875,154	5,551,703	6,216,514	6,216,514	664,812
Department : FAM	Subtotals	**3,224,432**	**6,010,274**	**5,686,823**	**6,371,398**	**6,371,398**	**684,575**

City and County of San Francisco
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Expenditures by Service Area, Department and Program

Program	FY 1994-95	FY 1995-96		FY 1996-97		
	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : E CULTURE & RECREATION						
Department : LIB PUBLIC LIBRARY						
EEF MAIN PROGRAM	5,655,954	7,247,142	7,227,142	7,311,635	7,311,635	84,493
EEG BRANCH PROGRAM	6,631,046	7,202,537	7,202,537	7,103,470	7,103,470	(99,067)
EGD TECHNICAL SERVICES	6,881,497	7,593,746	7,176,139	6,966,296	6,966,296	(209,842)
EIB LIBRARY MANAGEMENT	3,826,807	7,504,867	11,317,335	10,189,157	10,189,157	(1,128,178)
EXX NON PROGRAM	3,965,940	0	0	0	0	0
FAL CHILDREN'S BASELINE	3,124,468	3,410,193	3,410,193	3,563,034	3,563,034	152,841
Department : LIB Subtotals	**30,085,711**	**32,958,485**	**36,333,346**	**35,133,592**	**35,133,592**	**(1,199,753)**
Department : LLB LAW LIBRARY						
EEA LAW LIBRARY	225,168	247,887	247,887	258,916	258,916	11,029
Department : LLB Subtotals	**225,168**	**247,887**	**247,887**	**258,916**	**258,916**	**11,029**
Department : REC RECREATION AND PARK COMMISSION						
EAA GOLDEN GATE PARK	5,602,253	12,220,953	12,220,953	10,739,954	10,739,954	(1,480,999)
EAB CITYWIDE PARKS SERVICES	14,254,374	32,569,192	33,101,099	24,386,714	24,386,714	(8,714,385)
ECB RECREATION	4,426,775	4,191,051	4,807,118	5,229,070	5,229,070	421,952
ECD STRUCTURAL MAINTENANCE	2,488,711	1,119	327,764	5,469,003	5,469,003	5,141,239
ECE MARINA YACHT HARBOR	1,347,152	1,583,130	1,583,130	1,616,103	1,616,103	32,973
ECF FAMILY CAMP OPERATIONS-CA	690,257	603,895	603,895	643,129	643,129	39,234
ECG MAINT & OPER OF GOLF COURSE	2,687,814	823,336	823,336	2,480,909	2,480,909	1,657,573
ECH CANDLESTICK PARK	6,828,152	7,930,074	8,033,274	7,556,502	7,556,502	(476,772)
ECJ URBAN FORESTRY	1,955,583	258,954	258,954	1,850,628	1,850,628	1,591,674
EIA DEPT'L ADMIN-BUSINESS OFFICE	20,060,038	37,098,003	37,750,321	12,496,307	12,496,307	(25,254,014)
FAL CHILDREN'S BASELINE	8,082,974	8,462,198	8,462,198	9,099,104	9,099,104	636,906
Department : REC Subtotals	**68,424,084**	**105,741,905**	**107,972,042**	**81,567,422**	**81,567,422**	**(26,404,620)**

City and County of San Francisco
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Expenditures by Service Area, Department and Program

	FY 1994-95	FY 1995-96		FY 1996-97		
Program	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : E CULTURE & RECREATION						
Department : SCI ACADEMY OF SCIENCES						
EEH ACADEMY OF SCIENCE	1,800,640	1,519,518	1,519,518	1,599,991	1,599,991	80,473
Department : SCI Subtotals	**1,800,640**	**1,519,518**	**1,519,518**	**1,599,991**	**1,599,991**	**80,473**
Department : USD COUNTY EDUCATION OFFICE						
EEE COUNTY EDUCATION SERVICES	1,120,045	1,118,722	1,118,722	1,120,845	1,120,845	2,123
FAL CHILDREN'S BASELINE	600,000	600,000	600,000	600,000	600,000	0
Department : USD Subtotals	**1,720,045**	**1,718,722**	**1,718,722**	**1,720,845**	**1,720,845**	**2,123**
Department : WAR WAR MEMORIAL						
EED OPERATIONS & MAINTENANCE, WAR MEMORIAL	5,254,405	9,744,569	9,744,569	9,793,570	9,793,570	49,001
Department : WAR Subtotals	**5,254,405**	**9,744,569**	**9,744,569**	**9,793,570**	**9,793,570**	**49,001**
Service Area : E Subtotals	**159,088,091**	**206,723,405**	**211,871,446**	**224,264,956**	**224,264,956**	**12,393,509**

Expenditures by Service Area, Department and Program

Program		FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : F	GENERAL ADMINISTRATION & FINANCE						
Department : ADM	ADMINISTRATIVE SERVICES						
BAI	SOLID WASTE MANAGEMENT	2,870,973	3,857,729	3,857,729	4,469,620	4,469,620	611,891
FAC	PUBLIC FINANCE/GENERAL	2,621,037	3,395,978	3,395,978	1,688,936	1,688,936	(1,707,042)
Department : ADM	Subtotals	**5,492,010**	**7,253,707**	**7,253,707**	**6,158,557**	**6,158,557**	**(1,095,150)**
Department : ASR	ASSESSOR						
FDJ	REAL PROPERTY	2,987,896	2,758,321	3,174,406	2,868,494	2,868,494	(305,912)
FDK	PERSONAL PROPERTY	1,565,561	1,880,549	1,880,549	1,998,309	1,998,309	117,760
FDL	TECHNICAL SERVICES	560,397	583,409	583,409	612,002	612,002	28,593
FEH	ADMINISTRATION	948,528	1,079,929	1,079,929	1,358,428	1,358,428	278,499
Department : ASR	Subtotals	**6,062,382**	**6,302,208**	**6,718,293**	**6,837,233**	**6,837,233**	**118,940**
Department : BOS	BOARD OF SUPERVISORS						
FAD	CITIZENS TELECOM POLICY COMMITTEE	229,343	150,000	150,000	100,000	100,000	(50,000)
FAE	BOARD OF SUPERVISORS	5,127,121	5,779,623	6,385,909	6,106,625	6,106,625	(279,284)
FAL	CHILDREN'S BASELINE	113,579	120,367	120,367	132,891	132,891	12,524
Department : BOS	Subtotals	**5,470,043**	**6,049,990**	**6,656,276**	**6,339,517**	**6,339,517**	**(316,759)**
Department : CAT	CITY ATTORNEY						
FA2	CLAIMS	5,861,243	4,489,085	4,489,085	2,698,341	2,698,341	(1,790,744)
FC2	LEGAL SERVICE	22,178,722	15,725,375	16,097,375	18,427,031	18,427,031	2,329,656
Department : CAT	Subtotals	**28,039,965**	**20,214,460**	**20,586,460**	**21,125,372**	**21,125,372**	**538,912**

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Expenditures by Service Area, Department and Program

	FY 1994-95	FY 1995-96		FY 1996-97		
Program	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE						
Department : CON CONTROLLER						
FDC PAYROLL/PERSONNEL	4,115,961	4,112,741	4,112,741	4,254,297	4,254,297	141,556
FDG FINANCIAL SERVICES	10,751,456	5,928,445	5,942,339	5,784,309	5,784,309	(158,030)
FDO AUDITS	1,131,150	1,304,952	1,304,952	1,646,882	1,646,882	341,930
FEB MANAGEMENT	2,014,421	2,110,634	2,110,634	2,347,612	2,347,612	236,978
Department : CON Subtotals	**18,012,988**	**13,456,772**	**13,470,666**	**14,033,101**	**14,033,101**	**562,435**
Department : CPC CITY PLANNING						
FAH LONG RANGE PLANNING	5,805,095	1,558,240	2,551,681	1,896,813	1,896,813	(654,867)
FDP CURRENT PLANNING	558,007	3,458,542	3,540,418	3,499,181	3,499,181	(41,237)
FEF ADMINISTRATION/PLANNING	238,208	767,345	787,343	965,608	965,608	178,265
Department : CPC Subtotals	**6,601,310**	**5,784,127**	**6,879,442**	**6,361,602**	**6,361,602**	**(517,839)**
Department : CSC CIVIL SERVICE COMMISSION						
FCV CIVIL SERVICE COMMISSION	464,376	478,748	478,748	675,752	675,752	197,004
Department : CSC Subtotals	**464,376**	**478,748**	**478,748**	**675,752**	**675,752**	**197,004**
Department : ETH ETHICS COMMISSION						
FET ETHICS COMMISSION	87,140	258,910	258,910	311,066	311,066	52,156
Department : ETH Subtotals	**87,140**	**258,910**	**258,910**	**311,066**	**311,066**	**52,156**

City and County of San Francisco
Budget Year 1996-97

Expenditures by Service Area, Department and Program

	Program	FY 1994-95	FY 1995-96		FY 1996-97		
		Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : F	GENERAL ADMINISTRATION & FINANCE						
Department : HRD	HUMAN RESOURCES						
FC4	EMPLOYEE RELATIONS	1,144,976	875,979	1,340,607	1,356,001	1,356,001	15,394
FC5	HUMAN RESOURCES OPERATIONS	2,840,818	2,839,618	2,839,618	3,299,670	3,299,670	460,052
FC8	MANAGEMENT & EMPLOYEE DEV	431,901	462,683	462,683	899,218	899,218	436,535
FCW	ADMINISTRATION-HRD	3,610,702	3,358,608	3,419,808	2,925,919	2,925,919	(493,889)
FDE	WORKERS COMPENSATION	43,011,644	33,984,360	33,984,360	39,234,129	39,234,129	5,249,769
FEE	HEALTH SERVICE SYSTEM	2,927,182	2,894,389	2,894,389	3,012,403	3,012,403	118,014
Department : HRD	Subtotals	**53,967,224**	**44,415,637**	**44,941,465**	**50,727,341**	**50,727,341**	**5,785,876**
Department : MYR	MAYOR						
ASK	OFFICE OF EMERGENCY SERVICE	402,195	429,859	429,859	450,487	450,487	20,628
BGP	MOSCONE EXPANSION PROJECT	32,111,396	4,001,744	4,960,744	34,020,835	34,020,835	29,060,091
CGD	CRIMINAL JUSTICE	586,817	2,474,115	2,474,115	2,731,558	2,731,558	257,443
FAB	COMMUNITY DEVELOPMENT	2,394,045	26,541,704	26,541,704	26,561,009	26,561,009	19,305
FAJ	ASSISTANCE & NEIGHBORHOOD OUTREACH	1,269,100	847,017	847,017	1,105,757	1,105,757	258,740
FAL	CHILDREN'S BASELINE	856,023	864,705	864,705	869,362	869,362	4,657
FCT	RISK MANAGEMENT/GENERAL	3,459,310	5,453,378	5,453,378	5,113,538	5,113,538	(339,840)
FEA	CITY ADMINISTRATION	3,800,570	2,687,208	3,213,536	3,790,058	3,790,058	576,521
FEQ	GRANTS FOR THE ARTS	9,526,637	10,097,239	10,097,239	11,119,481	11,119,481	1,022,242
FER	NEIGHBORHOOD BEAUTIFICATION	543,269	633,690	633,690	641,430	641,430	7,740
FES	COMMUTE ASSISTANCE	91,562	162,869	162,869	132,943	132,943	(29,926)
FEU	WATERFRONT TRANSPORTATION	376,495	465,482	465,482	62,899	62,899	(402,583)
Department : MYR	Subtotals	**55,417,419**	**54,659,010**	**56,144,338**	**86,599,357**	**86,599,357**	**30,455,019**
Department : PUR	ADMIN SVCS - PURCHASING						
FCB	REPRODUCTION SERVICES	3,472,260	3,607,358	3,607,358	3,743,000	3,743,000	135,642
FCC	PROCUREMENT SERVICES	2,506,286	3,014,033	3,014,033	3,101,135	3,101,135	87,102
FDA	CENTRAL SHOPS	12,557,583	13,479,746	13,479,746	14,234,023	14,234,023	754,277
FEC	MANAGEMENT/ADMINISTRATION	678,407	467,927	467,927	474,183	474,183	6,256
Department : PUR	Subtotals	**19,214,535**	**20,569,064**	**20,569,064**	**21,552,341**	**21,552,341**	**983,277**

City and County of San Francisco
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Expenditures by Service Area, Department and Program

Program	FY 1994-95	FY 1995-96		FY 1996-97		
	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE						
Department : RCD ADMIN SVCS - RECORDER						
AME COUNTY CLERK SERVICES	280,739	253,379	253,379	222,866	222,866	(30,513)
FCG RECORDER	1,558,749	1,802,093	1,802,093	2,084,728	2,084,728	282,635
Department : RCD Subtotals	**1,839,487**	**2,055,472**	**2,055,472**	**2,307,594**	**2,307,594**	**252,122**
Department : REG ELECTIONS						
FCH REGISTRAR	2,101,965	3,724,921	3,866,442	2,638,709	2,638,709	(1,227,733)
Department : REG Subtotals	**2,101,965**	**3,724,921**	**3,866,442**	**2,638,709**	**2,638,709**	**(1,227,733)**
Department : RES ADMIN SVCS - REAL ESTATE						
FDM GENERAL FUND	4,289,084	787,831	787,831	952,602	952,602	164,771
FDN REAL ESTATE WORK ORDERS	1,617,578	1,173,133	1,173,133	1,266,135	1,266,135	93,002
FEV 25 VAN NESS BUILDING	1,961,672	1,988,575	1,988,575	2,048,319	2,048,319	59,744
FEW 1660 MISSION STREET BUILDING	1,187,019	1,188,511	1,188,511	1,675,024	1,675,024	486,513
Department : RES Subtotals	**9,055,353**	**5,138,050**	**5,138,050**	**5,942,080**	**5,942,080**	**804,030**
Department : RET RETIREMENT SERVICES						
FDD RETIREMENT SERVICES	4,596,265	5,696,874	5,696,874	6,086,547	6,086,547	389,673
FDF INVESTMENT	648,777	947,640	947,640	1,060,090	1,060,090	112,450
FED ADMINISTRATION	473,502	573,248	573,248	623,050	623,050	49,802
Department : RET Subtotals	**5,718,544**	**7,217,762**	**7,217,762**	**7,769,688**	**7,769,688**	**551,926**

City and County of San Francisco
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Expenditures by Service Area, Department and Program

Program	FY 1994-95	FY 1995-96		FY 1996-97		
	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE						
Department : TTX TREASURER/TAX COLLECTOR						
FC2 LEGAL SERVICE	407,742	454,787	454,787	472,636	472,636	17,849
FCL TTX-TREASURY	1,069,651	1,110,216	1,110,216	1,103,304	1,103,304	(6,912)
FCM TTX-INVESTMENT	353,260	670,342	670,342	704,961	704,961	34,619
FCN TTX-PROPERTY TAX	1,237,841	1,879,931	1,879,931	1,806,612	1,806,612	(73,319)
FCO TTX-BUSINESS TAX	3,264,317	3,669,271	4,196,614	3,864,214	3,864,214	(332,400)
FCQ TTX-LICENSING	652,695	711,104	711,104	782,180	782,180	71,076
FCU INVESTIGATIONS	3,025,645	2,885,538	2,885,538	3,007,035	3,007,035	121,497
FEG DEPARTMENTAL MANAGEMENT	664,500	1,261,212	1,261,212	1,376,600	1,376,600	115,388
Department : TTX Subtotals	10,675,652	12,642,401	13,169,744	13,117,543	13,117,543	(52,201)
Service Area : F Subtotals	228,220,394	210,221,239	215,404,839	252,496,852	252,496,852	37,092,013

City and County of San Francisco
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Expenditures by Service Area, Department and Program

Program	FY 1994-95	FY 1995-96		FY 1996-97		
	Actuals	Original Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
Service Area : G GENERAL CITY RESPONSIBILITIES						
Department : GEN GENERAL CITY RESPONSIBILITY						
FCZ GENERAL CITY RESPONSIBILITIES	280,739,549	318,297,163	316,914,271	378,856,221	378,856,221	61,941,950
Department : GEN Subtotals	**280,739,549**	**318,297,163**	**316,914,271**	**378,856,221**	**378,856,221**	**61,941,950**
Service Area : G Subtotals	**280,739,549**	**318,297,163**	**316,914,271**	**378,856,221**	**378,856,221**	**61,941,950**
Expenditure Subtotals	3,647,850,672	4,229,552,665	4,263,918,252	4,357,372,543	4,357,372,543	93,454,291
Less Interfund and Intrafund Transfers	(656,711,277)	(879,538,196)	(912,592,311)	(918,245,731)	(918,245,731)	5,653,420
Less Interdepartmental Recoveries	(285,134,851)	(301,199,889)	(305,659,663)	(271,398,382)	(271,398,382)	(34,261,281)
Net Expenditures	**2,706,004,545**	**3,048,814,580**	**3,045,666,278**	**3,167,728,430**	**3,167,728,430**	**122,062,152**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

BPREP Report: MYR_7521
Run Time: 5/30/96 10:00:08 AM

City and County of San Francisco
Budget Year 1996-97

Authorized Positions, Grand Recap Detail

Position Detail	FY 1994-95 Revised Budget	FY 1995-96 Revised Budget	FY 1996-97 Department Request	FY 1996-97 Mayor's Recommended	FY 1996-97 Variance Mayor - Revised
Authorized Positions					
Operating					
Permanent	23,902	24,256	24,718	24,718	461
Temporary	658	590	580	580	(10)
Non-Operating					
Grant	525	560	525	525	(35)
Capital/Other	712	874	1,168	1,168	294
Authorized Positons - Subtotal:	25,796	26,281	26,992	26,992	711
Unfunded Positions					
Salary Savings	(1,274)	(1,324)	(1,303)	(1,303)	21
Capital/Other	(712)	(874)	(1,168)	(1,168)	(294)
Net Funded Positions:	**23,810**	**24,083**	**24,521**	**24,521**	**438**

City and County of San Francisco
Budget Year 1996-97

Funded Positions, Grand Recap by Major Service Area and Department

	Department	FY 1994-95	FY 1995-96	FY 1996-97		
		Revised Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
A : PUBLIC PROTECTION						
ADP	ADULT PROBATION	110	118	120	120	2
AGW	ADMIN SVCS - COUNTY AG/WEIGHTS & MSRS	13	13	15	15	2
ANC	ADMIN SVCS - ANIMAL CARE & CONTROL	36	37	37	37	0
CME	ADMIN SVCS - MEDICAL EXAMINER/CORONER	34	35	37	37	2
CRT	TRIAL COURTS	513	522	534	534	12
DAT	DISTRICT ATTORNEY	337	356	354	354	(2)
FIR	FIRE DEPARTMENT	1,579	1,565	1,567	1,567	2
JUV	JUVENILE COURT	289	289	290	290	1
PAG	ADMIN SVCS - PUBLIC ADMIN/GUARDIAN	40	40	41	41	1
PDR	PUBLIC DEFENDER	102	99	99	99	0
POL	POLICE	2,220	2,413	2,432	2,432	18
SHF	SHERIFF	676	727	778	778	51
A : PUBLIC PROTECTION TOTAL		**5,949**	**6,214**	**6,304**	**6,304**	**90**
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE						
AIR	AIRPORT COMMISSION	1,152	1,124	1,180	1,180	56
DBI	DEPARTMENT OF BUILDING INSPECTION	195	197	205	205	8
DPT	MUNICIPAL RAILWAY	3,307	3,311	3,381	3,381	70
DPW	DEPARTMENT OF PUBLIC WORKS	1,394	1,310	1,347	1,347	37
ECN	BUSINESS AND ECONOMIC DEVELOPMENT	5	3	8	8	5
HHP	HETCH HETCHY	149	149	152	152	3
LHP	LIGHT HEAT AND POWER	10	10	10	10	0
PAB	BOARD OF PERMIT APPEALS	4	4	4	4	0
PRT	PORT	199	196	203	203	7
PTC	PARKING TRAFFIC COMMISSION	471	484	476	476	(8)
PUC	PUBLIC UTILITIES COMMISSION	66	97	95	95	(2)
TIS	TELECOMMUNICATIONS & INFORMATION SVCS	266	258	273	273	16
WTR	WATER DEPARTMENT	510	475	488	488	13
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE TOTAL		**7,728**	**7,618**	**7,822**	**7,822**	**204**

City and County of San Francisco
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Funded Positions, Grand Recap by Major Service Area and Department

	Department	FY 1994-95	FY 1995-96	FY 1996-97		
		Revised Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT						
AGE	COMMISSION ON AGING	19	19	19	19	0
CHF	MAYOR'S OFC- CHILD,YOUTH & THEIR FAMILY	40	37	37	37	0
DSS	HUMAN SERVICES	1,315	1,336	1,321	1,321	(15)
ENV	ENVIRONMENT	0	0	2	2	2
HRC	HUMAN RIGHTS COMMISSION	36	30	32	32	2
RNT	RENT ARBITRATION BOARD	19	19	19	19	0
WOM	COMMISSION ON THE STATUS OF WOMEN	4	5	6	6	1
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT TOTAL		1,433	1,446	1,436	1,436	(10)
D : COMMUNITY HEALTH						
HCH	COMMUNITY HEALTH SERVICES	1,127	1,169	1,195	1,195	26
HGH	SAN FRANCISCO GENERAL HOSPITAL	2,485	2,514	2,643	2,643	129
HLH	LAGUNA HONDA HOSPITAL	1,493	1,522	1,523	1,523	1
HMH	COMMUNITY MENTAL HEALTH SYSTEM	610	621	601	601	(19)
D : COMMUNITY HEALTH TOTAL		5,715	5,825	5,962	5,962	136
E : CULTURE & RECREATION						
AAM	ASIAN ARTS MUSEUM	13	13	13	13	0
ART	ART COMMISSION	16	17	17	17	0
CFM	ADMIN SVCS - CONVENTION FACILITIES MGMT	3	3	3	3	0
FAM	FINE ARTS MUSEUM	65	79	72	72	(7)
LIB	PUBLIC LIBRARY	513	507	481	481	(25)
LLB	LAW LIBRARY	3	3	3	3	0
REC	RECREATION AND PARK COMMISSION	873	882	898	898	16
SCI	ACADEMY OF SCIENCES	9	9	9	9	0
USD	COUNTY EDUCATION OFFICE	1	1	1	1	0
WAR	WAR MEMORIAL	83	86	82	82	(4)
E : CULTURE & RECREATION TOTAL		1,579	1,599	1,579	1,579	(20)

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City and County of San Francisco
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City and County of San Francisco
Budget Year 1996-97

Funded Positions, Grand Recap by Major Service Area and Department

		FY 1994-95	FY 1995-96	FY 1996-97		
Department		Revised Budget	Revised Budget	Department Request	Mayor's Recommended	Variance Mayor - Revised
F : GENERAL ADMINISTRATION & FINANCE						
ADM	ADMINISTRATIVE SERVICES	31	29	26	26	(3)
ASR	ASSESSOR	103	102	103	103	1
BOS	BOARD OF SUPERVISORS	54	55	60	60	5
CAT	CITY ATTORNEY	188	185	210	210	25
CON	CONTROLLER	160	135	144	144	9
CPC	CITY PLANNING	98	85	85	85	0
CSC	CIVIL SERVICE COMMISSION	6	6	9	9	3
ETH	ETHICS COMMISSION	3	4	5	5	1
HRD	HUMAN RESOURCES	179	175	180	180	5
MYR	MAYOR	111	113	120	120	7
PUR	ADMIN SVCS - PURCHASING	183	179	179	179	0
RCD	ADMIN SVCS - RECORDER	33	33	34	34	1
REG	ELECTIONS	20	35	21	21	(14)
RES	ADMIN SVCS - REAL ESTATE	21	21	11	11	(10)
RET	RETIREMENT SERVICES	58	60	63	63	3
TTX	TREASURER/TAX COLLECTOR	159	165	168	168	3
F : GENERAL ADMINISTRATION & FINANCE TOTAL		**1,407**	**1,381**	**1,418**	**1,418**	**37**
G : GENERAL CITY RESPONSIBILITIES						
GEN	GENERAL CITY RESPONSIBILITY	0	0	0	0	0
G : GENERAL CITY RESPONSIBILITIES TOTAL		**0**	**0**	**0**	**0**	**0**
Report Grand Total:		**23,810**	**24,083**	**24,521**	**24,521**	**438**

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